2nd

Safest City in the U.S.

(FBI Uniform Crime Report Data, 2015)

Aaa

Rating from Moody's on Gilbert's General Obligation Bonds

Annual Budget

2016-2017

GILBERT, ARIZONA

#1

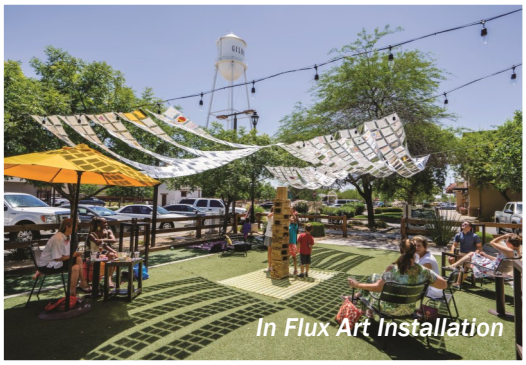
Most Financially Savvy City Nationionally for Wallet Wellness

(WalletHub, 2015)

Adopted June 9, 2016

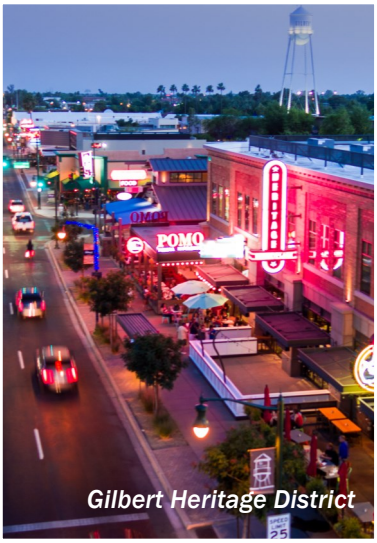
GILBERT
ARIZONA

This is Gilbert


In Flux Art Installation

Gilbert Farmers Market

Gilbert Water Tower Plaza



Gilbert Heritage District

Table of Contents

INTRODUCTORY SECTION

Budget Message....1
Guide to the Budget Document....4
Distinguished Budget Award....7
ICMA Certificate of Excellence....8
Key Officials and Staff....9
Advisory Organizational Chart....11
Organizational Report Chart....12
Vision, Mission, Values....13
Strategic Initiatives....14
General Plan Vision....16
Operational Excellence....18
Gilbert Facts....19
Fund Structure....23
Budget Process....26
Budget Calendar....28
Financial Policies....29

FINANCIAL OVERVIEW

Revenue and Expenditure Summary....37
Fund Balances....38
Budget Summary....41
Long Term Financial Planning....43
Five Year Forecasts....46
Revenue Summary by Fund....52
Revenue Summary by Fund by Type....53
Revenue Detail....55
Expense Summary....62
Expense Detail....63
Revenue Sources....73
Property Tax Rates....79
Personnel Summary....80

GENERAL FUND

General Fund Summary....81
General Fund Benchmarks....83

Management and Policy....89
Mayor and Council....91
Town Manager....93
Communications....95
Intergovernmental Relations....97
Human Resources....99
Economic Development....101
Information Technology....103
Management and Budget....105
Town Clerk....107
General Counsel....109
Prosecutor....111

Management Services....113
Accounting....115
Purchasing....117
Tax Compliance....119

Municipal Court....121
Municipal Court....123

Development Services....125
Permits and Licensing....127
Plan Review and Inspection....129
Planning Services....131

Public Works....133
Engineering Services....135

Police....137
Contracted Services....139
Professional Standards....141
Patrol Services....143
Support Services....145
Counseling Services....147
Investigations....149
Special Enforcement....151
Tactical Operations....153

Fire and Rescue....155
Operations....157
Prevention/Community....159

Parks and Recreation....161
Facilities Maintenance....163
Parks and Open Space....165
Aquatics....167
Recreation Centers....169
Recreation Programs....171

Non Departmental....173

ENTERPRISE FUNDS

Enterprise Funds Summary....175
Enterprise Funds Benchmarks....177

Water....179
Conservation....181
Production....183
Quality....185
Distribution....187
Metering....189
Utility Customer Service....191
Public Works Administration....193
Utility Locates....195
Water Resources....197
Non-Departmental....199

Wastewater....201
Collection....203
Plant Operations....205
Reclaimed....207
Quality....209
Non-Departmental....211

Table of Contents

Environmental Services - Residential 213
Residential Collections 215
Non-Departmental 217

Environmental Services - Commercial.....219
Commercial Collections.....221
Non-Departmental 223

STREETS FUND

Streets Fund Summary 225
Streets Fund Benchmark.....227
Streets Maintenance.....229
Traffic Control 231
Right of Way Maintenance 233
Hazard Response.....235
Non-Departmental 237

INTERNAL SERVICE FUNDS

Internal Service Funds Summary.....239
Fleet Maintenance 241
Health Self Insurance 243
Dental Self Insurance 245

REPLACEMENT FUNDS

Replacement Funds Summary.....247
Replacement Funds Detail 249

SPECIAL REVENUE

Special Revenue Funds Summary.....251
CDBG/HOME 253
System Development Fees 255
Grants.....257
Police Impound.....259
Special Districts 261
Other Special Revenue 263

OTHER CAPITAL FUNDS

Administration.....265
Plan Summary.....267
Operating Impacts 271
Guide to the Project Detail 272
Street Project Locator.....273
Street Projects Summary 274
Street Project Detail.....276
Traffic Control Project Locator.....291
Traffic Control Projects Summary 292
Traffic Control Project Detail 294
Municipal Facility Project Locator.....306
Municipal Facility Projects Summary.....307
Municipal Facility Project Detail.....308
Redevelopment Project Locator 315
Redevelopment Projects Summary.....316
Redevelopment Project Detail.....317
Water Project Locator.....320
Water Projects Summary..... 321
Water Project Detail..... 323
Wastewater Project Locator 336
Wastewater Projects Summary 337
Wastewater Project Detail 338
Parks and Recreation Project Locator..... 345
Parks and Recreation Projects Summary ... 346
Parks and Recreation Project Detail..... 348

DEBT SERVICE

Debt Service Summary..... 359
Debt Service Detail..... 360
Debt Service Financial..... 365

APPENDIX

Personnel Detail 367
Capital Outlay 389
Transfer Detail 393
Transfer Summary..... 395
Schedules A-G..... 396
Glossary/Acronyms..... 407

Budget Message

June 9, 2016

Honorable Mayor, Council Members, and the Gilbert Community:

Gilbert, Arizona continues to effectively manage rapid growth and economic expansion while successfully preserving hometown traditions. With an estimated population of over 247,000 residents, Gilbert has become the fifth largest city in Arizona and the 85th largest city across the nation. Yet, amid this growth, Gilbert has been deemed the 2nd Safest City in the U.S. according to the 2015 FBI Uniform Crime Report as well as Wallet hub's 3rd Best Place to find a Job and 14th Best City for Families.

Gilbert is also very proud to report that Standard & Poor's upgraded Gilbert's utility system bond credit rating to AAA and maintains a Moody's general obligation bond rating of Aaa, which are the highest ratings available. These decisions were based on Gilbert's exceptionally strong credit characteristics, including a demonstrated commitment to building and maintaining strong reserves, robust long-term planning, strengthening regional economy, and manageable debt burdens. The increased credit ratings, market conditions, and strong financial strength of the Town allowed Gilbert to save citizens nearly $15 million in a recent water bond refunding. The Aaa rating places Gilbert in the top 1% of municipalities nationally.

Gilbert also welcomed eight new businesses who have made the Heritage District their home and the opening of Insagenix International that spans 150,000 square feet and four stories, creating 645 new job opportunities for Gilbert residents. At completion, the Rivulon Development will double Gilbert's current Class A Office Space inventory increasing available business opportunities for companies seeking growth prospects.

A progressive community demands progressive governance, and Gilbert's Council and executive leadership stepped up. Gilbert now undertakes a zero-based process for one third of the organization every year, and always applies priority, program, and performance-based approaches. Directors are tasked with balancing the budget through consensus, rather than presenting requests and waiting to hear back. Only once the directors achieve consensus is the Town Manager presented with the recommended budget. This method allows Gilbert to promote transparency and the importance of short- and long-term planning, while maintaining a strong return on investment for the zero-based process.

Gilbert staff and Council align both short-term goals and resources toward the long-term realization of Gilbert's established strategic initiatives: Community Livability; Technology Leader; Long and Short Term Financial Plans; Infrastructure; Economic Development; and High Performing Government.
These strategic initiatives guide the formulation of organizational goals and corresponding budget for the following fiscal year. The Council retreat as well as the budget kickoff in August 2016 allow staff to initiate the process with clear direction and focus governing the priorities for service delivery in FY 2017. Through the Council workshop and a subsequent study session, the Council and the Executive Team began by formulating key focus areas to center our efforts and resources on accomplishing our goals with excellence:

- Maintaining Service Levels
- Deferred Maintenance
- Long-Range Infrastructure Planning
- Staffing Plans
- Compensation Maintenance/Performance Management

- Innovations and Efficiencies

The budget for FY 2017 reflects an effort to deliver both effective and efficient services to our community. Even given Gilbert's growth, the budget is balanced assuming **no increases in utility rates (for the 8th consecutive year)**, and applies the non-recurring level of construction-related revenues toward non-recurring costs. Recommended increases in ongoing expenses are within the growth in ongoing levels of revenue recognized as a result of growth both in population and in additional retail opportunities within Gilbert.

FINANCIAL IMPACT

With carry forwards and contingency adjustments, the proposed budget of $850,494,630 is an increase of $235,485,410 million from FY2016. The change from FY 2017 primarily reflects the budget necessary for carry forward and new/potential capital projects. It reflects a CIP and operational carryforwards of $102 million from FY 2016, a $100 million placeholder for the 2007 WRMPC Bond refunding, and capital expenditures for the Santan and Greenfield treatment plant expansions. The budget also includes a capital projects contingency budget of $100 million to allow Council the flexibility and legal authority to respond to community needs.

Balanced Financial Plan: The adopted FY 2017 Budget is balanced based upon identified revenues and expenditures.

Constitutional Expenditure Limit: The proposed FY 2017 Budget reflects expenses that will be under the constitutional expenditure limitation. Staff regularly monitors conformity with the constitutional expenditure requirements and will recommend, if necessary, continuing adjustments and modifications necessary to comply with expenditure limitation requirements.

State Shared Revenues: The proposed FY 2017 budget reflects an increase of over $8 million in State-Shared revenues, $5 million of which is based upon Census population adjustments in the statutory distribution formula.

Secondary Property Tax Levy: Typically Council adopts the secondary property tax levy at the same time as the final budget adoption. This year there was a change in state statute that allows Gilbert to include the upcoming $71m of GO Streets Bonds in the FY2017 secondary property tax levy. The new legislation didn't go into effect until August 6, 2016, so the Council waited to adopt the secondary property tax levy at a special meeting on August 9, 2016. The Council adopted a levy of $21m (approximate rate of $1.06 per $100 of assessed value). Because debt service obligations are anticipated to be $22.7m, up to $1.7m of debt service will be used to buy down the rate to $1.06, which is the same rate that has been in place for the past two years and down from the $1.15 rate which was in place for twelve years prior to that.

Utility Rate Modifications: The proposed FY 2017 budget reflects revenues projected from Gilbert's current water, wastewater, environmental services, and reclaimed water rates. Both the Santan Vista Water Treatment Plant and the Greenfield Wastewater Treatment Plant are being expanded to increase capacity and provide service to our growing community. No rate increases are recommended for this fiscal year; however, given the expanding services, the need for rate increases in water and wastewater funds will be evaluated over the next year to ensure fiscal health in FY 2018 and beyond.

Fund Balance: The Revenue Summary lists the use of carry over funds in an amount just under $169 million. This reflects a carry forward of $102 million for FY 2016 budgeted CIP and department

expenses that were not completed during the current fiscal year, as well as budgeted expenses for the Santan Vista Water Treatment Plant expansion where the revenues are anticipated to be recorded in FY 2016.

Capital Project Financing – System Development Fees: The proposed FY 2017 budget reflects revenues projected from the continued collection of System Development Fees as allowed under current state law.

FUNDING CHALLENGES

The challenge continues to responsibly apply revenues generated by growth to the ongoing service demands created by growth. Property tax supports a significant portion of the budget available for necessary infrastructure to support the growing community, making any decrease of this revenue source a critical component of Gilbert's future. If Gilbert maintained a target rate of $1.06 per $100 of Assessed Value (AV), and AV grew at an assumed rate of 3% per year, approximately $130 million of future projects would be above the anticipated funding capacity. Over the next several years, this gap will be monitored and evaluated. Some projects may need to be reprioritized, delayed, reduced in scope, or changed to another funding source.

Another challenge is the new Arizona Department of Revenue (DOR) fee which will be assessed to all cities, towns, and counties to offset the State's cost to collect and distribute revenues through DOR operations. This is a new, ongoing annual fee which is charged to maintain the existing level of service. The cost to Gilbert is anticipated to be about $505,000 in FY 2017 (up from about $450,000 in FY 2016) and has been included as an expense in the budget. Gilbert is concerned about and continues to monitor additional pass through costs and/or revenue cuts which come from legislative action each year.

A third challenge is Gilbert's effort to maintain an accurate population count so state shared revenues can be more accurately distributed given Gilbert's substantial growth since the last Census in 2010. As allowed in state statute, Gilbert chose to strategically invest $4 million for the U.S. Census Bureau to conduct a mid-decade census. The updated population figure will help the Town realize a greater, more accurate, portion of state shared revenues which are divided based on relative populations of the recipient jurisdictions. In FY 2017, state shared sales tax and urban revenue sharing will be about $5 million higher due to the updated population numbers used in the calculations. New legislation passed in 2016 changed the distribution formula to be updated more regularly and thus removed the need for costly special census operations in the future.

QUALITY GOVERNANCE

In the midst of so much change, Gilbert remains consistent in its relentless pursuit of quality service. While Gilbert boasts the lowest staffing ratio of any of our peer communities, it is the caliber of those staff members that makes the difference that we see here every day. I am thankful and honored to serve by their side.

Respectfully,

Patrick S. Banger
Town Manager

PURPOSE OF THE BUDGET DOCUMENT

The budget sets forth a strategic resource allocation plan that is aligned with strategic initiatives, community goals, preferences, and needs. Through the budget, Gilbert demonstrates accountability to its residents and customers. Toward that end, the budget document acts as a policy document, financial plan, operations guide, and a communication device. This section provides the reader with a basic understanding of the components of the budget document and what is included in each.

ORGANIZATION OF THE BUDGET DOCUMENT

The budget document includes seven major areas:

1. The **Introduction** provides the Manager's budget message along with information about Gilbert, including the organization, vision, mission and values, strategic initiatives, Gilbert facts, fund structure, budget process, and a summary of policy statements.
2. The **Financial Overview** illustrates the total financial picture of Gilbert, including projected fund balances, five year fund forecasts, the sources and uses of funds, and property tax information.
3. The operating fund tabs – **General, Enterprise, Streets** - include information on all business units within each fund. Each operating fund section is organized in the same manner with a business unit page and a page for each department within the business unit.
4. The non-operating fund tabs – **Internal Service, Replacement Funds, Special Revenue**, and **Debt** – include information at the fund level.
5. The **Capital Improvement** section includes information regarding the scheduled current year capital projects and the projected operating costs for the projects currently under construction.
6. The **Debt** section provides an overview of the types of debt issued, debt capacity, and outstanding debt.
7. The **Appendix** includes a detailed listing of authorized positions (FTE basis), the approved capital outlay list, Arizona Auditor General Schedules A-G, transfer schedules, and a glossary (including acronyms).

Manager's Budget Message

The Manager's budget message is a transmittal letter introducing the budget and the long and short-term goals that the budget addresses. The message outlines the assumptions used in budget development such as economy, revenue constraints, and Council priorities. Also included is an overview of the budget development process, major changes to the budget from prior years, and challenges facing the organization.

Financial Overview

The financial overview begins with charts displaying Gilbert's available revenues (sources) and the expenditures (intended uses). The fund balance pages provide a look at the level of beginning fund balances, budgeted revenues and expenditures, and projected ending fund balance. Every year the budget must be balanced, ensuring that expenditures will never exceed the total available resources.

The Budget Summary provides an overview of the revenue and expenditure history and projections for each category. The Long-Term Financial Planning pages provide the reader with background information on the process, as well as the Five Year Plans for the major operating funds. Revenues and expenses are shown in detail, followed by a discussion of the major funding sources by type, including assumptions and anticipated future growth.

The property tax page includes all of the property tax rates for each taxing jurisdiction within Gilbert. Gilbert includes four school districts, and taxes are shown for each.

Fund Tabs

The first page in each Fund tab is an overview of the fund(s) within that section. It includes an explanation of the fund's purpose and a summary financial outlook. Next are department descriptions that outline each functional area, the strategic initiatives addressed by divisions within that department, an organization chart, benchmarks, and summary personnel and financial information.

Benchmarks listed in the fund tabs are a sample of those included in the Gilbert's 2016 Benchmark Report, available online at www.gilbertaz.gov. Each department identified two to three local and two to three national municipal benchmarks that were appropriate for their particular functional area, based on population and service delivery. A complete list of benchmark communities and performance metrics may be found in the full report.

Organization Charts

Throughout the document are charts that depict the budget organizational structure (not a reporting structure). Shading in a given functional area indicates that the area is funded by an alternate funding source.

Department summaries include the following components:

Purpose Statement: Explains why the Department exists and provides a brief list of services provided.

Accomplishments: Highlight success and improvements that were completed during the prior fiscal year.

Objectives: Communicate what is going to be accomplished during the budget year, and aligns with the department goals and Strategic Initiatives of the entire organization.

Budget Notes: Explain any noteworthy changes from the previous year.

Strategic Initiatives: Each department/division has selected the Strategic Initiatives that align with the stated goals for the new budget year. Please refer to the Strategic Initiatives pages of this document to view a full description of the icons that will be represented on the department/division pages.

Performance/Activity Measures: Identify desired outcomes and measure results to better define progress towards the desired service levels.

Personnel by Activity: Depict total approved staffing by Division within the Department for the prior three fiscal years and for the budget year.

Expenses by Division: Reflect total expenses by Division within the Department for the prior three fiscal years and the budget year, including transfers out to cover a division's share of expenses that were incurred elsewhere in the budget.

Expenses by Category: Break out expenses into the categories of personnel, supplies and contractual, capital outlay, and transfers out to provide an overview of the allocation of resources by type.

Operating Results: Some functional areas charge user fees when a specific service provided has a direct benefit to a specific user. Other services provide general public benefit, such as public safety, streets, or parks, and are primarily paid by general revenues, such as sales tax or state-shared revenues. The operating results show the net of direct revenues less expenditures.

Graph: The graphs are unique to each department in an effort to show a relevant efficiency measure. For graphs based on FTE (full-time equivalent positions), the total FTE for Gilbert is used unless stated otherwise.

Replacement Funds

Replacement funds relate directly to an operating fund, but are tracked separately to ensure that aging equipment and/or infrastructure can be replaced or reconstructed. The sole financing source is the respective operating fund. Each replacement fund has a separate fund number in order to identify the fund balance for these activities. In the Comprehensive Annual Financial Report (CAFR), these funds are reported as part of the operating fund.

Capital Improvements

The Capital Improvement Plan (CIP) is an integral part of the budget process, and is updated each year. This document describes all known capital projects with a dollar value greater than $100,000. The first five years, considered the Capital Improvement Program, are fully funded within Gilbert's anticipated revenue collections. The Plan itself extends out beyond the program in an effort to identify and plan for future infrastructure needs and anticipated costs. Each project must be approved by Council before the construction begins.

The first year of the CIP is included in the adopted budget each year. Both the initial capital investment and the subsequent impacts to the operating budget are integrated into Gilbert's short and long-term balanced financial plans.

Debt

Gilbert issues debt to finance buildings, recreation facilities, and infrastructure construction. The debt section explains the types of bonds, the legal criteria, debt limits and capacity, and outstanding debt.

Appendix

Capital Outlay: Items with a useful life greater than one fiscal period, with capitalized acquisition costs of $10,000 or more, are individually approved and included in this section.

Personnel Detail: Every staff position is approved by the Council and is included in the personnel detail. Historic information is included for the prior three years. A small number of positions are shown on the personnel listing as 'Limited Term Agreements'. These positions are typically for a one year period and must be re-authorized/prioritized through the budget process.

Schedules A-G: This section includes (A) summaries of estimated revenues and expenditures, (B) tax levy and tax rate information, (C) revenues other than property tax, (D) fund types of other financing resources and interfund transfers, (E) expenditures within each fund by department, (F) expenditures by department, and (G) full-time employees and personnel compensation by fund. The State of Arizona Office of the Auditor General requires cities and towns to include this information in their annual budgets.

Transfer Schedules: This part of the budget document illustrates interfund transfers (by fund) that are scheduled for the current fiscal year.

Glossary/Acronyms: Many of the terms used in government are unique. The unique terms are described in the glossary.

Any questions regarding the document can be directed to 480-503-6757 or budget@gilbertaz.gov.

Distinguished Budget Award

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Town of Gilbert

Arizona

For the Fiscal Year Beginning

July 1, 2015

Executive Director

The Government Finance Officers Association of the United States and Canada presented an award for Distinguished Budget Presentation to the Town of Gilbert for its annual budget for the fiscal year beginning July 1, 2015.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device. In addition to receiving the award, the Town of Gilbert received the following special recognition: **Outstanding as a Policy Document**.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to determine eligibility for another award.

ICMA Certificate of Excellence

The International City/County Management Association (ICMA) recognized Gilbert, Arizona with a Certificate of Excellence from the ICMA Center for Performance Analytics™ for its performance management efforts.

The 2016 certificate recipients were recognized on the basis of criteria that include program prioritization, cost reduction, and quality improvement. It also encourages accountability and transparency through data collection and verification, training and support, public reporting, accountability and process improvement, networking, and leadership. Certificates are awarded at the levels of Achievement, Distinction, and Excellence.

In 2016, ICMA recognized 52 local governments for exemplary performance management initiatives. Gilbert is among 34 jurisdictions receiving the Certificate of Excellence – the highest level awarded.

Key Officials and Staff

The Town was incorporated July 6, 1920, and operates under the Council-Manager form of government. Six council members are elected at large to four-year staggered terms. The Council establishes policy through the enactment of laws (ordinances). The Mayor is a member of the Council, directly elected by the voters for a four-year term, and serves as the chairperson of the Council.

MAYOR AND COUNCIL

Mayor John Lewis

Vice Mayor
Jared Taylor

Councilmember
Eddie Cook

Councilmember
Jenn Daniels

Councilmember
Victor Petersen

Councilmember
Brigette Peterson

Councilmember
Jordan Ray

Key Officials and Staff

EXECUTIVE TEAM

Town Manager, *Patrick Banger*

Assistant Town Manager, *Marc Skocypec*

Chief Digital Officer, *Dana Berchman*

Development Services Director, *Kyle Mieras*

Economic Development Director, *Dan Henderson*

Finance Director, *Cindi Mattheisen*

Fire Chief, *Jim Jobusch*

Human Resources Director, *Carrie Bosley*

Information Technology Director, *Mark Kramer*

Interim Intergovernmental Relations Director, *Heather Wilkey*

Management and Budget Director, *Kelly Pfost*

Parks and Recreation Director, *Rod Buchanan*

Police Chief, *Tim Dorn*

Presiding Judge, *John Hudson*

Public Works Director, *Kenneth Morgan*

Town Attorney, *L. Michael Hamblin*

Town Clerk, *Lisa Maxwell*

Assistant to Town Manager, *Jacob Ellis*

Assistant to Town Manager, *Leah Hubbard-Rhineheimer*

Assistant to Town Manager, *Mary Vinzant*

ACKNOWLEDGEMENTS

Management and Budget Director, *Kelly Pfost*

Management and Budget Administrator, *Amber Costa*

Management and Budget Analyst, *Cris Parisot*

Management and Budget Analyst, *Laura Lorenzen*

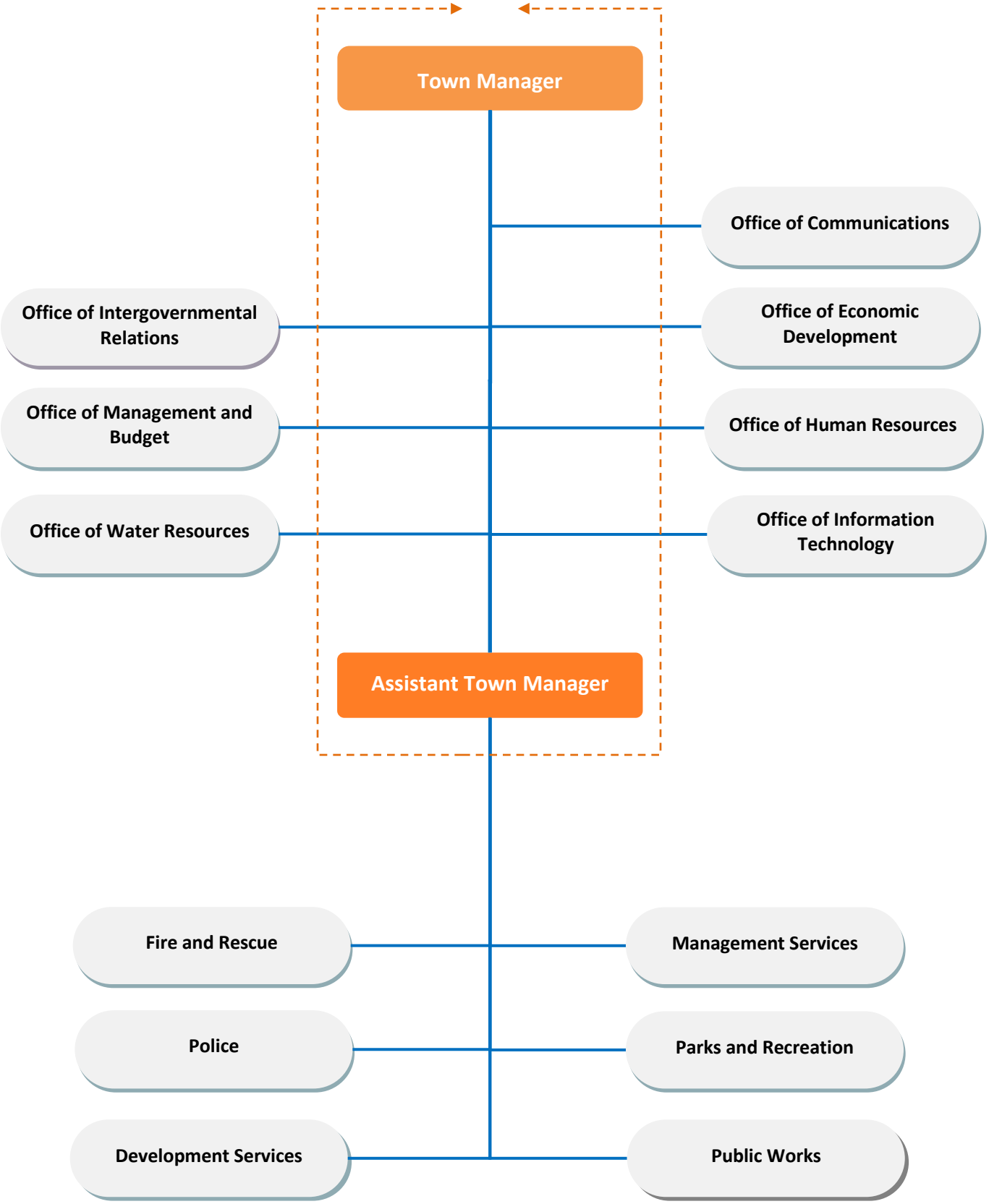
Management and Budget Analyst, *Justine Bruno*

Management Support Specialist, *Kim Leone*

Special thanks to *Zara Bish*, Multi-Media Specialist, for cover design

Advisory Organizational Chart

Organizational Report Chart



Vision, Mission, Values

ORGANIZATIONAL VISION
Gilbert will be the best in class in all lines of service.

ORGANIZATIONAL MISSION
We are a service organization committed to enhancing quality of life and serving with integrity, trust, and respect.

ORGANIZATIONAL VALUES
As a team, the Town of Gilbert values:

Integrity	by being ethical, professional and trustworthy
Respect	by being fair, courteous and valuing others
Accountability	by being responsible for our actions and following through on our commitments
Innovation	by continuously improving services through progressive and creative outcomes
Learning	by developing our knowledge and skills
Communication	through transparency, collaboration and accessible information

Strategic Initiatives

In FY 2011, the Town Council adopted a new Strategic Plan for the Town of Gilbert. This plan is centered around the community vision, which guides the development of the strategic initiatives of the plan. From these initiatives, strategic action plans are implemented, and results are produced and measured.

COMMUNITY VISION

Gilbert, a safe, healthy, clean, attractive community that embraces our town's heritage yet recognizes the opportunities of the future without sacrificing the resources of today.

Organizational alignment with the Gilbert community vision is achieved by establishing individual performance measures and benchmarks that compliment department goals, and town-wide strategic initiatives. The FY 2017 budget was developed with the Council strategic initiatives as a key factor in the decision-making process. The goals and objectives included in the department information tie directly to the strategic initiatives, and represent intermediate steps to achieving those Council-identified priorities. **Accordingly, icons (pictured below) are included on each division and department page to highlight the link between the strategic initiatives and individual goals.**

The Council reviews and updates the Strategic Initiatives during their annual retreat. Management staff and departmental personnel utilize the Strategic Initiatives to guide daily operations. An administrative interpretation of each initiative is included as a starting point from which department goals and strategic action plans follow.

STRATEGIC INITIATIVES

Community Livability
The Town of Gilbert takes pride in being a community with a family focus, special welcoming feel, outstanding service delivery, and firm commitment to retain its defining characteristics while it continues to grow. This strategic initiative provides direction to include livability considerations in all decision-making and service delivery. Our motto is: "Gilbert: Clean, Safe, Vibrant."

Be a Technology Leader
Gilbert places a high value on the potential for applied technology to improve service efficiency. While technology has a cost, it can be used to reduce expenses while expanding service to a growing population. This initiative directs the organization to seek technology improvement that can provide the greatest benefit for the investment. If all segments of service delivery embrace the intention to be a technology leader we will continually improve systems and results.

Long-and Short-Term Balanced Financial Plans
Gilbert is committed to providing a comprehensive financial perspective that enables proactive management of government finances. Long-term financial planning ensures that financial perspective is strategically incorporated into organizational planning, demonstrates good management to all stakeholders including bond rating agencies, and clarifies the organization's strategic direction by identifying and prioritizing the most important issues it faces. Short-term financial planning is more tactical in nature, identifying the specific near term objectives that will ultimately help to achieve the long term goals. Gilbert will provide transparency, clarity, and timely visibility and insight into impending issues, allowing for flexibility in decision making and incremental corrections.

Proactively Address Infrastructure Needs
Gilbert will have a strong and effective infrastructure management system. A growing community must pay attention to infrastructure needs by planning for both the future expansion and the deterioration of existing infrastructure. This serves the residents, business and future economic development and contributes to community livability. We will create an infrastructure plan and management system that will support policy decision-making and inform administrative processes.

Strategic Initiatives

Economic Development with Primary Emphasis on Advancing Science and Technology
Gilbert is committed to attracting, growing and retaining business and industry within the community. The Town Council will be well prepared for the recovering economy and encourage collaboration and innovation that contributes to the community vision. As such, it is important to identify and execute a sound economic development plan that supports an advanced economy conducive to attracting the talent and investment of science and technology-based organizations with an emphasis on the biomedical and life science industry. The appropriate policies and procedures to be business-friendly in support of the Vision and Strategic Initiatives are paramount.

High Performing Government
Gilbert is committed to highly efficient operations while delivering superior results. Excellent performance requires aligning efforts that drive internal effectiveness with those that create external impact. Gilbert will achieve optimal performance by aligning strategy with operational goals supported by best management practices and effective internal and external collaboration. Committed to the initiative of becoming a high performing organization, Gilbert will deliver unparalleled quality of service at the highest value for all of its stakeholders.

The following town-wide goals have been identified for FY 2017:

The Gilbert General Plan was approved by voters on May 17, 2011. It is the Community's vision and guide for future physical, economic, and social development, and is a long-range policy document covering a period of ten to twenty years. The General Plan contains visions, goals, policies, and implementation strategies that guide decisions such as Gilbert grows and looks in the future, areas appropriate for residential, employment, and commercial uses, areas to reserve for parks and open space, the location of new roads and energy, and resource conservation and sustainability. The General Plan seeks to ensure that decisions are consistent with the Community's Vision.

PROCESS

Gilbert's previous General Plan was approved by voters in 2001. According to State Law, the plan must be updated every ten years. Since the Town's General Plan is a reflection of the Vision and Goals of the Community, a transparent process was established to obtain as much public input as possible during the drafting of the updated document. Work began in August 2008 and by January 2009, a General Plan Steering Committee was formed, consisting of Town Council members, Planning Commissioners, a Design Review Board member, a Redevelopment Commission member, an Economic Development Advisory Board member and a member-at-large. The purpose of the Steering Committee was to oversee the process of the update and ensure consistency within the document.

Town staff solicited applications from Gilbert residents willing to serve on sub-committees dedicated to drafting the chapters. A total of fifty-six (56) volunteers were chosen for the sub-committees. Chairs were selected to lead the sub-committees and the four (4) chairs also sat on the steering committee. Each member of the steering committee was also appointed as a liaison to a sub-committee. Planning Division Staff provided support for the Steering Committee and Sub-Committees. The General Plan steering committee and all four sub-committees held a kick-off meeting in May 2009.

A total of fifteen (15) Steering Committee and fifty-one (51) Sub-Committee meetings were held between May 2009 and June 2010. During this time, each group heard from experts in the fields, reviewed the existing General Plan, reviewed other General Plans and created the new chapters. All minutes and draft documents were placed on Gilbert's website after each meeting. Once drafted and approved by the Steering Committee, the Chapters were put on Gilbert's web page as one of several methods of soliciting public input.

In January 2010, the Steering Committee began holding open houses at various locations and attended events throughout the town. The goal was to present the draft chapters to the citizens in order to gather public input. A total of ten (10) events and open houses were held. Handouts at the events included survey sheets that could be filled out and sent to staff for inclusion in the update.

Staff was also very active in providing information to the public via local newspapers, cable television, Nixle and Twitter. These social media networks were utilized to advertise open houses and public events to solicit public input on the creation of the plan. Additionally, Gilbert's website had an interactive survey that could be filled out and submitted directly to staff.

The result of this effort was a citizen-driven public document that reflects the Vision and Goals of the community. This document will guide and direct the development of Gilbert for the decade.

The General Plan is reviewed annually by staff to ensure that the document remains relevant and captures any changes in the community. Any revisions are brought before the Town Council for their consideration and approval at a public meeting.

GENERAL PLAN ELEMENTS AND VISION STATEMENTS

Land Use and Growth Areas
Deliver a mix of synergistic land uses that are appropriately located to promote employment opportunities while enhancing Gilbert's quality of life.

Circulation
Provide a safe, efficient, and aesthetically pleasing circulation network that considers all modes of vehicular and non-vehicular movement and does so in a manner that is sensitive to the environment.

Parks, Open Space, Trails, Recreation, Arts and Culture
Gilbert encourages the health and well-being of its residents through diverse recreational opportunities. The Town offers safe, well maintained facilities, parks and open spaces including locally and regionally connected multi-use trails, equestrian paths and bicycle lanes. Our community also fosters arts and cultural experiences.

Public Facilities and Services
Provide a high level of municipal services and facilities to properly serve the community in a manner that enhances quality of life, optimizes existing facilities, and provides for future needs.

Community Design
Provide the citizens of Gilbert and the development community with guidelines and assistance to continue to develop Gilbert emphasizing its heritage, yet open to innovative design opportunities that result in projects that are diverse and complementary, promoting stewardship of community resources.

Environmental Planning
Gilbert recognizes its environmental stewardship and is committed to being in the forefront as it plans, manages and conserves resources.

Housing and Conservation
Gilbert is committed to maintaining its housing quality and will continue offering in its land use mix a variety of residential developments for all family types and income levels. This will provide housing opportunities by creating new neighborhoods and rehabilitating existing ones while creating a balanced maturing community.

Economic Development
Gilbert is "open to business" and attracts, retains, and grows innovative, entrepreneurial businesses of all sizes that provide high-wage job opportunities for Gilbert residents and enhance Gilbert's outstanding quality of life.

Character Areas
Gilbert desires to create and protect unique areas of town by identifying and providing guidance through the use of Character Areas and guidelines.

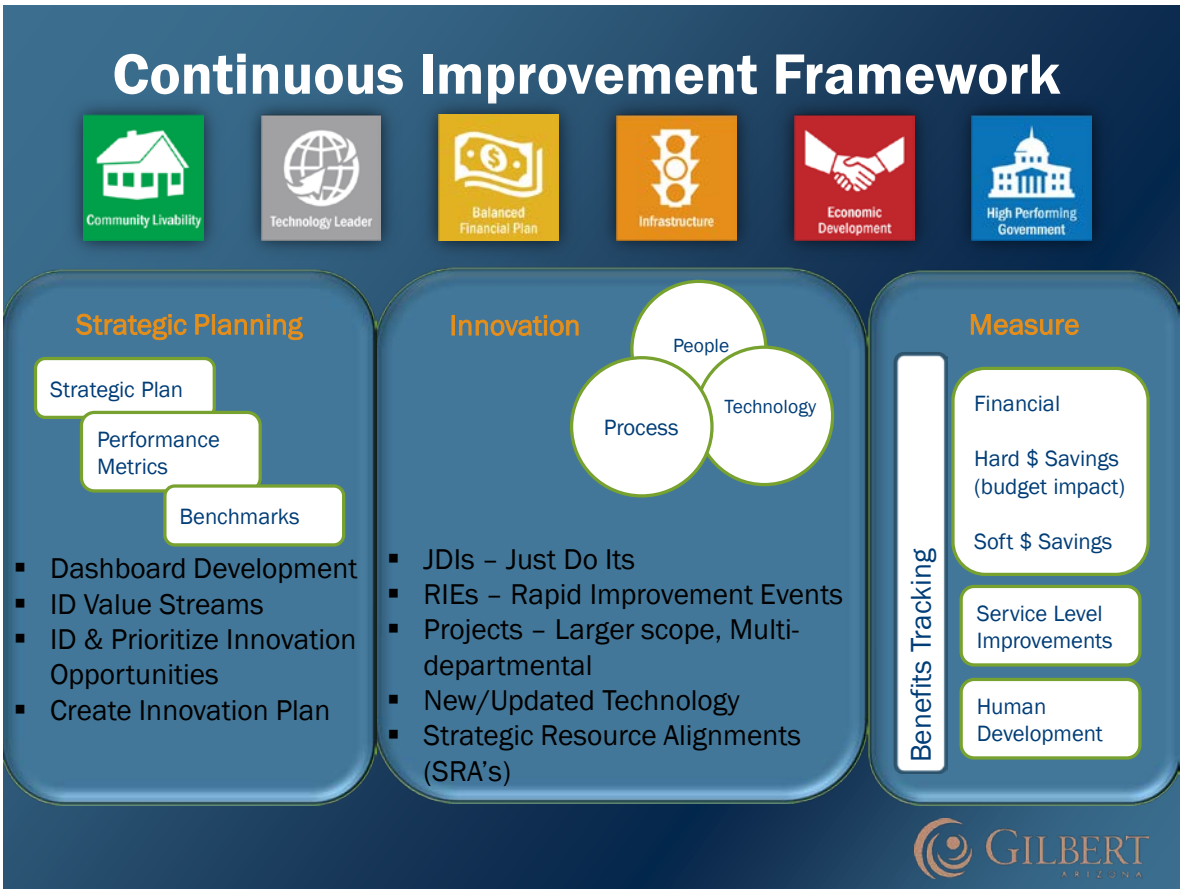
Energy
Gilbert is committed to being at the forefront of energy efficiency, reducing energy demand, and furthering the use of alternative and renewable energy sources.

Neighborhood Preservation and Revitalization
Preserve, reinforce and, where appropriate, revitalize the core characteristics and stability that define all of Gilbert's neighborhoods, commercial and residential.

The Foundation to Being a High Performing Organization

For over 20 years, Gilbert has been committed to Continuous Quality Improvement (CQI). CQI began in 1994 and established Gilbert's culture and commitment to continually improving the services we provide. In 2012, the town introduced Franklin Covey's *The 4 Disciplines of Execution*™ and the concept of Wildly Important Goals (WIGs). In 2014, Gilbert embarked on enhancing the commitment to quality service by introducing Lean Six Sigma. As Gilbert grows and the demand for service increases, the organization has to be in a position to respond thoughtfully, strategically and in a fiscally responsible manner. Therefore the introduction of Lean Six Sigma was an intentional and systematic approach to enhancing our improvement efforts and relying on best practices to deliver continuous efficiency and effectiveness from a customer-centric point of view. Since departments are so diverse and there is no "one size fits all," we believe by taking the best aspects of both CQI and Lean Six Sigma, we are equipping the organization with a variety of quality tools and proven techniques in order to:

- Improve Service Delivery
- Increase Customer Satisfaction
- Encourage Innovation
- Enhance the Culture of Continuous Improvement
- Yield a Return on Investment
- Reduce Costs
- Increase Internal Capacity (without adding staff)



Dedicated to being a High Performing Organization, we are committed to delivering unparalleled quality of service at the highest value for all of our stakeholders. Through the various process improvement efforts; Continuous Quality Improvement (CQI), Franklin Covey's *The 4 Disciplines of Execution*™, and Lean-Six Sigma we strive to continuously evaluate, improve and optimize our operations while delivering superior results to our customers.

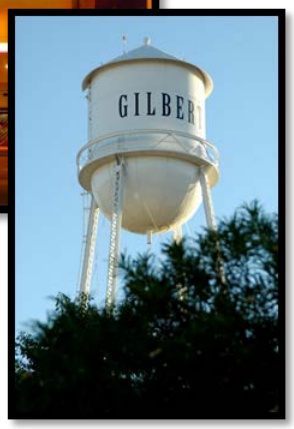
Gilbert History

HISTORY

In 1902, the Arizona Eastern Railway asked for donations of right of way in order to establish a rail line between Phoenix and Florence. A rail siding was established on property owned by William "Bobby" Gilbert. The siding, and the town that sprung up around it, eventually became known as Gilbert. Gilbert was a prime farming community, fueled by the construction of the Roosevelt Dam and the Eastern and Consolidated Canals in 1911. It remained an agriculture town for many years, and was known as the "Hay Capital of the World" until the late 1920s. Gilbert began to take its current shape during the 1970s, when the Town Council approved a strip annexation that encompassed 53 square miles of county land. Although the population was only 1,971 in 1970, the Council realized that Gilbert would eventually grow and develop much like the neighboring communities of Tempe, Mesa, and Chandler. This proved to be a farsighted decision as Gilbert positioned itself for growth in the 1980s and beyond. Today, Gilbert's estimated population is 247,542 with 72.6 square miles within its planning area.

GILBERT TODAY

Located in the Southeast Valley of the Phoenix metropolitan area, Gilbert is actively growing and diversifying its economic base, citing global-minded innovation and entrepreneurship as keys to productivity. A community that boasts solid infrastructure, a high availability of skilled labor, close proximity to other major markets and an unbeatable quality of life, Gilbert offers an advantageous business climate.



The community also offers one of the highest concentrations of graduate and professional degrees among competing western U.S. cities. According to 2014 American Community Survey data, more than 40 percent of Gilbert residents hold a bachelor's degree or higher, compared to the national average of 29 percent. In addition, Gilbert boasts one of the highest median household incomes in the state at $85,187*.

Gilbert's current estimated population of 247,542 continues to grow, having experienced 58 percent growth between 2000 and 2005; and 21 percent between 2005 and 2010. With attractive demographics, award-winning amenities, and a business-friendly environment, Gilbert was recently named the Best Phoenix Suburb by Thrillist. This past year, the thriving community was also named in the Top 10 Cleanest Cities in America by Expedia, and the 2nd Safest City in the United States for communities over 100,000 residents by Law Street Media.

*ESRI Business Analyst 2016

Gilbert Facts

GILBERT AT A GLANCE:

Year Founded:	1891
Year Incorporated:	1920
Planning Area:	72.6 square miles
Elevation:	1,273 feet
Annual average rainfall:	6.8" inches
Annual sunshine days:	334 days
Average Temperature (High/Low):	
January	71/45
April	87/58
July	105/81
October	89/65
Transaction Privilege Tax Rate:	7.8%
State/County	6.3%
Gilbert	1.5%
Total Housing Units:	77,240
Vacancy Rate	7.3%

More information and statistics can be found at:
http://www.gilbertaz.gov

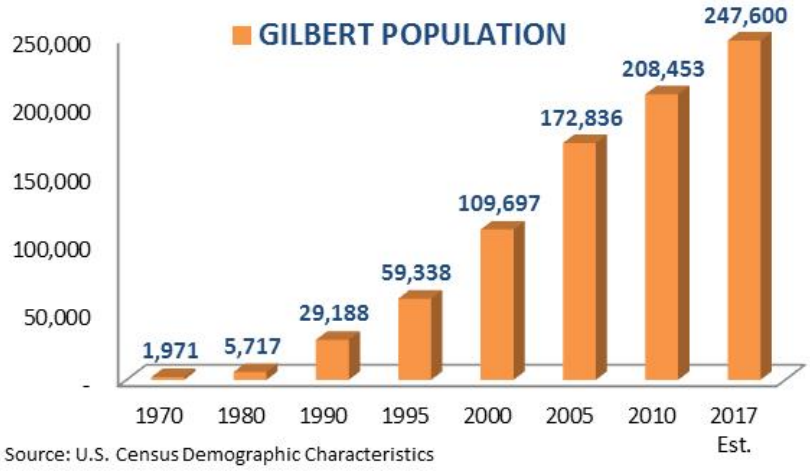
Census 2010 Population:	208,352
Census Annual Estimates (as of 7/1/15):	247,542
Estimated Population (as of 7/1/16):	247,600
Median age:	32.6
Under 18	32.1%
18-24	7.3%
25-44	31.1%
45-64	22.3%
65 and over	7.2%
Highway Distances from Gilbert:	
Albuquerque, NM	477 Miles
Dallas, TX	1,028 Miles
Denver, CO	841 Miles
Las Vegas, NV	315 Miles
Los Angeles, CA	415 Miles
Phoenix, AZ	12 Miles
Salt Lake City, UT	708 Miles
San Diego, CA	381 Miles
San Francisco, CA	813 Miles
Tucson, AZ	104 Miles

Gilbert Facts

Demographics:

MEDIAN AGE

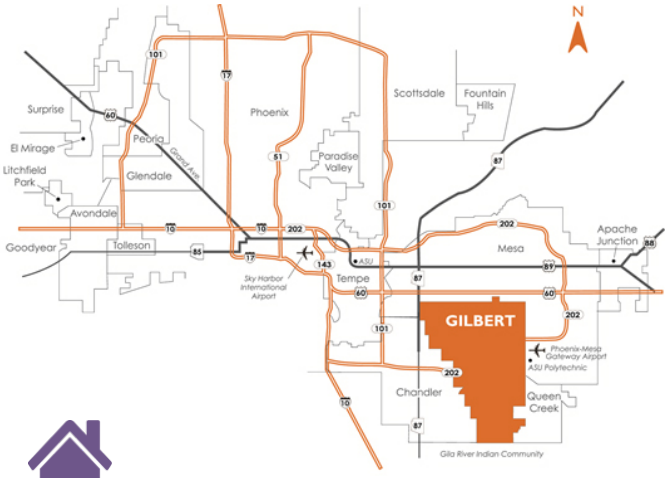
Gilbert	Greater Phoenix
32.6	35.4



EDUCATIONAL ATTAINMENT

	Gilbert	Greater Phoenix
High school graduate	16.8%	23.9%
Some college, no degree	27.3%	25.3%
Associate degree	11.0%	8.5%
Bachelor's degree	27.5%	18.6%
Graduate/ professional degree	12.9%	10.3%
High school graduate or higher	95.5%	86.4%
Bachelor's degree or higher	40.3%	28.8%

Source: U.S. Census American Community Survey, 2010-2014



HOUSEHOLD CHARACTERISTICS

	Gilbert	Greater Phoenix
Median owner-occupied housing value	$231,100	$170,200
Median household income	$85,187	$54,993
Average household size	3.11	2.75

Source: U.S. Census American Community Survey, 2010-2014. Median household income: ESRI Business Analyst, 2016

RACE / ETHNICITY

- White, 71.5%
- Hispanic, 15.6%
- Asian, 6.2%
- Other Race, 0.1%
- Black or African American, 3.2%
- American Indian or Alaska Native, 0.8%
- Native Hawaiian and Other Pacific, 0.1%
- Two or More Races, 2.6%

Source: U.S. Census American Community Survey, 2010-2014

AWARDS / RECOGNITION

- **Best Phoenix Suburb** (Thrillist, 2016)
- **2nd Safest City in the United States** (Law Street Media, 2016)
- **Best Place to Live if You're Trying to Save Money** (GOBankingRates, 2016)
- **11th Hardest Working City in America** (Wallet Hub, 2016)
- **Top 10 Cleanest Cities in America** (Expedia, 2016)
- **Top 5 Safest Cities to Build Your Startup** (Tech. Co, 2016)
- **Top 80 Best Places to Retire in America**, (The Benefit Link, 2016)
- **4th Best City for Driving**, (WalletHub, 2016)
- **Playful City USA: 10-Time** Honoree (KaBoom!, 2016)
- **8th Best City for People with Disabilities** (WalletHub, 2015)
- **16th Best City for First-Time Home Buyers** (WalletHub, 2015)
- **22nd Best Place to Live in the U.S.** (Money Magazine, 2014)

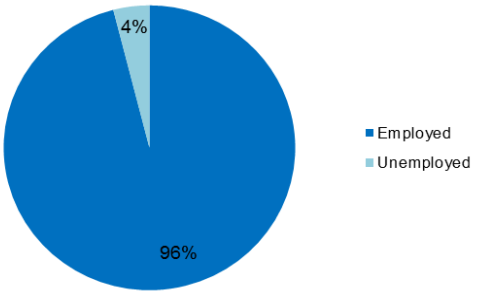
2nd

Safest City in the U.S.

GILBERT GROWTH

CIVILIAN LABOR FORCE

2015 Labor force = 126,468



Source: Arizona Department of Administration, Special Unemployment Report - 2015

PRINCIPAL EMPLOYERS

Gilbert Unified School District	3,572
Banner Health	2,758
Town of Gilbert	1,356
Wal-Mart Stores, Inc.	1,348
GoDaddy Software, Inc.	1,216
Higley Unified School District	1,037
Fry's Food Stores	1,009
B H Drywall	997
Dignity Health	971
Hunter Contracting	650

ECONOMIC HIGHLIGHTS

- **More than 91,900** estimated jobs in Gilbert (Maricopa Association of Governments, 2016)
- Arizona's only economic development organization to be accredited by the International Economic Development Council (IEDC, 2016)
- With nearly 1,400 buildings with rentable space, Gilbert boasts: **4.0 million square feet of office**; **11.2 million square feet of retail**; and **8.6 million square feet of industrial/flex spaces**. (Xceligent, Q2 2016)

Fund Structure

The financial accounts for Gilbert are organized on the basis of funds or account groups. In governmental accounting, a fund is a separate self-balancing set of accounts used to show operating results for a particular activity or activities. Funds are categorized into three classes: governmental, proprietary, or fiduciary. Different fund types are found within each of these three classes. Major funds are identified and described below.

GOVERNMENTAL FUNDS

General Fund (Major Fund) – The General Fund accounts for the resources and uses of various Gilbert departments. A majority of the daily operating activity is recorded in this fund. Governmental accounting requires the General Fund be used for all financial resources except those required to be accounted for in another fund. Departments included:

- Management and Policy
- Management Services
- Municipal Court
- Development Services
- Police
- Fire and Rescue
- Parks and Recreation

Special Revenue Funds – These funds account for the proceeds of specific revenue sources that are legally restricted to expenditures for a specific purpose.

→ *Street Fund (Highway User Revenue Fund) (Major Fund)*
Street operating costs eligible for state highway revenues are included in this fund. Revenues are primarily derived from state-shared fuel tax and vehicle license tax. The Streets Department is a division of the Public Works Department.

→ *Community Development Block Grant Fund*
This fund accounts for all federal CDBG revenue. The revenue is used for expenditures that create a more viable community, such as downtown renovation and social services.

→ *HOME Fund*
This fund accounts for Federal Home Investment Partnership revenue. The revenue is used for expenditures that create and maintain affordable housing within the Town.

→ *Grants (Major Fund)*
The Town accounts for grant revenue and the related expenditures in a separate fund. The entire expense is typically included in this fund and any amount not supported by grant revenue is transferred from another fund.

→ *Other Special Revenue (Major Fund)*
Other special projects are accounted for in this group of funds. The activity extends beyond one fiscal year and is for a specific event.

→ *System Development Fees (Major Fund)*
This set of funds segregates the revenue to pay for growth-related capital projects. The revenue is transferred, as needed, to Capital Project funds to pay for eligible projects or to Debt funds to repay debt issued for growth-related construction.

→ *Maintenance Improvement Districts*
Arizona Statutes provide that improvement districts can be established to pay for streetlights and parkway improvements. Gilbert established two funds for these districts. Revenue is received from the benefitting property owners.

Other Capital Funds – These funds include CIP Admin, bonds, outside sources and Maricopa County of Government funding.

Debt Service Funds – The short and long-term payment of principal and interest on borrowed funds is accounted for in these funds.

Special Assessment Funds – Property owners requiring specific capital improvements, from which benefit is primarily restricted to those specific property owners, may form a special assessment district. Special levies are collected from those property owners to cover those costs. There are presently three special assessment districts in Gilbert.

PROPRIETARY FUNDS

Enterprise Funds (Major Funds) **–** These are funds in which the services provided are financed and operated similarly to those of a private business. User fees are established and revised as needed to ensure that revenues are adequate to meet all necessary expenditures. The following are considered major enterprise funds:

- Water
- Wastewater
- Environmental Services - Commercial
- Environmental Services - Residential

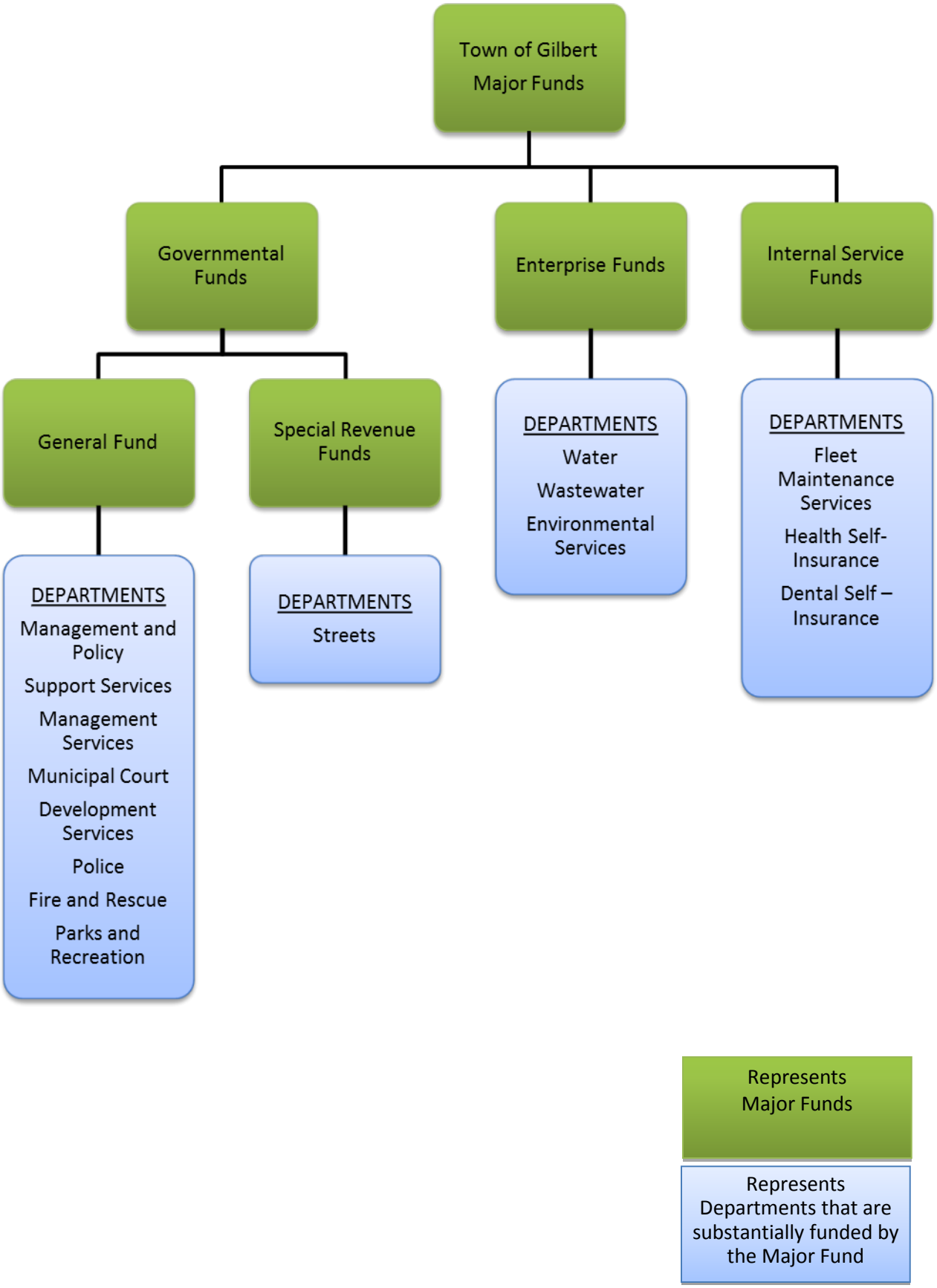
Internal Service Funds (Major Funds) – Gilbert has three Internal Service Funds: fleet maintenance, health self-insurance, and dental self-insurance. The Internal Service Funds are used to provide service to other departments and to recover the cost of that service. The use of these funds provides a more complete picture of the cost to provide a given public service, because more of the total costs are included in the respective cost center. The following are considered major internal service funds:

- Fleet
- Health Self Insurance

FIDUCIARY FUNDS

Trust and Agency Funds – This fund type is for assets held by the Town in a trustee capacity or as an agent for individuals, private organizations, other governmental units or other funds. Use of these funds facilitates discharge of responsibilities placed upon the governmental unit by virtue of law or other similar authority. Gilbert has one Trust and Agency Fund: Volunteer Fire Pension.

Fund Structure



BUDGET DEVELOPMENT

The Council determines the priorities for the year and staff develops a budget that best incorporates Council priorities and fits within the resources available.

Council set the following boundaries for budget preparation:

- ✓ No change in local sales tax rate (1.5%)
- ✓ The secondary property tax rate for FY 2017 is proposed to remain at $1.0609 per $100 of assessed value. The rate is the result of the levy that is required to fund anticipated debt service payments. Use of $1.7 million of fund balance is also budgeted.
- ✓ Maintain minimum fund balance policies

The major steps in preparation of the budget were:

- ✓ Council input on initiatives, boundaries, and priorities
- ✓ Review business case for new requests or changes to existing requests for funding tying each back to specific services
- ✓ Update FY 2016 revenue and expense projections and five-year projections for operating funds
- ✓ Collaborative budget process with Executive Team members to determine requests that will be recommended to the Town Manager
- ✓ Prioritization of available resources to align with Council priorities
- ✓ Town Manager finalizes and balances the proposed budget
- ✓ Present draft to Council
- ✓ Council reviews and adopts

The Budget Calendar page depicts the timing in more detail.

STATE EXPENDITURE LIMIT

The State of Arizona sets a limit on the expenditures of local jurisdictions. State statute sets the limits unless otherwise approved by the voters. Gilbert received voter approval to increase this limit to match the community's desired service levels. Gilbert must budget at or below this limit.

The expenditure limit base approved by the voters must be used in determining Gilbert's expenditure limit until a new base is adopted. The expenditure limit for FY 2017 is $391,440,269. Some of the specific items excluded from the expenditure limit are: revenue from bond sales, revenues received for interest, trust and agency accounts, federal and state grants, and amounts accumulated for the purchase of land, buildings, or improvements if the voters approved.

BUDGET AMENDMENTS

Under Arizona Revised Statutes, the budget cannot increase once Council adopts the preliminary budget.

Transfers between budget line items are submitted throughout the year to align the budget with actual expenses and requirements. This provides a more refined picture of what the base should be for the next budget year and assists departments undergoing the zero based budget process.

BUDGET CARRYFORWARD

If completion of a project or acquisition is not guaranteed during a fiscal year, the amount must be included in the budget for the following fiscal year and balanced along with other requests.

CONTINGENCY

The contingency account is used for emergency or unanticipated needs or opportunities.

The General Fund Minimum Fund Balance Policy states that 25% of ongoing expenditures and one year of debt service must be maintained. Annually, this is evaluated to ensure that the proposed budget will allow the minimum fund balance to be maintained. For FY 2017 the ongoing budgeted expenditures were $137.6M. When calculated at 25% plus one year of debt service, the minimum fund balance requirement is $40.3M.

Any fund balance remaining in excess of the minimum fund balance is allocated as contingency. For FY 2017, the General Fund contingency is approximately $15.0M.
Gilbert budgets for contingencies in the following funds:

- ✓ General
- ✓ Streets
- ✓ Water
- ✓ Wastewater
- ✓ Environmental Services – Residential
- ✓ Environmental Services – Commercial
- ✓ Replacement Funds
- ✓ CIP
- ✓ Grants
- ✓ Special Revenues
- ✓ Fleet

BUDGET BASIS

The budget is prepared on an annual basis generally consistent with Generally Accepted Accounting Principles (GAAP). The Town's Governmental Funds consist of the General Fund, Special Revenue Funds, Debt Service Funds, and other Capital Funds. Governmental fund type budgets are developed using the modified accrual basis of accounting.

Under the modified accrual basis, revenues are estimated for the fiscal year that they are accrued. Principal and interest on general long-term debt is budgeted as expenditures when due, whereas other expenditures are budgeted based on the timing of receipt of the goods or services.

Proprietary Fund Budgets – Water, Wastewater, Environmental Services, and Internal Service Funds - are adopted using the full accrual basis of accounting whereby revenue projections are developed recognizing revenues earned in the period. Expenditure estimates are developed for all expenses incurred during the fiscal year.

The major differences between the budget and the Comprehensive Annual Financial Report (CAFR) are:

- ✓ Certain revenues, expenditures, and transfers are not included in the budget, but are accrued and reported on the GAAP basis. For example, the increases or decreases in compensated absences are not included for budget purposes but are in the CAFR
- ✓ Indirect administrative cost allocations to the Enterprise Funds are accounted for as transfers in or out on the budgetary basis, but are recorded as revenues and expenses for the CAFR
- ✓ New capital outlays in the Enterprise Funds are presented as expenses in the budget, but recorded as assets in the CAFR
- ✓ Depreciation expense is not included in the budget, but is an expense in the CAFR
- ✓ Debt service principal payments in the Enterprise Funds are expenses in the budget, but reported as reduction of long-term debt liability in the CAFR
- ✓ Encumbrances are treated as expenses in the year the purchase is made for budget purposes

Fund Type	Accounting Basis	Budgeting Basis
Governmental Fund - General Fund	Modified Accrual	Modified Accrual
Governmental Fund - Streets Fund	Modified Accrual	Modified Accrual
Proprietary Fund - Water	Full Accrual	Full Accrual
Proprietary Fund - Wastewater	Full Accrual	Full Accrual
Proprietary Fund - Environmental Services	Full Accrual	Full Accrual

Budget Calendar

Date	Action
August 11, 2015	Budget kickoff
August - September 15, 2015	CIP - Initial departmental meetings (review/prioritize new/existing CIP projects)
September 15 – November 30, 2015	Departments enter and update new and existing CIP projects into SharePoint
September 15 – December 7, 2014	Departments enter requests in SharePoint for FY 2017 budget and 5 year plans
September 15 – November 30, 2015	Analysts meet with Departments to review base budgets, new budget requests, CIP needs, position changes, possible re-org's, and contract renewal needs
September 15 – October 15, 2015	Deadline for updated CIP Project Sheets (project timing, scope, cash flows)
December 1 – 17, 2015	Financial review of CIP projects
January 1 – 28, 2016	Departments revise year end projections based on six months activity
January 6 – February 3, 2016	Executive Team reviews departmental requests
February 9, 2016	Present Executive Team recommendations to Town Management
March 1, 2016	Town Manager recommendations to Executive Team
March 2 – April 30, 2016	Departments complete; purpose statements, current year accomplishments, FY 2017 objectives, and performance measures/benchmarks.
April 12, 2016	Council Study Session - FY 2017 Budget Recommendations
April 2016	OMB discussions with Mayor and Council
May 5, 2016	Council adopts Preliminary budget
June 9, 2016	Council Adopts final budget
June 23, 2016	Property Tax public hearing
August 9, 2016	Property Tax Levy public hearing and adoption

INTRODUCTION

The Policies of Responsible Financial Management were revised and adopted in July 2016 by Council and establish the framework for overall fiscal planning and management by setting forth guidelines for current activities and long range planning. These Policies of Responsible Financial Management are intended to foster and support the continued financial strength and stability of Gilbert.

PURPOSE

Gilbert's financial policies establish the framework for overall fiscal planning and management. The policies set forth guidelines for both current activities and long range planning. The purposes of the financial policies are:

- **Balanced Budget** – The Town is required, by Arizona Revised Statute, to adopt a balanced budget each fiscal year. A balanced budget is one in which the sum of estimated revenues and appropriated fund balances is equal to appropriations.
- **Fiscal Conservatism** – To ensure that the Town is at all times in solid financial condition, defined as:
    - ✓ **Maximized efficiency** – best possible service at the lowest possible cost
    - ✓ **Cash solvency –** the ability to pay bills
    - ✓ **Budgetary solvency –** the ability to balance the budget
    - ✓ **Long-term solvency –** the ability to pay future costs
    - ✓ **Service level solvency –** the ability to provide needed and desired services

- **Flexibility** – To ensure the Town is in a position to respond to changes in the economy or new service challenges without an undue amount of financial stress.
- **Transparency and Communication** – To utilize best practices in communicating financial information to facilitate sound decision-making, to promote openness and transparency, and to inspire public confidence and trust.
- **Adherence to the Highest Accounting and Management Practices** – As set by the Governmental Accounting Standards Board and the Government Finance Officers Association standards for financial reporting and budgeting.

SCOPE

Gilbert has an important responsibility to its citizens to carefully account for public funds, to manage its finances wisely, and to plan for the adequate funding of services desired by the public, including the provision and maintenance of public facilities and infrastructure. In times of tight budgets, of major changes in federal and state policies toward local government, and of limited growth in the Town's tax base, Gilbert needs to ensure that it is capable of adequately funding and providing those government services desired by the community. Ultimately, the Town's reputation and success will depend on the public's awareness and acceptance of the management and delivery of these services.

These adopted Policies of Responsible Financial Management establish guidelines for the Town's overall fiscal planning and management. These principles are intended to foster and support the continued financial strength and stability of the Town of Gilbert as reflected in its financial goals. Gilbert's financial goals are broad, fairly timeless statements of the financial position the Town seeks to attain:

- To deliver quality services in an affordable, efficient and cost-effective manner and to provide full value for each tax dollar
- To maintain an adequate financial base to sustain a sufficient level of municipal services, thereby preserving the quality of life in the Town of Gilbert

- To have the ability to withstand local and regional economic fluctuations, to adjust to changes in the service requirements of our community, and to respond to changes in Federal and State priorities and funding as they affect the Town's residents
- To maintain a high bond credit rating to ensure the Town's access to the bond markets and to provide assurance to the Town's taxpayers that the Town government is well managed and financially sound

Following these policies will enhance Gilbert's financial health as well as its credibility with its citizens; the public in general, bond rating agencies and investors. To achieve these purposes as the Town of Gilbert continues to grow and develop, it is important to regularly engage in the process of financial planning including reaffirming and updating these financial guidelines. Policy changes will be needed as the Town continues to grow and become more diverse and complex in the services it provides, as well as the organization under which it operates to provide these services to its citizens.

POLICY STATEMENT SUMMARY

The following is intended as a summary of each policy. For the full and current version of the policies please visit our web page: Policies of Responsible Financial Management.

1) Accounting, Auditing and Financial Procedures

Defines financial reporting and audit requirements. A Comprehensive Annual Financial Report (CAFR) is produced annually according to Generally Accepted Accounting Principles. Independent annual audits are performed; procurement for these services is completed every five years.

2) Budget Administration

Defines levels of budgetary controls, transfer authority, and appropriation carry forward consideration. The Town Council sets policy and adopts the annual budget at the fund level as a total amount of expenditures. Financial control is set by Council at the fund level, with budgetary control for operating performance administered at the departmental level by the Town Manager. Budget adjustments between funds, projects, or contingency transactions to accommodate Council-approved actions, such as bond transactions, will be administered by the Office of Management and Budget, and will not exceed available revenues or the maximum approved expenditure authorization. Grants and restricted appropriations are administered by department. Directors may authorize transfers within non-personnel budget lines at the same fund, department, and project level. The Town Manager or his/her designee is authorized to administer a budget adjustment process *within* a fund between departments or projects. The Budget Manager or his/her designee is authorized to approve any adjustments *between* funds, projects, or contingency transactions up to $25,000. The Town Manager or his/her designee is authorized to approve any adjustments between funds, projects, or contingency transactions up to $50,000. Council action is required to approve adjustments between funds, projects, or contingency transactions over $50,000. All annual appropriations lapse at year-end and are considered for inclusion in the subsequent year's budget on a case-by-case basis.

3) Interfund Loans

Gilbert may loan resources from one fund to another fund experiencing a temporary cash shortage. Interfund loans differ from a transfer of funds in that the amounts are provided with a requirement for repayment. Loans shall be documented with repayment terms clearly described. The Town Manager or his/her designee is authorized to approve interfund loans up to $50,000 which have a repayment term within the following fiscal year. All other interfund loans must be approved through Council action. Factors to be considered when evaluating an interfund loan may include: borrowing funds current financial condition, estimates of the borrowing fund's future resources to repay the loan, purpose of the loan, established repayment terms (including whether interest will be paid), the loan's current status, and the frequency of making loans.

4) Long-Range Planning
Gilbert needs to have the ability to anticipate future challenges in revenue and expense imbalances so that corrective action can be taken before a crisis develops. In order to provide Town officials with pertinent data to make decisions, the Management and Budget Director shall annually develop, in coordination with departments, five-year revenue and expenditure forecasts for the General Fund, Enterprise Funds, and Streets Fund. These forecasts will identify changes in revenue and expenditures due to projected new development in Gilbert, economic indicators, legislative or program changes, labor agreements, and capital projects coming online. Oversight of Intergovernmental Agreements, Development Agreements and grant applications is the responsibility of the Office of Management and Budget.

5) Repair and Replacement Funding
Outlines requirements for each of the Gilbert's repair and replacement funds; Water, Wastewater, Environmental Services, Streets and General Fund. Funding for each of the replacement funds will be determined based on the needs of Gilbert in accordance with plans established to manage the repair and replacement cycles of fleet and infrastructure. An annual review of the replacement fund balances will be done to determine if the fund is over/under funded.

6) Contingency
Outlines the budgeting of contingency funds for the General, Water, Wastewater, Environmental Services, and Streets Funds. Funding levels for contingency in each of these funds is determined annually during the budget process and will reflect the most-likely occurrences and levels of service for the following fiscal year. Contingency funds may be requested for unanticipated needs and opportunities that arise during the year.

7) Revenue Diversification
Provides guidelines for improving the stability of revenue sources in the General Fund. Gilbert values a diversified mix of revenue sources to mitigate the risk of volatility. The General Fund revenue base includes sales taxes, state shared revenues, and other revenue sources. Gilbert has a secondary property tax which can only be used for voter-authorized general obligation debt and not for operating expenditures. Gilbert will strive to maintain a diversified and stable revenue base to shelter it from economic changes or short-term fluctuations by doing the following:

- Periodically conducting a cost of service study to determine if all allowable fees are being properly calculated and set at an appropriate level;
- Establishing new charges and fees as appropriate and as permitted by law;
- Pursuing legislative change, when necessary, to permit changes or establishment of user charges and fees;
- Aggressively collecting all revenues, related interest and late penalties as authorized by the Arizona Revised Statutes.

8) Use of Revenue
Gilbert avoids dependence on temporary revenue sources to fund recurring government services. One-time revenues should be used only for one-time expenditures and not for ongoing expenditures. By definition, one-time revenues cannot be relied on in future budget years. Examples of one-time revenues are unexpected audit collections for sales tax, sales of Town assets, or one-time payments to the Town.

Sales tax revenue is a volatile source of revenue since it is a direct function of economic cycles. Sales tax revenues that exceed the normal growth rate should be used for one-time expenditures or to increase reserves for the inevitable economic downturns. When sales tax revenue growth is less than the normal growth rate, it may be necessary to use reserves until appropriate expenditure reductions or

other measures can be implemented. Interest income is also volatile. Any interest earnings that exceed the average annual earnings over the last ten years should be used for one-time expenditures or to increase reserves.

The best use of one-time revenues is to invest in projects that will result in long term operating cost savings. Appropriate uses of one-time revenues include strategic investments, such as early debt retirement, capital expenditures that will reduce operating costs, information technology projects that will improve efficiency and special projects that will not incur ongoing operating costs. If projects are deemed appropriate strategic investments and do include increased ongoing operating costs, these costs should be acknowledged and planned for in long-range planning efforts prior to approval.

9) Fees and Charges

User fees and charges are payments for purchased, publicly provided services that benefit specific individuals. Gilbert relies on user fees and charges to supplement other revenue sources in order to provide public services. On a regular basis, Gilbert will conduct a cost of service study to identify the full cost of providing a service for which fees are charged. The calculation of full cost will include all reasonable and justifiable direct and indirect cost components; direct labor, direct materials, and departmental or Town-wide indirect cost. User fees related to Enterprise fund operations are calculated to recover the entire cost of operations, including indirect, debt service, reserve for replacement and overhead.

10) Debt Management

Provides guidelines for the issuance of debt, preservation of Gilbert's bond ratings, maintenance of adequate debt reserves, and compliance with debt instrument covenants and provisions, and required disclosure to investors, underwriters and rating agencies.

While issuance of bonds is frequently an appropriate method of financing long-term capital projects, such issuance must be carefully monitored to preserve the Gilbert's credit strength and to provide the necessary flexibility to fund future capital needs.

- Identify and prioritize potential capital investments, the related costs and benefits.
- Identify potential funding sources for each improvement as outlined in the Capital Improvement Plan.
- Utilize other professionals as necessary to ensure compliance with the requirements of the issuance of bonds. (Approval from Town Council must also be obtained.)
- Utilize other professionals as necessary to determine whether the bonds will be sold competitively, or as a negotiated sale, or as a direct placement with a financial institution. The determination will be based on the financing needs and prevailing market conditions.
- Other conditions that need to be considered include: market conditions, financial limits (see below under "Restrictions on Debt Issuance"), long-term forecasts and specific funding sources. Finance and OMB will be responsible for reviewing the funding sources and financial forecasts to ensure compliance with existing bond covenants, debt limits and the potential impact on existing bond ratings prior to the issuance of any new bonds.
- Finance and OMB will ensure that pledged resources of the Town are adequate, in any general economic situation, so as to not hinder the Town's ability to pay its debt when due.

Types of debt instruments utilized by Gilbert include General Obligation (G.O.) bonds, Revenue bonds, Municipal Property Corporation (MPC) bonds, and Improvement District bonds.

Restrictions on debt issuance:

- Where appropriate, the Gilbert will consider "pay as you go" capital financing and/or the use of impact fees.

- Gilbert will not issue bonds to fund current operations.
- Gilbert will comply with applicable debt service coverage limitations in the bond covenants for Revenue bonds.
- Under the provisions of the Arizona Constitution, outstanding general obligation bonded debt for combined water, wastewater, electric, parks and open space, streets and public safety purposes may not exceed 20% of Gilbert's net secondary assessed valuation, nor may outstanding general obligation bonded debt for all other purposes exceed 6% of Gilbert's net secondary assessed valuation.

Debt Management Process:

- Gilbert will monitor the debt portfolio for restructuring or refunding opportunities. Refunding bonds will be measured against a standard of the net present value debt service savings exceeding 3% of the principal amount of the bonds being refunded, or if the net present value savings exceed $500,000, or for the purposes of modifying restrictive covenants or to modify the existing debt structure to the benefit of the Town.
- Gilbert will maintain regular contact with rating agencies through telephonic conferences, meetings, or visits on and off-site. Gilbert will secure ratings on all bonds issued when economically feasible.
- The Finance Department shall maintain a debt book for all bonds issued and update the book on an annual basis. This debt book shall include specific information regarding the size and type of debt issued, projects financed by the bonds, debt service schedules and other pertinent information related to each specific bond issue.
- This policy shall be reviewed and updated each year by the Finance and Budget Departments.

11) Post-Issuance Compliance for Tax-Exempt Governmental Bonds

Outlines responsible parties within the organization to ensure compliance with the Internal Revenue Code and Treasury Regulations.

12) Purchasing

The Town shall require adequate financial controls to be included in the Town's standard contract terms so as to provide assurance of minimum risk and access to review compliance with contract terms and conditions. Among these controls are the right to audit all provisions of contracts, the right to require appropriate levels of insurance, and the right to require complete financial reports if appropriate for the solicitation. All Purchasing transactions in the Town shall adhere to the adopted Purchasing Code.

13) Capital Improvement Plan

Gilbert adopts a Capital Improvement Plan that provides for all improvements needed. The Capital Improvement Plan is a public document that communicates timing and costs associated with constructing, staffing, maintaining, and operating publicly financed facilities and improvements with a total cost over $100,000.

Projects included within the five-year program must have sound cost estimates, an identified site, and verified financing sources, as well as confirmation it can be operationally staffed and maintained within the budget resources. The first five years of projected costs are combined with other data gathering techniques to project operating results for five years. This information is the basis for developing the next year's budget and is incorporated into the five-year financial forecasts.

The purpose of the Capital Improvement Plan is to systematically identify, plan, schedule, finance, track and monitor capital projects to ensure cost-effectiveness as well as conformance to established policies.

- The Town Manager will annually submit a financially balanced, multi-year Capital Improvement Plan for review by the Gilbert Council pursuant to the timeline established in the annual budget

preparation schedule. The Capital Improvement Plan will incorporate a methodology to determine a general sense of project priority according to developed criteria.

The Capital Improvement Program shall provide:

- A statement of the objectives of the Capital Improvement Plan, including the relationship with the Town's General Plan, department master plans, necessary service levels, and expected facility needs, as appropriate.
- An implementation program for each of the capital improvements that provides for the coordination and timing of project construction among various Town departments.
- An estimate of each project's costs, anticipated sources of revenue for financing the project, and an estimate of the impact of each project on Town revenues and operating budgets. No capital project shall be funded unless operating impacts have been assessed and the necessary funds can be reasonably anticipated to be available when needed.
- For the systematic improvement, maintenance, and replacement of the Town's capital infrastructure as needed.
- A summary of proposed debt requirements.
- The Town will match programs and activities identified in the Capital Improvement Plan with associated funding sources. Reimbursements shall be applied to like projects and activities.
- The performance and continued use of capital infrastructure is essential to delivering public services. Deferring essential maintenance and/or asset replacement can negatively impact service delivery and increase long term costs. As such, the Town will periodically assess the condition of assets and infrastructure and appropriately plan for required major maintenance and replacement needs. Efforts will be made to allocate sufficient funds in the multi-year capital plan and operating budgets for condition assessment, preventative and major maintenance, and repair and replacement of critical infrastructure assets.

14) Fund Balance Classifications

The Governmental Accounting Standards Board (GASB) Statement No. 54 establishes accounting and financial reporting standards for all governments that report governmental funds. Governmental funds are defined as funds generally used to account for activities supported by taxes, grants, and similar resources and include the general fund, special revenue funds, debt service funds, and capital projects funds. GASB No. 54 does not apply to proprietary or fiduciary funds that include the enterprise, internal service, trust and agency funds.

For purposes of this policy and in accordance with GASB No. 54, unrestricted fund balance shall consist of the "committed", "assigned" and "unassigned" portions of fund balance.

- When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, as a general rule, the Town would consider the restricted amount to have been spent first.
- When an expenditure is incurred for purposes for which committed, assigned and unassigned fund balances are available, as a general rule, the Town would first reduce the committed amounts, followed by assigned amounts, and then unassigned.
- For committed fund balance: formal action by Council through resolution is required to establish, modify or rescind committed fund balance. Such Council resolution must occur before the end of the reporting period.
- For assigned fund balance: The Council authorizes the Finance Director to assign fund balance amounts to a specific purpose.

15) Minimum Unrestricted Fund Balance for the General Fund

GASB No. 54 requires entities to create a formal policy that establishes a minimum level at which unrestricted general fund balance is to be maintained.

Fund balance is an important indicator of Gilbert's financial position. Maintaining reserves is considered a prudent management practice. Adequate fund balances are maintained to allow Gilbert to continue providing services to the community in case of unexpected emergencies or requirements and/or economic downturns.

A minimum unrestricted fund balance policy ensures the continuance of sound financial management of public resources when faced with unanticipated events that could adversely affect the financial condition of Gilbert and jeopardize the continuation of public services. This policy will ensure Gilbert maintains adequate unrestricted fund balance in the general fund to provide the capacity to:

- Provide funds for unforeseen expenditures related to emergencies
- Mitigate significant economic downturns or revenue shortfalls
- Stabilize the volatility of primary revenue streams
- Allow for responsiveness to legislative changes
- Secure and maintain investment grade bond ratings
- Provide for long-term stability of the Town's financial status

Gilbert shall establish and maintain a minimum unrestricted fund balance for the General Fund. This fund balance shall be adjusted for non-spendable funds to ensure adequate balance is retained based on actual cash available. For purposes of initially establishing the balance and maintaining hereafter, Gilbert shall retain a minimum requirement of 90 days working capital of the current fiscal year, which is equal to approximately 25% of General Fund budgeted expenditures, plus one year's worth of General Fund debt service payments. Current fiscal year expenditures shall be less capital outlay and transfers out budgeted for the General Fund. For purposes of this calculation, the expenditures shall be the budget as originally adopted by ordinance. Appropriation from the minimum unrestricted fund balance shall require the approval of Council. The Council may authorize use of the minimum unrestricted fund balance for unanticipated events threatening the public health, safety or welfare. The use of minimum unrestricted fund balance should be utilized only after all budget sources have been examined for available funds.

Any use of the minimum unrestricted fund balance must include a repayment plan based on a multi-year financial projection that plans to restore the fund balance to the minimum adopted level within the three fiscal years following the fiscal year in which the event occurred. Compliance with the provisions of this policy shall be reviewed as part of the annual budget adoption process.

16) Debt Service Reserve Policy

Revenues from the secondary property tax rate are used exclusively to pay debt service on the Town's general obligation bonds. In 2013, the Legislature passed HB 2347 which requires that the property tax levy not exceed the amount necessary to pay that year's principal and interest payments and may include a reasonable delinquency factor. In 2016, the legislature passed HB 2538 which allows the property tax levy to include projected payments of principal and interest on new debt planned for the ensuing year and an amount necessary to correct prior year error or shortages in the levy. Annual changes in debt service payments and property valuation will result in volatility of the property tax rate. The change in statute also does not allow for municipalities to purposefully create reserve funds to smooth annual rate volatility or to proactively protect against unexpected collection risk or delinquency.

The Town has reserve funds to protect against unforeseen risk in the debt service fund. These reserves were in place prior to HB 2347. Gilbert's debt service reserve policy moving forward will be as follows: After current year debt service payments are encumbered, if the debt service fund balance exceeds 5% of next year's debt service cost, Council may consider the use of fund balance (in excess of the 5%) for the following purposes in order:

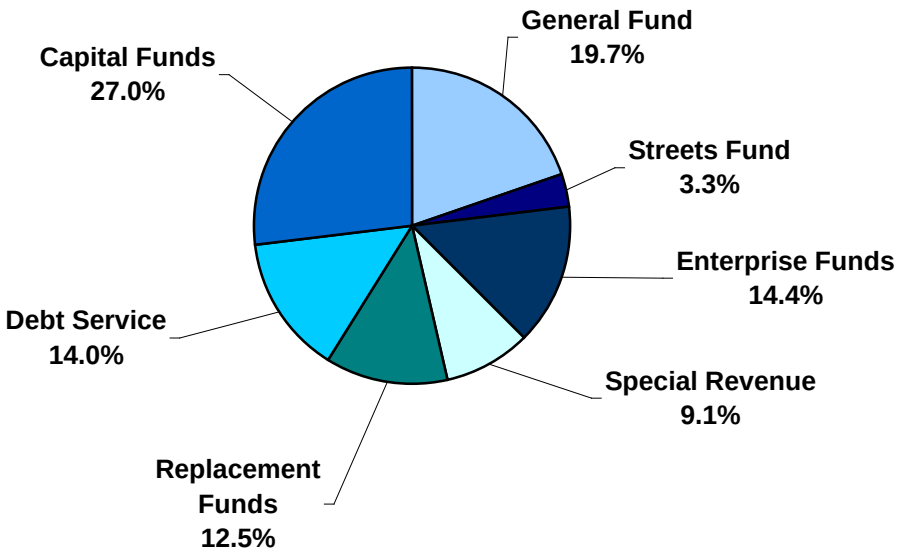
1) Reduce total interest cost
2) Reduce total term of debt outstanding
3) Reduce the proposed levy/tax rate, and/or
4) Hold the balance to leverage for future opportunities.

17) Economic Development Reserve
Recognizing the importance of investment in local economic development activities, the Town shall annually budget an Economic Development Reserve of $5 million in the General Fund for the purpose of supporting economic development activities in Gilbert. Utilization of this funding shall occur within existing Town policies on expenditures and use of funding, requiring Council approval for expenditures exceeding $50,000.

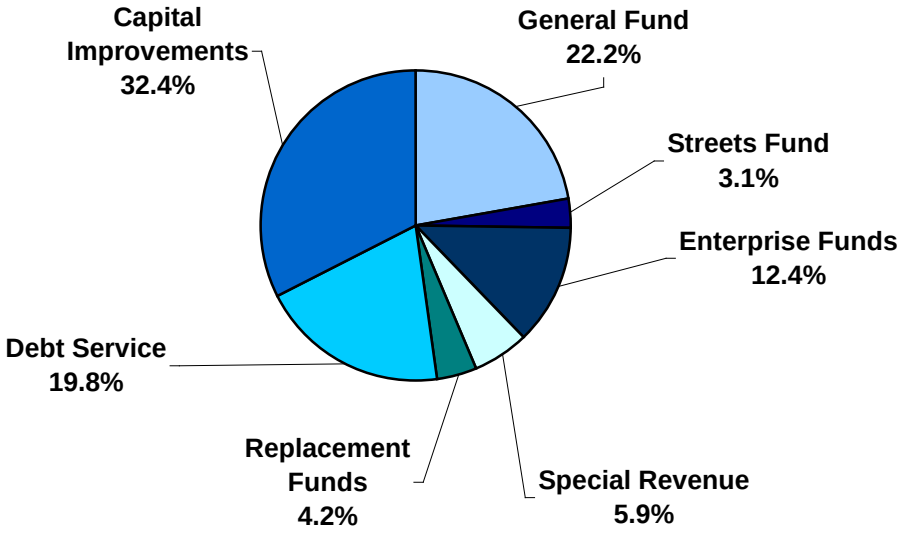
18) Cost Containment
Gilbert values its history and emphasis of maximizing cost containment opportunities, as demonstrated by its continual placement amongst the lowest cost per citizen of comparative communities in the Phoenix metropolitan area. As a trendsetter in this regard, comparisons with other communities will be important, but they will only be used as an indication of how the town can improve. Gilbert will continually strive to improve upon this performance, embedding cost containment into its budget strategies and daily operations.

19) Acceptance and Use of Federal Funds
Gilbert assesses each instance of acceptance of federal funding, considering the tax impact, value to the local taxpayer, financial and regulatory burden, appropriate use of temporary funding, and resolution of genuine problem/need. Any additional requirements such as; matching funds, federal regulation or hiring compliance, are also communicated to Council prior to formal action authorizing acceptance of federal funding.

Revenue and Expenditure Summary



The funds available for FY 2017 are approximately $1,173,534,000. This consists of new revenue and funds carried forward from the previous fiscal years. The revenue detail for each area is found within the budget document – either in the summary section or in the budget detail for that department. The graph above shows percentage of sources by major category, excluding Internal Service Funds.



The total expenditures for FY 2017 are approximately $850,495,000. The expenditure detail for each area is found within the budget document – either in the summary section or in the budget detail for that department. The graph above shows percent of expenditures by major category, excluding Internal Service Funds.

GILBERT ARIZONA

Fund Balances

	Starting Balance	Revenue	Transfer Revenue	Total Sources
GENERAL FUND	$ 69,217,941	$ 155,210,500	$ 7,552,970	$ 231,981,411
ENTERPRISE FUNDS				
Water	44,889,690	41,201,000	-	$ 86,090,690
Wastewater	18,459,097	25,645,000	820,000	$ 44,924,097
Enviro Svcs - Residential	15,382,440	14,775,500	170,000	$ 30,327,940
Enviro Svcs - Commercial	1,748,457	2,374,670	-	$ 4,123,127
STREETS	12,378,601	24,801,000	-	$ 37,179,601
INTERNAL SERVICE				
Fleet Maintenance	2,291,035	8,159,000	-	$ 10,450,035
Health Self-Insurance	130,193	19,714,630	-	$ 19,844,823
Dental Self-Insurance	394,603	1,157,000	-	$ 1,551,603
REPLACEMENT FUNDS				
General	11,613,150	40,000	1,993,160	$ 13,646,310
Water	59,668,229	200,000	10,971,440	$ 70,839,669
Wastewater	59,914,357	200,000	9,305,750	$ 69,420,107
Enviro Svcs - Residential	5,193,478	40,000	496,660	$ 5,730,138
Enviro Svcs - Commercial	482,511	3,000	112,370	$ 597,881
Streets	4,888,872	20,000	428,290	$ 5,337,162
Fleet Maintenance	242,594	-	-	$ 242,594
SUB TOTAL OPERATING FUNDS	$ 306,895,248	$ 293,541,300	$ 31,850,640	$ 632,287,188
SPECIAL REVENUE FUNDS				
CDBG/HOME	10,086	1,938,500	-	$ 1,948,586
Solid Waste Container	10,000	165,000	-	$ 175,000
Traffic Signal SDF	7,328,547	1,815,000	-	$ 9,143,547
Police SDF	(469,499)	4,000,000	-	$ 3,530,501
Fire SDF	(13,441,598)	2,100,000	-	$ (11,341,598)
General Government SDF	(7,143,498)	2,700,000	-	$ (4,443,498)
Parks and Recreation SDF	26,202,792	8,865,000	-	$ 35,067,792
Water SDF	6,286,554	10,580,000	-	$ 16,866,554
Water Resource Fee	8,656,621	2,150,000	-	$ 10,806,621
Wastewater SDF	1,879,845	-	-	$ 1,879,845
Wastewater SDF - Neely	1,584,426	1,000,000	-	$ 2,584,426
Wastewater SDF - Greenfield	13,100,267	6,300,000	-	$ 19,400,267
Grants	1,437,867	7,709,650	-	$ 9,147,517
Police Impound	95,450	310,000	-	$ 405,450
Street Light Improvement	(10,107)	1,952,850	-	$ 1,942,743
Parkway Improvement	94,310	1,001,140	-	$ 1,095,450
Other Special Revenue	2,173,248	3,758,140	-	$ 5,931,388
OTHER CAPITAL FUNDS				
CIP Administration	-	1,696,650	-	$ 1,696,650
Outside Sources	19,430,778	2,056,000	-	$ 21,486,778
GO Bonds Proceeds	14,920,134	71,010,000	-	$ 85,930,134
Contingency	-	100,000,000	-	$ 100,000,000
Prop 400	15,076,067	-	-	$ 15,076,067
Parks, Recreation & Open Space	4,453,130	-	-	$ 4,453,130
WRMPC - Future Bonds	53,450,300	27,084,000	-	$ 80,534,300
DEBT SERVICE	29,625,092	130,065,000	34,470,310	$ 194,160,402
TRUST ACCOUNTS	89,846	-	-	$ 89,846
TOTAL ALL FUNDS	**$ 491,735,906**	**$ 681,798,230**	**$ 66,320,950**	**$ 1,239,855,086**

GILBERT ARIZONA

Fund Balances

	Expense	Transfer Expense	Total Uses	Ending Balance
GENERAL FUND	$ 182,675,720	$ 9,042,110	$ 191,717,830	$ 40,263,581
ENTERPRISE FUNDS				
Water	51,336,170	13,880,800	$ 65,216,970	$ 20,873,720
Wastewater	29,924,710	10,291,540	$ 40,216,250	$ 4,707,847
Enviro Svcs - Residential	17,809,910	1,369,770	$ 19,179,680	$ 11,148,260
Enviro Svcs - Commercial	2,481,980	248,460	$ 2,730,440	$ 1,392,687
STREETS	25,397,400	4,878,160	$ 30,275,560	$ 6,904,041
INTERNAL SERVICE				
Fleet Maintenance	9,443,580	-	$ 9,443,580	$ 1,006,455
Health Self-Insurance	17,801,840	2,000,000	$ 19,801,840	$ 42,983
Dental Self-Insurance	1,200,000	-	$ 1,200,000	$ 351,603
REPLACEMENT FUNDS				
General	4,347,820	-	$ 4,347,820	$ 9,298,490
Water	8,158,790	-	$ 8,158,790	$ 62,680,879
Wastewater	16,951,140	-	$ 16,951,140	$ 52,468,967
Enviro Svcs - Residential	3,474,000	-	$ 3,474,000	$ 2,256,138
Enviro Svcs - Commercial	508,450	-	$ 508,450	$ 89,431
Streets	1,052,520	-	$ 1,052,520	$ 4,284,642
Fleet Maintenance	-	-	$ -	$ 242,594
SUB TOTAL OPERATING FUNDS	$ 372,564,030	$ 41,710,840	$ 414,274,870	$ 218,012,318
SPECIAL REVENUE FUNDS				
CDBG/HOME	1,948,460	-	$ 1,948,460	$ 126
Solid Waste Container	-	170,000	$ 170,000	$ 5,000
Traffic Signal SDF	3,616,510	-	$ 3,616,510	$ 5,527,037
Police SDF	-	2,686,950	$ 2,686,950	$ 843,551
Fire SDF	2,037,280	783,920	$ 2,821,200	$ (14,162,798)
General Government SDF	-	2,390,260	$ 2,390,260	$ (6,833,758)
Parks and Recreation SDF	2,236,000	5,334,910	$ 7,570,910	$ 27,496,882
Water SDF	1,845,980	13,014,070	$ 14,860,050	$ 2,006,504
Water Resource Fee	16,181,360	-	$ 16,181,360	$ (5,374,739)
Wastewater SDF	1,711,120	-	$ 1,711,120	$ 168,725
Wastewater SDF - Neely	-	-	$ -	$ 2,584,426
Wastewater SDF - Greenfield	3,304,000	-	$ 3,304,000	$ 16,096,267
Grants	7,709,650	-	$ 7,709,650	$ 1,437,867
Police Impound	355,580	50,000	$ 405,580	$ (130)
Street Light Improvement	1,997,650	-	$ 1,997,650	$ (54,907)
Parkway Improvement	1,097,720	-	$ 1,097,720	$ (2,270)
Other Special Revenue	4,271,060	180,000	$ 4,451,060	$ 1,480,328
OTHER CAPITAL FUNDS				
CIP Administration	1,696,650	-	$ 1,696,650	$ -
Outside Sources	13,661,670	-	$ 13,661,670	$ 7,825,108
GO Bonds Proceeds	42,764,540	-	$ 42,764,540	$ 43,165,594
Contingency	100,000,000	-	$ 100,000,000	$ -
Prop 400	7,909,770	-	$ 7,909,770	$ 7,166,297
Parks, Recreation & Open Space	4,453,130	-	$ 4,453,130	$ -
WRMPC - Future Bonds	96,085,310	-	$ 96,085,310	$ (15,551,010)
DEBT SERVICE	163,044,660	-	$ 163,044,660	$ 31,115,742
TRUST ACCOUNTS	2,500	-	$ 2,500	$ 87,346
TOTAL ALL FUNDS	**$ 850,494,630**	**$ 66,320,950**	**$ 916,815,580**	**$ 323,039,506**

Fund Balances

The Fund Balances table shows the estimated carry forward balance combined with new revenue and transfers from other funds to provide an available resources column. Total uses include expenses and transfers to other funds that subtract from the available resources. The ending balance is a projection based on estimated beginning balance plus an assumption of 100% budgeted revenue collection and 100% budgeted funds expended.

Some of the funds indicate a planned deficit position during this fiscal year. Following is an explanation of the variance:

- The Police SDF, Fire SDF, and General Government SDF Funds have planned deficits due to cash funding of capital projects. Gilbert updates the 10-Year Capital Improvement Plan annually to determine long range cash balances in these funds.
- WRMPC Bonds – Progress on the Greenfield Wastewater Treatment Plant project is underway, and significant design/construction activity is anticipated in FY 2018. In order to optimize the timing of the bond issuance and avoid unnecessary interest costs, the bonds will not be sold until construction is ready to begin, thus leaving this fund with a planned deficit for FY 2017. The deficit will be reimbursed after bonds are sold.
- The Street Light Improvement District Fund assesses a levy on a homeowner's property tax bill for the street light usage in their subdivision. The amount assessed each year is calculated on projected expenditures and number of lots in the subdivision. The amount levied cannot exceed a certain percentage of the assessed value of the property. As the property values rise, the amount that is levied can increase accordingly.
- Under Arizona Revised Statutes, the budget cannot increase once Council adopts the preliminary budget. To protect Gilbert against unforeseen emergencies or opportunities, any fund balance remaining in excess of the minimum fund balance is allocated as contingency. The ending balances in the major operating funds will reflect this change from the beginning balance.

GILBERT ARIZONA

Budget Summary

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
General Fund	890.54	901.18	917.67	917.67	940.96
Enterprise Funds	246.13	245.69	261.78	258.78	268.78
Streets Fund	57.00	57.00	50.67	50.67	50.67
Internal Service Funds	26.00	26.00	26.00	26.00	26.00
Replacement Funds	0.00	0.00	0.00	0.00	0.00
Special Revenue	10.30	11.45	11.45	11.45	12.10
Capital Improvements	7.40	7.40	7.40	7.40	7.40
Debt Service	0.00	0.00	0.00	0.00	0.00
Trust Accounts	0.00	0.00	0.00	0.00	0.00
Total Personnel	1,237.37	1,248.72	1,274.97	1,271.97	1,305.91

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
General Fund	121,637,925	127,299,305	165,613,710	138,800,617	182,675,720
Enterprise Funds	68,829,760	57,114,884	101,038,150	59,732,885	101,552,770
Streets Fund	17,442,871	18,712,919	25,117,500	18,577,930	25,397,400
Internal Service Funds	24,144,222	24,347,619	26,139,300	27,754,540	28,445,420
Replacement Funds	5,023,936	4,382,804	27,558,410	9,554,440	34,492,720
Special Revenue	10,893,688	14,065,271	28,831,050	9,257,021	48,312,370
Capital Improvements	18,130,244	41,285,373	179,805,870	16,112,816	266,571,070
Debt Service	56,454,578	82,427,209	60,902,730	56,295,596	163,044,660
Trust Accounts	2,500	2,500	2,500	2,500	2,500
Total Expenses	$322,559,724	$369,637,884	$ 615,009,220	$336,088,345	$ 850,494,630

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	108,179,246	111,872,140	123,778,500	117,896,079	136,237,770
Supplies & Contractual	164,446,985	185,033,420	201,933,780	171,067,096	317,735,270
Capital Outlay	49,933,493	72,732,324	289,296,940	47,125,170	396,521,590
Total Expenses	$322,559,724	$369,637,884	$ 615,009,220	$336,088,345	$ 850,494,630

GILBERT ARIZONA

Budget Summary

REVENUE BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
General Fund	129,306,121	136,904,146	137,079,000	141,210,000	155,210,500
Enterprise Funds	80,617,041	81,733,032	83,995,000	83,413,780	83,996,170
Streets Fund	19,475,356	21,123,702	21,838,000	22,051,000	24,801,000
Internal Service Funds	22,434,268	24,668,322	23,572,000	24,542,130	29,030,630
Replacement Funds	897,614	1,110,623	503,000	503,000	503,000
Special Revenue	45,724,923	46,981,252	51,876,470	45,900,980	56,345,280
Capital Improvements	5,886,753	7,770,427	163,919,480	17,316,180	201,846,650
Debt Service	20,545,732	92,902,631	28,300,060	79,413,000	130,065,000
Trust Accounts	49	68	-	-	-
Total Revenue	$324,887,857	$413,194,203	$ 511,083,010	$414,350,070	$ 681,798,230

REVENUE BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Taxes and Fees	128,673,491	136,555,510	134,546,320	142,341,320	149,453,990
License and Permits	4,817,422	4,848,775	4,458,000	4,028,700	4,008,000
Intergovernmental	71,706,195	78,349,859	96,213,670	89,547,270	122,932,780
Charges for Service	108,003,684	109,059,304	113,409,570	112,845,950	119,883,730
Fine and Forfeits	4,470,095	4,476,290	3,966,000	4,330,000	4,180,000
Special Assessments	2,311,579	1,373,315	107,000,060	2,113,000	177,975,000
Other Non-Operating	4,905,391	78,531,150	51,489,390	59,143,830	103,364,730
Total Revenue	$324,887,857	$413,194,203	$ 511,083,010	$414,350,070	$ 681,798,230

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	324,887,857	413,194,203	511,083,010	414,350,070	681,798,230
Transfers In	82,318,732	58,484,520	61,149,200	73,858,810	66,320,950
Total Sources	$407,206,589	$471,678,723	$ 572,232,210	$488,208,880	$ 748,119,180
Total Expenses	322,559,724	369,637,884	615,009,220	336,088,345	850,494,630
Transfers Out	82,318,731	58,484,521	61,149,200	73,858,810	66,320,950
Total Uses	$404,878,455	$428,122,405	$ 676,158,420	$409,947,155	$ 916,815,580
Net Operating Result	$ 2,328,134	$ 43,556,318	$ (103,926,210)	$ 78,261,725	$(168,696,400)

Background

Gilbert prepares an annual update to the Long Term Financial Plan (LTFP). The plan is a tool that provides Council and citizens with information necessary to understand Gilbert's financial condition. The Long Term Financial Plan consists of several sections with objectives for each identified below:

Financial Trend/Environmental Analysis

Objective

A number of financial indicators are analyzed to determine significant impacts in financial trends. This annual analysis focuses on the Gilbert's General Fund, Highway User Revenue Fund (HURF), Vehicle License Tax (VLT), and Enterprise Funds (Water, Wastewater, and Environmental Services).

This analysis is conducted annually through the Office of Management and Budget working with the departments to analyze the prior five year period and any impacts that may be significant in the five year forecast. Through these discussions with the departments, ratings are applied to each revenue or expense trend. Possible ratings are: Favorable, Favorable/Caution, Warning, or Unfavorable.

Long-Term Revenue and Expenditure Forecasting

Objective

To update the five-year financial forecast for the General Fund and Enterprise Funds, and Streets fund, incorporating adopted Gilbert policies of Responsible Financial Management, expenditure patterns, revenue trends, fund balances, and other known financial impacts. Other significant factors are analyzed, such as SDF analysis, the Long-Range Infrastructure Plan, staffing plans, and the annual rate and fee analysis.

The five year forecasts for the General Fund, Enterprise Funds, and Streets Fund have been included in this document. Please visit www.gilbertaz.gov to view the entire Long-Term Financial Plan.

Fiscal Policy Review

Objective

To annually review the Gilbert's Policies of Responsible Financial Management in an effort to determine any updates that will need to be brought to Council for consideration and adoption.

Debt Analysis

Objective

To review existing debt structure in relation to long-range financing options (sources) for debt service and repayment, and to recommend alternatives to fund major capital programs, when appropriate.

Financial Balance Analysis

Objective

To analyze and recommend appropriate levels of reserve to ensure adequate resources are available to fund operations. This review ensures compliance with Gilbert's Policies of Responsible Financial Management and legal requirements.

Financial Strategies Development

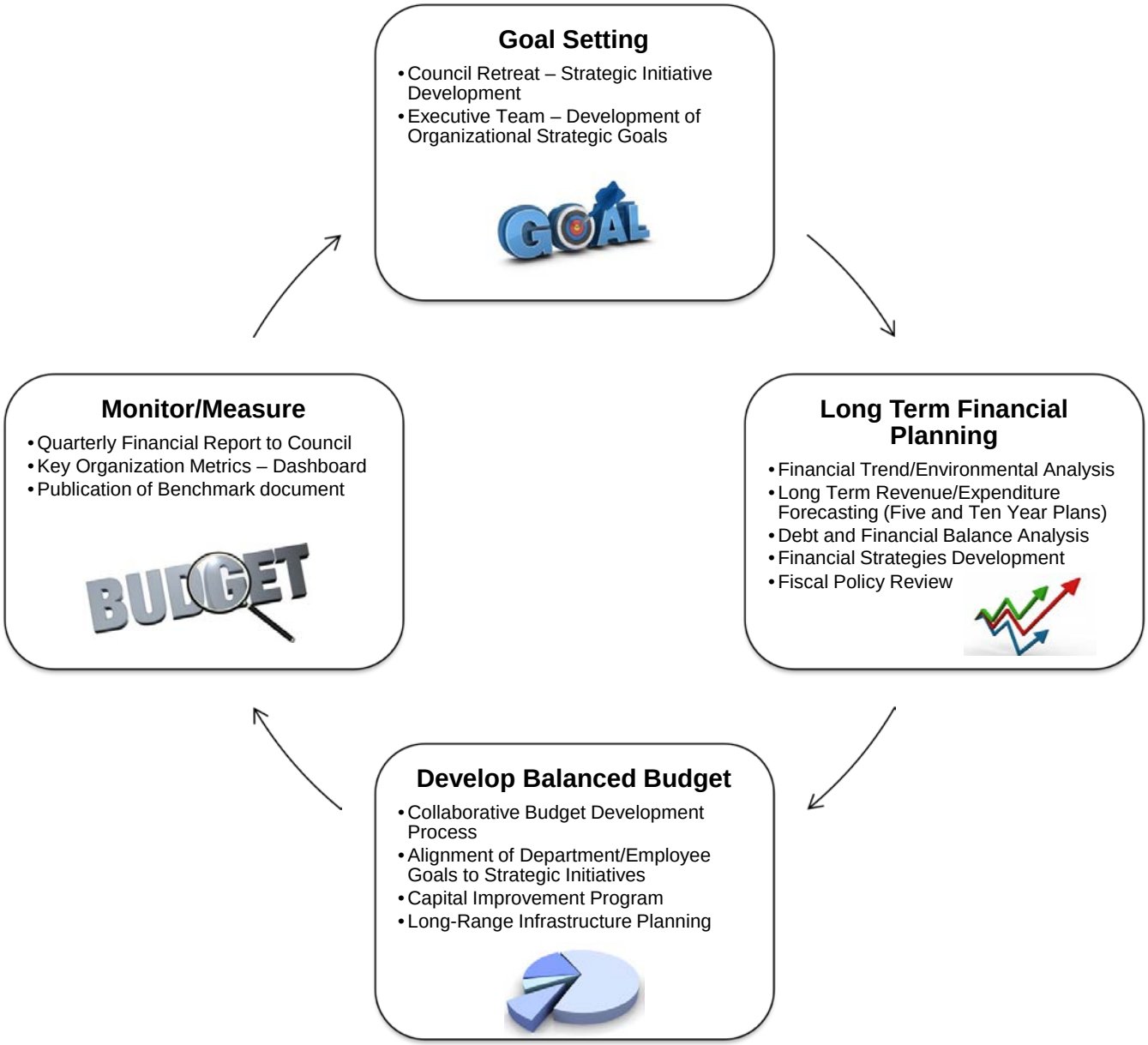
Objective

To analyze cash flows and funding gaps for capital projects and develop a gap-closing strategy which will meet the future infrastructure needs of Gilbert, and ensure that anticipated resources will be able to sustain ongoing operations.

Long Term Financial Plan Process

The long term financial planning activities are ongoing throughout the fiscal year and coordinate with the budget development process. The illustration below represents strategic planning, long term financial planning and budget activities that are executed in a coordinated fashion. Elected officials,

Management, the Office of Management and Budget, and staff in various departments are tasked throughout the year to participate in completing each of these activities.



Goal Setting

Each year, usually in August, the Town Council meets with staff at a Council Retreat. Topics of particular interest to Council and staff are presented and discussed. Among those topics is the development of the Strategic Priorities or organization goals that will guide the organization for the upcoming fiscal year and which support Gilbert's Strategic Initiatives. Currently the Council has identified six Strategic Initiatives, of which, one is Long and Short Term Balanced Financial Plans. The six Strategic Initiatives were adopted in 2011. After the Strategic Priorities are developed, the Executive Team is tasked with assessing the Town's needs and determining organizational goals that will drive requests for resources during the budget process.

Long Term Financial Planning
During the second quarter of the fiscal year, Gilbert begins the Financial Trend and Environmental Analysis. Team members, from various departments, are utilized as they can provide expertise on operations of a given area. The team members are tasked with reviewing a five-year history for revenues and expenses. Any significant changes in the trends shown are investigated and contributing factors are noted. For example, revenues for a particular area may show an increase in year three of the five-year period and that increase corresponds to the implementation of a new fee. This analysis is the foundation of the Long Term Financial Plan.

After the historical trends are analyzed, the same team is tasked to anticipate impacts in the coming five-year period. Any significant changes in revenues or expenses are noted. Information gathered during this process also becomes important when developing the Long-Term Revenue/Expenditure Forecast.

Also during the second quarter of the fiscal year, Gilbert begins the annual budget development. During this process increases or decreases to the base budgets are requested. Any significant increases/decreases should be consistent with information received during the financial trend and environmental analysis phase of Long Term Financial Planning. The Long-Term Revenue/Expenditure Forecasting combine information received from the financial trend and environmental analysis with information received during the upcoming year's budget development process and use it to develop the forecasting models for the General Fund and Enterprise Funds.

In a related effort, the Office of Management and Budget analyzes the current debt structure to evaluate the revenue sources for debt service and repayment. Fund balances are also analyzed to ensure that the appropriate levels of reserves are maintained for compliance policy, legal requirements and best practices. If any policy changes are anticipated the proposed revisions are brought to Council for consideration and adoption. To date, the revisions made have been to make the policies more, rather than less, restrictive.

Development of financial strategies combines all known information related to cash flows, capital projects, and long range infrastructure plans to obtain a comprehensive forecast of required future resources. Ideally, the comparison of available/anticipated sources of funding vs. available/anticipated uses aligns. If any gaps are noted, financial strategies are developed to align sources and uses.

Develop Balanced Budget
In January each year, once the Long-Term Financial Plan has been outlined, the collaborative budget development process begins with the Executive Team. The Executive Team meets frequently throughout January and February, to review all submitted requests from the departments and evaluate them based on their contributions towards organization goal achievement. This would include all CIP and operating requests for General Fund, Enterprise Funds, Streets, Internal Service Funds and Special Revenues Funds.

After the Executive Team makes final recommendation to the Town Managers Office, the budget is presented by the Office of Management and Budget to the Town Council for Preliminary and Final Adoption in accordance with Arizona Revised Statute.

Monitoring of Budget
Budgets are maintained by the departments throughout the year, utilizing their budget analysts for special requests related to emergencies, or unforeseen opportunities that arise. Quarterly budget reports are provided to Council by the Office of Management and Budget following receipt of that quarter's final sales tax revenues from the Department of Revenue.

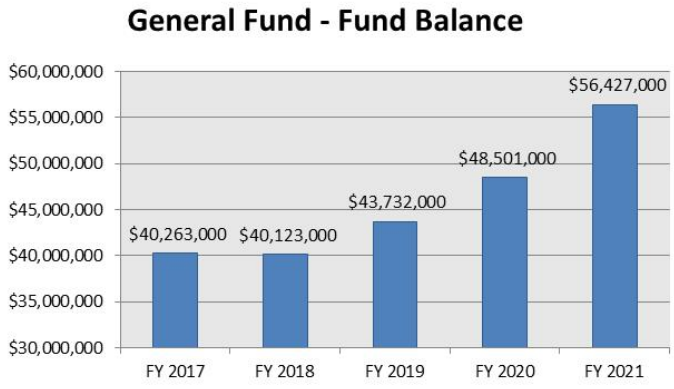
GILBERT ARIZONA

General Fund Five-Year Forecast

	Budget FY 2017	Projected FY 2018	Projected FY 2019	Projected FY 2020	Projected FY 2021
BEGINNING FUND BALANCE (Less Committed)	69,217,000	40,263,000	40,123,000	43,732,000	48,501,000
REVENUE	155,211,000	159,284,000	164,477,000	168,950,000	172,798,000
TOTAL REVENUE	155,211,000	159,284,000	164,477,000	168,950,000	172,798,000
TRANSFERS IN	7,553,000	5,553,000	5,553,000	5,553,000	5,553,000
TOTAL SOURCES	231,981,000	205,100,000	210,153,000	218,235,000	226,852,000
ONGOING EXPENDITURES					
BASE EXPENDITURES	137,642,000	137,642,000	137,642,000	137,642,000	137,642,000
CIP MAINTENANCE COSTS	-	917,000	3,036,000	5,051,000	6,992,000
FIVE YEAR PLAN	-	1,272,000	2,995,000	6,113,000	8,514,000
SUB-TOTAL ONGOING EXPENDITURES	137,642,000	139,831,000	143,673,000	148,806,000	153,148,000
ONE-TIME EXPENDITURES					
ONE TIME EXPENDITURES	10,093,000	-	-	-	-
FIVE YEAR PLAN	-	3,136,000	4,351,000	11,155,000	2,080,000
CAPITAL OUTLAY/CAPITAL IMPROVEMENTS	19,941,000	14,066,000	10,789,000	2,180,000	7,256,000
CONTINGENCY	10,000,000	-	-	-	-
ECONOMIC DEVELOPMENT RESERVE	5,000,000	-	-	-	-
SUB-TOTAL ONE-TIME EXPENDITURES	45,034,000	17,202,000	15,140,000	13,335,000	9,336,000
TRANSFERS OUT	9,042,000	7,944,000	7,608,000	7,593,000	7,941,000
TOTAL USES	**191,718,000**	**164,977,000**	**166,421,000**	**169,734,000**	**170,425,000**
ANNUAL OPERATING RESULT	**(28,954,000)**	**(140,000)**	**3,609,000**	**4,769,000**	**7,926,000**
FUND BALANCE	**40,263,000**	**40,123,000**	**43,732,000**	**48,501,000**	**56,427,000**
MINIMUM FUND BALANCE	**40,260,000**	**39,340,000**	**40,310,000**	**41,590,000**	**42,670,000**
FUND BALANCE ABOVE MINIMUM	**3,000**	**783,000**	**3,422,000**	**6,911,000**	**13,757,000**

Five Year Plan Assumptions:

- ✓ Compensation structure is maintained as implemented for FY 2015
- ✓ Minimum fund balance per policy is calculated at three months of operating expenses and one year of debt service
- ✓ Contingency is included in FY 2017 at $10,000,000, but will be evaluated annually during the budget process to determine appropriate budget levels in subsequent years
- ✓ FY 2017 revenue includes an adjustment to state shared revenue due to the special census



GILBERT ARIZONA

Water Fund Five-Year Forecast

	Notes	Budget FY 2017	Projected FY 2018	Projected FY 2019	Projected FY 2020	Projected FY 2021
BEGINNING FUND BALANCE		44,889,690	20,873,720	11,067,740	12,456,867	11,853,247
AVAILABLE FUND BALANCE		44,889,690	20,873,720	11,067,740	12,456,867	11,853,247
REVENUE						
REVENUES - ONGOING	**1,2**	40,894,560	42,042,244	45,028,504	46,168,401	47,309,176
REVENUES - ONE-TIME	**3**	306,440	492,073	575,964	688,698	796,062
TOTAL REVENUE		41,201,000	42,534,318	45,604,468	46,857,099	48,105,238
TRANSFERS IN		-	-	16,000,000	-	-
TOTAL SOURCES		86,090,690	63,408,038	72,672,208	59,313,966	59,958,484
EXPENDITURES						
PERSONNEL	**4**	9,583,050	9,760,960	10,041,811	10,343,066	10,653,358
VARIABLE OPERATING COSTS	**4**	9,338,000	9,620,234	10,136,479	10,633,187	12,018,329
FIXED OPERATING COSTS	**4**	9,432,480	9,660,427	10,004,251	10,253,667	10,580,819
DEBT SERVICE		-	-	-	-	-
SUB-TOTAL ONGOING EXPENDITURES		28,353,530	29,041,621	30,182,541	31,229,919	33,252,506
ONE-TIME EXPENDITURES						
DEBT RETIREMENT						
CAPITAL OUTLAY		329,000	-	-	-	-
CAPITAL IMPROVEMENT PROGRAM	**5**	20,153,640	9,417,877	16,152,000	600,000	-
CONTINGENCY		2,500,000	-	-	-	-
SUB-TOTAL ONE-TIME EXPENDITURES		22,982,640	9,417,877	16,152,000	600,000	-
TRANSFERS OUT		13,880,800	13,880,800	13,880,800	15,630,800	15,630,800
TOTAL USES		**65,216,970**	**52,340,298**	**60,215,341**	**47,460,719**	**48,883,306**
ANNUAL OPERATING RESULT		**(24,015,970)**	**(9,805,980)**	**1,389,127**	**(603,620)**	**(778,068)**
UNRESERVED FUND BALANCE		**20,873,720**	**11,067,740**	**12,456,867**	**11,853,247**	**11,075,178**

The Five Year Forecast for the Water Fund includes the following assumptions:

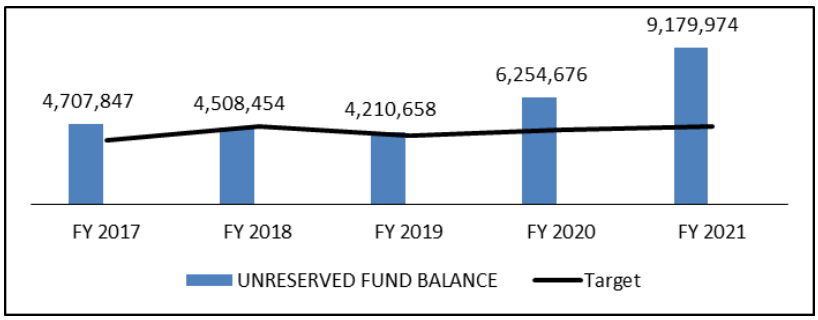
- ✓ Note 1 – Growth in customer accounts is estimated at 2,300 per year for the five-year planning period. This will be evaluated annually based on customer billing data trends.
- ✓ Note 2 – Water rates are reviewed annually to ensure that operating revenues meet operating needs. During the FY 2016 rate analysis, it was determined that a rate increase was not necessary for FY 2017.
- ✓ Note 3 – One time revenues include investment income and other related account fees.
- ✓ Note 4 – FY 2017 includes a partial year of expenses related to the personnel, variable and fixed operating costs associated with the expansion of the San Tan Water Treatment Plant. These costs will increase in FY 2018 as the plant will be on line for the entire fiscal year. A cost escalation factor of 3% is applied to personnel, and an average cost escalation factor of 2.5% is applied to variable and fixed operating costs.
- ✓ Note 5 – Capital Project WA083 – estimated at $10.5M is budgeted in FY 2017. If needed, the funds will be borrowed internally with a multi-year repayment. The Town is also exploring business case need, options for efficiency, and additional funding to balance FY 2019 and beyond. This five year forecast assumes a 5% rate increase in FY 2019 and internal borrowing and repayment (over ten years) to finance capital projects.

Wastewater Fund Five-Year Forecast

	Notes	Budget FY 2017	Projected FY 2018	Projected FY 2019	Projected FY 2020	Projected FY 2021
BEGINNING FUND BALANCE		18,459,097	4,707,848	4,508,454	4,210,658	6,254,676
AVAILABLE FUND BALANCE		18,459,097	4,707,848	4,508,454	4,210,658	6,254,676
REVENUE						
REVENUES - ONGOING	**1,2**	25,560,756	26,337,671	27,073,506	27,809,342	28,545,177
REVENUES - ONE-TIME	**3**	84,244	47,686	43,603	45,141	56,325
TOTAL REVENUE		25,645,000	26,385,357	27,117,109	27,854,483	28,601,502
TRANSFERS IN		820,000	820,000	820,000	820,000	820,000
TOTAL SOURCES		44,924,097	31,913,205	32,445,563	32,885,140	35,676,178
EXPENDITURES						
PERSONNEL	**4**	4,169,840	4,243,971	4,367,934	4,495,531	4,626,871
VARIABLE OPERATING COSTS	**4**	1,680,450	1,536,847	1,795,003	1,854,971	1,916,805
FIXED OPERATING COSTS	**4**	11,141,700	8,995,718	10,393,054	10,988,423	10,268,014
DEBT SERVICE		-	-	-	-	-
SUB-TOTAL ONGOING EXPENDITURES		16,991,990	14,776,536	16,555,990	17,338,925	16,811,690
ONE-TIME EXPENDITURES						
CAPITAL OUTLAY		-	-	-	-	-
CAPITAL IMPROVEMENT PLAN		10,932,720	2,590,450	2,387,374	-	392,974
CONTINGENCY		2,000,000	-	-	-	-
SUB-TOTAL ONE-TIME EXPENDITURES		12,932,720	2,590,450	2,387,374	-	392,974
TRANSFERS OUT		10,291,540	10,037,765	9,291,540	9,291,540	9,291,540
TOTAL USES		**40,216,250**	**27,404,751**	**28,234,905**	**26,630,465**	**26,496,204**
ANNUAL OPERATING RESULT		**(13,751,250)**	**(199,394)**	**(297,796)**	**2,044,018**	**2,925,298**
UNRESERVED FUND BALANCE		**4,707,847**	**4,508,454**	**4,210,658**	**6,254,676**	**9,179,974**

The Five Year Forecast for the Wastewater Fund includes the following assumptions:

- ✓ Note 1 - Growth in customer accounts is estimated at 2,300 per year for the five-year planning period.
- ✓ Note 2 – Wastewater rates are reviewed annually to ensure that operating revenues meet operating needs. During the FY 2016 rate analysis, it was determined that a rate increase was not necessary for FY 2017.
- ✓ Note 3 – One time revenues include investment income and other related account fees.
- ✓ Note 4 – The five-year forecast includes capital expenses related to the Greenfield Plant expansion, as well as the anticipated increase in operating costs related to utility and contractual costs as outlined by the IGA with the City of Mesa. A cost escalation factor of 3% is applied to personnel, and an average cost escalation factor of 2.5% is applied to variable and fixed operating costs.

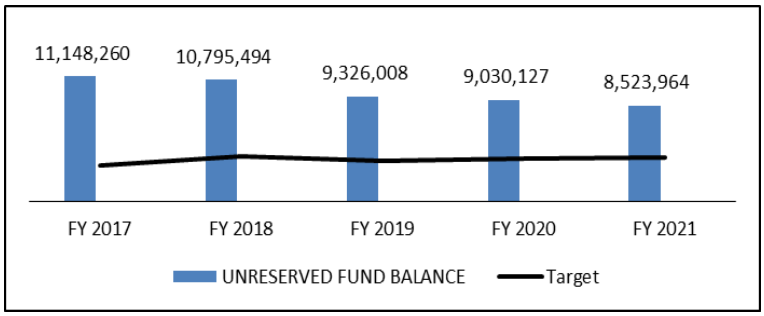


Environmental Services – Residential Five-Year Forecast

	Notes	Budget FY 2017	Projected FY 2018	Projected FY 2019	Projected FY 2020	Projected FY 2021
BEGINNING FUND BALANCE		15,382,440	11,148,260	10,795,494	9,326,008	9,030,127
AVAILABLE FUND BALANCE		15,382,440	11,148,260	10,795,494	9,326,008	9,030,127
REVENUE						
REVENUES - ONGOING	**1, 2**	14,622,582	15,836,394	16,113,300	16,390,207	16,667,113
REVENUES - ONE-TIME	**3**	152,917	176,641	203,025	224,208	236,327
TOTAL REVENUE		14,775,500	16,013,035	16,316,325	16,614,415	16,903,440
TRANSFERS IN		170,000	170,000	170,000	170,000	170,000
TOTAL SOURCES		30,327,940	27,331,294	27,281,819	26,110,423	26,103,568
EXPENDITURES						
PERSONNEL	**4**	7,319,510	7,453,252	7,674,651	7,902,636	8,137,405
VARIABLE OPERATING COSTS	**4**	1,610,740	1,666,128	1,723,272	1,782,224	1,843,041
FIXED OPERATING COSTS	**4**	5,381,430	5,399,810	5,714,739	5,869,750	6,068,795
DEBT SERVICE		-	-	-	-	-
SUB-TOTAL ONGOING EXPENDITURES		14,311,680	14,519,190	15,112,662	15,554,611	16,049,241
ONE-TIME EXPENDITURES						
DEBT RETIREMENT						
CAPITAL OUTLAY		754,000	-	151,373	155,914	160,592
CAPITAL IMPROVEMENT PROGRAM		1,244,230	646,840	1,322,006	-	-
CONTINGENCY		1,500,000	-	-	-	-
SUB-TOTAL ONE-TIME EXPENDITURES		3,498,230	646,840	1,473,379	155,914	160,592
TRANSFERS OUT		1,369,770	1,369,770	1,369,770	1,369,770	1,369,770
TOTAL USES		**19,179,680**	**16,535,800**	**17,955,811**	**17,080,295**	**17,579,603**
ANNUAL OPERATING RESULT		**(4,234,180)**	**(352,766)**	**(1,469,486)**	**(295,881)**	**(506,163)**
UNRESERVED FUND BALANCE		**11,148,260**	**10,795,494**	**9,326,008**	**9,030,127**	**8,523,964**

The Five Year Forecast for the Residential Fund includes the following assumptions:

- ✓ Note 1 - Growth in customer accounts is estimated at 1,300 per year for the five-year planning period.
- ✓ Note 2 – Residential rates are reviewed annually to ensure that operating revenues meet operating needs. During the FY 2016 rate analysis, it was determined that no rate increases are necessary for the planning period of FY 2017-21.
- ✓ Note 3 – One time revenues include investment income and other related account fees.
- ✓ Note 4 – A cost escalation factor of 3% is applied to personnel, and an average cost escalation factor of 2.5% is applied to variable and fixed operating.

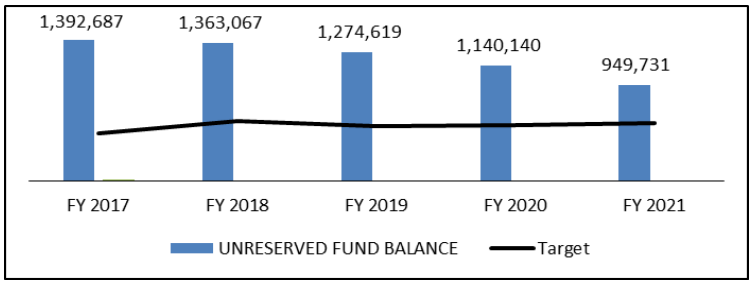


Environmental Services - Commercial Five-Year Forecast

	Notes	Budget FY 2017	Projected FY 2018	Projected FY 2019	Projected FY 2020	Projected FY 2021
BEGINNING FUND BALANCE		1,748,457	1,392,687	1,363,067	1,274,619	1,140,140
AVAILABLE FUND BALANCE		1,748,457	1,392,687	1,363,067	1,274,619	1,140,140
REVENUE						
REVENUES - ONGOING	**1,2**	2,342,686	2,347,969	2,347,969	2,347,969	2,347,969
REVENUES - ONE-TIME	**3**	31,983	36,867	43,001	48,615	53,341
TOTAL REVENUE		2,374,670	2,384,837	2,390,970	2,396,584	2,401,310
TRANSFERS IN		-	-	-	-	-
TOTAL SOURCES		4,123,127	3,777,523	3,754,037	3,671,203	3,541,450
EXPENDITURES						
PERSONNEL	**4**	673,720	693,848	714,578	735,927	757,915
VARIABLE OPERATING COSTS	**4**	282,620	278,966	285,940	293,088	300,415
FIXED OPERATING COSTS	**4**	1,170,450	1,193,183	1,223,013	1,253,588	1,284,928
DEBT SERVICE		-	-	-	-	-
SUB-TOTAL ONGOING EXPENDITURES		2,126,790	2,165,997	2,223,530	2,282,604	2,343,259
ONE-TIME EXPENDITURES						
DEBT RETIREMENT						
CAPITAL OUTLAY		-	-	-	-	-
CAPITAL IMPROVEMENT PROGRAM		105,190	-	7,427	-	-
CONTINGENCY		250,000	-	-	-	-
SUB-TOTAL ONE-TIME EXPENDITURES		355,190	-	7,427	-	-
TRANSFERS OUT		248,460	248,460	248,460	248,460	248,460
TOTAL USES		**2,730,440**	**2,414,457**	**2,479,417**	**2,531,064**	**2,591,719**
ANNUAL OPERATING RESULT		**(355,770)**	**(29,620)**	**(88,447)**	**(134,480)**	**(190,408)**
UNRESERVED FUND BALANCE		**1,392,687**	**1,363,067**	**1,274,619**	**1,140,140**	**949,731**

The Five Year Forecast for the Commercial Fund includes the following assumptions:

- ✓ Note 1 – Growth in customer accounts is held constant for the five year planning period.
- ✓ Note 2 – Commercial rates are reviewed annually to ensure that operating revenues meet operating needs. During the FY 2016 rate analysis, it was determined that no rate increases are necessary for the planning period of FY 2017-21.
- ✓ Note 3 – One time revenues include investment income and other related account fees.
- ✓ Note 4 – A cost escalation factor of 3% is applied to personnel, and an average cost escalation factor of 2.5% is applied to variable and fixed operating.



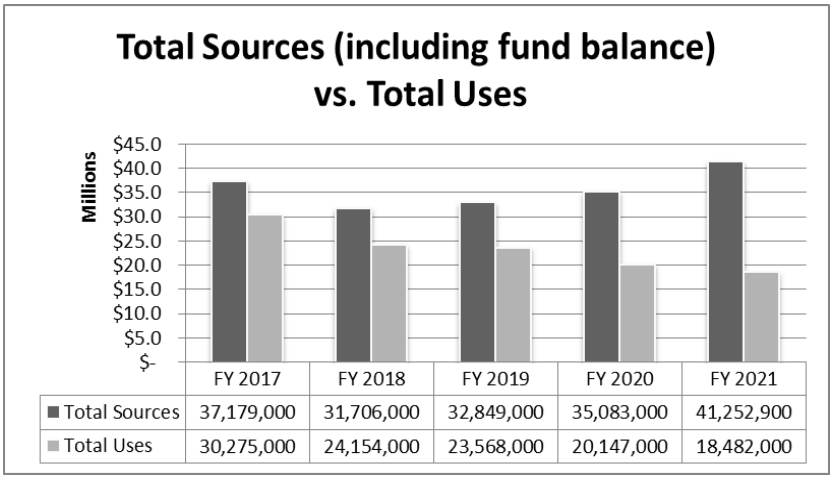
GILBERT ARIZONA

Streets Fund Five-Year Forecast

	Budget FY 2017	Projected FY 2018	Projected FY 2019	Projected FY 2020	Projected FY 2021
BEGINNING FUND BALANCE	12,378,000	6,904,000	7,552,000	9,281,000	14,936,000
AVAILABLE FUND BALANCE	12,378,000	6,904,000	7,552,000	9,281,000	14,936,000
REVENUE					
REVENUES - ONGOING	24,801,000	24,802,000	25,297,000	25,802,000	26,316,900
TOTAL REVENUE	24,801,000	24,802,000	25,297,000	25,802,000	26,316,900
TRANSFERS IN	-	-	-	-	-
TOTAL SOURCES	37,179,000	31,706,000	32,849,000	35,083,000	41,252,900
EXPENDITURES					
BASE EXPENDITURES	13,719,000	13,494,000	13,494,000	13,494,000	13,494,000
CIP MAINTENANCE COSTS	-	100,000	100,000	100,000	100,000
FIVE YEAR PLAN	-	155,000	-	-	-
SUB-TOTAL ONGOING EXPENDITURES	13,719,000	13,749,000	13,594,000	13,594,000	13,594,000
ONE-TIME EXPENDITURES					
ONE-TIME EXPENDITURES	225,000	-	-	-	-
FIVE YEAR PLAN - ONE TIME	-	230,000	530,000	230,000	230,000
CIP - ONE TIME EXPENDITURES	4,196,000	2,105,000	1,374,000	1,665,000	-
OTHER CAPITAL OUTLAY	5,857,000	3,191,000	3,191,000	3,191,000	3,191,000
CONTINGENCY	1,400,000	-	-	-	-
SUB-TOTAL ONE-TIME EXPENDITURES	11,678,000	5,526,000	5,095,000	5,086,000	3,421,000
TRANSFERS OUT	4,878,000	4,879,000	4,879,000	1,467,000	**1,467,000**
TOTAL USES	**30,275,000**	**24,154,000**	**23,568,000**	**20,147,000**	**18,482,000**
ANNUAL OPERATING RESULT	**(5,474,000)**	**648,000**	**1,729,000**	**5,655,000**	**7,834,900**
UNRESERVED FUND BALANCE	**6,904,000**	**7,552,000**	**9,281,000**	**14,936,000**	**22,770,900**

Five Year Plan Assumptions:

- ✓ Revenues - Ongoing - Highway User Revenue Fund (HURF) and Auto Lieu Tax – increase in FY 2017 based on an increase in state shared revenues due to the special census.
- ✓ Contingency is included in FY 2017 at $1.4M, but will be evaluated annually during the budget process to determine appropriate budget level in subsequent years.
- ✓ FY 2020 – Transfers out decrease significantly due to the retirement of 2007 HURF bonds.



GILBERT ARIZONA

Revenue Summary By Fund

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
GENERAL FUND:					
Non-Allocated	112,131,357	120,290,519	121,665,000	125,894,000	140,205,000
Management and Policy	99,543	96,352	91,000	89,500	91,500
Management Services	716,689	537,640	522,000	414,000	394,000
Municipal Court	240,498	258,841	219,000	232,000	233,000
Development Services	6,783,444	6,720,575	6,244,000	5,843,000	5,773,000
Public Works - Engineering	24,200	-	-	-	-
Police	3,920,204	3,887,639	3,405,000	3,755,000	3,601,000
Fire and Rescue	1,551,762	1,572,650	1,619,000	1,653,000	1,690,000
Parks and Recreation	3,248,239	3,483,893	3,314,000	3,329,500	3,223,000
Non Departmental	590,185	56,037	-	-	-
TOTAL GENERAL FUND	**$ 129,306,121**	**$ 136,904,146**	**$ 137,079,000**	**$ 141,210,000**	**$ 155,210,500**
ENTERPRISE OPERATIONS:					
Water	39,283,038	38,938,293	40,391,000	40,321,000	41,201,000
Wastewater	23,983,043	24,730,318	25,302,000	24,966,700	25,645,000
Environmental Svc-Residential	14,866,687	15,608,152	15,875,000	15,571,470	14,775,500
Environmental Svc-Commercial	2,484,273	2,456,269	2,427,000	2,554,610	2,374,670
TOTAL ENTERPRISE	**$ 80,617,041**	**$ 81,733,032**	**$ 83,995,000**	**$ 83,413,780**	**$ 83,996,170**
STREETS	**$ 19,475,356**	**$ 211,237,002**	**$ 21,838,000**	**$ 22,051,000**	**$ 24,801,000**
INTERNAL SERVICES	**$ 22,434,268**	**$ 24,668,322**	**$ 23,572,000**	**$ 24,542,130**	**$ 29,030,630**
REPLACEMENT FUNDS:					
General	69,964	118,990	40,000	40,000	40,000
Street	184,614	104,746	20,000	20,000	20,000
Water	293,322	341,562	200,000	200,000	200,000
Wastewater	279,678	335,302	200,000	200,000	200,000
Environmental Svc-Residential	64,898	205,275	40,000	40,000	40,000
Environmental Svc-Commercial	3,865	3,203	3,000	3,000	3,000
Fleet	1,273	1,545	-	-	-
TOTAL REPLACEMENT FUNDS	**$ 897,614**	**$ 1,110,623**	**$ 503,000**	**$ 503,000**	**$ 503,000**
SUB TOTAL OPERATING FUNDS	**$ 252,730,400**	**$ 265,539,825**	**$ 266,987,000**	**$ 271,719,910**	**$ 293,541,300**
SPECIAL REVENUE FUNDS:					
CDBG/HOME	1,120,219	826,213	1,895,160	610,270	1,938,500
Development Fees	38,992,837	40,623,303	35,645,000	39,775,000	39,675,000
Grants	1,137,914	1,140,164	7,963,510	296,000	7,709,650
Police Impound	290,907	303,879	298,000	310,000	310,000
Special Districts	2,368,248	2,531,281	2,571,320	2,571,320	2,953,990
Other Special Revenue	1,814,798	1,556,412	3,503,480	2,338,390	3,758,140
TOTAL SPECIAL REVENUE	**$ 45,724,923**	**$ 46,981,252**	**$ 51,876,470**	**$ 45,900,980**	**$ 56,345,280**
OTHER CAPITAL FUNDS	**$ 5,886,753**	**$ 7,770,427**	**$ 163,919,480**	**$ 17,316,180**	**$ 201,846,650**
DEBT SERVICE	**$ 20,545,732**	**$ 92,902,631**	**$ 28,300,060**	**$ 79,413,000**	**$ 130,065,000**
TRUST ACCOUNTS	**$ 49**	**$ 68**	**$ -**	**$ -**	**$ -**
GRAND TOTAL REVENUE	**$ 324,887,857**	**$ 413,194,203**	**$ 511,083,010**	**$ 414,350,070**	**$ 681,798,230**
CARRY OVER FUNDS					**$ 168,696,400**
TOTAL RESOURCES					**$ 850,494,630**

GILBERT ARIZONA

Revenue Summary By Fund By Type

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
GENERAL FUND					
Taxes and Fees	69,471,587	74,530,974	75,525,000	79,190,000	84,220,000
License and Permit	4,748,311	4,790,601	4,398,000	3,958,000	3,948,000
Intergovernmental	44,039,433	47,052,109	47,404,000	47,833,000	57,128,000
Charges for Service	5,850,987	5,841,655	5,570,000	5,741,000	5,576,500
Fines and Forfeits	3,861,173	3,846,881	3,405,000	3,718,000	3,576,000
Other Non-Operating	1,334,630	841,926	777,000	770,000	762,000
TOTAL GENERAL FUND	**$ 129,306,121**	**$ 136,904,146**	**$ 137,079,000**	**$ 141,210,000**	**$ 155,210,500**
ENTERPRISE FUNDS					
Taxes and Fees					
License and Permit	69,111	58,174	60,000	70,700	60,000
Intergovernmental	1,082,133	1,144,303	1,000,000	1,000,000	1,100,000
Charges for Service	78,898,249	80,009,472	82,392,000	81,830,080	82,370,170
Fines and Forfeits	1,293	159	-	-	-
Other Non-Operating	566,255	520,924	543,000	513,000	466,000
TOTAL ENTERPRISE FUNDS	**$ 80,617,041**	**$ 81,733,032**	**$ 83,995,000**	**$ 83,413,780**	**$ 83,996,170**
STREETS FUND					
Intergovernmental	19,172,565	20,865,938	21,734,000	21,950,000	24,700,000
Charges for Service	6,462	5,452	4,000	1,000	1,000
Fines and Forfeits	2,321	8,873	-	-	-
Other Non-Operating	294,008	243,439	100,000	100,000	100,000
TOTAL STREETS FUND	**$ 19,475,356**	**$ 21,123,702**	**$ 21,838,000**	**$ 22,051,000**	**$ 24,801,000**
INTERNAL SERVICES					
Intergovernmental	625,447	550,270	605,000	605,000	605,000
Charges for Service	21,681,650	21,764,165	22,908,000	23,136,690	28,361,290
Other Non-Operating	127,171	2,353,887	59,000	800,440	64,340
TOTAL INTERNAL SERVICES	**$ 22,434,268**	**$ 24,668,322**	**$ 23,572,000**	**$ 24,542,130**	**$ 29,030,630**
REPLACEMENT FUNDS					
Charges for Service	30,372	172,109	-	-	-
Fines and Forfeits	731	790	-	-	-
Special Assessments	8,886	75,004	-	-	-
Other Non-Operating	705,010	862,720	503,000	503,000	503,000
TOTAL REPLACEMENT FUNDS	**$ 897,614**	**$ 1,110,623**	**$ 503,000**	**$ 503,000**	**$ 503,000**
SPECIAL REVENUE FUNDS					
Taxes and Fees	40,886,821	42,601,688	37,821,320	41,951,320	42,233,990
License and Permit	-	-	-	-	-
Intergovernmental	2,236,108	1,959,741	10,473,670	1,521,270	10,259,780
Charges for Service	1,515,692	1,260,923	1,653,090	1,459,000	1,878,120
Fines and Forfeits	604,577	619,587	561,000	612,000	604,000
Special Assessments	957	1,049	-	-	-
Other Non-Operating	480,768	538,264	1,367,390	357,390	1,369,390
TOTAL SPECIAL REVENUE	**$ 45,724,923**	**$ 46,981,252**	**$ 51,876,470**	**$ 45,900,980**	**$ 56,345,280**

Revenue Summary By Fund By Type

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
OTHER CAPITAL FUNDS					
Intergovernmental	4,397,894	6,777,498	14,997,000	16,638,000	29,140,000
Charges for Service	-	-	882,480	678,180	1,696,650
Special Assessments	232,121	118,422	100,000,000	-	171,010,000
Other Non-Operating	1,256,738	874,507	48,040,000	-	-
TOTAL OTHER CAPITAL FUNDS	**$ 5,886,753**	**$ 7,770,427**	**$ 163,919,480**	**$ 17,316,180**	**$ 201,846,650**
DEBT SERVICE					
Taxes and Fees	18,315,083	19,422,848	21,200,000	21,200,000	23,000,000
Special Assessments	2,069,615	1,178,840	7,000,060	2,113,000	6,965,000
Other Non-Operating	140,762	72,295,415	100,000	56,100,000	100,100,000
TOTAL DEBT SERVICE	**$ 20,545,732**	**$ 92,902,631**	**$ 28,300,060**	**$ 79,413,000**	**$ 130,065,000**
TRUST ACCOUNTS					
Other Non-Operating	49	68	-	-	-
TOTAL TRUST ACCOUNTS	**$ 49**	**$ 68**	**$ -**	**$ -**	**$ -**
GRAND TOTAL REVENUE	**$ 324,887,857**	**$ 413,194,203**	**$ 511,083,010**	**$ 414,350,070**	**$ 681,798,230**

GILBERT ARIZONA

Revenue Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
GENERAL FUND					
NON-ALLOCATED:					
Privilege License Tax	66,187,929	71,374,278	72,760,000	76,000,000	81,000,000
CATV Franchise Fee	1,834,769	1,804,405	1,500,000	2,000,000	2,000,000
Electric Franchise	380,324	381,530	385,000	390,000	395,000
Natural Gas Franchise	484,833	551,368	480,000	500,000	550,000
State Shared Priv License Tax	18,118,706	19,041,027	19,375,000	20,000,000	22,800,000
Urban Revenue Sharing	23,204,633	25,222,298	25,085,000	25,085,000	30,356,000
SRP in Lieu	1,286,862	1,200,604	1,375,000	1,180,000	1,205,000
Investment Income	386,895	383,583	475,000	400,000	400,000
Other Revenue	246,406	329,541	230,000	339,000	1,499,000
Use Permit Fees	-	1,885	-	-	-
TOTAL NON-ALLOCATED	**$ 112,131,357**	**$ 120,290,519**	**$ 121,665,000**	**$ 125,894,000**	**$ 140,205,000**
MANAGEMENT AND POLICY					
Mayor and Council	61,596	62,910	70,000	70,000	70,000
Town Manager	2,352	3,341	-	-	-
Human Resources:					
Administration	8,967	5,802	7,000	7,000	7,000
Risk Management	2,256	2,978	-	-	-
Total Human Resources	11,223	8,780	7,000	7,000	7,000
Economic Development	3,285	-	-	-	-
InformationTechnology:					
Application Operations	1,214	3,077	-	-	-
Total InformationTechnology	1,214	3,077	-	-	-
Town Clerk	8,342	839	2,000	500	500
Town Prosecutor	11,531	13,768	12,000	12,000	12,000
TOTAL MANAGEMENT AND POLIC	**$ 99,543**	**$ 96,352**	**$ 91,000**	**$ 89,500**	**$ 91,500**
MANAGEMENT SERVICES					
Accounting	45,248	27,736	22,000	19,000	19,000
Purchasing	87,709	90,511	100,000	95,000	100,000
Tax Compliance	583,732	419,393	400,000	300,000	275,000
TOTAL MANAGEMENT SERVICES	**$ 716,689**	**$ 537,640**	**$ 522,000**	**$ 414,000**	**$ 394,000**
MUNICIPAL COURT					
Municipal Court	240,498	258,841	219,000	232,000	233,000
TOTAL MUNICIPAL COURT	**$ 240,498**	**$ 258,841**	**$ 219,000**	**$ 232,000**	**$ 233,000**

GILBERT ARIZONA

Revenue Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
DEVELOPMENT SERVICES					
Permits and Licensing	379,722	486,105	429,000	509,000	514,000
Plan Review & Inspection-Bldg	3,394,959	3,638,386	3,300,000	3,300,000	3,300,000
Plan Review & Inspection-Fire	386,135	336,772	350,000	350,000	350,000
Plan Review & Inspection-Eng	1,964,713	1,688,264	1,580,000	1,103,000	1,075,000
Plan Review & Inspection-Code	695	880	-	-	-
Planning Services	657,220	570,168	585,000	581,000	534,000
TOTAL DEVELOPMENT SERVICES	**$ 6,783,444**	**$ 6,720,575**	**$ 6,244,000**	**$ 5,843,000**	**$ 5,773,000**
PUBLIC WORKS					
Engineering Services	24,200	-	-	-	-
TOTAL PUBLIC WORKS	**$ 24,200**	**$ -**	**$ -**	**$ -**	**$ -**
POLICE DEPARTMENT					
Internal Affairs	-	500	-	-	-
Animal Control	184	155	-	-	-
Incarceration	869,365	778,802	750,000	700,000	630,000
Uniform Patrol	477,834	538,988	445,000	452,000	458,000
Traffic Unit	1,569,331	1,622,007	1,350,000	1,705,000	1,630,000
Detention / Court Support	405,771	399,185	355,000	380,000	385,000
Records	34,791	32,087	30,000	30,000	30,000
Property	9,586	6,512	5,000	3,000	3,000
Alarm Management	142,735	143,610	120,000	160,000	150,000
Training Coordination	-	4,513	-	-	-
Counseling Services	380,526	352,027	350,000	325,000	315,000
General Investigations	15,199	1,500	-	-	-
Property Crimes	11,900	7,634	-	-	-
Persons Crimes VCU	2,982	119	-	-	-
TOTAL POLICE DEPARTMENT	**$ 3,920,204**	**$ 3,887,639**	**$ 3,405,000**	**$ 3,755,000**	**$ 3,601,000**
FIRE AND RESCUE DEPARTMENT					
Administration	23,376	11,417	10,000	10,000	10,000
Training	13,960	9,770	13,000	47,000	84,000
Operations	1,421,844	1,459,436	1,523,000	1,523,000	1,523,000
Prevention	91,947	85,516	73,000	73,000	73,000
Public Education	-	6,141	-	-	-
Investigations	635	230	-	-	-
Emergency Operations Center	-	140	-	-	-
TOTAL FIRE AND RESCUE	**$ 1,551,762**	**$ 1,572,650**	**$ 1,619,000**	**$ 1,653,000**	**$ 1,690,000**
PARKS AND RECREATION					
Administration	(70,449)	83	15,000	-	-
Public Safety Center	217,800	217,800	218,000	218,000	218,000
Heritage Annex	35,962	11,424	10,000	10,000	10,000
Municipal Center	148	-	-	-	-
Facilities Administration	112	-	-	-	-

GILBERT ARIZONA

Revenue Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Parks and Open Space	42,423	17,177	8,000	25,000	25,000
Freestone Park	70,381	100,739	66,000	90,500	93,000
Crossroads Park	176,053	134,259	137,000	145,000	128,000
McQueen Park	99,704	132,395	96,000	132,000	132,000
Hetchler Park	7,135	388	8,000	6,000	6,000
Discovery Park	58,623	64,169	62,000	82,000	82,000
Cosmo Park	4,931	5,813	2,000	1,000	1,000
Elliot District Park	193,706	201,836	200,000	190,000	75,000
Sunview Park	663	800	-	-	-
Villa Madeira Park	-	225	-	-	-
Water Tower Park	1,470	-	-	-	-
Trail System	2,032	504	-	-	-
Riparian	-	-	-	26,000	26,000
Gilbert Pool	95	22	-	-	-
Mesquite Pool	83,929	76,122	82,000	81,000	81,000
Greenfield Pool	138,651	146,687	137,000	140,000	140,000
Perry Pool	96,440	105,726	105,000	103,000	103,000
Wililams Field Pool	97,056	85,026	103,000	80,000	80,000
Community Center	145,071	162,887	143,000	123,000	138,000
McQueen Activity Center	245,187	230,305	215,000	196,000	211,000
Page Park Center	4,367	8,830	-	-	-
Freestone Recreation Center	805,352	770,089	845,000	815,000	815,000
Southeast Regional Library	144,179	153,213	142,000	144,000	138,000
Perry Branch Library	117,635	138,079	125,000	126,000	125,000
Youth Sports	70,599	51,045	55,000	50,000	50,000
Adult Sports	218,262	365,942	275,000	275,000	275,000
Special Events	226,379	276,529	250,000	250,000	250,000
Adaptive Recreation	14,343	21,714	15,000	21,000	21,000
Outdoor Programs	-	4,065	-	-	-
TOTAL PARKS AND RECREATION	**$ 3,248,239**	**$ 3,483,893**	**$ 3,314,000**	**$ 3,329,500**	**$ 3,223,000**
NON DEPARTMENTAL					
Capital Projects	590,185	56,037	-	-	-
TOTAL NON DEPARTMENTAL	**$ 590,185**	**$ 56,037**	**$ -**	**$ -**	**$ -**
TOTAL GENERAL FUND	**$ 129,306,121**	**$ 136,904,146**	**$ 137,079,000**	**$ 141,210,000**	**$ 155,210,500**
ENTERPRISE OPERATIONS					
WATER					
Non-Allocated:					
Meter Water Sales	35,784,566	35,347,439	37,000,000	37,000,000	37,800,000
Meter Installation	249,924	256,399	275,000	275,000	275,000
Hydrant Water Metered Sales	282,574	211,760	200,000	220,000	200,000
Account Activation Fee	301,021	293,570	300,000	300,000	300,000

GILBERT ARIZONA

Revenue Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Delinquency/Late Fee	1,103,989	1,007,228	1,065,000	975,000	975,000
Investment Income	246,498	229,977	275,000	275,000	275,000
Other Non-Allocated	157,260	163,199	6,000	6,000	6,000
Total Non-Allocated	38,125,832	37,509,572	39,121,000	39,051,000	39,831,000
Production:					
North Water Plant Production	2,347	68	-	-	-
Santan Vista Treatment Plant	1,082,133	1,144,303	1,000,000	1,000,000	1,100,000
Total Production	1,084,480	1,144,371	1,000,000	1,000,000	1,100,000
Distribution	16,554	5,360	-	-	-
Metering	30,516	47,827	40,000	40,000	40,000
Public Works Administration	-	231,163	230,000	230,000	230,000
TOTAL WATER	**$ 39,283,038**	**$ 38,938,293**	**$ 40,391,000**	**$ 40,321,000**	**$ 41,201,000**
WASTEWATER					
Non-Allocated:					
Reuse/Recharge Water Use	782,962	855,190	800,000	896,000	880,000
Commercial Wastewater	2,042,193	2,248,939	2,300,000	2,404,000	2,300,000
Residential Wastewater	20,570,940	21,454,357	22,072,000	21,566,000	22,412,000
Investment Income	120,265	103,963	120,000	90,000	43,000
Total Non-Allocated	23,516,360	24,662,449	25,292,000	24,956,000	25,635,000
Collection	422,979	38,374	-	-	-
Plant Operations:					
Neely Treatment Facility	5,836	-	-	-	-
Total Plant Operations	5,836	-	-	-	-
Reclaimed:					
Effluent Recharge	3,444	-	-	-	-
Total Reclaimed	3,444	-	-	-	-
Quality	9,111	10,174	10,000	10,700	10,000
Riparian Programs	25,313	19,321	-	-	-
TOTAL WASTEWATER	**$ 23,983,043**	**$ 24,730,318**	**$ 25,302,000**	**$ 24,966,700**	**$ 25,645,000**
ENVIRONMENTAL SVC - RESIDENTIAL					
Non-Allocated:					
Collection	14,055,635	14,516,976	15,000,000	14,734,170	14,116,000
Investment Income	89,415	108,719	100,000	100,000	100,000
Other Non-Allocated	3,600	1,519	-	-	-
Total Non-Allocated	14,148,650	14,627,214	15,100,000	14,834,170	14,216,000
Administration	-	-	-	-	-
Uncontained	27,333	22,351	25,000	17,530	25,000
Recycling	675,086	942,306	735,000	700,310	519,500
Environmental Programs	15,618	16,281	15,000	19,460	15,000

GILBERT ARIZONA

Revenue Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
TOTAL ENVIRO SVC RESIDENTIAL	**$ 14,866,687**	**$ 15,608,152**	**$ 15,875,000**	**$ 15,571,470**	**$ 14,775,500**
ENVIRONMENTAL SVC - COMMERCIAL					
Non-Allocated:					
Collection	(501)	(8,309)	-	-	-
Investment Income	9,854	11,838	13,000	13,000	13,000
Other Non-Allocated	2,220	2,319	-	-	-
Total Non-Allocated	11,573	5,848	13,000	13,000	13,000
Administration	60,000	48,000	50,000	60,000	50,000
Collections	1,793,387	1,857,896	1,767,000	1,836,200	1,714,670
Rolloffs	619,313	544,525	597,000	645,410	597,000
TOTAL ENVIRO SVC COMMERCIAL	**$ 2,484,273**	**$ 2,456,269**	**$ 2,427,000**	**$ 2,554,610**	**$ 2,374,670**
TOTAL ENTERPRISE	**$ 80,617,041**	**$ 81,733,032**	**$ 83,995,000**	**$ 83,413,780**	**$ 83,996,170**
STREETS					
Non-Allocated:					
Highway User Tax	11,747,325	12,900,529	13,500,000	13,500,000	15,000,000
Auto Lieu Tax	7,425,240	7,960,788	8,234,000	8,450,000	9,700,000
Investment Income	93,593	94,559	100,000	100,000	100,000
Other Non-Allocated	42,428	19,549	-	-	-
Total Non-Allocated	19,308,586	20,975,425	21,834,000	22,050,000	24,800,000
Street Maintenance:					
Asphalt Patching	846	4,621	-	-	-
Fog Sealing	130	-	-	-	-
Total Street Maintenance	976	4,621	-	-	-
Traffic Control:					
Street Signs	6,157	2,720	-	-	-
Street Lighting	117,823	111,107	4,000	1,000	1,000
Traffic Signal Maintenance	38,397	25,481	-	-	-
Total Traffic Control	162,377	139,308	4,000	1,000	1,000
Right of Way Maintenance:					
Landscape Maintenance	2,347	900	-	-	-
Concrete Repair	1,070	2,261	-	-	-
Total Right of Way Maintenance	3,417	4,348	-	-	-
TOTAL STREETS	**$ 19,475,356**	**$ 21,123,702**	**$ 21,838,000**	**$ 22,051,000**	**$ 24,801,000**
INTERNAL SERVICE					
Fleet Maintenance	7,478,957	7,474,597	8,159,000	8,159,000	8,159,000
Copy Services	435,167	1,282	401,000	-	-
Health Self-Insurance	13,407,723	16,079,619	13,855,000	15,226,130	19,714,630
Dental Self-Insurance	1,112,421	1,112,824	1,157,000	1,157,000	1,157,000
TOTAL INTERNAL SERVICES	**$ 22,434,268**	**$ 24,668,322**	**$ 23,572,000**	**$ 24,542,130**	**$ 29,030,630**

GILBERT ARIZONA

Revenue Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
REPLACEMENT FUNDS					
General	69,964	118,990	40,000	40,000	40,000
Water	293,322	341,562	200,000	200,000	200,000
Wastewater	279,678	335,302	200,000	200,000	200,000
Environmental Svc-Residential	64,898	205,275	40,000	40,000	40,000
Environmental Svc-Commercial	3,865	3,203	3,000	3,000	3,000
Streets	184,614	104,746	20,000	20,000	20,000
Fleet	1,273	1,545	-	-	-
TOTAL REPLACEMENT FUNDS	**$ 897,614**	**$ 1,110,623**	**$ 503,000**	**$ 503,000**	**$ 503,000**
SUB TOTAL OPERATING FUNDS	**$ 252,730,400**	**$ 265,539,825**	**$ 266,987,000**	**$ 271,719,910**	**$ 293,541,300**
SPECIAL REVENUE FUNDS					
CDBG/HOME	1,120,219	826,213	1,895,160	610,270	1,938,500
Solid Waste Container	152,664	160,678	165,000	165,000	165,000
Traffic Signal SDF	1,675,177	1,688,300	2,015,000	1,715,000	1,815,000
Police SDF	1,473,004	3,914,269	2,300,000	4,000,000	4,000,000
Fire SDF	1,976,294	2,063,008	3,100,000	2,100,000	2,100,000
General Government SDF	904,497	2,595,244	2,300,000	2,700,000	2,700,000
Parks and Recreation SDF	7,560,378	8,759,378	8,065,000	8,865,000	8,865,000
Water SDF	10,675,921	10,582,761	9,600,000	10,580,000	10,580,000
Water Resource Fee	3,419,860	2,711,735	2,150,000	2,150,000	2,150,000
Wastewater SDF	11,155,042	968,485	-	-	-
Wastewater SDF - Neely	-	384,110	450,000	1,200,000	1,000,000
Wastewater SDF - Greenfield	-	6,795,335	5,500,000	6,300,000	6,300,000
Grants	1,137,914	1,140,164	7,963,510	296,000	7,709,650
Police Impound	290,907	303,879	298,000	310,000	310,000
Street Light Improvement	1,430,942	1,628,379	1,731,680	1,731,680	1,952,850
Parkway Improvement	937,306	902,902	839,640	839,640	1,001,140
Other Special Revenue	1,814,798	1,556,412	3,503,480	2,338,390	3,758,140
TOTAL SPECIAL REVENUE FUNDS	**$ 45,724,923**	**$ 46,981,252**	**$ 51,876,470**	**$ 45,900,980**	**$ 56,345,280**
OTHER CAPITAL FUNDS					
Administration	738,408	728,620	882,480	678,180	1,696,650
CIP Contingency Source	-	-	100,000,000	-	100,000,000
Outside Sources	3,349,597	861,275	12,590,000	11,935,000	2,056,000
Prop 400	1,566,627	6,062,110	2,407,000	4,703,000	-
Bond Proceeds	232,121	118,422	48,040,000	-	71,010,000
MPC Intergovernmental	-	-	-	-	27,084,000
TOTAL OTHER CAPITAL FUNDS	**$ 5,886,753**	**$ 7,770,427**	**$ 163,919,480**	**$ 17,316,180**	**$ 201,846,650**
DEBT SERVICE					
General Obligation Debt	18,397,512	52,016,992	21,300,000	21,300,000	23,100,000
Improvement Districts	2,094,274	1,189,312	7,000,060	2,113,000	6,965,000
MPC - Public Facilities	42,882	(31,565)	-	-	-

GILBERT ARIZONA

Revenue Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
MPC - Water	3,942	4,353	-	56,000,000	100,000,000
Miscellaneous	7,122	37,084	-	-	-
Revenue Obligations	-	39,686,455	-	-	-
TOTAL DEBT SERVICE	**$ 20,545,732**	**$ 92,902,631**	**$ 28,300,060**	**$ 79,413,000**	**$ 130,065,000**
TRUST ACCOUNTS	**$ 49**	**$ 68**	**$ -**	**$ -**	**$ -**
GRAND TOTAL REVENUE	**$ 324,887,857**	**$ 413,194,203**	**$ 511,083,010**	**$ 414,350,070**	**$ 681,798,230**

GILBERT ARIZONA

Expense Summary

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
GENERAL FUND:					
Management and Policy	21,295,942	19,528,330	22,872,060	21,155,875	22,476,985
Management Services	1,813,211	1,933,317	2,115,660	2,121,960	2,298,695
Municipal Court	2,979,809	3,120,401	3,117,380	3,177,980	3,237,830
Development Services	5,288,148	5,381,493	5,572,570	5,496,590	6,014,940
Public Works - Engineering	770,330	675,675	765,430	566,070	1,050,950
Police	40,369,015	41,224,157	44,176,410	43,442,490	47,993,310
Fire and Rescue	24,771,708	25,418,802	28,807,110	28,070,760	29,860,230
Parks and Recreation	15,062,399	16,227,305	17,645,970	17,538,102	17,907,050
Non-Departmental	9,287,363	13,789,825	26,551,120	12,730,790	36,835,730
Contingency/Reserves	-	-	13,990,000	4,500,000	15,000,000
TOTAL GENERAL FUND	**$ 121,637,925**	**$ 127,299,305**	**$ 165,613,710**	**$ 138,800,617**	**$ 182,675,720**
ENTERPRISE OPERATIONS:					
Water	36,663,759	24,607,127	51,258,600	26,723,463	51,336,170
Wastewater	18,695,632	16,124,319	26,513,150	15,600,525	29,924,710
Environmental Svc - Residential	11,495,175	14,218,263	20,198,610	15,056,030	17,809,910
Environmental Svc - Commercia	1,975,194	2,165,175	3,067,790	2,352,867	2,481,980
TOTAL ENTERPRISE	**$ 68,829,760**	**$ 57,114,884**	**$ 101,038,150**	**$ 59,732,885**	**$ 101,552,770**
STREETS	**$ 17,442,871**	**$ 18,712,919**	**$ 25,117,500**	**$ 18,577,930**	**$ 25,397,400**
INTERNAL SERVICES	**$ 24,144,222**	**$ 24,347,619**	**$ 26,139,300**	**$ 27,754,540**	**$ 28,445,420**
REPLACEMENT FUNDS:					
General	599,824	1,070,020	4,290,340	2,800,000	4,347,820
Streets	368,768	64,916	1,068,340	332,000	1,052,520
Water	2,535,898	2,012,172	10,544,530	3,879,990	8,158,790
Wastewater	267,994	319,187	8,255,520	89,450	16,951,140
Environmental Svc - Residential	914,318	908,919	2,789,810	2,243,000	3,474,000
Environmental Svc - Commercia	337,134	7,590	609,870	210,000	508,450
TOTAL REPLACEMENT FUNDS	**$ 5,023,936**	**$ 4,382,804**	**$ 27,558,410**	**$ 9,554,440**	**$ 34,492,720**
SUBTOTAL OPERATING FUNDS	**$ 237,078,714**	**$ 231,857,531**	**$ 345,467,070**	**$ 254,420,412**	**$ 372,564,030**
SPECIAL REVENUE FUNDS:					
CDBG/HOME	1,120,160	835,764	1,895,160	599,467	1,948,460
Development Fees	4,361,713	7,416,240	11,556,160	3,557,720	30,932,250
Grants	1,057,955	1,308,161	7,963,510	295,800	7,709,650
Police Impound	278,880	251,977	308,560	324,760	355,580
Special Districts	2,452,104	2,545,656	2,859,410	2,732,359	3,095,370
Other Special Revenue	1,622,876	1,707,473	4,248,250	1,746,915	4,271,060
TOTAL SPECIAL REVENUE	**$ 10,893,688**	**$ 14,065,271**	**$ 28,831,050**	**$ 9,257,021**	**$ 48,312,370**
OTHER CAPITAL FUNDS	**$ 18,130,244**	**$ 41,285,373**	**$ 179,805,870**	**$ 16,112,816**	**$ 266,571,070**
DEBT SERVICE	**$ 56,454,578**	**$ 82,427,209**	**$ 60,902,730**	**$ 56,295,596**	**$ 163,044,660**
TRUST ACCOUNTS	**$ 2,500**	**$ 2,500**	**$ 2,500**	**$ 2,500**	**$ 2,500**
GRAND TOTAL EXPENSES	**$ 322,559,724**	**$ 369,637,884**	**$ 615,009,220**	**$ 336,088,345**	**$ 850,494,630**

GILBERT ARIZONA

Expense Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
GENERAL FUND					
MANAGEMENT AND POLICY					
Mayor and Council	647,739	661,228	825,090	685,410	797,950
Boards and Commissions	23,477	25,132	35,500	27,300	33,440
Town Manager	986,120	2,917,040	3,833,970	3,292,000	1,280,010
Communications	750,129	797,034	825,110	809,340	973,180
Intergovernmental Relations	274,637	300,285	297,460	183,450	316,430
Human Resources:					
Administration	1,282,524	1,237,279	1,474,740	1,193,920	1,552,090
Learning and Development	409,367	393,468	487,880	456,280	409,890
Risk Management	362,085	348,388	346,490	361,220	465,070
Payroll	227,847	224,547	228,880	239,000	232,680
Total Human Resources	2,281,823	2,203,682	2,537,990	2,250,420	2,659,730
Economic Development:					
Economic Development Admin	1,260,311	1,317,045	1,434,250	1,284,950	1,521,500
Redevelopment	3,643,227	111,867	202,070	119,820	3,470
Shop Gilbert	-	9,829	13,500	13,500	13,500
Tourism	28,529	101,920	425,200	476,040	328,860
Total Economic Development	4,932,067	1,540,661	2,075,020	1,894,310	1,867,330
Information Technology:					
Administration	254,723	265,251	292,920	289,740	297,320
Communication Services	3,960,699	3,242,349	3,396,900	3,233,350	4,620,960
Application Operations	2,429,234	3,030,349	3,761,300	3,836,775	4,258,345
GIS Application and Support	720,317	655,034	782,040	689,280	806,630
Imaging Support	4	-	-	-	-
Copy and Printing Services	-	-	-	260,000	260,000
Total InformationTechnology	7,364,977	7,192,983	8,233,160	8,309,145	10,243,255
Management and Budget	629,184	722,524	710,480	621,140	682,460
Town Clerk	515,470	578,130	593,380	528,790	655,160
Neighborhood Services	110,951	3,414	136,280	15,870	121,800
Legal:					
General Counsel	1,023,362	802,722	1,015,130	807,370	1,039,780
Prosecutor	1,756,006	1,783,495	1,753,490	1,731,330	1,806,460
Total Legal	2,779,368	2,586,217	2,768,620	2,538,700	2,846,240
TOTAL MANAGEMENT AND POLI(	**$ 21,295,942**	**$ 19,528,330**	**$ 22,872,060**	**$ 21,155,875**	**$ 22,476,985**
MANAGEMENT SERVICES					
Finance:					
Administration	184,786	196,535	187,090	252,570	304,200
Accounting	896,590	916,621	919,220	927,030	950,000
Purchasing	356,054	406,095	543,930	524,550	551,520
Tax Compliance	375,781	414,066	465,420	417,810	492,975
Total Finance	1,813,211	1,933,317	2,115,660	2,121,960	2,298,695

GILBERT ARIZONA

Expense Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
TOTAL MANAGEMENT SERVICES	**$ 1,813,211**	**$ 1,933,317**	**$ 2,115,660**	**$ 2,121,960**	**$ 2,298,695**
COURT					
Municipal Court	2,979,809	3,120,401	3,117,380	3,177,980	3,237,830
TOTAL COURT	**$ 2,979,809**	**$ 3,120,401**	**$ 3,117,380**	**$ 3,177,980**	**$ 3,237,830**
DEVELOPMENT SERVICES					
Administration	289,904	233,006	265,800	207,130	212,940
Permits and Licensing	395,243	613,962	618,540	652,930	697,160
Plan Review and Inspection:					
Administration	221,850	229,281	232,500	236,800	240,940
Building	1,389,701	1,344,654	1,417,340	1,505,340	1,509,590
Fire	177,975	194,150	210,120	179,460	238,540
Engineering	845,905	923,960	913,330	880,640	960,130
Planning	261,135	266,651	264,410	259,820	278,010
Code	567,319	508,132	578,010	509,450	580,850
Total Plan Review and Inspection	3,463,885	3,466,828	3,615,710	3,571,510	3,808,060
Planning Services	1,139,116	1,067,697	1,072,520	1,065,020	1,296,780
TOTAL DEVELOPMENT SERVICES	**$ 5,288,148**	**$ 5,381,493**	**$ 5,572,570**	**$ 5,496,590**	**$ 6,014,940**
PUBLIC WORKS					
Engineering Services:					
Administration	265,239	148,795	199,730	143,460	375,480
Development	153,928	145,402	189,200	204,990	190,040
Traffic	351,163	381,478	376,500	217,620	485,430
Total Engineering Services	770,330	675,675	765,430	566,070	1,050,950
TOTAL PUBLIC WORKS	**$ 770,330**	**$ 675,675**	**$ 765,430**	**$ 566,070**	**$ 1,050,950**
POLICE DEPARTMENT					
Administration	832,230	686,327	699,930	720,210	2,348,540
Animal Control	91,035	143,966	145,000	144,000	145,000
Incarceration	1,463,378	1,454,453	1,500,000	1,400,000	1,581,000
Professional Standards:					
Internal Affairs	509,184	506,057	526,630	557,640	532,560
Hiring/Inspections	312,640	430,139	430,300	453,900	564,330
Alarm Management	89,482	70,201	70,410	-	-
Training & Program Coordination	359,021	419,720	549,880	463,170	441,240
Crime Prevention	238,661	245,423	245,180	191,850	228,050
Total Professional Standards	1,508,988	1,671,540	1,822,400	1,666,560	1,766,180
Patrol Services:					
Uniform Patrol	16,413,487	16,900,722	17,482,380	17,841,220	19,254,460
Detention / Court Support	509,888	691,831	664,400	802,920	900,240
Enforcement Support	756,465	813,345	791,210	803,220	834,910
Civilian Support	-	426,966	520,340	399,490	336,640
Total Patrol Services	17,679,840	18,832,864	19,458,330	19,846,850	21,326,250

GILBERT ARIZONA

Expense Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Support Services:					
Administration	546,285	384,075	419,390	385,460	452,440
Records	935,972	855,808	1,018,620	1,034,760	1,091,870
Communications	2,982,823	2,945,937	3,022,780	3,025,860	3,198,700
Property	635,806	608,500	607,150	591,130	635,100
Planning and Research	164,332	169,177	167,280	167,730	174,850
Total Support Services	5,265,218	4,963,497	5,235,220	5,204,940	5,552,960
Counseling Services	910,116	747,497	853,080	809,550	877,520
Investigations:					
General Investigations	1,178,304	1,167,749	1,448,630	667,130	680,710
Persons Crimes - CSCU	1,204,665	1,173,057	1,496,450	1,364,450	1,467,820
Persons Crimes - VCU	1,005,163	1,026,284	1,337,130	1,066,050	995,800
Property Crimes	1,372,166	1,337,831	1,522,520	1,326,610	1,494,570
Intel and Analysis Unit	810,640	1,017,967	1,169,220	1,160,670	1,341,310
Crime Scene Unit	-	-	-	684,520	733,880
Total Investigations	5,570,938	5,722,888	6,973,950	6,269,430	6,714,090
Special Enforcement:					
Crime Suppression	1,440,637	1,491,450	1,857,740	1,876,530	1,888,550
Traffic Unit	2,662,280	2,434,969	2,546,010	2,534,070	2,590,150
School Programs	1,079,840	1,124,121	1,155,280	1,183,480	1,208,860
Total Special Enforcement:	5,182,757	5,050,540	5,559,030	5,594,080	5,687,560
Tactical Operations:					
SWAT	159,121	291,389	223,030	233,580	272,370
Crime Apprehension	918,696	807,402	809,900	789,820	837,230
Special Investigations	786,698	851,794	896,540	763,470	884,610
Total Tactical Operations	1,864,515	1,950,585	1,929,470	1,786,870	1,994,210
TOTAL POLICE DEPARTMENT	**$ 40,369,015**	**$ 41,224,157**	**$ 44,176,410**	**$ 43,442,490**	**$ 47,993,310**
FIRE AND RESCUE DEPARTMENT					
Administration:					
Administration	677,211	721,193	680,460	678,710	1,056,550
Organizational Performance	-	4,278	466,610	457,570	316,130
Total Administration	677,211	725,471	1,147,070	1,136,280	1,372,680
Operations:					
Training	864,232	681,118	741,920	713,010	817,580
Operations	22,150,831	22,736,678	23,371,250	22,596,360	23,888,070
Resource	-	5,951	2,126,580	2,194,840	2,325,880
Total Operations	23,015,063	23,423,747	26,239,750	25,504,210	27,031,530
Prevention	603,321	615,324	752,160	715,500	742,170
Community	183,885	449,428	513,910	560,120	557,820
Emergency Operations Center	292,228	204,832	154,220	154,650	156,030
TOTAL FIRE AND RESCUE	**$ 24,771,708**	**$ 25,418,802**	**$ 28,807,110**	**$ 28,070,760**	**$ 29,860,230**

GILBERT ARIZONA

Expense Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
PARKS AND RECREATION					
Administration	886,561	1,155,371	1,200,200	1,216,790	1,174,120
Facilities Maintenance:					
Facilities Maintenance	881,557	974,407	1,203,160	930,575	1,108,090
Municipal Office I	426,753	490,931	470,230	464,210	435,490
Public Works Facility	120,973	115,431	181,230	296,260	143,780
Municipal Office II	150,225	158,319	197,850	192,970	189,520
Public Safety Center	762,522	963,490	933,250	923,060	1,139,900
South Area Service Center	209,256	202,646	220,040	206,410	215,370
Heritage Annex	24,395	27,659	30,980	28,180	42,380
Traffic Center/Radio Facility	14,982	11,533	42,060	37,940	18,740
Total Facilities Maintenance	2,590,663	2,944,416	3,278,800	3,079,605	3,293,270
Parks and Open Space:					
Parks Administration	2,014,891	2,181,461	2,290,900	2,247,117	2,404,760
Freestone Park	408,683	384,095	468,000	491,020	519,050
Crossroads Park	286,381	456,066	406,130	531,790	325,760
McQueen Park	205,350	249,291	259,240	263,630	252,920
Hetchler Park	209,097	162,868	119,030	122,430	142,030
Nichols Park	52,916	47,226	54,140	53,120	46,140
Elliot District Park	60,850	35,599	35,150	34,100	35,950
Rittenhouse Basin	491	-	5,000	5,000	5,000
Riparian Preserve	-	-	372,040	362,830	405,880
John Allen Park	6,224	10,348	10,700	10,230	11,100
Veterans Park	5,276	3,511	5,320	7,870	6,920
Page Park	45,223	40,833	46,300	46,260	55,900
Circle G Basin	26,942	25,612	26,970	26,270	24,520
Oak Tree Park	24,893	19,832	25,520	28,550	27,440
Village II Park	11,344	9,180	13,300	15,960	13,900
Old West Park	6,245	9,775	8,400	7,950	7,400
Sunview Park	23,923	21,669	24,210	23,770	25,760
Villa Madeira Park	11,572	12,787	12,720	12,700	13,330
Vista Allegre Park	14,861	11,783	16,680	16,600	16,830
Discovery Park	177,686	166,647	217,870	222,790	227,080
Cosmo Park	91,903	165,282	117,870	134,270	154,030
Water Tower Park	70,831	95,145	76,050	75,680	75,350
Western Canal Amenities	19,047	23,178	30,620	30,250	32,220
Vaughn Avenue Basin	20,328	19,460	23,650	27,500	27,450
Zanjero Park	36,437	26,280	26,270	35,970	30,570
Sonoqui Wash	5,040	51,131	47,750	88,650	22,750
Trail System	76,859	78,648	68,050	117,760	107,050
Other Parks	9,213	32,201	12,000	10,500	22,500
Heritage District	66,641	68,305	72,020	71,760	72,020
Total Parks and Open Space	3,989,147	4,408,213	4,891,900	5,122,327	5,111,610
Aquatics:					
Gilbert Pool	3,970	24,954	-	260	-
Mesquite Pool	270,897	263,892	275,600	243,790	281,520
Greenfield Pool	209,670	229,580	251,600	245,570	240,300
Perry Pool	175,983	177,952	216,330	213,760	253,720

GILBERT ARIZONA

Expense Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Williams Field Pool	195,428	205,085	213,800	207,480	246,340
Total Aquatics	855,948	901,463	957,330	910,860	1,021,880
Recreation Centers:					
Community Center	383,553	426,923	406,720	398,080	431,080
McQueen Activity Center	597,249	524,026	599,590	575,670	575,830
Page Park Center	16,927	11,318	26,410	26,410	14,310
Freestone Recreation Center	1,255,959	1,084,296	1,368,730	1,262,660	1,305,130
SE Regional Library	2,691,914	2,935,777	2,888,970	2,870,950	2,809,940
Perry Branch Library	961,708	874,553	1,036,890	1,036,890	1,137,890
Total Recreation Centers	5,907,310	5,856,893	6,327,310	6,170,660	6,274,180
Recreation Programs:					
Youth Sports	74,860	74,469	85,160	73,090	88,140
Adult Sports	225,206	291,408	272,810	268,560	280,200
Special Events Administration	293,864	303,100	304,420	302,920	322,150
Special Events	188,753	231,014	271,820	334,270	271,820
Adaptive Recreation	50,087	60,958	56,220	59,020	69,680
Total Recreation Programs	832,770	960,949	990,430	1,037,860	1,031,990
TOTAL PARKS AND RECREATION	**$ 15,062,399**	**$ 16,227,305**	**$ 17,645,970**	**$ 17,538,102**	**$ 17,907,050**
NON-DEPARTMENTAL					
Transportation:					
Phoenix Mesa Gateway Airport	350,000	350,000	350,000	350,000	350,000
Total Transportation	350,000	350,000	350,000	350,000	350,000
Outside Agencies:					
Youth Special Programs	123,000	123,000	-	115,000	-
Senior Programs	-	137,000	138,030	138,000	138,030
Social Services	238,059	178,500	305,000	302,000	437,000
Museum Support	51,459	51,480	51,500	51,500	51,500
Culture and Arts	-	-	-	-	-
Total Outside Agencies	412,518	489,980	494,530	606,500	626,530
ED Reserve	-	-	5,000,000	-	5,000,000
Capital Projects	4,470,440	8,576,495	19,528,530	6,203,120	19,277,600
Contingency	-	-	8,990,000	4,500,000	10,000,000
Other	4,054,405	4,373,350	6,178,060	5,571,170	16,581,600
TOTAL NON-DEPARTMENTAL	**$ 9,287,363**	**$ 13,789,825**	**$ 40,541,120**	**$ 17,230,790**	**$ 51,835,730**
TOTAL GENERAL FUND	**$ 121,637,925**	**$ 127,299,305**	**$ 165,613,710**	**$ 138,800,617**	**$ 182,675,720**
ENTERPRISE OPERATIONS					
WATER					
Administration	342,788	416,006	417,340	356,520	755,070
Water Conservation	254,735	339,332	468,460	362,400	508,190
Production:					
North Water Treatment Plant	3,967,199	4,029,957	4,937,950	4,812,570	4,768,950

GILBERT ARIZONA

Expense Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Santan Vista Water Treatment Pla	2,201,447	2,341,546	2,637,160	2,621,710	3,042,220
Well Production	2,813,559	2,685,296	3,471,110	3,382,530	3,542,740
Backflow Prevention	194,119	195,614	196,670	201,250	207,090
Total Production	9,176,324	9,252,413	11,242,890	11,018,060	11,561,000
Quality	552,418	613,379	711,080	564,030	817,680
Distribution	1,537,088	1,689,125	2,381,510	1,884,400	2,841,230
Metering	2,902,901	3,519,605	4,165,020	3,867,450	4,163,220
Utility Customer Service	675,116	612,338	624,750	695,580	661,260
Public Works Administration	190,645	185,551	201,430	126,920	227,310
Utility Locates	224,492	223,626	309,500	188,633	267,850
Water Resources	5,098,600	5,527,565	5,989,230	5,990,560	6,175,380
Non-Departmental:					
Debt Service	13,169,464	252,044	-	-	-
Contingency	-	-	2,500,000	-	2,500,000
Capital Projects	2,329,777	1,774,428	21,884,840	1,435,610	20,153,640
Other	209,411	201,715	362,550	233,300	704,340
Total Non-Departmental	15,708,652	2,228,187	24,747,390	1,668,910	23,357,980
TOTAL WATER FUND	**$ 36,663,759**	**$ 24,607,127**	**$ 51,258,600**	**$ 26,723,463**	**$ 51,336,170**
WASTEWATER					
Administration:					
Administration	260,934	317,234	292,890	235,270	602,490
Utility Customer Service	623,429	583,585	582,530	582,530	615,750
Public Works Administration	101,183	98,400	78,100	78,100	134,320
Utility Locates	224,306	223,626	309,500	309,500	267,850
Total Administration	1,209,852	1,222,845	1,263,020	1,205,400	1,620,410
Collection	3,258,151	3,489,685	4,098,660	4,135,795	3,704,220
Plant Operations:					
Neely Treatment Facility	3,964,578	4,408,450	4,549,190	4,464,190	4,643,460
Greenfield Treatment Facility	2,793,236	2,741,575	2,722,650	2,802,490	3,675,320
Total Plant Operations	6,757,814	7,150,025	7,271,840	7,266,680	8,318,780
Reclaimed:					
Effluent Reuse	1,068,325	1,014,127	1,411,360	1,406,860	1,063,510
Effluent Recharge	576,462	558,414	635,230	627,180	644,490
Total Reclaimed	1,644,787	1,572,541	2,046,590	2,034,040	1,708,000
Quality	522,354	502,289	483,210	458,770	526,410
Riparian Programs	574,017	440,718	-	-	-
Storm Water	-	26,913	-	-	-
Non-Departmental:					
Debt	3,417,023	-	-	-	-
Contingency	-	-	2,000,000	-	2,000,000
Capital Projects	1,241,458	1,644,491	9,233,650	435,290	10,932,720

GILBERT ARIZONA

Expense Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Other	70,176	74,812	116,180	64,550	1,114,170
Total Non-Departmental	4,728,657	1,719,303	11,349,830	499,840	14,046,890
TOTAL WASTEWATER	**$ 18,695,632**	**$ 16,124,319**	**$ 26,513,150**	**$ 15,600,525**	**$ 29,924,710**
ENVIRONMENTAL SERVICES - RESIDENTIAL					
Administration:					
Residential Administration	390,533	415,914	517,270	461,990	665,170
Utility Customer Service	619,579	573,823	578,660	578,660	612,170
Public Works Administration	78,264	79,459	62,540	62,540	116,150
Total Administration	1,088,376	1,069,196	1,158,470	1,103,190	1,393,490
Residential Collections	5,576,075	6,996,864	6,984,630	6,297,950	6,497,690
Uncontained Collections	2,296,023	3,093,063	2,498,090	2,310,470	2,860,790
Recycling	1,648,997	2,115,933	1,792,810	1,682,290	1,717,210
Environmental Programs	433,863	440,601	445,600	424,670	482,060
Recycling Outreach	357,275	216,803	366,860	229,670	318,190
Street Cleaning	-	-	940,250	865,250	937,250
Storm Water	-	-	323,420	329,590	403,660
Non-Departmental:					
Contingency	-	-	1,500,000	-	1,500,000
Capital Projects	8,350	209,304	4,019,620	1,725,750	1,244,230
Other	86,216	76,499	168,860	87,200	455,340
Total Non-Departmental	94,566	285,803	5,688,480	1,812,950	3,199,570
TOTAL ENVIRO SVC - RESIDENTI/	**$ 11,495,175**	**$ 14,218,263**	**$ 20,198,610**	**$ 15,056,030**	**$ 17,809,910**
ENVIRONMENTAL SERVICES - COMMERCIAL					
Administration:					
Commercial Administration	29,810	26,151	38,700	27,150	39,950
Utility Customer Service	6,737	5,147	6,480	6,480	5,410
Public Works Administration	11,733	12,317	12,640	12,640	17,570
Total Administration	48,280	43,615	57,820	46,270	62,930
Commercial Collections	1,512,536	1,580,027	1,853,460	1,680,517	1,477,460
Commercial Rolloffs	405,500	517,054	535,250	471,220	543,690
Non-Departmental:					
Contingency	-	-	250,000	-	250,000
Capital Projects	743	16,512	351,720	145,560	105,190
Other	8,135	7,967	19,540	9,300	42,710
Total Non-Departmental	8,878	24,479	621,260	154,860	397,900
TOTAL ENVIRO SVC - COMMERCI	**$ 1,975,194**	**$ 2,165,175**	**$ 3,067,790**	**$ 2,352,867**	**$ 2,481,980**
TOTAL ENTERPRISE OPERATION	**$ 68,829,760**	**$ 57,114,884**	**$ 101,038,150**	**$ 59,732,885**	**$ 101,552,770**

GILBERT ARIZONA

Expense Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
STREETS					
Administration:					
Administration	269,535	272,385	377,580	284,070	340,180
Public Works Administration	73,080	68,920	64,070	64,070	120,820
Utility Locates	49,846	49,695	68,780	68,780	59,530
Total Administration	392,461	391,000	510,430	416,920	520,530
Streets Maintenance:					
Asphalt Patching	338,937	384,021	342,270	456,000	337,580
Street Cleaning	906,699	921,922	-	-	-
Preventive Maintenance	3,359,630	3,146,012	5,170,130	5,193,235	6,210,890
Crack Sealing	525,268	671,246	633,390	683,690	696,370
Fog Sealing	457,048	515,770	651,840	626,620	661,160
Total Streets Maintenance	5,587,582	5,638,971	6,797,630	6,959,545	7,906,000
Traffic Control:					
Street Marking	509,494	526,874	640,260	638,870	641,180
Street Signs	527,314	359,158	441,680	443,400	467,450
Street Lighting	1,537,700	1,801,937	1,844,250	1,929,310	3,501,970
Traffic Signal Maintenance	1,171,470	1,273,745	1,613,310	1,751,520	2,182,600
Traffic Operations Center	426,387	513,712	512,300	525,415	686,760
Total Traffic Control	4,172,365	4,475,426	5,051,800	5,288,515	7,479,960
Right of Way Maintenance:					
Landscape Maintenance	1,710,702	1,710,218	2,197,160	1,926,600	2,198,450
Shoulder Maintenance	213,469	232,225	235,290	225,740	240,900
Concrete Repair	776,653	822,625	884,150	909,052	931,260
Total Right of Way Maintenance	2,700,824	2,765,068	3,316,600	3,061,392	3,370,610
Hazard Response	194,278	223,224	204,810	209,388	209,770
Storm Water	34,521	43,958	-	-	-
Non-Departmental:					
Contingency	-	-	2,000,000	-	1,400,000
Capital Projects	4,270,832	5,110,421	7,071,250	2,546,630	4,195,920
Other	90,008	64,851	164,980	95,540	314,610
Total Non-Departmental	4,360,840	5,175,272	9,236,230	2,642,170	5,910,530
TOTAL STREETS FUND	**$ 17,442,871**	**$ 18,712,919**	**$ 25,117,500**	**$ 18,577,930**	**$ 25,397,400**
INTERNAL SERVICE					
Fleet Maintenance	7,508,266	7,489,311	8,533,880	6,590,030	9,443,580
Copy Services	418,243	285,690	310,740	-	-
Health Self Insurance	15,186,080	15,530,060	16,134,680	20,006,510	17,801,840
Dental Self Insurance	1,031,633	1,042,558	1,160,000	1,158,000	1,200,000
TOTAL INTERNAL SERVICE	**$ 24,144,222**	**$ 24,347,619**	**$ 26,139,300**	**$ 27,754,540**	**$ 28,445,420**
REPLACEMENT FUNDS					
General	599,824	1,070,020	4,290,340	2,800,000	4,347,820
Water	2,535,898	2,012,172	10,544,530	3,879,990	8,158,790
Wastewater	267,994	319,187	8,255,520	89,450	16,951,140

GILBERT ARIZONA

Expense Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Environmental Svc - Residential	914,318	908,919	2,789,810	2,243,000	3,474,000
Environmental Svc - Commercial	337,134	7,590	609,870	210,000	508,450
Streets	368,768	64,916	1,068,340	332,000	1,052,520
TOTAL REPLACEMENT FUNDS	**$ 5,023,936**	**$ 4,382,804**	**$ 27,558,410**	**$ 9,554,440**	**$ 34,492,720**
SUB-TOTAL OPERATING FUNDS	**$ 237,078,714**	**$ 231,857,531**	**$ 345,467,070**	**$ 254,420,412**	**$ 372,564,030**
SPECIAL REVENUE FUNDS					
CDBG/HOME:					
Administration	87,380	100,012	168,740	126,490	171,250
Projects	1,032,780	735,752	1,726,420	472,977	1,777,210
Total CDBG/HOME	1,120,160	835,764	1,895,160	599,467	1,948,460
Development Fees:					
Traffic Signal SDF	350,075	955,275	3,368,850	1,261,560	3,616,510
Fire SDF	197,153	1,335,206	826,300	73,090	2,037,280
Parks and Recreation SDF	20,257	5,457	871,910	-	2,236,000
Water SDF	19,648	855,416	430,330	3,250	1,845,980
Water Resource Fee	3,771,339	4,248,228	5,137,650	2,161,170	16,181,360
Wastewater SDF	3,241	16,658	921,120	58,650	1,711,120
Wastewater SDF - Greenfield	-	-	-	-	3,304,000
Total Development Fees	4,361,713	7,416,240	11,556,160	3,557,720	30,932,250
Grants	1,057,955	1,308,161	7,963,510	295,800	7,709,650
Police Impound	278,880	251,977	308,560	324,760	355,580
Special Districts:					
Street Light Improvement	1,596,201	1,682,203	1,825,450	1,774,800	1,997,650
Parkway Improvement	855,903	863,453	1,033,960	957,559	1,097,720
Total Special Districts	2,452,104	2,545,656	2,859,410	2,732,359	3,095,370
Other Special Revenue	1,622,876	1,707,473	4,248,250	1,746,915	4,271,060
TOTAL SPECIAL REVENUE FUND	**$ 10,893,688**	**$ 14,065,271**	**$ 28,831,050**	**$ 9,257,021**	**$ 48,312,370**
OTHER CAPITAL FUNDS					
Administration	738,408	728,620	882,480	678,180	1,696,650
CIP Contingency	-	-	100,000,000	-	100,000,000
Outside Sources	2,895,022	880,968	12,728,560	-	13,661,670
Bond Proceeds	11,889,762	3,849,263	17,285,570	4,299,710	42,764,540
Prop 400	1,357,036	10,886,393	14,905,850	2,849,540	7,909,770
Revenue Obligations	-	24,940,129	20,784,090	5,295,745	4,453,130
Municipal Property Corporation	-	-	13,219,320	2,989,641	96,085,310
Redevelopment	1,250,016	-	-	-	-
TOTAL OTHER CAPITAL FUNDS	**$ 18,130,244**	**$ 41,285,373**	**$ 179,805,870**	**$ 16,112,816**	**$ 266,571,070**

GILBERT ARIZONA

Expense Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
DEBT SERVICE					
General Obligation Debt	19,092,886	18,324,984	22,816,500	22,816,500	23,082,250
Street and Highway	2,724,150	3,383,320	3,396,300	3,396,300	3,416,250
Public Facilities MPC	20,902,853	48,102,913	13,650,980	13,650,980	14,296,180
Water Resources MPC	12,205,559	10,793,864	12,503,250	12,503,250	113,014,070
Subordinate Lien	-	208,601	2,020,230	1,815,566	2,270,910
Improvement Districts	1,529,130	1,613,527	6,515,470	2,113,000	6,965,000
TOTAL DEBT SERVICE	**$ 56,454,578**	**$ 82,427,209**	**$ 60,902,730**	**$ 56,295,596**	**$ 163,044,660**
TRUST ACCOUNTS					
Fire Pension	2,500	2,500	2,500	2,500	2,500
TOTAL TRUST ACCOUNTS	**$ 2,500**	**$ 2,500**	**$ 2,500**	**$ 2,500**	**$ 2,500**
GRAND TOTAL EXPENSES	**$ 322,559,724**	**$ 369,637,884**	**$ 615,009,220**	**$ 336,088,345**	**$ 850,494,630**

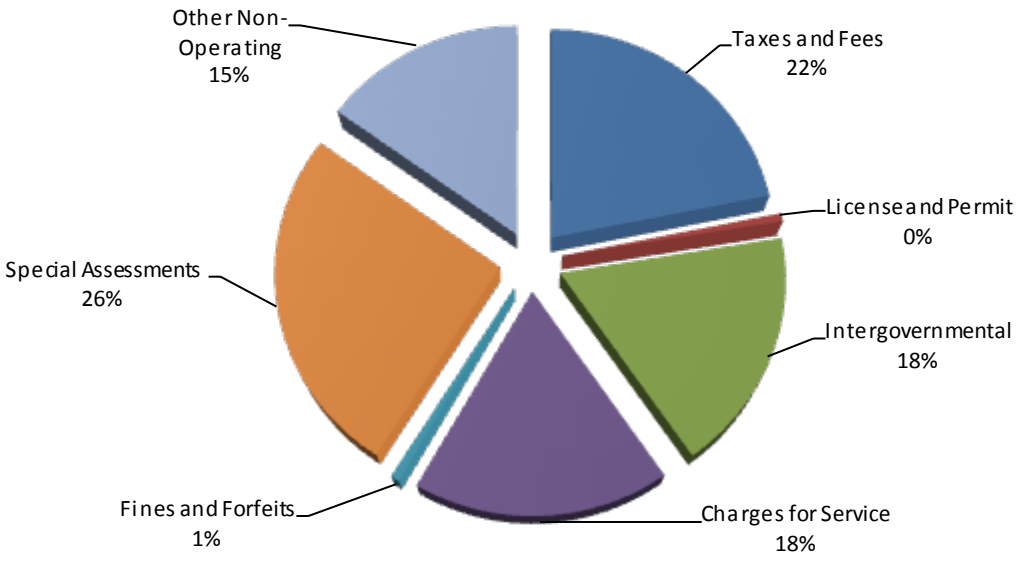
ALL REVENUE SOURCES

This section of the budget document includes detailed information regarding revenue types, including historical information, assumptions for the FY 2017 budget, and future projections. Information on bond proceeds, property tax, and special assessments is found in the debt section.

The total new revenue anticipated for FY 2017 is $748,119,180. Of this amount, $681,798,230 is anticipated in new revenue collections and $66,320,950 in transfers of resources from one fund to another to cover the appropriate cost of business expenses by the benefitting fund. Fund balance is also applied for one-time expenses. Historically, large spikes in revenue in a given year can typically be attributed to the sale of bonds for capital projects, however current levels of construction-related revenues are also considered nonrecurring, and are therefore applied toward nonrecurring expenses. Details on areas of change are found in the summary section of the budget. The major revenue sources for all funds are shown on the table and graph below by major categories:

FY 2017 Revenue Sources All Funds by Type (Excludes Transfers)

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Taxes and Fees	128,673,491	136,555,510	134,546,320	142,341,320	149,453,990
License and Permit	4,817,422	4,848,775	4,458,000	4,028,700	4,008,000
Intergovernmental	71,706,195	78,349,859	96,213,670	89,547,270	122,932,780
Charges for Service	108,003,684	109,059,304	113,409,570	112,845,950	119,883,730
Fines and Forfeits	4,470,095	4,476,290	3,966,000	4,330,000	4,180,000
Special Assessments	2,311,579	1,373,315	107,000,060	2,113,000	177,975,000
Other Non-Operating	4,905,391	78,531,150	51,489,390	59,143,830	103,364,730
Total	**$ 324,887,857**	**$ 413,194,203**	**$ 511,083,010**	**$ 414,350,070**	**$ 681,798,230**



TAXES AND FEES

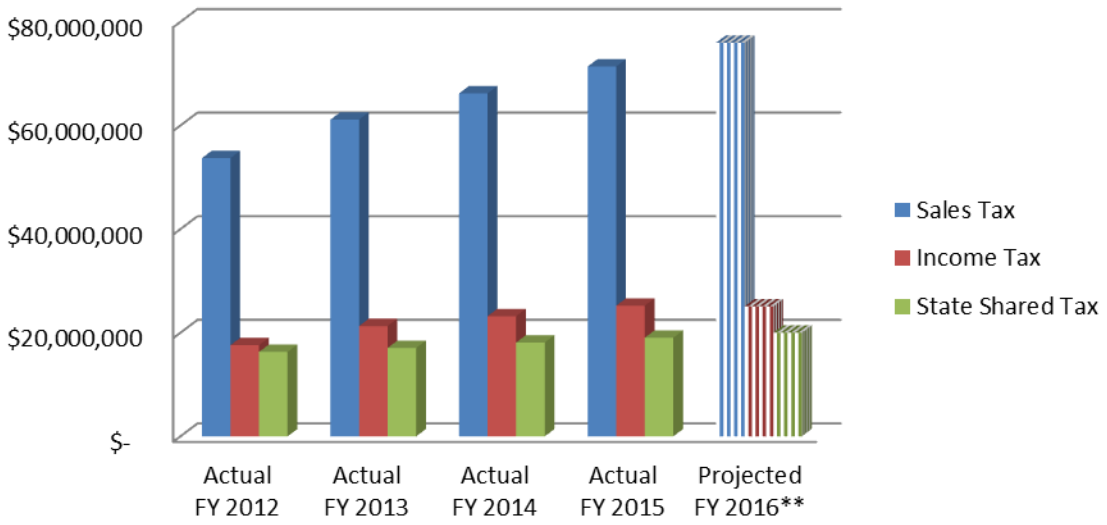
Local Sales Tax

Gilbert levies a one and one-half percent sales tax on sales transacted within Gilbert's boundary. The State collects sales tax revenue and remits the amount collected weekly. During the recession, Gilbert experienced a decline in sales tax collections similar in nature to reductions seen around the state and nation, but has continued to see steady increases over the last couple of years. Staff cautiously monitors the amounts attributable to construction as the town approaches build out, and allocates $5 million of sales tax received from construction activities to one-time instead of ongoing expenses.

The projections are based on the following assumptions, which remain consistent from last year:

- Retail sales tax will remain somewhat stable in Gilbert, and will continue to increase over time
- Any future spikes in construction sales tax will be considered one-time, not sustainable
- Permit activity will level off as growth continues at a more even pace
- Other sales tax areas will grow at the same pace as retail
- The sales tax rate will hold steady at 1.5%

Below is a five year history of the three major revenue sources for the General Fund:



Property Tax

Gilbert has a secondary property tax rate, which can only be used to repay debt issued for voter approved bonds. General Obligation bonds are issued to pay for construction of streets, parks, facilities, and utility infrastructure. The rate is $1.0609 per $100 in secondary assessed value, which equates to about 10% of the total property tax rate for property in the Gilbert School District. While the Gilbert School District is the largest, there are four school districts that cover Gilbert including Gilbert, Higley, Mesa, and Chandler.

More information on general obligation debt and the property tax is found in the debt section as well as on the property tax rate page following the revenue source information.

Assessments

Assessment districts are established for street lights, parkway improvements, and capital improvements that benefit specific users. The street light district (SLID) revenue is based on the cost of electricity for the district area. The amount is revised and levied every year, and each district is calculated separately. Parkway Improvement Districts (PKID) pay for the cost of maintenance and improvements in parkway areas for eleven subdivisions in Gilbert. The amount for each PKID is levied on an equal per lot basis. The levy for these districts is calculated and assessed annually based on projected and historical costs. The levy for street lights and parkway maintenance is collected on the property tax bill and is included with taxes and fees.

Capital Improvement Districts repay improvement debt issued for one-time construction of infrastructure. The benefited property in the area is levied an assessment to repay the debt issued. This revenue is included in the other non-operating category.

System Development Fees

System Development Fees (SDF) are charged to all new development. The fees are collected to pay for infrastructure required due to growth, so that new growth is provided the same level of service as the existing community. Fees are collected for traffic signals, water, wastewater, parks, public safety and general government (debt service only). A water resource fee is charged to pay for the cost of increasing water rights to accommodate new growth and guarantee a 100-year assured water supply.

Gilbert completed a full SDF study in partnership with a third party consultant, adopted May 2014, to ensure that our fee structure is in line with the current environment and compliant with legislative changes. A revision to the Water Resources, Water, Wastewater (Greenfield and Neely Service areas) SDF areas is underway and should be completed by fall 2016.

LICENSE AND PERMITS

License fees are charged for business registration and alcoholic beverage licenses. Permit fees are charged for building, fire, engineering, signs, and alarms. Permit fee revenue is subject to changes in the construction industry.

INTERGOVERNMENTAL

Funding received from any other government agency is considered intergovernmental. The largest source is state shared revenue for sales tax, income tax, highway user revenue, vehicle license tax and local transportation assistance fund. The state shared revenue is distributed as follows:

Sales Tax: Twenty-five percent of the distribution base of state sales tax is distributed based on the relation of Gilbert's population to the total population of all incorporated cities and towns in the state.

Income Tax: Fifteen percent of the state income tax is distributed based on the relation of Gilbert's population to the total population of all incorporated cities and towns in the state. There is a two year time lag in distribution. So the tax on income earned in FY 2015 is distributed to cities in FY 2017.

Highway User Revenue: Cities and towns receive 27.5% of the highway user revenue fund. One half of the monies received are distributed based on the relation of Gilbert's population to the total population of all incorporated cities and towns in the State. The remaining one half is distributed based on the basis of the "county of origin" of gasoline sales and the relation of Gilbert's population to the total incorporated population of Maricopa County. These funds must be used solely for street purposes.
FY 2016 projections for Highway User Revenues funds are estimated at $13.5M. Based on the observed trends, and a population adjustment due to participation in the special census, the FY 2017 budget for Highway User Revenues is $15.0M; this represents an 11% increase over FY 2016.

Vehicle License: Twenty-five percent of the net revenues collected for the licensing of motor vehicles by the county are distributed back based on the population of Gilbert in relation to the total incorporated population of Maricopa County.

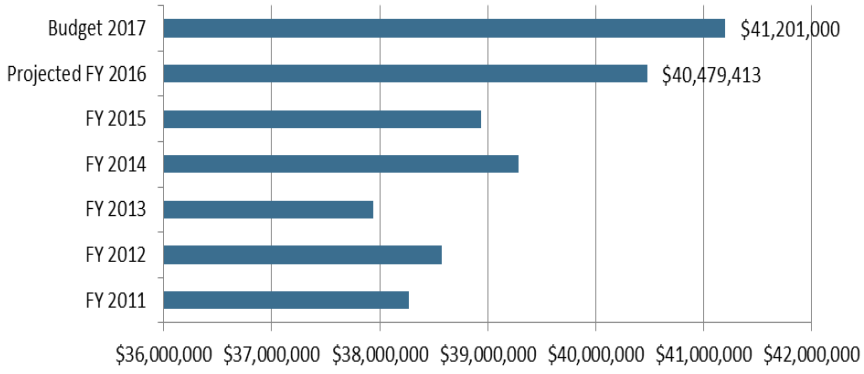
The FY 2016 projection for Vehicle License Tax is $8.5M, which is approximately a 6% increase over FY 2015. The FY 2017 budget has been increased based on observed trends and a population adjustment due to participation in a special census. FY 2017 is budgeted at $9.7M, approximately a 15% increase from FY 2016.

Local Transportation Assistance Fund (LTAF): The State Lottery distributes funds based on population. LTAF funds are applied only to transit-related expenses. FY 2016 funding is estimated at $615,000. No significant changes are anticipated for FY 2017.

CHARGES FOR SERVICE

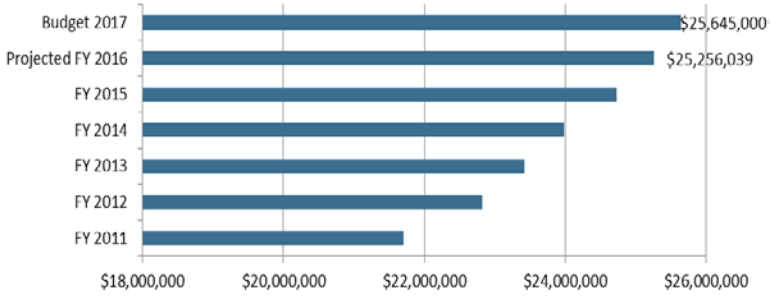
All charges for service are based on the philosophy that whoever benefits from the service should pay a portion or all of the cost to provide that service. Charges for service include user fees for recreation services, water consumption, wastewater, and solid waste disposal. The goal is for internal services, enterprise operations, and all adult sports to be 100% self-supporting. Gilbert completes an annual rate review to examine the rates and rate structures for water, wastewater, and environmental services. No rate increases or structure changes are recommended for FY 2017.

Water



Water user fees are reviewed annually to ensure that revenue is able to cover 100% of the actual and anticipated cost of providing water to customers. The cost includes pumping water from the ground, treating the surface and ground water, distributing the water to customers, reading the meters, and maintaining the system.
The largest revenue source for the Water Fund is revenues received from meter water sales. FY 2016 projections estimate an approximate 5% increase over prior year. Although no rate increases are planned for FY 2017, based on new customer account growth revenues are anticipated to increase

approximately 2%, accounting for $37.8M of the total fund revenues. Water rates have not changed since FY 2010.



Wastewater

Staff reviews wastewater fees annually to ensure revenue covers 100% of the cost of operations. Wastewater operations include collection, treatment, and recovery of wastewater. Wastewater revenues primarily consist of residential/commercial wastewater charges for and charges for reclaimed water. Of these three revenue sources, the largest revenue source is residential sewer, contributing approximately 86% of the total fund revenues. Commercial and reclaimed revenues account for 10% and 4% respectively. In FY 2016, residential charges remained consistent with prior year, however Commercial and reuse/recharge revenues exceeded prior year by 8% and 9% respectively. FY 2017 residential revenues are projected to be 4% higher than FY 2016 based on growth in new customer accounts. Wastewater rates have not changed since FY 2010.

Environmental Services

Environmental services includes solid waste collection of residential barrels, uncontained, and recycling, and for commercial and roll-off customers. The operation also includes street sweeping and the household hazardous waste facility, as well as storm water. Annual rate reviews ensure that revenue covers the total cost of operations. The costs impacting rates the most in these funds are personnel, landfill tipping fees, equipment maintenance, and replacement. The residential rates for environmental services were reduced by 7.5% in FY 2013.

Residential Revenues for FY 2017 are projected to decrease based on changes in the commodity markets that will reduce revenues from recycling activities. A 5% decrease has been budgeted for the fund. Commercial will also see a reduction in revenues due to changes in legislation that will impact multi-family residential customers. The potential revenue loss, along with market trends, resulted in FY 2017 budgeted revenues being reduced by 8%. There was no rate increase necessary for FY 2017, however the fund will be closely monitored as the projected revenue reductions impact actual collections.

FINES AND FORFEITS

Fines are collected by the Court based on citations issued by the Police Department and cases prosecuted by the Prosecutor's office.

INVESTMENT INCOME

In order to maximize available resources, Gilbert reviews upcoming expenditure needs, and works with a financial advisor to appropriately invest cash. Often this is done with the State of Arizona Local Government Investment Pool (LGIP). The State has recently made available investment pool options with higher interest rates for longer investment terms. Gilbert is utilizing some of those pools in an effort to maximize investment income.

OTHER NON-OPERATING

This revenue category includes property rental, insurance recoveries, donations and contributions, and other one-time revenue not categorized elsewhere. Most of the other non-operating is highly

unpredictable and is included in the budget at a minimal amount unless a specific source is known during budget preparation.

BOND PROCEEDS

The FY 2017 revenue budget includes bond proceeds. It is anticipated that General Obligation (GO) Bonds will be issued in FY 2017, utilizing existing voter authorization (November 2007), in the amount of $71,010,000. This funding will be utilized for streets capital improvement projects. For further details related to these projects, please refer to the Capital Improvement Plan FY 2017-2026 on the Town of Gilbert Website. Projects scheduled to receive this funding will have an identified revenue source of '2017 Future Streets Bonds'.

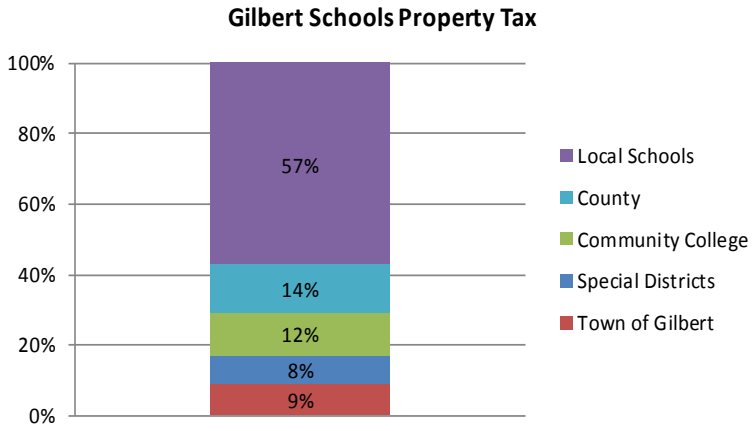
In addition to the GO Bonds, Gilbert is in the process of expanding the San Tan Vista Water Treatment Plant. The Water Resources Municipal Property Corporation has authorized a refunding of the 2007 WRMPC bonds, and an issuance of new bonds for the plant expansion. Dependent upon the timing of construction and conditions of the bond market, bonds for this project will be sold when most advantageous to the citizens of Gilbert. To accommodate this bond refunding and sale, a placeholder of $100M is included in the FY 2017 budget, although the bonds are likely to be sold in late June 2016.

More information on debt and bond proceeds is found in the Debt section.

Property Tax Rates

The property tax rate for Gilbert is approximately $1.06/$100 in secondary assessed valuation, there is no primary property tax. Town of Gilbert property tax is collected for debt repayment only, not for operations.

Residents in Gilbert, based on address, are served primarily within four school districts. Each district has a unique primary and secondary tax rate. The distribution of property tax based on FY 2017 information is shown below for each district. These figures exclude certain special districts. The graph to the right shows the percentage allocation for the Gilbert School District.

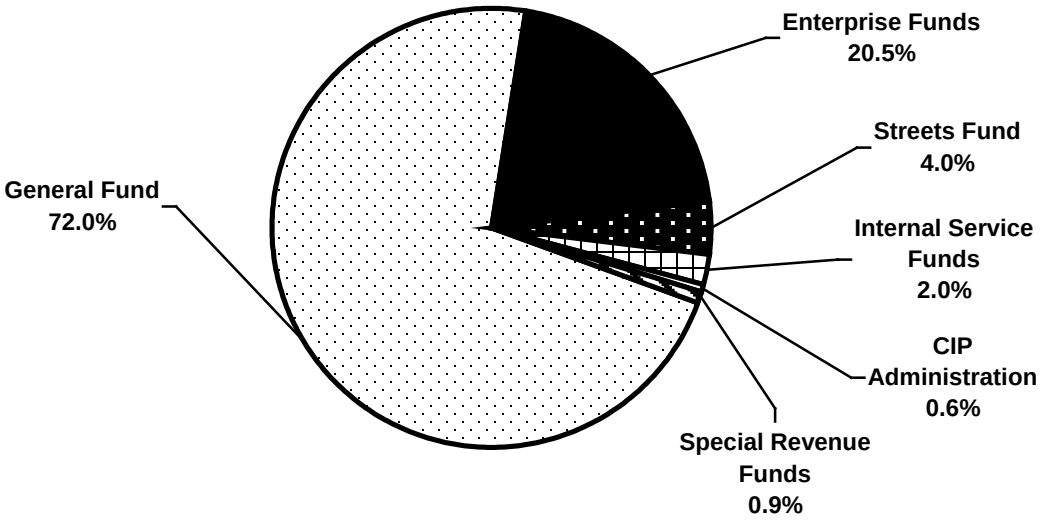


	Gilbert School District	Chandler School District	Higley School District	Mesa School District
Primary (Operating)				
State	$0.00	$0.00	$0.00	$0.00
County	1.40	1.40	1.36	1.36
Community College	1.24	1.24	1.26	1.26
Education Equalization	0.50	0.50	0.51	0.51
Special Health Care District	0.20	0.20	0.20	0.20
Gilbert	**0.00**	**0.00**	**0.00**	**0.00**
East Valley Institute	0.00	0.00	0.00	0.00
Local School District	4.86	4.19	4.84	4.78
Total Primary	**$8.20**	**$7.53**	**$8.17**	**$8.11**
Secondary (Debt)				
County	$0.00	$0.00	$0.00	$0.00
Community College	0.23	0.23	0.23	0.23
Fire District	0.01	0.01	0.01	0.01
Flood Control	0.18	0.18	0.18	0.18
County Library	0.06	0.06	0.06	0.06
Central Arizona Project	0.14	0.14	0.14	0.14
Special Health Care District	0.11	0.11	0.11	0.11
Gilbert	**1.06**	**1.06**	**1.06**	**1.06**
East Valley Institute	0.05	0.05	0.05	0.05
Local School District	2.08	2.33	3.10	2.78
Total Secondary	**$3.92**	**$4.17**	**$4.94**	**$4.62**
Total				
State	$0.00	$0.00	$0.00	$0.00
County	1.40	1.40	1.36	1.36
Community College	1.47	1.47	1.49	1.49
Education Equalization	0.50	0.50	0.51	0.51
Fire District	0.01	0.01	0.01	0.01
Flood Control	0.18	0.18	0.18	0.18
County Library	0.06	0.06	0.06	0.06
Central Arizona Project	0.14	0.14	0.14	0.14
Special Health Care District	0.31	0.31	0.31	0.31
Gilbert	**1.06**	**1.06**	**1.06**	**1.06**
East Valley Institute	0.05	0.05	0.05	0.05
Local School District	6.94	6.52	7.94	7.56
Total Tax Rate	**$12.12**	**$11.70**	**$13.11**	**$12.73**

Personnel Summary

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
GENERAL FUND					
Management and Policy	115.75	118.15	120.15	120.15	123.00
Management Services	19.00	19.00	21.00	21.00	21.00
Court	30.92	30.92	30.92	30.92	30.92
Development Services	55.80	59.30	59.30	60.30	61.30
Public Works	5.60	6.60	6.60	6.60	6.60
Police	345.00	350.00	354.00	353.00	365.00
Fire and Rescue	201.00	201.00	203.00	203.00	210.00
Parks and Recreation	117.47	116.21	122.70	122.70	123.14
TOTAL GENERAL FUND	890.54	901.18	917.67	917.67	940.96
ENTERPRISE FUNDS					
Water	117.95	116.45	124.95	123.95	129.95
Wastewater	44.68	45.24	42.50	42.50	42.50
Environmental Svc - Residential	76.22	76.72	86.05	84.05	88.05
Environmental Svc - Commercial	7.28	7.28	8.28	8.28	8.28
ENTERPRISE FUNDS	246.13	245.69	261.78	258.78	268.78
STREETS FUND	57.00	57.00	50.67	50.67	50.67
INTERNAL SERVICE FUNDS	26.00	26.00	26.00	26.00	26.00
SPECIAL REVENUE	10.30	11.45	11.45	11.45	12.10
CIP ADMINISTRATION	7.40	7.40	7.40	7.40	7.40
TOTAL TOWN POSITIONS	**1,237.37**	**1,248.72**	**1,274.97**	**1,271.97**	**1,305.91**

FY 2017
Personnel By Fund



FUND DESCRIPTION

The General Fund is the largest operating fund in the budget and includes the most diverse operations. The General Fund provides accounting for all activities that do not have a specific revenue source. The revenue collected for support of the entire community is deposited in the General Fund to finance Public Safety, Development Services, Parks and Recreation, and Internal Support functions. Much of the General Fund is supported by tax revenues, but services that benefit a specific user often recover all or part of the cost of service through a user fee. The following table indicates the percentage of tax support provided for each major area:

Program	FY 2017 Budgeted Expenses	FY 2017 Fee Supported	FY 2017 Transfer Supported	FY 2017 Tax Supported	FY 2017 % Tax Supported
Management and Policy*	$ 22,476,985	$ 91,500	$ 3,824,980	$ 18,560,505	83%
Management Services*	2,298,695	394,000	615,420	1,289,275	56%
Municipal Court	3,237,830	233,000	150,000	2,854,830	88%
Development Services	6,014,940	5,773,000	-	241,940	4%
Public Works Engineering	1,050,950	-	-	1,050,950	100%
Police	47,993,310	3,601,000	80,000	44,312,310	92%
Fire and Rescue	29,860,230	1,690,000	35,000	28,135,230	94%
Parks and Recreation	17,907,050	3,223,000	417,970	14,266,080	80%
Non-Departmental*	60,877,840	-	2,429,600	58,448,240	96%
Total General Fund	**$ 191,717,830**	**$ 15,005,500**	**$ 7,552,970**	**$ 169,159,360**	**88%**

**Expenses include transfers.*

The total General Fund Revenue budget including fees and taxes is $155,210,500. Fees charged to recover the cost of service total $15,005,500. The tax supported (non-allocated) revenue of $140,205,000 is detailed in the Financial Overview section of this document. The tax supported amount includes use of fund balance. In addition, transfers from other operating funds as a recovery of costs incurred to support the operations of Water, Wastewater, Environmental Services Residential, Environmental Services Commercial, and Streets total $7,552,970.

More detail on revenue and expenditures is included in the Financial Overview section and in the individual sections for that activity.

FUND NARRATIVE

The single largest revenue source that supports the General Fund is local sales tax collected by current and new businesses locating in the community. Construction sales tax has historically been a driving element of local sales tax. However, as the town approaches build out, construction revenues will continue to lessen. Some of this result has been offset by additional retail sales tax opportunities. Development of the Five-Year Rolling Balanced Financial Plan must account for not only economic cycles, but the anticipated build-out structure of Gilbert's revenues.

GILBERT ARIZONA

GENERAL FUND

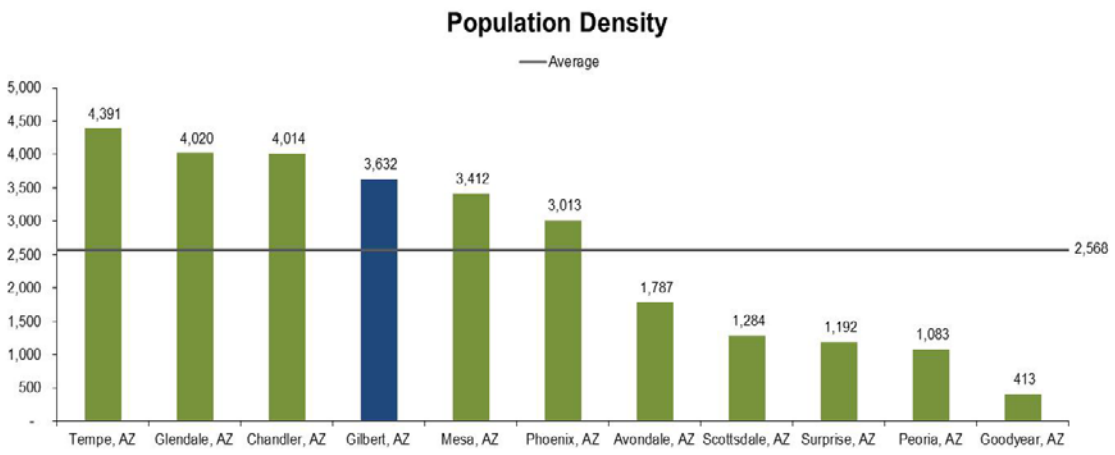
PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Management and Policy	115.75	118.15	120.15	120.15	123.00
Management Services	19.00	19.00	21.00	21.00	21.00
Municipal Court	30.92	30.92	30.92	30.92	30.92
Development Services	55.80	59.30	59.30	60.30	61.30
Public Works Engineering	5.60	6.60	6.60	6.60	6.60
Police	345.00	350.00	354.00	353.00	365.00
Fire and Rescue	201.00	201.00	203.00	203.00	210.00
Parks and Recreation	117.47	116.21	122.70	122.70	123.14
Non-Departmental	0.00	0.00	0.00	0.00	0.00
Total Personnel	890.54	901.18	917.67	917.67	940.96

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Management and Policy	21,295,942	19,528,330	22,872,060	21,155,875	22,476,985
Management Services	1,813,211	1,933,317	2,115,660	2,121,960	2,298,695
Municipal Court	2,979,809	3,120,401	3,117,380	3,177,980	3,237,830
Development Services	5,288,148	5,381,493	5,572,570	5,496,590	6,014,940
Public Works Engineering	770,330	675,675	765,430	566,070	1,050,950
Police	40,369,015	41,224,157	44,176,410	43,442,490	47,993,310
Fire and Rescue	24,771,708	25,418,802	28,807,110	28,070,760	29,860,230
Parks and Recreation	15,062,399	16,227,305	17,645,970	17,538,102	17,907,050
Non-Departmental	9,287,363	13,789,825	40,541,120	17,230,790	51,835,730
Total Expenses	$ 121,637,925	$ 127,299,305	$ 165,613,710	$ 138,800,617	$ 182,675,720

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	83,991,255	86,377,878	96,176,290	92,498,820	104,655,740
Supplies & Contractual	29,295,132	35,891,363	49,556,740	39,764,195	58,079,160
Capital Outlay	8,351,538	5,030,064	19,880,680	6,537,602	19,940,820
Total Expenses	$ 121,637,925	$ 127,299,305	$ 165,613,710	$ 138,800,617	$ 182,675,720

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	129,306,121	136,904,146	137,079,000	141,210,000	155,210,500
Transfers In	4,552,329	6,847,116	4,939,900	4,999,900	7,552,970
Total Sources	$ 133,858,450	$ 143,751,262	$ 142,018,900	$ 146,209,900	$ 162,763,470
Total Expenses	121,637,925	127,299,305	165,613,710	138,800,617	182,675,720
Transfers Out	5,706,271	11,356,982	6,886,910	8,964,600	9,042,110
Total Uses	$ 127,344,196	$ 138,656,287	$ 172,500,620	$ 147,765,217	$ 191,717,830
Net Operating Result	$ 6,514,254	$ 5,094,975	$ (30,481,720)	$ (1,555,317)	$ (28,954,360)

General Fund Benchmarks



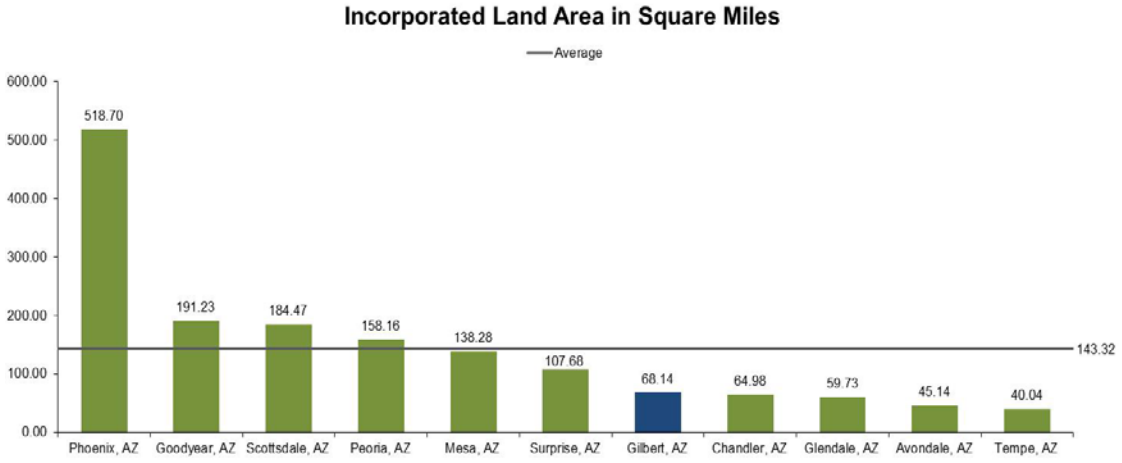
3,632

average number of residents who live in a square mile within Gilbert

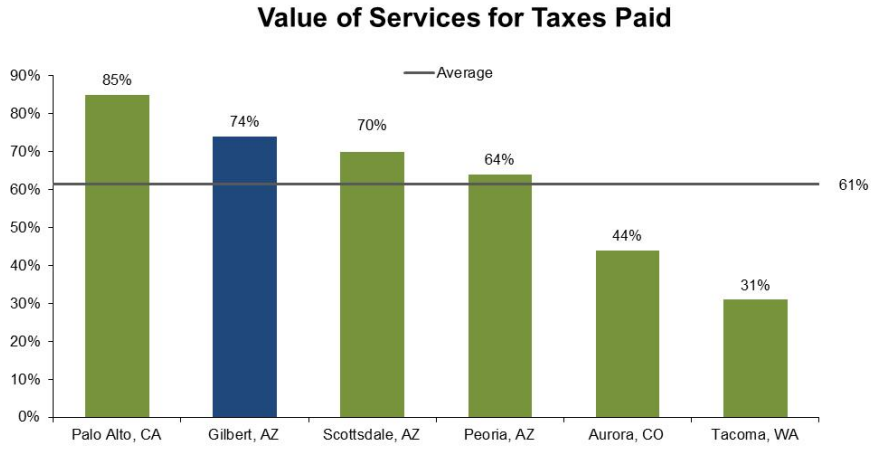
Source: July 1, 2015 Census Population Estimates

68.14

total square miles of incorporated area within Gilbert



**The Municipal Planning Area of Gilbert is 72.6 square miles; the total incorporated land area is 68.14 square miles.*
Source: Valley Benchmark Cities, FY 2014/15

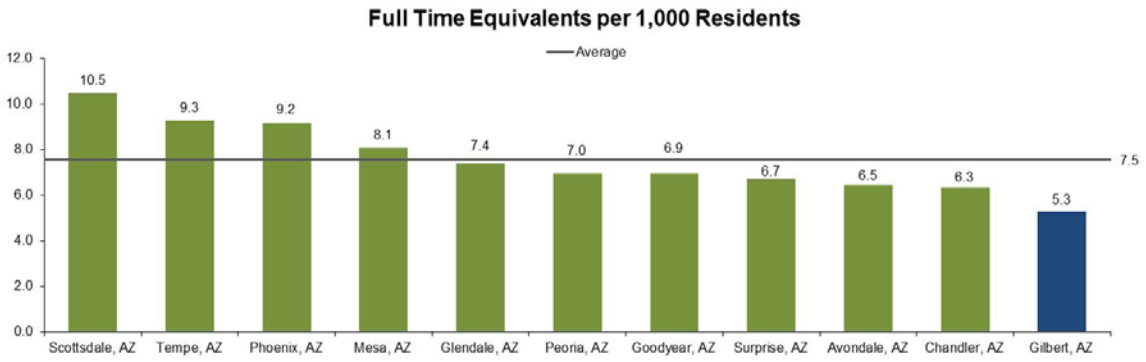


74%

of Gilbert residents who rate quality of services for taxes paid as good or excellent

**Figures represent survey respondents in each community who answered "good" or "excellent"*
Source: Municipal National Citizen Survey (NCS). Gilbert report completed in 2015; Palo Alto, 2015; Scottsdale 2014; Peoria 2013; Aurora, 2013; and Tacoma 2014.

General Fund Benchmarks



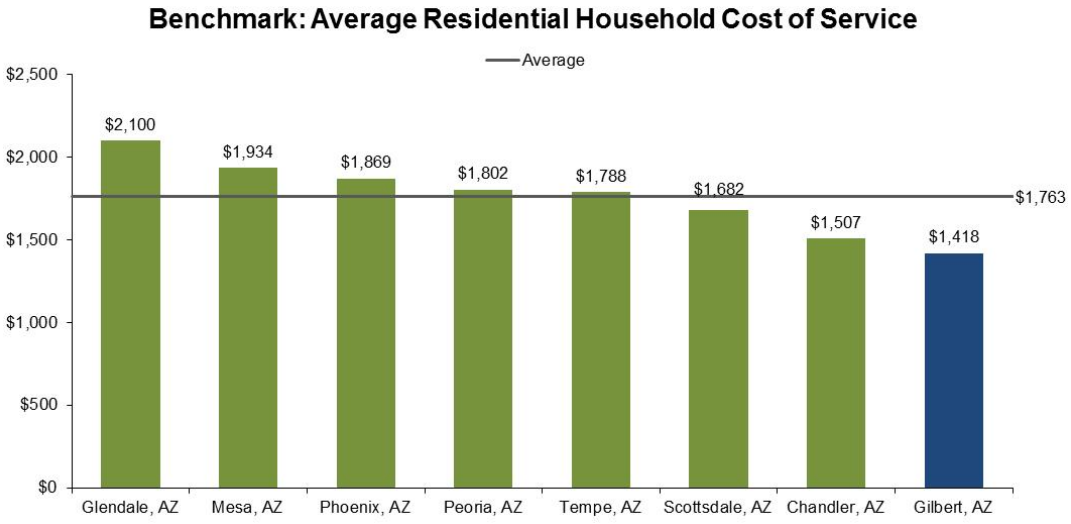
5.3

Adopted Full Time Equivalents (FTE) per 1,000 residents in Gilbert FY 2017

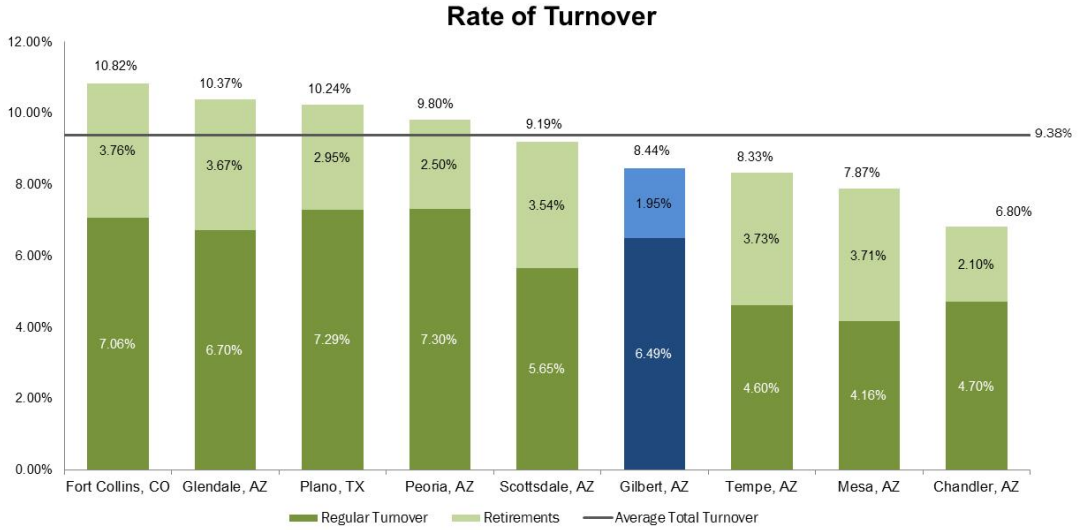
Source: FY 2017 Municipal Budget Documents; July 1, 2015 Census Population Estimates

$1,418

average residential household cost of service in Gilbert



Source: City of Tempe, 2016 Comparative Cost of Services Report



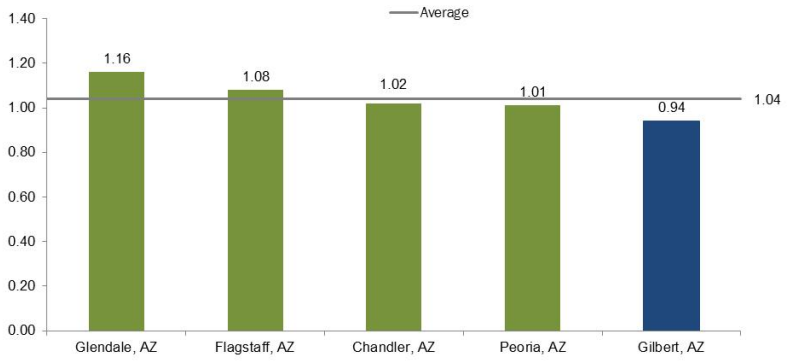
8.44%

rate of turnover for Gilbert employees in FY 2016

Note: Data represents full time (sworn and non-sworn), excluding seasonal and part-time.
Source: 2016 Gilbert Benchmarking Report

General Fund Benchmarks

Cases Files, Cases Disposed, and Clearance Rates



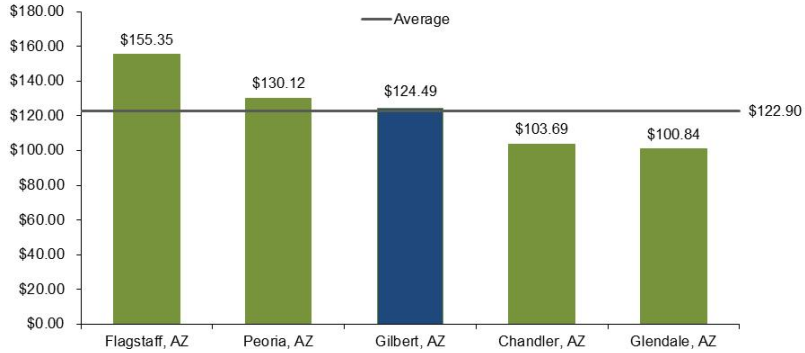
29,756

court cases filed in Gilbert in FY 2015

$122.90

average cost per court case in FY 2015

Benchmark: Cost per Case

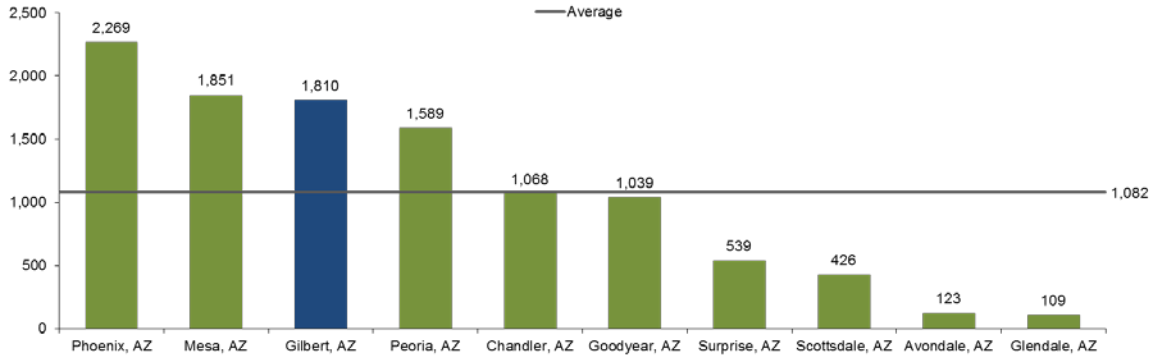


**Cost of processing a case that results in a sufficient outcome.*

Comparison to Benchmark Communities			
City / Town	Cases Filed	Cases Disposed	Clearance Rate
Glendale, AZ	34,974	40,526	1.16
Flagstaff, AZ	16,016	17,235	1.08
Chandler, AZ	36,134	36,797	1.02
Peoria, AZ	15,669	15,765	1.01
Gilbert, AZ	29,756	27,938	0.94

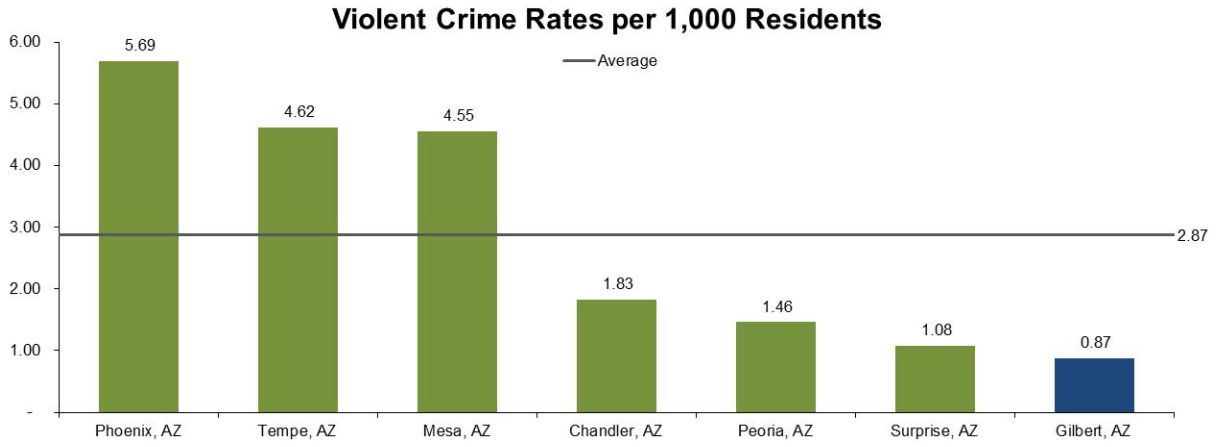
Source: Arizona Administrative Office of the Courts Statistical Data Reports, FY 2015

Benchmark: Total Single Family Building Permits



**Total number of single family building permits for calendar year 2015.*
Source: Central Homebuilders Association of Arizona

General Fund Benchmarks



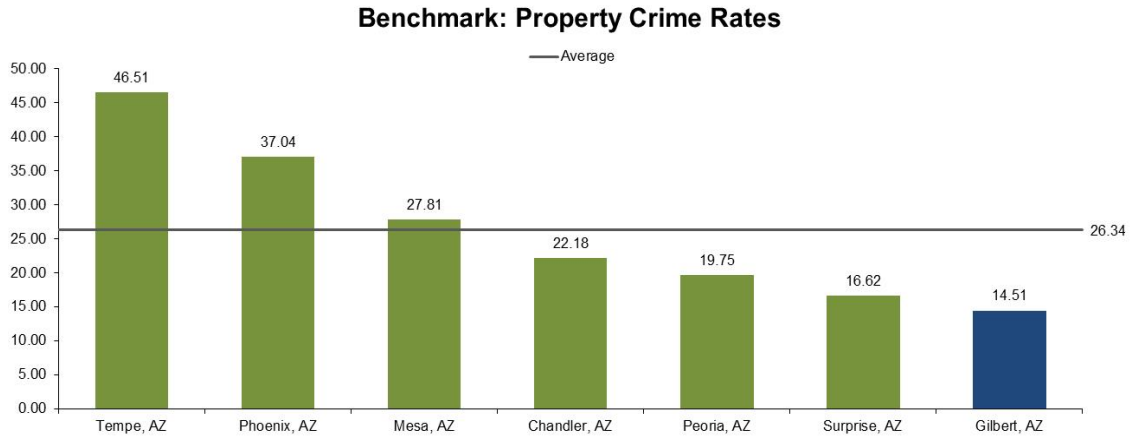
0.87

reported violent crimes per 1,000 residents of Gilbert in 2014

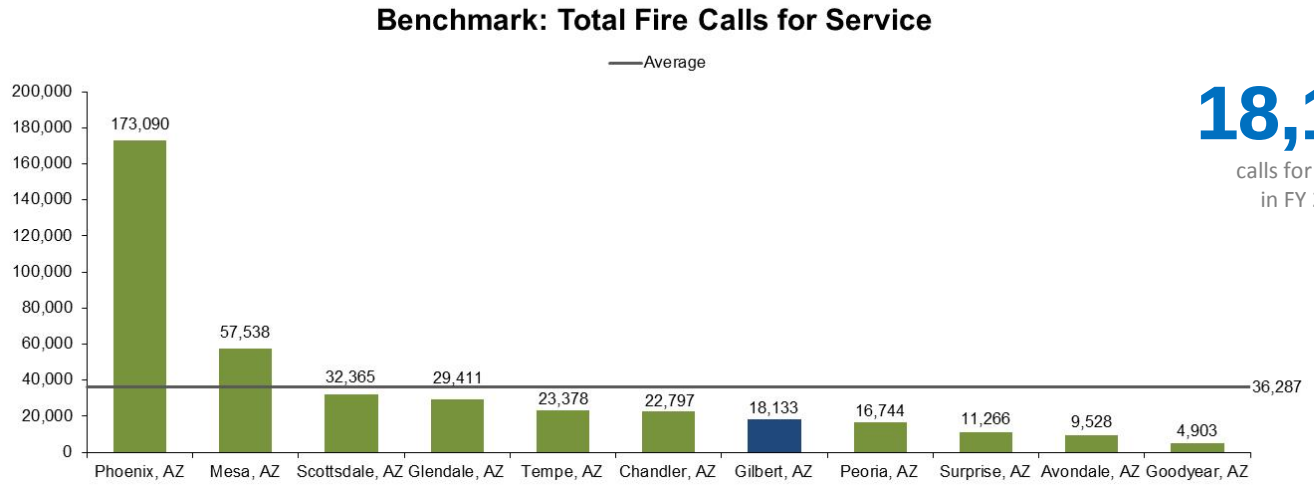
** Violent crime rate measures the reported number of violent crimes per 1,000 residents*
Source: Uniform Crime Reporting data, Calendar Year 2014. Population data uses July 1, 2014 Census Estimates.

14.51

reported property crimes per 1,000 residents of Gilbert in 2014



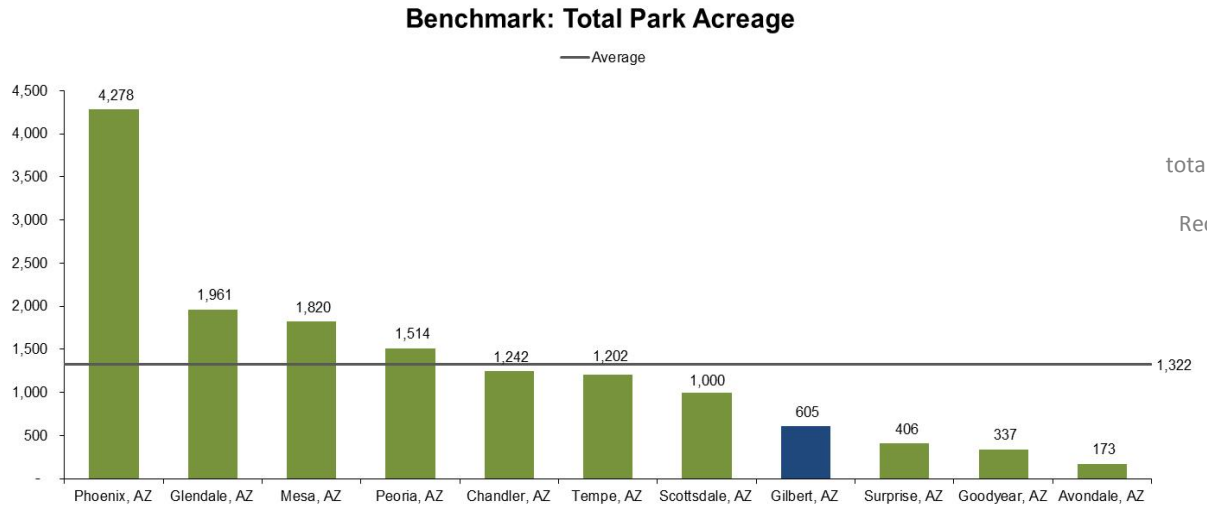
** Property crime rate measures the reported number of property crimes per 1,000 residents*
Source: Uniform Crime Reporting data, Calendar Year 2014. Population data uses July 1, 2014 Census Estimates.



18,133

calls for service in FY 2015

Source: Valley Benchmark Cities, FY 2014/15



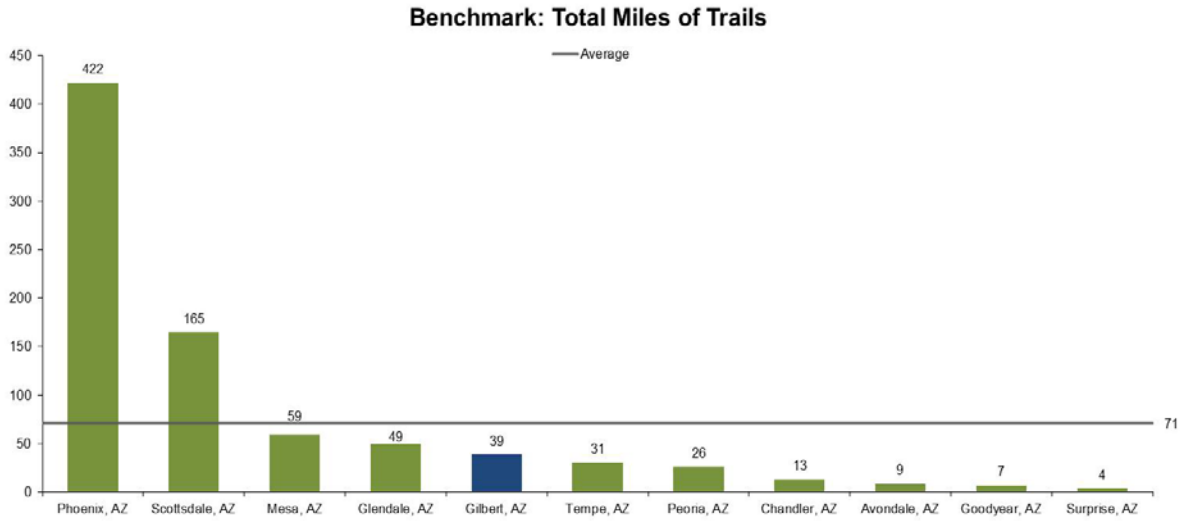
605

total developed acres of Parks and Recreation space in Gilbert

Source: Valley Benchmark Cities, FY 2014/15

39

miles of recreational trails in Gilbert



Source: Valley Benchmark Cities, FY 2014/15

GILBERT
ARIZONA

GILBERT
ARIZONA

MANAGEMENT AND POLICY

DEPARTMENT DESCRIPTION

This unit represents the core policy and managerial functions of Gilbert, including Mayor and Council, Town Manager, Town Clerk, General Counsel, and Prosecutor. The Mayor and Council represent the legislative side of government and establish policy for Gilbert. The Mayor and Council also approve the budget and capital improvement plans; determine and set the annual tax levy; and appoint the Town Manager, Town Attorney, Town Clerk, Municipal Court Judge, and citizen Boards and Commissions.

The Town Manager, representing the executive side of government, is responsible for the day-to-day oversight and management of all departments and coordination of all municipal programs and services. The Town Clerk's main responsibilities include the coordination of the Town Council agenda process, administration of elections, and administration of the town's records management program. Legal services are provided by an in-house attorney and contracted services.

STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the department.

Community Livability

Technology Leader

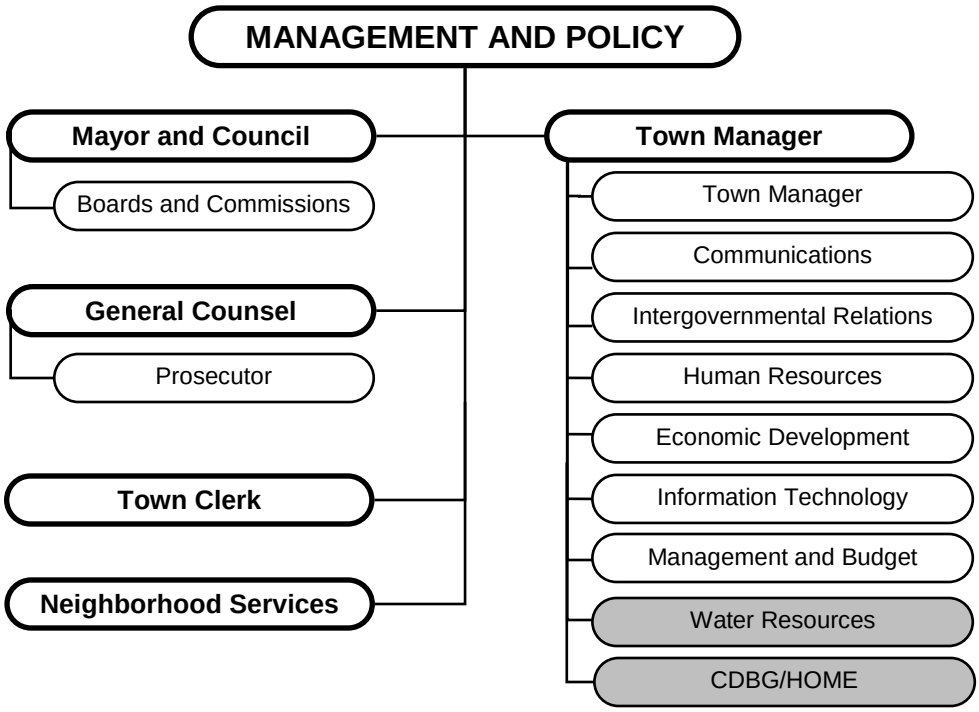
Financial Plan

Infrastructure

Economic Development

High Performing Government

ORGANIZATIONAL CHART



GILBERT ARIZONA

MANAGEMENT AND POLICY

PERSONNEL BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Mayor and Council	2.00	2.00	2.00	2.00	2.00
Boards and Commissions	0.00	0.00	0.00	0.00	0.00
Town Manager	7.00	7.00	7.00	7.00	7.00
Communications	5.00	6.00	6.00	6.00	7.00
Intergovernmental Relations	2.00	2.00	2.00	2.00	2.00
Economic Development	8.00	8.00	8.00	8.00	8.00
Human Resources	20.75	21.00	21.00	21.00	22.00
Information Technology	36.00	36.00	38.00	38.00	38.00
Management and Budget	6.00	6.00	6.00	6.00	6.00
Town Clerk	6.00	6.00	6.00	6.00	6.00
Neighborhood Services	1.00	1.15	1.15	1.15	1.00
General Counsel	3.00	4.00	4.00	4.00	5.00
Prosecutor	19.00	19.00	19.00	19.00	19.00
Total Personnel	115.75	118.15	120.15	120.15	123.00

EXPENSES BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Mayor and Council	647,739	661,228	825,090	685,410	797,950
Boards and Commissions	23,477	25,132	35,500	27,300	33,440
Town Manager	986,120	2,917,040	3,833,970	3,292,000	1,280,010
Communications	750,129	797,034	825,110	809,340	973,180
Intergovernmental Relations	274,637	300,285	297,460	183,450	316,430
Economic Development	4,932,067	1,540,661	2,075,020	1,894,310	1,867,330
Human Resources	2,281,823	2,203,682	2,537,990	2,250,420	2,659,730
Information Technology	7,364,977	7,192,983	8,233,160	8,309,145	10,243,255
Management and Budget	629,184	722,524	710,480	621,140	682,460
Town Clerk	515,470	578,130	593,380	528,790	655,160
Neighborhood Services	110,951	3,414	136,280	15,870	121,800
General Counsel	1,023,362	802,722	1,015,130	807,370	1,039,780
Prosecutor	1,756,006	1,783,495	1,753,490	1,731,330	1,806,460
Total Expenses	$ 21,295,942	$ 19,528,330	$ 22,872,060	$ 21,155,875	$ 22,476,985

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	11,292,134	12,081,206	15,413,270	14,009,780	13,531,730
Supplies & Contractual	5,719,090	7,430,281	7,408,790	7,121,095	8,945,255
Capital Outlay	4,284,718	16,843	50,000	25,000	-
Total Expenses	$ 21,295,942	$ 19,528,330	$ 22,872,060	$ 21,155,875	$ 22,476,985

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	99,543	96,352	91,000	89,500	91,500
Total Expenses	21,295,942	19,528,330	22,872,060	21,155,875	22,476,985
Net Operating Result	$(21,196,399)	$(19,431,978)	$(22,781,060)	$(21,066,375)	$(22,385,485)

Mayor and Council

PURPOSE STATEMENT

The Mayor and Council provide community leadership, develop policies to guide Gilbert in delivering services and achieving community goals and advance and promote the physical, social, cultural and economic environment of Gilbert through effective civic leadership and the participation of our citizens. The Town Council is comprised of the Mayor and six Council Members. The Council establishes policy through the enactment of laws (ordinances) and the adoption of resolutions. The Mayor and Councilmembers are elected at-large, representing the entire community. Members are elected for four year terms at general municipal elections that are held every two years, resulting in an overlap in the terms of office.

ACCOMPLISHMENTS FY 2016

- Initiated the Mayor's Behavioral Health & Substance Use Task Force and created community resource guide
- Participated in the AZ Mayor's Education Roundtable to prevent high school dropouts and address youth challenges
- Led and assembled the team to conduct the Mayor's Youth Advisory Committee and corresponding events
- Hosted U.S. Senate Field Hearing on Veterans Affairs
- Furthered the Town's Sister City Partnership with Leshan, China
- Worked with community partners to provide additional services to residents such as baseball clinics and computers to low income students

OBJECTIVES FY 2017

- Provide vision and implement strategic initiatives
- Continue to develop, foster, maintain and facilitate relationships with Federal, State, County, Tribal and local partners
- Revamp constituent and neighborhood services communication and outreach efforts

BUDGET NOTES

No significant changes occurred in the Mayor and Council budget for FY 2017.

STRATEGIC INITIATIVES

Community Livability | Technology Leader | Financial Plan | Infrastructure | Economic Development | High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
# of National Committees with Councilmember participation	N/A	0	1	2
# of Statewide Committees with Councilmember participation	N/A	3	5	7
# of Regional Committees with Councilmember participation	N/A	11	13	14

GILBERT ARIZONA

Mayor and Council

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Mayor and Council	2.00	2.00	2.00	2.00	2.00
Total Personnel	2.00	2.00	2.00	2.00	2.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Mayor and Council	647,739	661,228	825,090	685,410	797,950
Total Expenses	$ 647,739	$ 661,228	$ 825,090	$ 685,410	$ 797,950

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	497,673	480,643	550,480	484,080	506,980
Supplies & Contractual	150,066	180,585	274,610	201,330	290,970
Capital Outlay	-	-	-	-	-
Total Expenses	$ 647,739	$ 661,228	$ 825,090	$ 685,410	$ 797,950

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	61,596	62,910	70,000	70,000	70,000
Total Expenses	647,739	661,228	825,090	685,410	797,950
Net Operating Result	$ (586,143)	$ (598,318)	$ (755,090)	$ (615,410)	$ (727,950)

Town Manager

PURPOSE STATEMENT

The Town Manager implements the policies developed by the Town Council by providing leadership to departments while working with outside agencies, and by ensuring responsive, cost effective local government services to Gilbert residents.

The Town Manager's Office directs and coordinates organizational activities; promotes community relations; reviews and recommends the annual operating and capital budgets; reviews financial forecasts and management analysis; performs budgetary control functions; submits recommendations to the Town Council; promotes economic development; coordinates special projects; and supervises and coordinate the daily activities of the Town government.

ACCOMPLISHMENTS FY 2016

- Completed the mid-decade Census to ensure the Town receives state shared revenue based on updated population figures
- Finalized construction of St. Xavier University in the Heritage District
- Fostered relationships with the community, businesses, and other agencies, while furthering the goals and objectives of the organization by serving on various governmental and community boards
- Published Gilbert's second benchmarking report highlighting performance in more than 80 areas
- Fostered regional partnerships with Native American Tribes, municipalities and other regional government agencies, in addition to local, state and federal elected officials

OBJECTIVES FY 2017

- Implement a constituent services 311 system for Gilbert
- Identify a customer service strategy for the organization
- Review, identify, and implement a new employee recognition program
- Review and action a plan for the Workplace Climate survey

BUDGET NOTES

Staffing levels remain consistent from FY 2016. The personnel and supplies and contractual budget decreases significantly due to the completion of the Special Census.

STRATEGIC INITIATIVES

Community Livability

Technology Leader

Financial Plan

Infrastructure

Economic Development

High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Overall Quality of Life in Gilbert (good or excellent) per NCS	96%	99%	99%	99%
Percentage of residents rating value for service for taxes paid (good or excellent) per NCS	77%	74%	78%	80%
Percentage of residents rating overall quality of city/town services (good or excellent) per NCS	90%	90%	92%	94%

GILBERT ARIZONA

Town Manager

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Town Manager	7.00	7.00	7.00	7.00	7.00
Total Personnel	7.00	7.00	7.00	7.00	7.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Town Manager	986,120	2,917,040	3,833,970	3,292,000	1,280,010
Total Expenses	$ 986,120	$ 2,917,040	$ 3,833,970	$ 3,292,000	$ 1,280,010

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	819,890	1,058,847	3,565,850	2,877,730	1,131,100
Supplies & Contractual	166,230	1,858,193	268,120	414,270	148,910
Capital Outlay	-	-	-	-	-
Total Expenses	$ 986,120	$ 2,917,040	$ 3,833,970	$ 3,292,000	$ 1,280,010

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	2,352	3,341	-	-	-
Total Expenses	986,120	2,917,040	3,833,970	3,292,000	1,280,010
Net Operating Result	$ (983,768)	$ (2,913,699)	$ (3,833,970)	$ (3,292,000)	$ (1,280,010)

Communications

PURPOSE STATEMENT

The Office of Communications is focused on establishing Gilbert as a leader in digital government. Responsible for all internal, external and digital communications, video production, broadcast media, public relations, media relations, social media and marketing efforts for Gilbert, the Communications department leverages digital tools to connect with residents. Through our innovative use of technology, we are engaging residents and visitors with sleek web design, high-quality and high-definition video production, mobile applications, social media and other forms of digital media.

ACCOMPLISHMENTS FY 2016

- Continued implementation and strategy for new social media channels and training for various departments, now managing more than 25 social channels
- Began Digital Roadmap Phase II implementation
- Incorporated teacher and student training for SPARK App League
- Developed and successfully implemented complex marketing campaigns for two major community-wide efforts: Special Census and new trash rollout
- Expanded reach of Digital State of the Town to more than 13,000 views on YouTube

OBJECTIVES FY 2017

- Expand social media strategy and training with new Social Media Specialist position
- Continue Digital Roadmap Phase II implementation
- Continue to grow SPARK App League
- Surpass 15,000 views of the Digital State of the Town

BUDGET NOTES

Personnel costs increase as a result of an additional FTE and the change in benefit costs in FY 2017. The addition of a Social Media Specialist will allow a dedicated employee to oversee in excess of 25 social channels including Facebook, Twitter, YouTube, and Periscope. In prior years, these duties had been split among six staff members and an outside contractor.

STRATEGIC INITIATIVES

Community Livability | Technology Leader | Financial Plan | Infrastructure | Economic Development | High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Social Media Following: Facebook	1,511	2,578	5,114	7,500
Social Media Following: Twitter	5,765	8,253	11,100	12,500
YouTube subscribers	N/A	N/A	570	750
Videos produced	N/A	N/A	150	175

GILBERT ARIZONA

Communications

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Communications	5.00	6.00	6.00	6.00	7.00
Total Personnel	5.00	6.00	6.00	6.00	7.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Communications	750,129	797,034	825,110	809,340	973,180
Total Expenses	$ 750,129	$ 797,034	$ 825,110	$ 809,340	$ 973,180

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	651,447	679,310	663,090	648,040	794,880
Supplies & Contractual	98,682	117,724	162,020	161,300	178,300
Capital Outlay	-	-	-	-	-
Total Expenses	$ 750,129	$ 797,034	$ 825,110	$ 809,340	$ 973,180

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	-	3,000	-	-	2,000
Total Expenses	750,129	797,034	825,110	809,340	973,180
Net Operating Result	$ (750,129)	$ (794,034)	$ (825,110)	$ (809,340)	$ (971,180)

Intergovernmental Relations

PURPOSE STATEMENT

The purpose of the Gilbert Office of Intergovernmental Relations is to represent and advocate the interests of the Town of Gilbert to the benefit of its citizens and business community. The mission is to build, foster, maintain and facilitate meaningful and strategic relationships on behalf of Gilbert both internally and with local, regional, state and federal organizations, agencies, groups and individuals. The Office of Intergovernmental Relations houses the Town's policy and legislative team and staff for the Mayor and Council. It is a part of the Town Manager's Office and serves all town departments in addition to the Mayor and Council.

ACCOMPLISHMENTS FY 2016

- Developed, fostered and maintained relationships and partnerships between the Town and numerous Federal, State, County, Tribal and local entities
- Actively reviewed, researched and tracked all state legislation impacting Gilbert
- Staffed the Town Council and Management on National, Statewide and Regional assignments including the League of Arizona Cities and Towns, Maricopa Association of Governments, Regional Public Transportation Authority, Arizona Municipal Water Users Association and Phoenix-Mesa-Gateway Airport Authority
- Conducted public policy research and analysis as assigned by the Town Council and Town Management
- Developed communications plan for Intergovernmental/constituent issues with Town Leadership and Departments

OBJECTIVES FY 2017

- Continue to develop, foster and maintain relationships and partnerships with Federal, State, County, Tribal and local elected officials and their staff
- Identify key legislative and policy issues and protect the Town's interests in various legislative and stakeholder processes
- Revamp neighborhood and constituent services communication and outreach efforts
- Advise Town leadership in the implementation of a strategic plan to position Gilbert to be a major stakeholder in the development of regional transportation policy initiatives
- Continue to staff the Council and Town Management on National, Statewide and Regional assignments
- Provide internship and mentorship opportunities for students pursuing educational and career prospects in local government and public policy

BUDGET NOTES

While staffing levels remain the same as FY 2016, personnel costs increase as a result of benefit changes. No other significant changes occurred in the Intergovernmental Relations budget for FY 2017.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Satisfaction of Council with preparation and support for National, Statewide and Regional Committees	N/A	N/A	80%	90%
Total number of bills introduced during the annual Arizona State Legislative Session	1,205	1,163	1,219	1,200
Number of bills tracked that had a direct impact on Gilbert	80	120	150	150

Intergovernmental Relations

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Intergovernmental Relations	2.00	2.00	2.00	2.00	2.00
Total Personnel	2.00	2.00	2.00	2.00	2.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Intergovernmental Relations	274,637	300,285	297,460	183,450	316,430
Total Expenses	$ 274,637	$ 300,285	$ 297,460	$ 183,450	$ 316,430

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	250,487	271,871	268,730	141,390	284,740
Supplies & Contractual	24,150	28,414	28,730	42,060	31,690
Capital Outlay	-	-	-	-	-
Total Expenses	$ 274,637	$ 300,285	$ 297,460	$ 183,450	$ 316,430

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	-	-	-	-	-
Total Expenses	274,637	300,285	297,460	183,450	316,430
Net Operating Result	$ (274,637)	$ (300,285)	$ (297,460)	$ (183,450)	$ (316,430)

GILBERT ARIZONA

Human Resources

PURPOSE STATEMENT

The purpose of the Human Resources department is to partner with stakeholders in providing the programs, services and professional assistance necessary to: attract, retain and develop high quality employees, supervisors and managers that reflect the increasing diversity of the community; maintain competitive compensation and benefits; promote compliance with employment laws, rules and policies; promote an organizational culture of respect, communication, alignment, accountability and continuous improvement; promote employee safety, organizational loss control and the effective management of risk; process and maintain employee records.

ACCOMPLISHMENTS FY 2016

- Developed and implemented sustainment plan for STAR Employee Performance Management
- Deployed Talent Management System to end users
- Deployed SkillSoft eLearning
- Recruited and brought onboard 500+ employees for the FY 2016 Special Census

OBJECTIVES FY 2017

- Implement HRIS/Payroll
- Implement Phase III Employee Safety Strategy
- Conduct Staffing Study/Analysis
- Implement Wellness Program
- Address Workplace Climate Survey Results

BUDGET NOTES

Personnel costs increase in FY 2017 as a result of the approval of an additional Human Resource Analyst to assist in recruiting and benefit changes. Supplies and Contractual decrease due the completion of one-time projects in FY 2016.

STRATEGIC INITIATIVES

Community Livability | Technology Leader | Financial Plan | Infrastructure | Economic Development | High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Turnover rate for regular employees	8.26%	8.44%	8.20%	8.32%
Percentage of successful placements	83%	85%	84%	84%
Direct Learning expenditure per employee	$377	$363	$420	$337
Benefits as a % of total compensation (not including overtime)	39%	40%	43%	44%
Experience modification rate	0.97	0.98	1.29	1.25
Worker's Compensation premium cost per employee	$1,351	$1,441	$2,400	$2,400
Average value of public entity insurance claims	$2,400	$2,311	$2,400	$2,400
Human Resources staff to employee ratio	1:53.63	1:59.46	1:54.09	1:58.61

GILBERT ARIZONA

Human Resources

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
HR Administration	12.00	12.00	12.00	11.00	12.00
Learning and Development	3.00	3.00	3.00	3.00	3.00
Risk Management	3.00	3.00	3.00	4.00	4.00
Payroll	2.75	3.00	3.00	3.00	3.00
Total Personnel	20.75	21.00	21.00	21.00	22.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
HR Administration	1,282,524	1,237,279	1,474,740	1,193,920	1,552,090
Learning and Development	409,367	393,468	487,880	456,280	409,890
Risk Management	362,085	348,388	346,490	361,220	465,070
Payroll	227,847	224,547	228,880	239,000	232,680
Total Expenses	$ 2,281,823	$ 2,203,682	$ 2,537,990	$ 2,250,420	$ 2,659,730

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	1,937,823	1,987,361	2,025,370	1,892,770	2,253,030
Supplies & Contractual	344,000	216,321	512,620	357,650	406,700
Capital Outlay	-	-	-	-	-
Total Expenses	$ 2,281,823	$ 2,203,682	$ 2,537,990	$ 2,250,420	$ 2,659,730

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	11,223	8,780	7,000	7,000	7,000
Total Expenses	2,281,823	2,203,682	2,537,990	2,250,420	2,659,730
Net Operating Result	$ (2,270,600)	$ (2,194,902)	$ (2,530,990)	$ (2,243,420)	$ (2,652,730)

Economic Development

PURPOSE STATEMENT

The purpose of the Gilbert Office of Economic Development is to attract, grow, and retain business and industry to the community. The Office of Economic Development works with other divisions and departments to ensure Gilbert's tourism, redevelopment, real estate and overall business climate remains competitive and open to business.

ACCOMPLISHMENTS FY 2016

- Competed year four of a 5-year strategic plan focused on job growth and capital investment
- Developed a 5-year Tourism Strategic Plan and conducted a conference center feasibility study
- Launched SPARK Space in partnership with ASU and the Southeast Regional Library to support Gilbert based entrepreneurs
- Engaged customers utilizing web content management, web analytics and marketing campaigns integrated with Gilbert's CRM system
- Leveraged and developed Ambassador Network to broaden site selection networks and create 1:1 lead connections in target markets like CA, IL and Canada
- Completed a community wide survey regarding the growth and development of the Gilbert Heritage District
- Invested in datasets and networks that build geographic and skills vs. employer demand, and out-of-market market intelligence in IL and enhance the competiveness intelligence on science and technology programs in the for Gilbert's science and technology industries
- Completed an entrepreneurship feasibility study to guide future entrepreneurship support efforts

OBJECTIVES FY 2017

- Complete year five of a 5-year strategic plan focused on job growth and capital investment
- Develop a new 5-year strategic plan
- Implement approved recommendations from the entrepreneurship feasibility study
- Implement approved recommendations from the 5-year tourism strategic plan
- Complete the update of the Redevelopment plan and prepare it for adoption

BUDGET NOTES

Staffing levels remain consistent from FY 2016. The increase in personnel costs is due to the change in benefits. Completion of one-time projects in the Redevelopment and Tourism has resulted in a decrease in supplies and contractual costs for FY 2017.

STRATEGIC INITIATIVES

Community Livability | Technology Leader | Financial Plan | Infrastructure | Economic Development | High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Lead Generation	230	254	300	350
Staff Assisted Projects	23	43	45	50
Announced Capital Investment	$198,395,800	$290,626,383	$295,000,000	$300,000,000
Announced Jobs	1,772	1,658	2,600	3,100
Retention Calls	55	53	50	50

GILBERT ARIZONA

Economic Development

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Economic Development	8.00	8.00	8.00	8.00	8.00
Total Personnel	8.00	8.00	8.00	8.00	8.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Economic Development	1,260,311	1,317,045	1,434,250	1,284,950	1,521,500
Redevelopment	3,643,227	111,867	202,070	119,820	3,470
Shop Gilbert	-	9,829	13,500	13,500	13,500
Tourism	28,529	101,920	425,200	476,040	328,860
Total Expenses	$ 4,932,067	$ 1,540,661	$ 2,075,020	$ 1,894,310	$ 1,867,330

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	749,219	816,918	857,040	905,160	898,930
Supplies & Contractual	542,489	706,900	1,167,980	964,150	968,400
Capital Outlay	3,640,359	16,843	50,000	25,000	-
Total Expenses	$ 4,932,067	$ 1,540,661	$ 2,075,020	$ 1,894,310	$ 1,867,330

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	3,285	-	-	-	-
Total Expenses	4,932,067	1,540,661	2,075,020	1,894,310	1,867,330
Net Operating Result	$ (4,928,782)	$ (1,540,661)	$ (2,075,020)	$ (1,894,310)	$ (1,867,330)

Information Technology

PURPOSE STATEMENT

Protect Gilbert's information, ensure technology infrastructure is sustainable, invest in strategic technologies that empower departments to provide exceptional service to the community while keeping staff levels lean, and build adequate infrastructure to prepare for localized disaster that may cause IT service interruptions.

ACCOMPLISHMENTS FY 2016

- Implemented Learning Management System
- Replaced the online recruitment system
- Permitting, business licensing, and code compliance implementation progressed on scheduled and is anticipated to go live in FY 2017
- 911 Dispatch testing has been refined and full scale fail over testing is anticipated in late FY 2016 or early FY 2017
- Disaster recovery was successfully tested for the directory services, financial, timekeeping, document management and work order systems
- Upgraded the Police Department core switching equipment
- Upgraded the wireless network authentication system

OBJECTIVES FY 2017

- Complete implementation of the initial phase of permitting, electronic plan review, business licensing, and code compliance systems
- Begin implementation of the finance system replacement which is anticipated to be a 12 to 36 month project
- Begin implementation of the Parks and Recreation reservations system replacement
- Complete implementation of the new electronic patient care system
- Upgrade the municipal network core switch equipment
- Complete replacement of the 911 call center call recording system
- Upgrade three fire stations from commercial provider communications to Gilbert owned fiber optic

BUDGET NOTES

While staffing levels remain the same as FY 2016, personnel costs increase as a result of benefit changes. During FY 2016 Copy and Printing Services activities were moved from non-departmental into the Information Technology budget. The supplies and contractual budget increases due to additional one-time projects being budgeted in FY 2017.

STRATEGIC INITIATIVES

Community Livability | Technology Leader | Financial Plan | Infrastructure | Economic Development | High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
% of high priority work-orders resolved by Information Technology in 24 hours	74	77	75	80
% of critical work orders resolved in 2 hours	54	72	81	80
% Unplanned down time for phone system	0.009	0.025	0.000	<0.050
% Unplanned down time for data network	0.000	0.010	0.034	<0.050
% In service time for Utility Bill payment system	99.98	99.38	99.63	>99.50
% In service time for Building Inspection scheduling and results	99.98	99.38	99.63	>99.50
% In service time for Parks and Recreation reservations systems	99.99	99.91	99.97	>99.50

GILBERT ARIZONA

Information Technology

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Information Technology Admin	2.00	2.00	2.00	2.00	2.00
Communication Services	9.00	9.00	9.00	9.00	9.00
Application Operations	18.00	18.00	19.00	19.00	19.00
GIS Application and Support	7.00	7.00	8.00	8.00	8.00
Imaging Support	0.00	0.00	0.00	0.00	0.00
Copy Services	0.00	0.00	0.00	0.00	0.00
Total Personnel	36.00	36.00	38.00	38.00	38.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Information Technology Admin	254,723	265,251	292,920	289,740	297,320
Communication Services	3,960,699	3,242,349	3,396,900	3,233,350	4,620,960
Application Operations	2,429,234	3,030,349	3,761,300	3,836,775	4,258,345
GIS Application and Support	720,317	655,034	782,040	689,280	806,630
Imaging Support	4	-	-	-	-
Copy Services	-	-	-	260,000	260,000
Total Expenses	$ 7,364,977	$ 7,192,983	$ 8,233,160	$ 8,309,145	$ 10,243,255

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	3,260,712	3,379,521	3,924,500	3,773,790	4,034,790
Supplies & Contractual	3,459,906	3,813,462	4,308,660	4,535,355	6,208,465
Capital Outlay	644,359	-	-	-	-
Total Expenses	$ 7,364,977	$ 7,192,983	$ 8,233,160	$ 8,309,145	$ 10,243,255

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	1,214	3,077	-	-	-
Total Expenses	7,364,977	7,192,983	8,233,160	8,309,145	10,243,255
Net Operating Result	$ (7,363,763)	$ (7,189,906)	$ (8,233,160)	$ (8,309,145)	$(10,243,255)

Management and Budget

PURPOSE STATEMENT

The Office of Management and Budget (OMB) is responsible for developing, enacting, and implementing the town's budget, strategic planning, and performance accountability management. The department assists in the oversight of the town's resources, including meeting legal requirements for financial management and developing town-wide policies.

ACCOMPLISHMENTS FY 2016

- Received the Distinguished Budget Presentation Award for the 17th consecutive year from the Government Finance Officers Association with special distinction for being an Outstanding Policy Document
- Achieved a rating upgrade from Standard & Poor's from AA- to AA+ on the 2007 WRMPC Bonds
- Developed the CIP prioritization model
- Successfully completed 29 Lean Six Sigma projects and 24 are currently in progress
- Reviewed and updated the Policies for debt service minimum fund balance requirements
- Implemented the Development Agreement Database for monitoring/ tracking various agreements and obligations
- Completed George Washington University Lean Six Sigma Green Belt Certification
- Achieved a AAA bond rating from Standard and Poors on the 2016 MPC Water bonds
- Received the ICMA Center for Performance Management Certificate of Excellence Award

OBJECTIVES FY 2017

- Receive the Distinguished Budget Presentation Award for the 18th consecutive year from the Government Finance Officers Association
- Receive the ICMA Center for Performance Management Certificate of Excellence Award for the 2nd consecutive year
- Receive additional special recognition for performance measures and Capital Improvement Plan
- Complete analysis of town's fees and charges
- Refine General Fund Long-Range Financial Plan
- Secure appropriate bond financing for approved Capital Improvement Plan Projects
- Implement annual Zero Based Budget 1/3 of Town departments

BUDGET NOTES

Staffing levels have remained consistent since FY 2014. The supplies and contractual budget decreases from the FY 2016 adopted budget. This decrease can be attributed to no longer having an outside consultant assist with the Lean Six Sigma projects.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Maintain high quality bond rating and ultimately achieve AAA for G.O. (Standard & Poor's)	AA	AA+	AA+	AA+
Maintain high quality bond rating and ultimately achieve Aaa for G.O. (Moody's)	Aa1	Aaa	Aaa	Aaa
Maintain high quality bond rating for G.O.(Fitch)	AA+	AA+	AA+	AA+
Improve Budget Review Rating received from GFOA	16%	30%	65%	70%

GILBERT ARIZONA

Management and Budget

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Management and Budget	6.00	6.00	6.00	6.00	6.00
Total Personnel	6.00	6.00	6.00	6.00	6.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Management and Budget	629,184	722,524	710,480	621,140	682,460
Total Expenses	$ 629,184	$ 722,524	$ 710,480	$ 621,140	$ 682,460

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	589,532	650,675	642,180	551,220	634,860
Supplies & Contractual	39,652	71,849	68,300	69,920	47,600
Capital Outlay	-	-	-	-	-
Total Expenses	$ 629,184	$ 722,524	$ 710,480	$ 621,140	$ 682,460

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	-	637	-	-	-
Total Expenses	629,184	722,524	710,480	621,140	682,460
Net Operating Result	$ (629,184)	$ (721,887)	$ (710,480)	$ (621,140)	$ (682,460)

Town Clerk

PURPOSE STATEMENT

The Town Clerk serves citizens in a courteous, impartial manner that promotes confidence and trust, provides all customers with quality service in an efficient and timely manner, and works in harmony with elected officials. The Clerk's Office prepares Council agendas and related documents; records legislative actions; attests official actions of the Council; maintains, protects, preserves official records of the Town; and conducts fair and impartial Town elections in accordance with federal, state and local laws.

ACCOMPLISHMENTS FY 2016

- Responded to approximately 75 public records requests with approximately 95% of responses in less than 24 hours
- Continued to work in partnership with Information Technology on OnBase Administration for implementation of electronic document management
- Continued to deliver hands-on user training for OnBase search/retrieval and email retention
- Created and delivered staff liaison training for Town staff who support the Town's Boards and Commissions
- Continued to work on the implementation of OnBase Agenda Manager for Council agendas and offering refresher classes for end users

OBJECTIVES FY 2017

- Respond to 100% of all subpoenas within timeframe established by law
- Respond to 90% of all public records requests within 24 hours of receipt, excluding Fridays, weekends and holidays
- Post agendas and public notices at official posting locations at least 24 hours prior to meeting or event
- Post minutes of Council to the website within two (2) working days of approval
- Monitor departments that serve as liaisons to Boards and Commissions to assure compliance with posting requirements
- Continue focus on records management activities and programs in the organization

BUDGET NOTES

Staffing levels remain consistent from FY 2016. Increase in supplies and contractual expenditures is as a result of the bi-annual election being held in November 2016.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Percentage of public records requests responded to within 24 hours	71%	80%	95%	90%
Percentage of subpoenas responded to within timeframe established by law	100%	100%	100%	100%
Percentage of agendas and public notices posted at least 24 hours prior to meeting in conformance with Open Meeting Law	100%	100%	100%	100%
Percentage of draft minutes posted to the website within three working days of meeting for accessibility and transparency	100%	100%	100%	100%
Percentage of elections held that comply with federal, state and local laws	N/A	100%	N/A	100%

GILBERT ARIZONA

Town Clerk

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Town Clerk	6.00	6.00	6.00	6.00	6.00
Total Personnel	6.00	6.00	6.00	6.00	6.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Town Clerk	515,470	578,130	593,380	528,790	655,160
Total Expenses	$ 515,470	$ 578,130	$ 593,380	$ 528,790	$ 655,160

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	480,367	488,552	557,560	495,560	434,280
Supplies & Contractual	35,103	89,578	35,820	33,230	220,880
Capital Outlay	-	-	-	-	-
Total Expenses	$ 515,470	$ 578,130	$ 593,380	$ 528,790	$ 655,160

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	8,342	839	2,000	500	500
Total Expenses	515,470	578,130	593,380	528,790	655,160
Net Operating Result	$ (507,128)	$ (577,291)	$ (591,380)	$ (528,290)	$ (654,660)

General Counsel

PURPOSE STATEMENT

The mission of the town attorney is to provide the highest quality legal services to elected and appointed officials and to staff in conducting town business. Support is provided through the rendering of legal advice and opinions; preparation and review of contracts, ordinances, resolutions and other documents; preparation of standard procedures for staff; and attending regular meetings with town staff.

ACCOMPLISHMENTS FY 2016

- Assisted Development Services with entitlement and permitting processes, including combining the Planning Commission and Design Review process
- Finalized major revisions to the Land Development Code's signage regulation
- Prepared updates to several chapters of the municipal code and worked with staff to complete several LDC amendments
- Assisted and advised with issues concerning ambulance services and obtaining a Certificate of Necessity
- Established a policy for the use of Town-owned property for wireless communication sites
- Assisted with the update and adoption of construction and building standard supplements
- Developed Search Warrant Training and Employment Law Training for the Police Department
- Assisted with the agreement and lease for Welcome Home Veterans Park and MD Heritage for the development of Lots A & B in the Heritage District and with Orbital ATK

OBJECTIVES FY 2017

- Revise easement forms to be used by CIP and Development Services to establish standard operating procedures
- Assist with policy development for the Gilbert Chandler Unified Holding Facility
- Develop a comprehensive 4th Amendment curriculum
- Continue to develop body worn video camera policy and procedures
- Continue to review and revise General Orders
- Coordinate the review of Town Code provisions with Code Compliance and the Prosecutor's Office to improve enforcement procedures
- Continue to improve forms and processes for planning and engineering matters
- Provide a report on the total legal expenses to the Town Council

BUDGET NOTES

The increase in personnel costs reflects the addition of one Assistant Town Attorney; however, this increase is largely offset by the reduction in budget for supplies and contractual. Authorizing the new Assistant Town Attorney position allows General Counsel to reduce the use of outside legal services by more than $130,000, after it was determined that the long-term needs of the department would be better served by bringing these services in-house.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Per Capita Legal Expenditures	$4.50	$3.41	$3.37	$4.20

GILBERT ARIZONA

General Counsel

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
General Counsel	3.00	4.00	4.00	4.00	5.00
Total Personnel	3.00	4.00	4.00	4.00	5.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
General Counsel	1,023,362	802,722	1,015,130	807,370	1,039,780
Total Expenses	$ 1,023,362	$ 802,722	$ 1,015,130	$ 807,370	$ 1,039,780

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	273,354	522,214	533,190	544,130	690,660
Supplies & Contractual	750,008	280,508	481,940	263,240	349,120
Capital Outlay	-	-	-	-	-
Total Expenses	$ 1,023,362	$ 802,722	$ 1,015,130	$ 807,370	$ 1,039,780

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	-	-	-	-	-
Total Expenses	1,023,362	802,722	1,015,130	807,370	1,039,780
Net Operating Result	$ (1,023,362)	$ (802,722)	$ (1,015,130)	$ (807,370)	$ (1,039,780)

GILBERT ARIZONA

Prosecutor

PURPOSE STATEMENT

The Prosecutor's Office is dedicated to handling criminal misdemeanor cases in a fair and just manner, safeguarding the rights of both the victim and the accused, and protecting the citizens of Gilbert. We are committed to pursuing justice with professionalism and integrity.

ACCOMPLISHMENTS FY 2016

- Partnered with the Motor Unit of the Police Department to test Brazos eCitations
- Tested an external portal with a select number of public defenders, to view their cases and obtain electronic discovery materials directly from the existing case management system
- Assisted crime victims in receiving monetary reparation from the defendant when they were financially impacted by criminal activity
- Assisted crime victims in obtaining counseling services with outside local agencies

OBJECTIVES FY 2017

- Train an additional prosecutor to litigate civil forfeiture cases, helping increase revenues
- Decrease time spent processing long form complaints on Domestic Violence (DV) cases from 30-days to 15-days
- Provide in-house training to law enforcement officers on report preparation and investigation techniques to increase quality and likelihood of conviction
- Partner with DV officers and community educators to increase contact and services to DV victims, to secure the best outcome and participation in the prosecution process
- Increase initial contact with DV victims by 25% where the victim chooses not to invoke their victim's rights and increase initial contact with all other victims by 10% on cases where the victim chooses not to invoke their victim's rights
- Improve communication to victims by creating and updating victim notification documents
- Team with Police to submit felony cases to the County for review, meeting statutory time limit requirements

BUDGET NOTES

There were no significant changes to the FY 2017 Prosecutor's budget. Personnel increases are driven by benefit changes; no FTE added.

STRATEGIC INITIATIVES

Community Livability | Technology Leader | Financial Plan | Infrastructure | Economic Development | High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Percentage of cases charged after review	71%	68%	70%	71%
Number of Criminal Cases	5,109	5,164	5,200	5,300
Percentage of DV offenders referred to counseling programs	100%	100%	100%	100%
Volunteer Hours Served	784.70	164.00	400.00	200.00

GILBERT ARIZONA

Prosecutor

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Prosecutor	19.00	19.00	19.00	19.00	19.00
Total Personnel	19.00	19.00	19.00	19.00	19.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Prosecutor	1,756,006	1,783,495	1,753,490	1,731,330	1,806,460
Total Expenses	$ 1,756,006	$ 1,783,495	$ 1,753,490	$ 1,731,330	$ 1,806,460

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	1,691,799	1,742,460	1,704,500	1,680,280	1,761,180
Supplies & Contractual	64,207	41,035	48,990	51,050	45,280
Capital Outlay	-	-	-	-	-
Total Expenses	$ 1,756,006	$ 1,783,495	$ 1,753,490	$ 1,731,330	$ 1,806,460

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	11,531	13,768	12,000	12,000	12,000
Total Expenses	1,756,006	1,783,495	1,753,490	1,731,330	1,806,460
Net Operating Result	$ (1,744,475)	$ (1,769,727)	$ (1,741,490)	$ (1,719,330)	$ (1,794,460)

MANAGEMENT SERVICES

DEPARTMENT DESCRIPTION

This unit represents the financial and management services functions of the Town, including: Accounting, Purchasing, Tax Compliance, Fleet Maintenance, and Utility Customer Service. Management Services operations include the maintenance of accurate and complete financial records; the provision of meaningful and timely financial reports and information; payment of all vendors; management of Town-wide purchasing activities; responsibility for local sales tax education and compliance; management of billing and customer service operations for utilities; and management of Town-wide fleet maintenance.

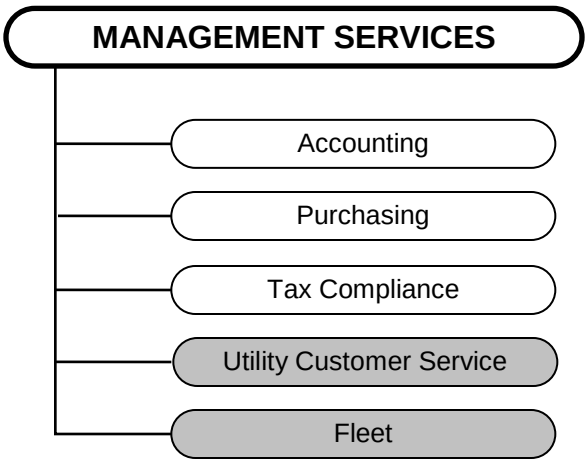
STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

department.

ORGANIZATIONAL CHART



GILBERT ARIZONA

MANAGEMENT SERVICES

PERSONNEL BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	1.00	1.00	1.00	1.00	1.00
Accounting	9.00	9.00	9.00	9.00	9.00
Purchasing	5.00	5.00	7.00	7.00	7.00
Tax Compliance	4.00	4.00	4.00	4.00	4.00
Total Personnel	19.00	19.00	21.00	21.00	21.00

EXPENSES BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	184,786	196,535	187,090	252,570	304,200
Accounting	896,590	916,621	919,220	927,030	950,000
Purchasing	356,054	406,095	543,930	524,550	551,520
Tax Compliance	375,781	414,066	465,420	417,810	492,975
Total Expenses	$ 1,813,211	$ 1,933,317	$ 2,115,660	$ 2,121,960	$ 2,298,695

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	1,662,811	1,775,678	1,889,640	1,941,780	2,097,640
Supplies & Contractual	150,400	157,639	226,020	180,180	201,055
Capital Outlay	-	-	-	-	-
Total Expenses	$ 1,813,211	$ 1,933,317	$ 2,115,660	$ 2,121,960	$ 2,298,695

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	716,689	537,640	522,000	414,000	394,000
Total Expenses	1,813,211	1,933,317	2,115,660	2,121,960	2,298,695
Net Operating Result	$ (1,096,522)	$ (1,395,677)	$ (1,593,660)	$ (1,707,960)	$ (1,904,695)

Accounting

PURPOSE STATEMENT

The Accounting Division ensures accurate financial reporting on the results of operations and processes financial transactions in a timely manner. The Accounting Division's responsibilities include the general ledger, accounts payable, accounts receivable, special assessments, capital assets, cash and debt management, and grant accounting.

ACCOMPLISHMENTS FY 2016

- Received Certificate of Achievement for Excellence in Financial Reporting for the 25th consecutive year from the Government Finance Officers Association (GFOA)
- Received an unmodified opinion on the Comprehensive Annual Financial Report (CAFR) with no weaknesses noted
- Met all required processing and reporting deadlines for responsible areas
- Worked with the Information Technology division in the selection and purchasing process for the new financial software system and attended the trainings for the new system
- Created Document Types and Groups in the OnBase System to store Accounting's electronic documents and to ensure proper retention schedules of all documents stored
- Worked with Bank of America to increase E-payables and the Town's rebate
- Streamlined the weekly p-card process and started a paperless process in the reconciliation of p-cards
- Implemented a new process that includes best practices for invoice numbering, including training of Town personnel

OBJECTIVES FY 2017

- Prepare the CAFR in conformance with Generally Accepted Accounting Principles and GFOA financial reporting excellence criteria
- Maintain a system of internal controls with no material weaknesses
- Meet all processing and reporting deadlines for responsible areas
- Continue to provide Accounts Payable training to all newly hired administrative assistants and newly promoted supervisors or managers
- Work with the Information Technology division in the implementation and conversion from EDEN to the new financial software system

BUDGET NOTES

There were no significant changes to the Accounting budget in FY 2017. Personnel expense increases are related to changes in benefits; no FTE added.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Number of material weaknesses in internal controls reported by the auditors	0	0	0	0
Percent of time processes and reports are completed by the required deadlines	100%	100%	100%	100%
% of Invoices paid within 30-days	N/A	75.0%	71.8%	75.0%

GILBERT ARIZONA

Accounting

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Accounting	9.00	9.00	9.00	9.00	9.00
Total Personnel	9.00	9.00	9.00	9.00	9.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Accounting	896,590	916,621	919,220	927,030	950,000
Total Expenses	$ 896,590	$ 916,621	$ 919,220	$ 927,030	$ 950,000

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	769,435	786,861	779,640	788,880	810,020
Supplies & Contractual	127,155	129,760	139,580	138,150	139,980
Capital Outlay	-	-	-	-	-
Total Expenses	$ 896,590	$ 916,621	$ 919,220	$ 927,030	$ 950,000

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	45,248	27,736	22,000	19,000	19,000
Total Expenses	896,590	916,621	919,220	927,030	950,000
Net Operating Result	$ (851,342)	$ (888,885)	$ (897,220)	$ (908,030)	$ (931,000)

Purchasing

PURPOSE STATEMENT

The Purchasing Division works with departments to ensure that goods and services are procured in a timely and cost-effective manner that is compliant with the Town Purchasing Code and Federal and State statutes.

ACCOMPLISHMENTS FY 2016

- Completed major revisions and updates to Town Purchasing Code
- Completed "Future State" Lean Six Sigma Mapping Process; final report included observations, findings, and recommendations
- Projected savings of approximately $225,000 by procuring items identified through Spend Analysis, using formal and informal competitive solicitations, and existing cooperative agreements

OBJECTIVES FY 2017

- Complete comprehensive formal Purchasing training program for departments and update of Purchasing Manual
- Complete Revisions/Updates to selected Town solicitation and contract templates
- Achieve savings of approximately $300,000 based on Spend Analysis conducted on selected commodity purchases in FY 2017

BUDGET NOTES

A decrease in the budget for supplies and contractual can be attributed to one-time expenses that were related to the new Contract Specialist position, hired in FY 2016. Any increases in personnel expenses are related to changes in benefits; no FTE added.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Savings achieved based on spend analysis	$592,945	$712,340	$225,000	$300,000
Customer Loyalty Net Promoter Score	N/A	61	70	80

GILBERT ARIZONA

Purchasing

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Purchasing	5.00	5.00	7.00	7.00	7.00
Total Personnel	5.00	5.00	7.00	7.00	7.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Purchasing	356,054	406,095	543,930	524,550	551,520
Total Expenses	$ 356,054	$ 406,095	$ 543,930	$ 524,550	$ 551,520

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	350,724	401,697	529,970	510,050	543,630
Supplies & Contractual	5,330	4,398	13,960	14,500	7,890
Capital Outlay	-	-	-	-	-
Total Expenses	$ 356,054	$ 406,095	$ 543,930	$ 524,550	$ 551,520

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	87,709	90,511	100,000	95,000	100,000
Total Expenses	356,054	406,095	543,930	524,550	551,520
Net Operating Result	$ (268,345)	$ (315,584)	$ (443,930)	$ (429,550)	$ (451,520)

Tax Compliance

PURPOSE STATEMENT

To promote voluntary tax compliance through systematic and comprehensive tax compliance programs designed to educate the community in a fair, equitable and cost-effective manner, while providing superior customer service to all of our customers.

ACCOMPLISHMENTS FY 2016

- Anticipate achieving a 97% Compliance Rate from Reviewed Taxpayers
- On-track to achieve a 95% Customer Satisfaction rating
- Continued active role as a pilot city for the new AZDOR processes to achieve TPT Simplification
- Collaborated with AZDOR & other cities to test new AZDOR tax system being designed to enhance tax data that the Town receives from AZDOR
- Initiated process to encourage AZDOR to enter into payment plans with Gilbert taxpayers for delinquent taxes
- Conducted and participated in numerous Taxpayer Education Seminars regarding tax law and process changes
- Implemented Tax Compliance Internship Program

OBJECTIVES FY 2017

- Achieve 95% Taxpayer Compliance
- Achieve 95% Customer Satisfaction rating
- Continue to play an active role in the statewide TPT Simplification efforts and implementation process, keeping Gilbert customers updated with the latest requirements
- Identify additional opportunities and implement solutions to assist our taxpayers with their AZDOR compliance requirements
- As more detailed and reliable tax data is made available from AZDOR, develop an enhanced tax data analysis and reporting system

BUDGET NOTES

In the FY 2017 Tax Compliance budget, approximately $20,000 was moved from temporary staff in supplies and contractual, to personnel to account for the Tax Division internship that was approved as a limited-term agreement. Other increases include the one-time purchase of tax data analysis software.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
% of Reviewed Taxpayers brought into Compliance	92%	94%	97%	95%
Customer Satisfaction	95%	98%	95%	95%

GILBERT ARIZONA

Tax Compliance

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Tax Compliance	4.00	4.00	4.00	4.00	4.00
Total Personnel	4.00	4.00	4.00	4.00	4.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Tax Compliance	375,781	414,066	465,420	417,810	492,975
Total Expenses	$ 375,781	$ 414,066	$ 465,420	$ 417,810	$ 492,975

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	359,730	401,230	395,870	394,850	448,540
Supplies & Contractual	16,051	12,836	69,550	22,960	44,435
Capital Outlay	-	-	-	-	-
Total Expenses	$ 375,781	$ 414,066	$ 465,420	$ 417,810	$ 492,975

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	583,732	419,393	400,000	300,000	275,000
Total Expenses	375,781	414,066	465,420	417,810	492,975
Net Operating Result	$ 207,951	$ 5,327	$ (65,420)	$ (117,810)	$ (217,975)

MUNICIPAL COURT

DEPARTMENT DESCRIPTION

The Municipal Court provides resolution to cases as mandated under the Arizona and United States constitutions.

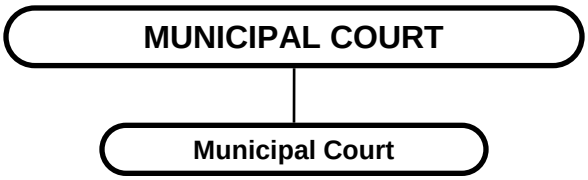
STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

department.

ORGANIZATIONAL CHART



GILBERT ARIZONA

MUNICIPAL COURT

PERSONNEL BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Municipal Court	30.92	30.92	30.92	30.92	30.92
Total Personnel	30.92	30.92	30.92	30.92	30.92

EXPENSES BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Municipal Court	2,979,809	3,120,401	3,117,380	3,177,980	3,237,830
Total Expenses	$ 2,979,809	$ 3,120,401	$ 3,117,380	$ 3,177,980	$ 3,237,830

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	2,587,913	2,723,879	2,694,060	2,753,980	2,810,710
Supplies & Contractual	391,896	396,522	423,320	424,000	427,120
Capital Outlay	-	-	-	-	-
Total Expenses	$ 2,979,809	$ 3,120,401	$ 3,117,380	$ 3,177,980	$ 3,237,830

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	240,498	258,841	219,000	232,000	233,000
Total Expenses	2,979,809	3,120,401	3,117,380	3,177,980	3,237,830
Net Operating Result	$ (2,739,311)	$ (2,861,560)	$ (2,898,380)	$ (2,945,980)	$ (3,004,830)

Municipal Court

PURPOSE STATEMENT

To resolve the cases filed in the court in a timely and just manner, consistent with the Constitutions of the United States and Arizona, Arizona State Law and local ordinances.

ACCOMPLISHMENTS FY 2016

- Expanded electronic document management to include the digitization of paper documents and signatures using hardware and software solutions in service areas
- Expanded the filing of electronic citations to the Gilbert Police Department's Traffic Unit
- Advanced technology in courtrooms by installing monitors and cabling capable of playing back body worn camera videos and other electronic evidence
- Implemented case processing standards in adherence with Arizona Supreme Court Administrative Order 2014-108
- Started Twitter page, establishing social media presence

OBJECTIVES FY 2017

- Improve access to the court by implementing an electronic portal for litigants to file pleadings with the court remotely, incorporating applicable case management actions
- Expand the use of electronic citation processing beyond the Police Department's Traffic Unit
- Comply with Arizona Supreme Court Administrative Order 2014-108 establishing case processing time standards and associated reporting requirements
- Expand the Court's presence in social media to further enhance its role in high performing government
- Expand data sharing with the Arizona Supreme Court to support the Central Case Index, further improving access to the court system

BUDGET NOTES

There were no significant changes to the Municipal Court budget in FY 2017, aside from an increase in personnel expenses. The increase in personnel is largely driven by benefit changes; no new FTE added.

STRATEGIC INITIATIVES

Community Livability | Technology Leader | Financial Plan | Infrastructure | Economic Development | High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Dispose of at least 55% of active cases within 90 days	55%	79%	85%	85%
Maintain a case disposition rate of 1.00 or greater	0.99	0.99	0.99	1.00
Maintain a competitive cost per disposed case relative to benchmarked courts	$115.57	$111.86	$105.00	$105.00
Maintain higher revenue per case disposed rate relative to benchmarked courts	$260.59	$271.75	$268.00	$270.00

GILBERT ARIZONA

Municipal Court

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Municipal Court	30.92	30.92	30.92	30.92	30.92
Total Personnel	30.92	30.92	30.92	30.92	30.92

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Municipal Court	2,979,809	3,120,401	3,117,380	3,177,980	3,237,830
Total Expenses	$ 2,979,809	$ 3,120,401	$ 3,117,380	$ 3,177,980	$ 3,237,830

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	2,587,913	2,723,879	2,694,060	2,753,980	2,810,710
Supplies & Contractual	391,896	396,522	423,320	424,000	427,120
Capital Outlay	-	-	-	-	-
Total Expenses	$ 2,979,809	$ 3,120,401	$ 3,117,380	$ 3,177,980	$ 3,237,830

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	240,498	258,841	219,000	232,000	233,000
Total Expenses	2,979,809	3,120,401	3,117,380	3,177,980	3,237,830
Net Operating Result	$ (2,739,311)	$ (2,861,560)	$ (2,898,380)	$ (2,945,980)	$ (3,004,830)

DEVELOPMENT SERVICES

DEPARTMENT DESCRIPTION

The Development Services Department is committed to developing and sustaining a community of excellence through exceptional customer service. The divisions in the Development Services Department guide land development to maintain community aesthetics as well as protect the health, safety and welfare of citizens. The individual divisions are: Administration, Permits and Licensing, Plan Review and Inspection, and Planning Services.

Permits and Licensing processes permit applications and licenses. Planning guides development through the General Plan and Town Ordinances. Plan Review and Inspection ensures compliance with codes and guidelines during review of construction documents. They also ensure that the structures and systems are constructed by the developers in compliance with the approved plans and per code to support the new development.

STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the department.

Community Livability

Technology Leader

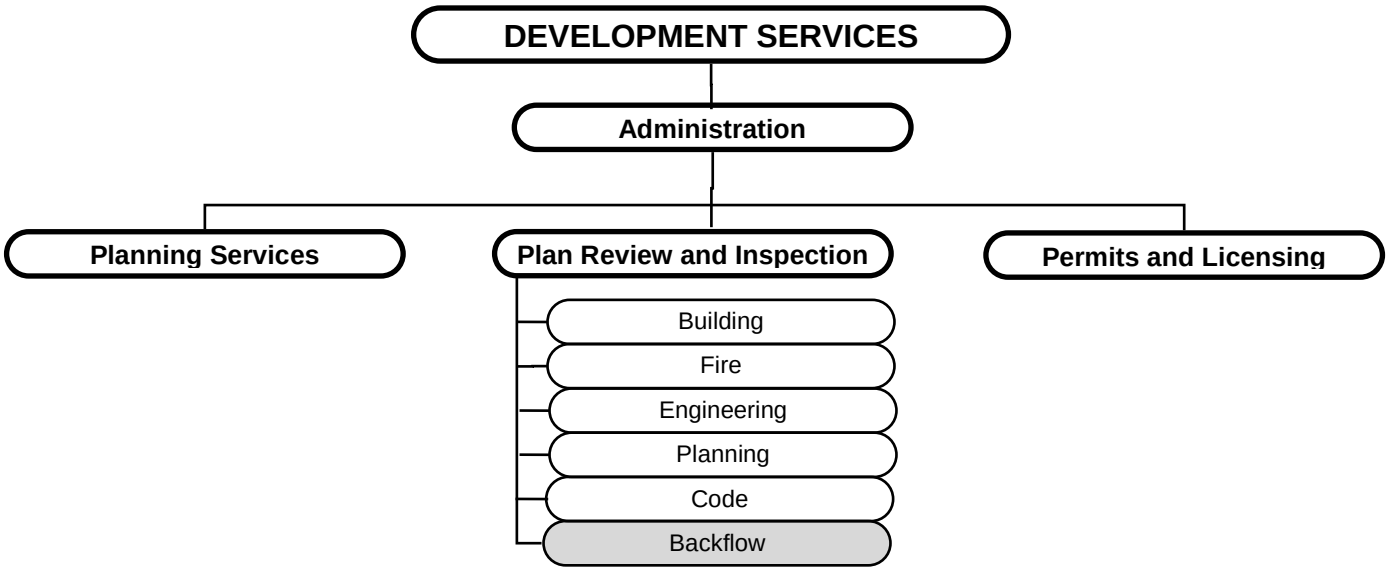
Financial Plan

Infrastructure

Economic Development

High Performing Government

ORGANIZATIONAL CHART



GILBERT ARIZONA

DEVELOPMENT SERVICES

PERSONNEL BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	2.00	2.00	2.00	2.00	2.00
Permits and Licensing	2.00	5.50	5.50	6.50	6.50
Plan Review and Inspection	40.80	40.80	40.80	39.80	38.80
Planning Services	11.00	11.00	11.00	12.00	14.00
Total Personnel	55.80	59.30	59.30	60.30	61.30

EXPENSES BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	289,904	233,006	265,800	207,130	212,940
Permits and Licensing	395,243	613,962	618,540	652,930	697,160
Plan Review and Inspection	3,463,885	3,466,828	3,615,710	3,571,510	3,808,060
Planning Services	1,139,116	1,067,697	1,072,520	1,065,020	1,296,780
Total Expenses	$ 5,288,148	$ 5,381,493	$ 5,572,570	$ 5,496,590	$ 6,014,940

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	4,774,060	4,966,687	5,072,210	5,007,890	5,522,170
Supplies & Contractual	514,088	414,806	500,360	488,700	488,770
Capital Outlay	-	-	-	-	4,000
Total Expenses	$ 5,288,148	$ 5,381,493	$ 5,572,570	$ 5,496,590	$ 6,014,940

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	6,783,444	6,720,575	6,244,000	5,843,000	5,773,000
Total Expenses	5,288,148	5,381,493	5,572,570	5,496,590	6,014,940
Net Operating Result	$ 1,495,296	$ 1,339,082	$ 671,430	$ 346,410	$ (241,940)

Permits and Licensing

PURPOSE STATEMENT

Permits and Licensing is responsible for providing accurate and timely service for business licenses and building and burglar alarm permitting functions with quality service.

ACCOMPLISHMENTS FY 2016

- A customer service survey was implemented for all staff to receive feedback on service provided to customers
- Preparation, testing and training was completed for Energov, the new Permit and Licensing software to be implemented at the beginning of FY 2017
- The lobby Information Desk was renovated to be more efficient for staff and the public; materials were developed for customers based on common requests to serve the public

OBJECTIVES FY 2017

- Expand the use of customer service surveys
- Develop online forms for customers to use, increasing efficiency for customers and staff
- Cross train staff on the alarm permit process
- Successfully implement Energov, the new Permit and Licensing software
- Explore the areas in which the burglar alarm system can be made more efficient and automated

BUDGET NOTES

The FY 2017 budget reflects an increase of one FTE. The alarm program, previously administered by the Police Department, is now under Permits and Licensing. This created a customer service efficiency for Gilbert residents. There are no other significant changes to the budget.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government
✓					✓

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Answer incoming calls within the American Water Works Association industry standard of 58 seconds	1:10	0:56	0:40	0:40
Maintain the abandoned call rate below the American Water Works Association industry standard of 5.8%	9.0%	6.0%	5.0%	5.0%

GILBERT ARIZONA

Permits and Licensing

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Permits and Licensing	2.00	5.50	5.50	6.50	6.50
Total Personnel	2.00	5.50	5.50	6.50	6.50

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Permits and Licensing	395,243	613,962	618,540	652,930	697,160
Total Expenses	$ 395,243	$ 613,962	$ 618,540	$ 652,930	$ 697,160

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	129,489	371,020	364,920	444,700	437,870
Supplies & Contractual	265,754	242,942	253,620	208,230	259,290
Capital Outlay	-	-	-	-	-
Total Expenses	$ 395,243	$ 613,962	$ 618,540	$ 652,930	$ 697,160

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	379,722	486,105	429,000	509,000	514,000
Total Expenses	395,243	613,962	618,540	652,930	697,160
Net Operating Result	$ (15,521)	$ (127,857)	$ (189,540)	$ (143,930)	$ (183,160)

GILBERT ARIZONA

Plan Review and Inspection

PURPOSE STATEMENT

The Plan Review and Inspections Division ensures the safe and aesthetically desired environment within Gilbert by providing plan review and inspection services in the administration of Gilbert's adopted codes, ordinances, standards, regulations and guidelines related to construction, backflow prevention, signage, zoning and other Gilbert requirements.

ACCOMPLISHMENTS FY 2016

- Processed 2,585 permit applications
- Processed 170 commercial permits valuing $42,988,452; 33 of which were large commercial projects
- Processed 945 residential building permits; 24 custom homes and 902 standard homes
- Processed and reviewed 100% of business license applications related to Home Occupations within established guidelines
- Resolved 99% of code compliance cases without the need for legal action via citation or long form complaint

OBJECTIVES FY 2017

- Complete all plan reviews and requested inspections within established timeframes
- Respond to 95% of code compliance complaints received within one working day of receipt
- Review all Home Occupation business license requests within established guidelines
- Resolve 98% of the total number of code compliance cases without issuing citations or filing long form complaints

BUDGET NOTES

The FY 2017 increase in budget is primarily due to changes in benefits. Due to a re-organization the FTE count for this area is reduced; a corresponding increase is noted in the Planning division.

STRATEGIC INITIATIVES

Community Livability | Technology Leader | Financial Plan | Infrastructure | Economic Development | High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Avg.# of working days to complete 1st review of large commercial projects - goal is 13 days	12.00	13.00	12.55	13.00
Avg.# or working days to complete 1st review of custom and standard homes - goal is 12 days	12.00	12.00	11.85	12.00
% of building safety inspection requests completed within scheduled times	100%	100%	100%	100%
% of fire inspections completed within 48 hours of requests	100%	100%	100%	100%
% of Home Occupation business license reviews completed within established timeframes	100%	100%	100%	100%
% of code compliance complaints responded to within one working day of receipt	99%	99%	99%	98%
% of code compliance cases resolved without the issuance of citations or filing long form complaints	99%	98%	99%	98%

GILBERT ARIZONA

Plan Review and Inspection

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	2.00	2.00	2.00	1.00	1.00
Building	16.55	16.55	16.55	16.55	16.55
Fire	2.45	2.45	2.45	2.45	2.45
Engineering	8.95	8.95	8.95	8.95	8.95
Planning	3.05	3.05	3.05	3.05	3.05
Code	7.80	7.80	7.80	7.80	6.80
Total Personnel	40.80	40.80	40.80	39.80	38.80

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	221,850	229,281	232,500	236,800	240,940
Building	1,389,701	1,344,654	1,417,340	1,505,340	1,509,590
Fire	177,975	194,150	210,120	179,460	238,540
Engineering	845,905	923,960	913,330	880,640	960,130
Planning	261,135	266,651	264,410	259,820	278,010
Code	567,319	508,132	578,010	509,450	580,850
Total Expenses	$ 3,463,885	$ 3,466,828	$ 3,615,710	$ 3,571,510	$ 3,808,060

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	3,321,434	3,347,889	3,433,800	3,351,450	3,639,590
Supplies & Contractual	142,451	118,939	181,910	220,060	164,470
Capital Outlay	-	-	-	-	4,000
Total Expenses	$ 3,463,885	$ 3,466,828	$ 3,615,710	$ 3,571,510	$ 3,808,060

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	5,746,502	5,664,302	5,230,000	4,753,000	4,725,000
Total Expenses	3,463,885	3,466,828	3,615,710	3,571,510	3,808,060
Net Operating Result	$ 2,282,617	$ 2,197,474	$ 1,614,290	$ 1,181,490	$ 916,940

GILBERT ARIZONA

Planning Services

PURPOSE STATEMENT

The mission of the Planning Services Division is to enhance the quality of life for our community by guiding development with proficiency and commitment.

ACCOMPLISHMENTS FY 2016

- Assisted Energov team with implementation of the new permitting system for Gilbert
- Entitled development in Rivulon: Isagenix, Mercedes, Retail/Office buildings
- Created new interactive mapping tool for customers to view proposed and approved projects and hearing dates
- Implemented customer service programs: Everyone is a Customer, and Taking Care of Small Business
- Entitled Districts Lofts, a new multi-family project in the Heritage District
- Maintained working relationships with Home Builders Association, Chamber of Commerce and Small Business Alliance

OBJECTIVES FY 2017

- Continue customer service programs, such as: Everyone is a Customer, and Taking Care of Small Business
- Continue to support targeted growth with: Best in Class zoning code amendments, the Lindsay/202 freeway interchange ADOT Study, and General Plan update for circulation in the Santan Character Area
- Continue to foster the 'Find a Way to Say Yes' (FAWTSY) philosophy and recognize these efforts
- Continue implementation efforts for the new Energov permitting system
- Create new Development Review Board comprised of Planning Commission and Design Review Board
- Amend Land Development Code to reflect current business practices and community desires
- Update and adopt sign code

BUDGET NOTES

The FY 2017 personnel budget reflects changes in the FTE count associated with a re-organization, as well as the addition of a Planner. No significant changes are noted in the supplies and contractual or capital budget.

STRATEGIC INITIATIVES

Community Livability | Technology Leader | Financial Plan | Infrastructure | Economic Development | High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
% of items continued due to ad errors	1%	1%	1%	1%
% of draft minutes completed within 72 hours	100%	100%	100%	100%
% of planning review comments returned on schedule	98%	98%	98%	98%
% of planning projects completed within established schedules	98%	98%	98%	98%

GILBERT ARIZONA

Planning Services

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Planning Services	11.00	11.00	11.00	12.00	14.00
Total Personnel	11.00	11.00	11.00	12.00	14.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Planning Services	1,139,116	1,067,697	1,072,520	1,065,020	1,296,780
Total Expenses	$ 1,139,116	$ 1,067,697	$ 1,072,520	$ 1,065,020	$ 1,296,780

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	1,062,035	1,027,756	1,025,490	1,019,600	1,249,750
Supplies & Contractual	77,081	39,941	47,030	45,420	47,030
Capital Outlay	-	-	-	-	-
Total Expenses	$ 1,139,116	$ 1,067,697	$ 1,072,520	$ 1,065,020	$ 1,296,780

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	657,220	570,168	585,000	581,000	534,000
Total Expenses	1,139,116	1,067,697	1,072,520	1,065,020	1,296,780
Net Operating Result	$ (481,896)	$ (497,529)	$ (487,520)	$ (484,020)	$ (762,780)

BUSINESS UNIT DESCRIPTION

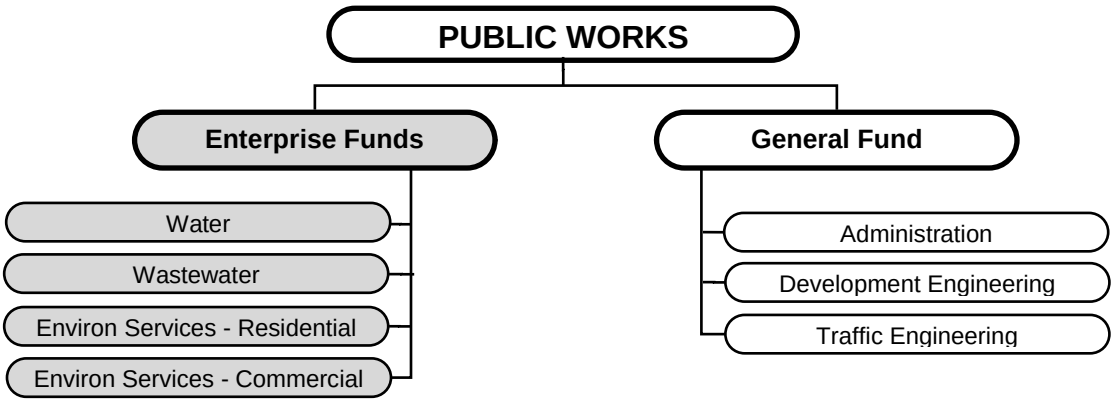
Engineering Services oversees traffic operations, traffic engineering and manages the Capital Improvement Program. Engineering also provides support for non-capital projects throughout the year.

STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the department.

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

ORGANIZATIONAL CHART



GILBERT ARIZONA

PUBLIC WORKS

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	1.60	1.60	1.60	1.60	1.60
Development	1.00	2.00	2.00	2.00	2.00
Traffic	3.00	3.00	3.00	3.00	3.00
Total Personnel	5.60	6.60	6.60	6.60	6.60

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	265,239	148,795	199,730	143,460	375,480
Development	153,928	145,402	189,200	204,990	190,040
Traffic	351,163	381,478	376,500	217,620	485,430
Total Expenses	$ 770,330	$ 675,675	$ 765,430	$ 566,070	$ 1,050,950

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	541,751	507,657	630,690	353,430	627,030
Supplies & Contractual	228,579	168,018	134,740	212,640	423,920
Capital Outlay	-	-	-	-	-
Total Expenses	$ 770,330	$ 675,675	$ 765,430	$ 566,070	$ 1,050,950

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	24,200	-	-	-	-
Total Expenses	770,330	675,675	765,430	566,070	1,050,950
Net Operating Result	$ (746,130)	$ (675,675)	$ (765,430)	$ (566,070)	$ (1,050,950)

Engineering Services

PURPOSE STATEMENT

Provide timely and excellent customer service while promoting safe and efficient public infrastructure improvements, minimizing long-term maintenance requirements, and balancing developer, departmental, and operations division needs.

ACCOMPLISHMENTS FY 2016

- Completed major update to Engineering Standards, Details, Specifications
- Implemented Maricopa County Department of Transportation "Entente" agreement with multiple projects - formal Letter Agreement Obtained grant funding for Coldwater Boulevard (75% construction $$ paid by the Flood Control District of Maricopa County)
- Developed an agreed-upon letter agreement with Flood Control District of Maricopa County for them to take the lead on a technical revision to the revised Flood Insurance Rate Maps, at no cost to Gilbert
- Negotiated a cost-share Intergovernmental Agreement with Flood Control District of Maricopa County for elevation certificates, for residents newly added to flood zone (50% County, 50% Town of Gilbert)
- Maintained consistent and timely reviews of a variety of development engineering submittals (FY15 - 527 completed reviews; FY16 - 600 reviews)

OBJECTIVES FY 2017

- Develop Standard Operating Procedures for key Development Engineering processes: Right-of-Way Annexation, Out-of-Town Water Service Agreements, Encroachment Permits, and Construction Assurances
- Utilize identified written procedures against the day-to-day functions within Development Engineering to establish performance goals/metrics for staff
- Provide a monthly status report highlighting accomplishments and workload, challenges, enhancements, improvements, and successes
- Evaluate the cost-effectiveness of Development Engineering programs, procedures, and processes; seek and provide input into an updated Fee Schedule for Development Services
- Provide consistent, efficient and effective engineering support services operating groups (and other Departments)
- Develop a Stakeholder Group to meet at least two times per year and discuss updates to the Engineering Standards, Details and specifications adopted by Town Council
- Coordinate with GIS staff on periodic list of necessary additions/modifications to the Public Works GIS map

BUDGET NOTES

The FY 2017 budget increase is attributed to increases in the supplies and contractual budget. Several one-time projects are scheduled for Administration (ROW review), as well as the Traffic division (School crossings).

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Percentage of Citizen Contacts responded to within 24 hours	90%	90%	90%	95%
Percentage of Engineering Review Comments returned on schedule	90%	90%	90%	95%

GILBERT ARIZONA

Engineering Services

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	1.60	1.60	1.60	1.60	1.60
Development	1.00	2.00	2.00	2.00	2.00
Traffic	3.00	3.00	3.00	3.00	3.00
Total Personnel	5.60	6.60	6.60	6.60	6.60

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	265,239	148,795	199,730	143,460	375,480
Development	153,928	145,402	189,200	204,990	190,040
Traffic	351,163	381,478	376,500	217,620	485,430
Total Expenses	$ 770,330	$ 675,675	$ 765,430	$ 566,070	$ 1,050,950

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	541,751	507,657	630,690	353,430	627,030
Supplies & Contractual	228,579	168,018	134,740	212,640	423,920
Capital Outlay	-	-	-	-	-
Total Expenses	$ 770,330	$ 675,675	$ 765,430	$ 566,070	$ 1,050,950

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	24,200	-	-	-	-
Total Expenses	770,330	675,675	765,430	566,070	1,050,950
Net Operating Result	$ (746,130)	$ (675,675)	$ (765,430)	$ (566,070)	$ (1,050,950)

DEPARTMENT DESCRIPTION

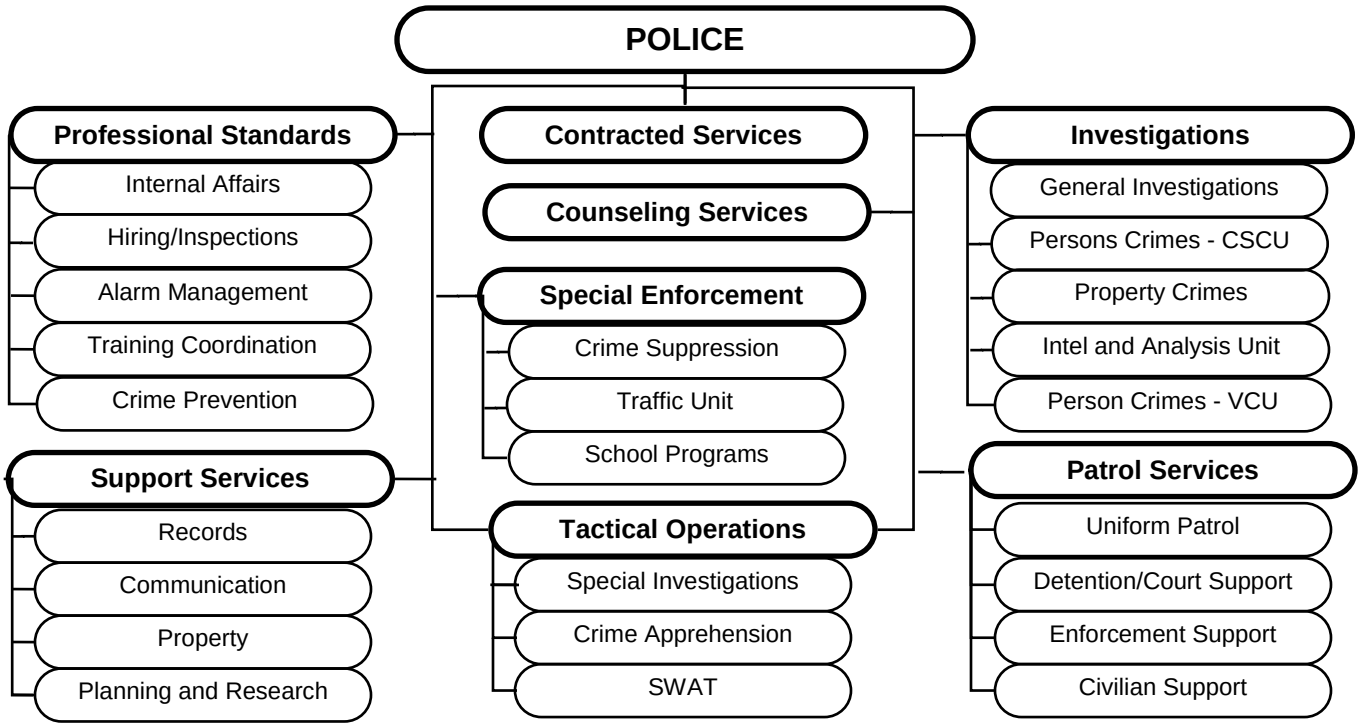
The members of the Gilbert Police Department are committed to serving the citizens of Gilbert, its business community, and its visitors in a professional, proactive, and community-oriented manner. Our success is measured by the working relationships we maintain with our citizens, our businesses and our visitors, and the safety and security the community experiences. Our mission is to provide the community of Gilbert with a professional service organization that effectively and uniformly enforces the law and provides citizen assistance. We are dedicated to the advancement of the community policing philosophy in partnership with the community to serve its needs in a professional, efficient, and effective manner.

STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the department.

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

ORGANIZATIONAL CHART



GILBERT ARIZONA

POLICE

PERSONNEL BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	4.50	4.50	4.50	4.50	4.50
Contracted Services	0.00	0.00	0.00	0.00	0.00
Professional Standards	17.00	17.00	18.00	17.00	18.00
Patrol Services	156.50	159.50	161.50	161.50	170.50
Support Services	64.50	64.50	64.50	64.50	64.50
Counseling Services	8.50	8.50	8.50	8.50	8.50
Investigations	39.00	40.00	43.00	43.00	45.00
Special Enforcement	42.00	44.00	42.00	42.00	42.00
Tactical Operations	13.00	12.00	12.00	12.00	12.00
Total Sworn	228.00	229.00	231.00	231.00	243.00
Total Civilian	117.00	121.00	123.00	122.00	122.00
Total Personnel	345.00	350.00	354.00	353.00	365.00

EXPENSES BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	832,230	686,327	699,930	720,210	2,348,540
Contracted Services	1,554,413	1,598,419	1,645,000	1,544,000	1,726,000
Professional Standards	1,508,988	1,671,540	1,822,400	1,666,560	1,766,180
Patrol Services	17,679,840	18,832,864	19,458,330	19,846,850	21,326,250
Support Services	5,265,218	4,963,497	5,235,220	5,204,940	5,552,960
Counseling Services	910,116	747,497	853,080	809,550	877,520
Investigations	5,570,938	5,722,888	6,973,950	6,269,430	6,714,090
Special Enforcement	5,182,757	5,050,540	5,559,030	5,594,080	5,687,560
Tactical Operations	1,864,515	1,950,585	1,929,470	1,786,870	1,994,210
Total Expenses	$ 40,369,015	$ 41,224,157	$ 44,176,410	$ 43,442,490	$ 47,993,310

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	34,941,576	35,840,219	38,188,130	37,902,200	41,853,900
Supplies & Contractual	5,210,886	5,287,646	5,833,280	5,356,990	5,894,910
Capital Outlay	216,553	96,292	155,000	183,300	244,500
Total Expenses	$ 40,369,015	$ 41,224,157	$ 44,176,410	$ 43,442,490	$ 47,993,310

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	3,920,204	3,887,639	3,405,000	3,755,000	3,601,000
Total Expenses	40,369,015	41,224,157	44,176,410	43,442,490	47,993,310
Net Operating Result	$(36,448,811)	$(37,336,518)	$(40,771,410)	$(39,687,490)	$(44,392,310)

Contracted Services

PURPOSE STATEMENT

The Town of Gilbert has entered into two separate intergovernmental agreements (IGA) with Maricopa County: Animal Control and Incarceration. Animal Control promotes and protects health, safety, and welfare of pets and people. The incarceration agreement funds detainee booking fees and housing fees for pre-trial misdemeanor offenses and misdemeanants.

ACCOMPLISHMENTS FY 2016

- Continued terms of IGA with Maricopa County for FY 2016 incarceration and animal control services until contract expiration
- Continued operation of the Unified Holding Facility (G-CUHF) project in conjunction with the Chandler Police Department and opened the fully operational facility for short-term holds; long-term holds will continue with the county
- Submitted proposal for an IGA with the Arizona Humane Society to fill service gaps not covered by the IGA with Maricopa County Animal Control

OBJECTIVES FY 2017

- Execute IGA with Arizona Humane Society for services not filled by Maricopa County Animal Control
- Continue to provide animal control and sheltering services through Maricopa County IGA

BUDGET NOTES

Incarceration booking rates for the County increased to $306.84 for FY 2017 from $285.94 in FY 2016 (7.3% increase), while housing rates increased to $90.37 for FY 2017 from $85.49 in FY 2016 (5.7% increase). These increases are reflected in Supplies and Contractual budget for FY 2017.

The IGA with the Humane Society is budgeted in Investigations to assist with incidents involving animals.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Calls for Animal Control Services	250	264	240	230
Cost per Call – Animal Control	$575.86	$545.33	$599.86	$630.43
Cost per Capita – Animal Control	$0.64	$0.61	$0.60	$0.59
Daily Inmate Housing Rates	$78.90	$81.85	$85.49	$90.37
Cost per Capita - Incarceration	$6.27	$6.18	$5.84	$6.39

GILBERT ARIZONA

Contracted Services

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Animal Control	0.00	0.00	0.00	0.00	0.00
Incarceration	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Animal Control	91,035	143,966	145,000	144,000	145,000
Incarceration	1,463,378	1,454,453	1,500,000	1,400,000	1,581,000
Total Expenses	$ 1,554,413	$ 1,598,419	$ 1,645,000	$ 1,544,000	$ 1,726,000

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	-	-	-	-	-
Supplies & Contractual	1,554,413	1,598,419	1,645,000	1,544,000	1,726,000
Capital Outlay	-	-	-	-	-
Total Expenses	$ 1,554,413	$ 1,598,419	$ 1,645,000	$ 1,544,000	$ 1,726,000

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	869,549	778,957	750,000	700,000	630,000
Total Expenses	1,554,413	1,598,419	1,645,000	1,544,000	1,726,000
Net Operating Result	$ (684,864)	$ (819,462)	$ (895,000)	$ (844,000)	$ (1,096,000)

Professional Standards

PURPOSE STATEMENT

The Gilbert Police Department Office of Professional Standards oversees internal affairs, recruiting, hiring and accreditation, training, public information, crime prevention and the volunteer program; emphasizing the maintenance of professional police standards and open lines of communication in the furtherance of the department mission.

ACCOMPLISHMENTS FY 2016

- Quarterly property room inspection completed, with 100% compliance reported
- Monthly claims audit performed to ensure police actions had been properly reported and documented
- GPD volunteers provided 9,434 hours of service and provided 34 police department tours for 348 citizens and children
- Crime Prevention issued a CD to parents and guardians that contained important child information along with ID card; 256 children participated in the program
- Organized and maintained participation in multiple community and fundraising events
- Conducted policy compliance inspections for entire police department, resulting in policy and procedure updates
- Alarm program transferred to Developmental Services to promote efficient administration of similar programs

OBJECTIVES FY 2017

- Maintain all allotted officer and civilian positions approved by Town Council
- Complete 50% of total internal investigations within 30-days
- Complete and route 75% of total internal investigations within 60-days
- Maintain community relations projects that benefit charitable organizations
- Increase the footprint of the recruiting program

BUDGET NOTES

The FY 2017 budget includes the addition of one background investigator to assist with Police's 5-year staffing needs. Additionally, the Alarm Program was transferred to Development Services to improve consistency and efficiency in program administration.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
% of total investigations completed within 30-days	47%	45%	50%	50%
% of total investigations completed and routed within 60-days (including those completed within 30-days)	73%	71%	75%	75%
Actual number of officers and civilians hired including over-hires	22	29	30	30
% of authorized positions filled	97%	94%	100%	100%
Number of public contacts by Crime Prevention Unit	4,700,000	4,700,000	4,800,000	4,800,000

GILBERT ARIZONA

Professional Standards

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Internal Affairs	4.00	4.00	4.00	4.00	4.00
Hiring/Inspections	5.00	5.00	5.00	5.00	6.00
Alarm Management	1.00	1.00	1.00	0.00	0.00
Training & Program Coord	4.00	4.00	5.00	5.00	5.00
Crime Prevention	3.00	3.00	3.00	3.00	3.00
Total Sworn	5.00	5.00	5.00	5.00	5.00
Total Civilian	12.00	12.00	13.00	12.00	13.00
Total Personnel	17.00	17.00	18.00	17.00	18.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Internal Affairs	509,184	506,057	526,630	557,640	532,560
Hiring/Inspections	312,640	430,139	430,300	453,900	564,330
Alarm Management	89,482	70,201	70,410	-	-
Training & Program Coord	359,021	419,720	549,880	463,170	441,240
Crime Prevention	238,661	245,423	245,180	191,850	228,050
Total Expenses	$ 1,508,988	$ 1,671,540	$ 1,822,400	$ 1,666,560	$ 1,766,180

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	1,341,407	1,451,313	1,504,150	1,347,090	1,514,400
Supplies & Contractual	167,581	220,227	318,250	319,470	251,780
Capital Outlay	-	-	-	-	-
Total Expenses	$ 1,508,988	$ 1,671,540	$ 1,822,400	$ 1,666,560	$ 1,766,180

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	142,735	144,110	120,000	160,000	150,000
Total Expenses	1,508,988	1,671,540	1,822,400	1,666,560	1,766,180
Net Operating Result	$ (1,366,253)	$ (1,527,430)	$ (1,702,400)	$ (1,506,560)	$ (1,616,180)

Patrol Services

PURPOSE STATEMENT

The Patrol Services Division provides the first response to both emergency and non-emergency calls for service including, in-progress crimes, traffic collisions, and reports of felony and misdemeanor crimes. Additional services include search and rescue, community policing, proactive intelligence-based patrolling, fielding public safety concerns, and traffic enforcement.

ACCOMPLISHMENTS FY 2016

- Maintained patrol zone staffing:
  Central District – two zones/six beats;
  San Tan District – two zones/five beats
- Participated in Data-Driven Approaches to Crime and Traffic Safety (DDACTS) III in cooperation with the Special Operations Division
- Maintained the Town of Gilbert as the second safest city in the U.S. for cities over 200,000 residents based on FBI statistics
- Full implementation of body worn cameras in patrol
- Completed a lean process mapping via the Office of Management and Budget for administrative assistants

OBJECTIVES FY 2017

- Evaluate the patrol shift model for more effective patrol officer deployment and adherence to minimum officer staffing on teams
- Continue DDACTS model in areas where it supports the Special Operations Division towards the goal of crime and collision reduction in the appropriate area
- Increase the total number of officer-initiated traffic contacts by 20%, with an emphasis on high crash areas and violations causal to collisions
- Maintain Town of Gilbert as the second safest city in the U.S. for cities over 200,000 residents

BUDGET NOTES

Increases to the FY 2017 Patrol budget are largely driven by changes in personnel, with the addition of eight new police officers, two sergeants, and one detention transport officer. Additionally, two FTE's were removed from Civilian Support and transferred to the Investigations division. The additional sworn positions require patrol vehicles (2 officers per vehicle), uniforms, and other necessary equipment.

STRATEGIC INITIATIVES

Community Livability | Technology Leader | Financial Plan | Infrastructure | Economic Development | High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Crimes committed per 1,000 population	16.6	15.4	16.0	16.5
Number of felony arrests	2,074	2,030	2,075	2,080
Number of misdemeanor arrests	6,400	6,819	6,627	6,700
Dispatched Calls for Service	62,269	64,574	67,725	68,000
Officer initiated Calls for Service	123,706	108,225	110,000	111,000

GILBERT ARIZONA

Patrol Services

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Uniform Patrol	138.50	133.50	135.50	135.50	145.50
Detention/Court Support	6.00	8.00	8.00	8.00	8.00
Enforcement Support	12.00	12.00	12.00	12.00	13.00
Civilian Support	0.00	6.00	6.00	6.00	4.00
Total Sworn	134.00	133.00	135.00	135.00	145.00
Total Civilian	22.50	26.50	26.50	26.50	25.50
Total Personnel	156.50	159.50	161.50	161.50	170.50

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Uniform Patrol	16,413,487	16,900,722	17,482,380	17,841,220	19,254,460
Detention/Court Support	509,888	691,831	664,400	802,920	900,240
Enforcement Support	756,465	813,345	791,210	803,220	834,910
Civilian Support	-	426,966	520,340	399,490	336,640
Total Expenses	$ 17,679,840	$ 18,832,864	$ 19,458,330	$ 19,846,850	$ 21,326,250

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	16,291,237	17,194,946	18,019,950	18,456,400	19,542,510
Supplies & Contractual	1,357,659	1,542,986	1,383,380	1,382,050	1,539,240
Capital Outlay	30,944	94,932	55,000	8,400	244,500
Total Expenses	$ 17,679,840	$ 18,832,864	$ 19,458,330	$ 19,846,850	$ 21,326,250

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	883,605	938,173	800,000	832,000	843,000
Total Expenses	17,679,840	18,832,864	19,458,330	19,846,850	21,326,250
Net Operating Result	$(16,796,235)	$(17,894,691)	$(18,658,330)	$(19,014,850)	$(20,483,250)

GILBERT ARIZONA

Support Services

PURPOSE STATEMENT

The Support Services Division is responsible for providing all necessary logistical and police strategic support for the police department. Support Services personnel provide support through their roles in the 9-1-1 Communications Dispatch Center, Central Records & Property Section, Planning & Research, Youth & Adult Resources and technology liaison.

ACCOMPLISHMENTS FY 2016

- The Communications Dispatch Center Handled 87,495 incoming calls including 34,912 9-1-1 calls; dispatched 99% of emergency calls within 90-seconds; answered 99.7% of non-emergency calls within 30-seconds; and answered 93.5% of 9-1-1 calls within 10-seconds
- The digitization of paper records for archival; Records and Property processed 22,941 information requests, 22,563 police incident reports, and 21,904 citations; completed full deployment of e-citation program (Phase I); assisted in the implementation of Body Worn Cameras (BWC), plus the copy and release of BWC videos; impounded 28,016 items for secure storage; and assigned final disposition of 14,232 items from secure storage
- Planning and Research completed deployment of BWC project; updated Police Department 5-year Staffing Plan through FY2021; completed the Department's Annual Report

OBJECTIVES FY 2017

- The Communications Dispatch Center will continue to dispatch all emergency calls within 90-seconds; answer 90% of 9-1-1 calls within 10-seconds and non-emergency calls within 30-seconds
- Records and Property should continue the digitization of paper records/documents for archival; develop and implement records management protocol for e-citations, including the establishment of an e-citation specialty clerk within the Records Section; develop and implement electronic records request and document delivery methods within the Records Section; and establish protocols for the disposal of evidence from the Property Section, when the statute of limitations for the items expire as well as disposal of obsolete evidence records
- Planning and Research should evaluate full roll-out of Body Worn Camera (BWC) project; monitor and apply for grant funding opportunities for the department; and continue to evaluate the 5-year staffing plan

BUDGET NOTES

The FY 2017 budget increases are driven mostly by increases in subscriptions and contract services. Additionally, the Special Investigations Team room will undergo improvements that include rewiring cable connections to support workflow changes. Personnel increases are largely related to changes in benefits; no FTE added.

STRATEGIC INITIATIVES

Community Livability | Technology Leader | Financial Plan | Infrastructure | Economic Development | High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Time between emergency call received to dispatching an officer	27 seconds	25 seconds	26 seconds	26 seconds
Success rate answering 911 calls within 10-seconds	93.6%	93.1%	93.5%	93.9%
Success rate answer Non-Emergency 911 calls within 30-seconds	99.0%	99.7%	99.7%	99.7%

GILBERT ARIZONA

Support Services

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	2.00	2.00	2.00	2.00	2.00
Records	16.00	16.00	16.00	16.00	16.00
Communication	37.50	37.50	37.50	37.50	37.50
Property	7.00	7.00	7.00	7.00	7.00
Planning and Research	2.00	2.00	2.00	2.00	2.00
Total Sworn	0.00	0.00	0.00	0.00	0.00
Total Civilian	64.50	64.50	64.50	64.50	64.50
Total Personnel	64.50	64.50	64.50	64.50	64.50

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	546,285	384,075	419,390	385,460	452,440
Records	935,972	855,808	1,018,620	1,034,760	1,091,870
Communication	2,982,823	2,945,937	3,022,780	3,025,860	3,198,700
Property	635,806	608,500	607,150	591,130	635,100
Planning and Research	164,332	169,177	167,280	167,730	174,850
Total Expenses	$ 5,265,218	$ 4,963,497	$ 5,235,220	$ 5,204,940	$ 5,552,960

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	4,504,711	4,522,067	4,762,610	4,745,780	5,050,920
Supplies & Contractual	612,757	441,430	472,610	459,160	502,040
Capital Outlay	147,750	-	-	-	-
Total Expenses	$ 5,265,218	$ 4,963,497	$ 5,235,220	$ 5,204,940	$ 5,552,960

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	44,377	43,112	35,000	33,000	33,000
Total Expenses	5,265,218	4,963,497	5,235,220	5,204,940	5,552,960
Net Operating Result	$ (5,220,841)	$ (4,920,385)	$ (5,200,220)	$ (5,171,940)	$ (5,519,960)

GILBERT ARIZONA

Counseling Services

PURPOSE STATEMENT

Gilbert Youth and Adult Resources (GYAR) provides a comprehensive counseling program to Gilbert residents referred by the Gilbert Police Department, Gilbert Municipal Court, or Gilbert Fire Rescue Department, to improve quality of life, assist victims of crime, and reduce offender recidivism. Services provided include crisis intervention, victim assistance, domestic violence counseling, substance abuse assessment and referral, and diversion programming.

ACCOMPLISHMENTS FY 2016

- 4200+ clients were provided with GYAR services
- Handled 110 crisis calls
- Provided 12 community youth diversion classes, 12 adolescent life fundamentals classes, and 12 adolescent drug and alcohol classes
- Conducted court ordered counseling services within 30-days of the court's order
- 3% recidivism rate for domestic violence clients; 1% recidivism rate for juvenile status offenders
- Reviewed 615 danger assessments submitted and responded to 344 (56%) of intimate partner domestic violence high-risk cases within a 48-hour window
- Coordinated and conducted Crisis Intervention Training (CIT) Police Mental Health Training

OBJECTIVES FY 2017

- Provide a minimum of 8,000 counseling hours for individuals, families, and groups
- Implement a new comprehensive therapeutic program for adolescents with extensive social, family and justice issues
- Offer services to a minimum of 1,000 victims
- Respond to all crisis calls within 30-minutes of request by police and fire
- Develop and provide domestic violence and grief drop-in support groups
- Maintain a recidivism rate of less than 5% on domestic violence offenses
- Conduct danger assessments on intimate partner domestic violence cases to identify those cases where early contact with domestic violence victims is prudent
- Coordinate and conduct on-going CIT Police Mental Health Training with the East Valley CIT collaboration

BUDGET NOTES

There are no significant changes to Counseling Services in FY 2017. Changes to personnel expenditures reflect changes in benefits; no FTE added.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Victims Offered Services	700	875	1,000	1,000
Number of crisis calls handled	112	80	110	110
Average callout response time (in minutes)	21	25	24	24
% of youth violence referrals completing the program successfully	95%	95%	95%	95%
Total clients served	3,800	3,900	4,200	4,200

GILBERT ARIZONA

Counseling Services

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Counseling Services	8.50	8.50	8.50	8.50	8.50
Total Personnel	8.50	8.50	8.50	8.50	8.50

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Counseling Services	910,116	747,497	853,080	809,550	877,520
Total Expenses	$ 910,116	$ 747,497	$ 853,080	$ 809,550	$ 877,520

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	876,382	729,022	835,870	792,790	855,260
Supplies & Contractual	33,734	18,475	17,210	16,760	22,260
Capital Outlay	-	-	-	-	-
Total Expenses	$ 910,116	$ 747,497	$ 853,080	$ 809,550	$ 877,520

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	380,526	352,027	350,000	325,000	315,000
Total Expenses	910,116	747,497	853,080	809,550	877,520
Net Operating Result	$ (529,590)	$ (395,470)	$ (503,080)	$ (484,550)	$ (562,520)

Investigations

PURPOSE STATEMENT

The Gilbert Police Department Investigations Section is dedicated to conducting timely and thorough investigations leading to successful prosecution and justice for victims. Investigations is comprised of the Violent Crimes Unit, Child / Sex Crimes Unit, Property Crimes Unit and Intelligence Unit. The Criminal Investigations Section investigates complex felony crimes such as: homicide, aggravated assault, sexual assault, child abuse/endangerment, robbery, burglary, theft, fraud and organized retail theft.

ACCOMPLISHMENTS FY 2016

- Investigated and cleared numerous armed robberies, aggravated assaults, sexual assaults, and homicide cases
- Transitioned the position at the East Valley Fusion Center from a sworn detective to a civilian crime analyst
- Proactively worked to investigate internet based crimes against children via the Internet Crimes Against Children (ICAC) program resulting in several search warrants, suspect arrests, and successful prosecutions
- Initiated latent fingerprint program with crime scene tech attending latent print comparison academy
- Provided information to support Data-Driven Approaches to Crime and Traffic Safety (DDACTS) and Intelligence-Led Policing (ILP) programs as well as distributed bulletins to support efforts of proactive enforcement and crime prevention
- Exceeded national average for clearance rates for violent crimes and property crimes

OBJECTIVES FY 2017

- Maintain or exceed the national average for crimes of violence and property
- Maintain or exceed the department's clearance rates for the previous year for crimes of violence and property
- Expand the capacity of the Crime Scene Unit to include a latent print analysis and comparison program

BUDGET NOTES

In the FY 2017 budget a new cost center was added: Crime Scene Unit. This cost center reallocated 2 FTE's and corresponding expenses from Civilian Patrol to Crime Scene Unit. Additionally, the contract services with Mesa Crime Lab moved from General Investigations to Crime Scene Unit, including a reduction of $160,000 for fingerprint services, which have subsequently been brought in-house.

STRATEGIC INITIATIVES

Community Livability | Technology Leader | Financial Plan | Infrastructure | Economic Development | High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Clearance rate – Violent Crimes	64.5%	61.1%	62.0%	62.0%
Clearance rate – Property Crimes	24.2%	25.4%	25.5%	25.5%
Total number of cases	1,024	896	1,062	1,060
Total number of arrests/complaints	348	205	250	250
Total number of cases inactivated	348	304	282	280
Percentage of cases inactivated	34.0%	33.9%	26.5%	26.4%

GILBERT ARIZONA

Investigations

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
General Investigations	4.00	4.00	4.00	4.00	4.00
Persons Crimes - CSCU	10.00	10.00	11.00	11.00	11.00
Persons Crimes - VCU	7.00	7.00	7.00	7.00	7.00
Property Crimes	10.00	10.00	11.00	11.00	11.00
Intel and Analysis Unit	8.00	9.00	10.00	10.00	10.00
Crime Scene Unit	0.00	0.00	0.00	0.00	2.00
Total Sworn	31.00	32.00	34.00	34.00	36.00
Total Civilian	8.00	8.00	9.00	9.00	9.00
Total Personnel	39.00	40.00	43.00	43.00	45.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
General Investigations	1,178,304	1,167,749	1,448,630	667,130	680,710
Persons Crimes - CSCU	1,204,665	1,173,057	1,496,450	1,364,450	1,467,820
Persons Crimes - VCU	1,005,163	1,026,284	1,337,130	1,066,050	995,800
Property Crimes	1,372,166	1,337,831	1,522,520	1,326,610	1,494,570
Intel and Analysis Unit	810,640	1,017,967	1,169,220	1,160,670	1,341,310
Crime Scene Unit	-	-	-	684,520	733,880
Total Expenses	$ 5,570,938	$ 5,722,888	$ 6,973,950	$ 6,269,430	$ 6,714,090

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	4,714,856	4,922,707	5,653,390	5,143,410	5,657,710
Supplies & Contractual	856,082	800,181	1,275,560	1,005,620	1,056,380
Capital Outlay	-	-	45,000	120,400	-
Total Expenses	$ 5,570,938	$ 5,722,888	$ 6,973,950	$ 6,269,430	$ 6,714,090

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	30,081	9,253	-	-	-
Total Expenses	5,570,938	5,722,888	6,973,950	6,269,430	6,714,090
Net Operating Result	$ (5,540,857)	$ (5,713,635)	$ (6,973,950)	$ (6,269,430)	$ (6,714,090)

Special Enforcement

PURPOSE STATEMENT

The Special Enforcement section provides support and addresses problem areas and crime trends through the use of data, research and specialized equipment. It is comprised of the Crime Suppression Team, School Resource Officers (SRO), Day and Night Traffic Teams, Traffic Investigations Unit, K-9 Officers, Family Violence Officers, as well as the Civilian Patrol Technicians (CPT).

ACCOMPLISHMENTS FY 2016

- Completed Data-Driven Approaches to Crime and Traffic Safety (DDACTS) III program, completing two of the three goals
- Worked jointly with other agencies (city, state and federal) to apprehend violent offenders
- Participated in numerous multi-agency DUI task forces

OBJECTIVES FY 2017

- Maintain school resource officer staffing in all public high schools located in the Town of Gilbert and two at large units to provide coverage to junior high and elementary schools
- Maintain or reduce traffic collision rates based upon collisions per one thousand population
- Maintain or reduce alcohol/drug related traffic collision rates based upon alcohol/drug related collisions per one thousand population

BUDGET NOTES

In the FY 2017 budget, supply and contractual expenditures are increasing due to O&M costs for the K-9 units. Additionally, software and hardware increases for crime scene reconstruction and crash analysis services are budgeted. Increases in personnel costs are mostly related to benefit changes; no FTE added.

STRATEGIC INITIATIVES

Community Livability | Technology Leader | Financial Plan | Infrastructure | Economic Development | High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Number of DUI arrests	1,725	1,611	1,618	1,650
Alcohol related collisions per 1,000 residents	0.47	0.66	0.64	0.66
Traffic contacts	49,061	50,293	60,000	65,000
Collisions per 1,000 residents	12.1	13.0	13.5	14.0

GILBERT ARIZONA

Special Enforcement

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Crime Suppression	12.00	14.00	14.00	14.00	14.00
Traffic Unit	18.00	18.00	18.00	18.00	18.00
School Programs	12.00	12.00	10.00	10.00	10.00
Total Sworn	42.00	44.00	42.00	42.00	42.00
Total Civilian	0.00	0.00	0.00	0.00	0.00
Total Personnel	42.00	44.00	42.00	42.00	42.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Crime Suppression	1,440,637	1,491,450	1,857,740	1,876,530	1,888,550
Traffic Unit	2,662,280	2,434,969	2,546,010	2,534,070	2,590,150
School Programs	1,079,840	1,124,121	1,155,280	1,183,480	1,208,860
Total Expenses	$ 5,182,757	$ 5,050,540	$ 5,559,030	$ 5,594,080	$ 5,687,560

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	4,814,321	4,753,513	5,157,610	5,272,180	5,322,870
Supplies & Contractual	330,577	295,667	346,420	267,400	364,690
Capital Outlay	37,859	1,360	55,000	54,500	-
Total Expenses	$ 5,182,757	$ 5,050,540	$ 5,559,030	$ 5,594,080	$ 5,687,560

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	1,569,331	1,622,007	1,350,000	1,705,000	1,630,000
Total Expenses	5,182,757	5,050,540	5,559,030	5,594,080	5,687,560
Net Operating Result	$ (3,613,426)	$ (3,428,533)	$ (4,209,030)	$ (3,889,080)	$ (4,057,560)

Tactical Operations

PURPOSE STATEMENT

The Gilbert Police Department Tactical Operations Section is comprised of three units: SWAT, Special Investigations, and Criminal Apprehension Team. SWAT provides tactical support to other police department units and assists with executing high-risk warrants, barricaded suspects, hostage situations or any incident in which there is increased danger to the public. The Special Investigations Team (SIT) works to suppress organized crime, narcotics trafficking and vice. The Criminal Apprehension Team (CAT) provides direct support to other Investigations units and apprehends wanted felons. All CAT and SIT members are trained SWAT members.

ACCOMPLISHMENTS FY 2016

- Using an Urban Areas Security Initiative (UASI) grant, ballistic helmets, communication headsets, and a medium tactical robot were purchased for the SWAT team
- Resolved all tactical operations without injury or loss of life to officers or innocent persons, and without injury or loss of life to suspects
- Completed full training on all elements of SWAT by sending all SWAT specialty officers through annual advanced officer training in their respective fields
- Completed renovations to a former fire station to create a police canine and SWAT training facility
- SIT detectives seized a large amount of narcotics and over $900,000 in racketeering funds

OBJECTIVES FY 2017

- Provide one unit training day per month for Entry Team, Precision Rifle Operators, Tactical Negotiations Team, Breachers, and Tactical Equipment Operators
- Provide one 4-hour block of firearms training, per month, for Entry and Precision Rifle Operators
- Provide one additional 4-hour block of firearms – sniper training to Precision Rifle Operators
- Provide Basic SWAT School to new unit members
- Provide specialized tactical medicine to all new SWAT paramedics

BUDGET NOTES

FY 2017 budget increases are related to O&M costs from the new SWAT training facility and increases for staff development, training, and travel. Increases in personnel are largely related to step and range movements for sworn officers; no FTE added.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Total Special Investigations Team Cases	180	180	160	100
% of special operations members trained in knowledge, skills, and abilities	100%	100%	100%	100%
Number of special operations members completing the course of instruction	31	31	31	31
Number of tactical operations	6	16	15	12
Training Hours	260	260	260	260

GILBERT ARIZONA

Tactical Operations

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
SWAT	0.00	0.00	0.00	0.00	0.00
Crime Apprehension	7.00	6.00	6.00	6.00	6.00
Special Investigations	6.00	6.00	6.00	6.00	6.00
Total Sworn	13.00	12.00	12.00	12.00	12.00
Total Civilian	0.00	0.00	0.00	0.00	0.00
Total Personnel	13.00	12.00	12.00	12.00	12.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
SWAT	159,121	291,389	223,030	233,580	272,370
Crime Apprehension	918,696	807,402	809,900	789,820	837,230
Special Investigations	786,698	851,794	896,540	763,470	884,610
Total Expenses	$ 1,864,515	$ 1,950,585	$ 1,929,470	$ 1,786,870	$ 1,994,210

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	1,624,049	1,635,195	1,628,610	1,483,380	1,636,250
Supplies & Contractual	240,466	315,390	300,860	303,490	357,960
Capital Outlay	-	-	-	-	-
Total Expenses	$ 1,864,515	$ 1,950,585	$ 1,929,470	$ 1,786,870	$ 1,994,210

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	-	-	-	-	-
Total Expenses	1,864,515	1,950,585	1,929,470	1,786,870	1,994,210
Net Operating Result	$ (1,864,515)	$ (1,950,585)	$ (1,929,470)	$ (1,786,870)	$ (1,994,210)

FIRE AND RESCUE

DEPARTMENT DESCRIPTION

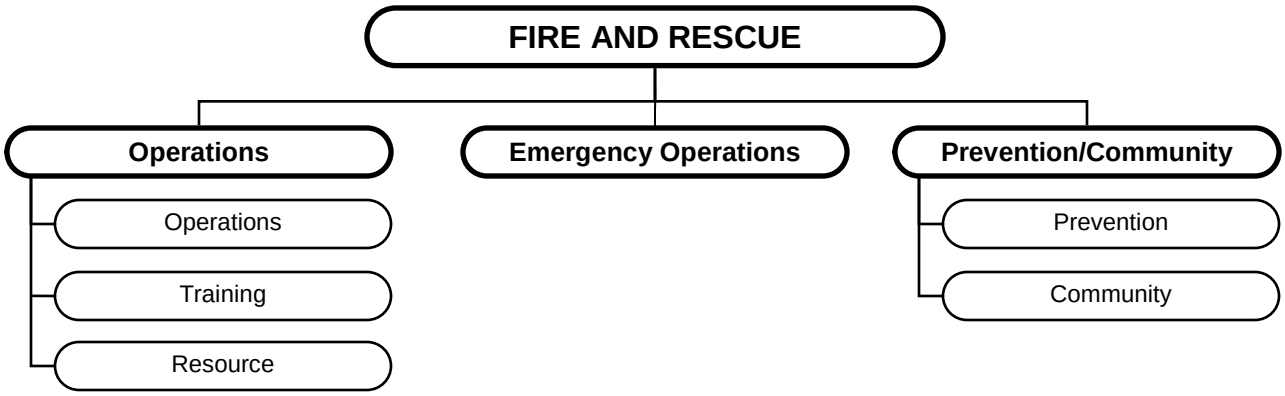
The Gilbert Fire and Rescue Department provides unconditional protection against natural and man-made crises through community education, fire code compliance, emergency management, fire suppression, rescue, and emergency medical services.

STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the department.

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

ORGANIZATIONAL CHART



GILBERT ARIZONA

FIRE AND RESCUE

PERSONNEL BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	5.00	6.00	4.00	4.00	4.00
Organizational Performance	0.00	0.00	2.00	2.00	2.00
Operations	185.00	184.00	185.00	185.00	192.00
Prevention/Community	9.50	10.00	11.00	11.00	11.00
Emergency Operations	1.50	1.00	1.00	1.00	1.00
Total Personnel	201.00	201.00	203.00	203.00	210.00

EXPENSES BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	677,211	721,193	680,460	678,710	1,056,550
Organizational Performance	-	4,278	466,610	457,570	316,130
Operations	23,015,063	23,423,747	26,239,750	25,504,210	27,031,530
Prevention/Community	787,206	1,064,752	1,266,070	1,275,620	1,299,990
Emergency Operations	292,228	204,832	154,220	154,650	156,030
Total Expenses	$ 24,771,708	$ 25,418,802	$ 28,807,110	$ 28,070,760	$ 29,860,230

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	22,116,412	22,184,860	23,992,160	23,721,340	25,991,420
Supplies & Contractual	2,630,360	3,233,942	4,753,800	4,288,420	3,478,090
Capital Outlay	24,936	-	61,150	61,000	390,720
Total Expenses	$ 24,771,708	$ 25,418,802	$ 28,807,110	$ 28,070,760	$ 29,860,230

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	1,551,762	1,572,650	1,619,000	1,653,000	1,690,000
Total Expenses	24,771,708	25,418,802	28,807,110	28,070,760	29,860,230
Net Operating Result	$(23,219,946)	$(23,846,152)	$(27,188,110)	$(26,417,760)	$(28,170,230)

PURPOSE STATEMENT

The Fire and Rescue Operations Division is dedicated to protecting the lives and property of our citizens and those who visit Gilbert. We will strive to provide emergency services that meet or exceed national and local standards while maximizing the use of available resources.

ACCOMPLISHMENTS FY 2016

- Maintained a sub four-minute response time average to emergency incidents
- Delivered training sessions that meet or exceed local, state and national standards for firefighters and emergency medical providers
- Completed purchase of self-contained breathing apparatus for end-of-life replacement
- Completed purchase of mobile and portable radios for end-of-life replacement
- Completed site and budget evaluation for Public Safety Training Facility
- Received approval from the Arizona Department of Health Services for an ambulance services Certificate of Necessity
- Entered a contract with American Medical Response to provide ambulance transportation services in Gilbert
- Hired an additional Service Aide to support activities at the Resource Center

OBJECTIVES FY 2017

- Maintain a sub four-minute response time average to emergency incidents
- Provide training to all operations personnel in order to maintain minimum requirements
- Complete purchase and take delivery of two pumper trucks for end-of-life replacement
- Implement an ambulance services program that allows Gilbert to meet the conditions of its Certificate of Necessity
- Implement a program to address low acuity medical responses within the community
- Utilize information provided in the training facility business plan to develop a long range training strategy
- Begin design of Fire Station #9

BUDGET NOTES

Included in the FY 2017 budget are six Firefights to staff a Low Acuity Response Unit. This will be a pilot program to evaluate how a two person unit would address the non-life threatening calls in an effort to contain future costs. Capital outlay includes funds to purchase two ambulances to provide ambulance transportation services as required by the Certificate of Necessity.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Average response time from apparatus en route to on scene (travel time in minutes : seconds)	3:51	3:57	3:55	3:57
Average time from dispatch to fire unit en route (turnout time in minutes : seconds)	1:06	1:04	1:02	1:02
% of time second due fire unit arrives within 6 minutes (travel time)	81%	80%	76%	75%
Training hours per operations employee	254	265	270	270
Structure fires per 1,000 population	0.25	0.22	0.29	0.30

GILBERT ARIZONA

Operations

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Training	5.00	5.00	5.00	5.00	5.00
Operations	180.00	179.00	175.00	175.00	182.00
Resource	0.00	0.00	5.00	5.00	5.00
Total Personnel	185.00	184.00	185.00	185.00	192.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Training	864,232	681,118	741,920	713,010	817,580
Operations	22,150,831	22,736,678	23,371,250	22,596,360	23,888,070
Resource	-	5,951	2,126,580	2,194,840	2,325,880
Total Expenses	$ 23,015,063	$ 23,423,747	$ 26,239,750	$ 25,504,210	$ 27,031,530

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	20,548,185	20,357,052	21,826,470	21,565,080	23,356,160
Supplies & Contractual	2,456,465	3,066,695	4,413,280	3,939,130	3,284,650
Capital Outlay	10,413	-	-	-	390,720
Total Expenses	$ 23,015,063	$ 23,423,747	$ 26,239,750	$ 25,504,210	$ 27,031,530

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	1,435,804	1,469,206	1,536,000	1,570,000	1,607,000
Total Expenses	23,015,063	23,423,747	26,239,750	25,504,210	27,031,530
Net Operating Result	$(21,579,259)	$(21,954,541)	$(24,703,750)	$(23,934,210)	$(25,424,530)

GILBERT ARIZONA

Prevention/Community

PURPOSE STATEMENT

The Prevention and Community Divisions focus on making our community a safe place to live, visit and work by embracing fire prevention principles through fire plan review, fire code compliance, fire investigation, and community interaction and education.

ACCOMPLISHMENTS FY 2016

- Utilized operations personnel to complete 100% of low hazard occupancy safety surveys
- Utilized a volunteer to assist with completion of re-inspections
- Provided various life safety programs addressing smoke detectors, drowning prevention, car seat safety, bicycle helmet safety, and school talks reaching approximately 19,000 citizens
- Conducted a car seat technician training course
- Delivered two Community Emergency Response Team classes to Gilbert citizens
- Conducted Back to School and Holiday Toy drives for local needy families

OBJECTIVES FY 2017

- Conduct annual fire inspection of all high hazard occupancies within the Town of Gilbert, with Fire Operations conducting annual safety surveys on all low hazard occupancies
- Provide two Community Emergency Response Team classes to Gilbert citizens
- Provide various life safety programs addressing smoke detectors, drowning prevention, car seat safety, bicycle helmet safety, and school talks
- Conduct Back to School and Holiday Toy drives for local needy families
- Expand the use of technology to deliver and gather citizen and employee information more effectively

BUDGET NOTES

No additional FTE were requested during the FY 2017 budget process. Increases in the personnel budget can be attributed to the change in benefit costs. No other significant changes occurred in this area.

STRATEGIC INITIATIVES

Community Livability | Technology Leader | Financial Plan | Infrastructure | Economic Development | High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
% of total commercial occupancies inspected	84%	82%	84%	100%
Arson fires per 1,000 population	0.03	0.04	0.04	0.04
Public education contacts per 1,000 population	71	72	75	75
Total volunteer participation hours	20,596	20,835	21,000	21,500
Value, in dollars, of volunteer support	$475,161	$480,658	$492,870	$515,355

GILBERT ARIZONA

Prevention/Community

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Prevention	6.00	6.00	7.00	7.00	7.00
Community	3.50	4.00	4.00	4.00	4.00
Total Personnel	9.50	10.00	11.00	11.00	11.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Prevention	603,321	615,324	752,160	715,500	742,170
Community	183,885	449,428	513,910	560,120	557,820
Total Expenses	$ 787,206	$ 1,064,752	$ 1,266,070	$ 1,275,620	$ 1,299,990

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	721,615	991,657	1,093,500	1,111,420	1,183,470
Supplies & Contractual	65,591	73,095	111,420	103,200	116,520
Capital Outlay	-	-	61,150	61,000	-
Total Expenses	$ 787,206	$ 1,064,752	$ 1,266,070	$ 1,275,620	$ 1,299,990

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	92,582	91,887	73,000	73,000	73,000
Total Expenses	787,206	1,064,752	1,266,070	1,275,620	1,299,990
Net Operating Result	$ (694,624)	$ (972,865)	$ (1,193,070)	$ (1,202,620)	$ (1,226,990)

PARKS AND RECREATION

DEPARTMENT DESCRIPTION

The Parks and Recreation Department provides opportunities for the citizens to develop skills, learn, exercise, grow, compete, and to accomplish and enjoy a wide-range of leisure pursuits. The Department activities include park and recreation services, programs, activities, and facilities for the community. Department programs include Aquatics, Adult Sports, Special Events, Riparian Programs, Concerts in the Parks, Youth Sports, and Adaptive Recreation Programming. Contracted concession services are offered at various park and facility sites, including Freestone Railroad and Rip City Batting Cages at Freestone Park. The department works closely with the Parks, Recreation and Library Services Advisory Board, and the Human Relations Commission.

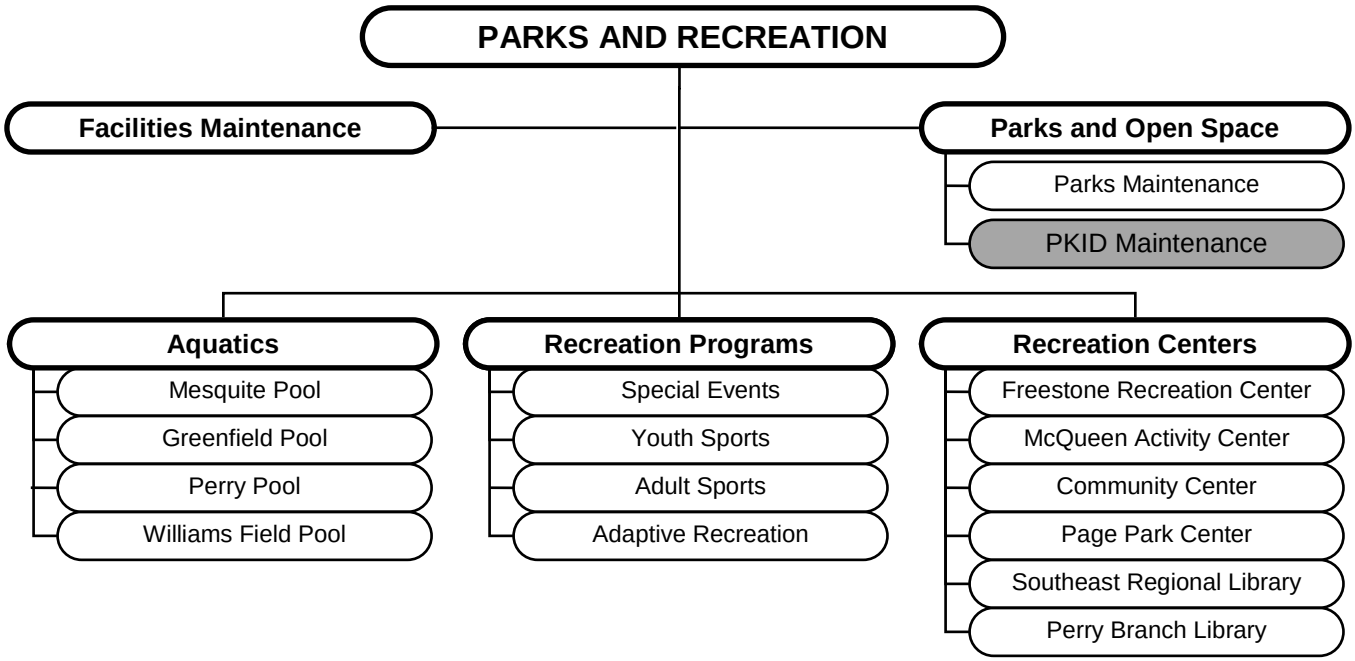
Major facilities and park area resources maintained and managed by the department include: the Freestone Recreation Center, McQueen Park Activity Center, Gilbert Community Center, Page Park Center, meeting rooms at the Southeast Regional Library, Freestone Park, Crossroads Park, McQueen Park, Nichols Park, Discovery Park, Cosmo Park, Zanjero Park, Riparian Preserve, Gilbert Soccer Complex, Water Tower Park, 11 neighborhood parks, and five swimming pools. Additional recreation and municipal areas maintained by the department include 11 parkway improvement districts, the trail system, Civic Center Complex and the South Area Service Center grounds. The department also oversees Facilities Maintenance, and library contracts.

STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the department.

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

ORGANIZATIONAL CHART



GILBERT ARIZONA

PARKS AND RECREATION

PERSONNEL BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	9.85	9.99	10.58	10.58	10.58
Facilities Maintenance	11.00	11.00	12.00	12.00	12.00
Parks and Open Space	31.88	31.88	35.71	35.71	35.71
Aquatics	20.42	17.98	17.78	17.78	17.78
Recreation Centers	37.50	38.54	39.81	39.81	40.12
Recreation Programs	6.82	6.82	6.82	6.82	6.95
Total Personnel	117.47	116.21	122.70	122.70	123.14

EXPENSES BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	886,561	1,155,371	1,200,200	1,216,790	1,174,120
Facilities Maintenance	2,590,663	2,944,416	3,278,800	3,079,605	3,293,270
Parks and Open Space	3,989,147	4,408,213	4,891,900	5,122,327	5,111,610
Aquatics	855,948	901,463	957,330	910,860	1,021,880
Recreation Centers	5,907,310	5,856,893	6,327,310	6,170,660	6,274,180
Recreation Programs	832,770	960,949	990,430	1,037,860	1,031,990
Total Expenses	$ 15,062,399	$ 16,227,305	$ 17,645,970	$ 17,538,102	$ 17,907,050

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	6,074,598	6,297,692	6,974,240	6,808,420	7,186,110
Supplies & Contractual	8,942,135	9,898,892	10,585,730	10,664,500	10,696,940
Capital Outlay	45,666	30,721	86,000	65,182	24,000
Total Expenses	$ 15,062,399	$ 16,227,305	$ 17,645,970	$ 17,538,102	$ 17,907,050

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	3,248,239	3,483,893	3,314,000	3,329,500	3,223,000
Total Expenses	15,062,399	16,227,305	17,645,970	17,538,102	17,907,050
Net Operating Result	$(11,814,160)	$(12,743,412)	$(14,331,970)	$(14,208,602)	$(14,684,050)

Facilities Maintenance

PURPOSE STATEMENT

To maintain and repair assigned facilities and associated systems and equipment in proper working order for the safety and effective use of facilities and to respond to facility maintenance and repair needs of customers.

ACCOMPLISHMENTS FY 2016

- Painted the front walkway entrance of Municipal Center I, painted the exterior doors of Public Safety Center and some exterior trim on the South Area Service Center
- Recoated the flooring in the court holding cells with polymers mosaic epoxy coating
- Foamed roof the old portion of Public Works facility as part of our preventative maintenance program
- Implemented of the threat assessment by PD, which included camera system in Municipal Center II, door lock down systems, and panic buttons
- Replaced four air conditioning units on the Radio Maintenance facility as part of the LRIP program
- Replaced the carpet in the offices and conference rooms in the Public Works facility
- Applied a coating to the inside of the end bells of the two chillers in the Public Safety center, as part on the preventive maintenance program
- Replaced the lighting fixtures with energy efficient fixtures in the police parking garage

OBJECTIVES FY 2017

- Replace security cameras at Public Safety Center and Municipal Center I
- Replace one cooling tower at Public Safety Center
- Replace two air conditioning units at the Heritage Annex building
- Replace the lobby furniture in the police lobby
- Add a backup air conditioning unit to the Public Safety Center 911 area

BUDGET NOTES

No new FTE were added during the FY 2017 budget process. Increases in personnel budget can be attributed to the changes in benefit costs. Increases in supplies and contractual is due to the various building repair and maintenance projects to be completed in FY 2017.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Cost per square foot – Municipal Center I (51,050 square feet)	$8.36	$9.62	$9.09	$8.53
Cost per square foot – Public Works (33,000 square feet)	$3.67	$3.50	$8.98	$4.36
Cost per square foot – Municipal Center II (51,500 square feet)	$2.92	$3.07	$3.75	$3.68
Cost per square foot – Public Safety Center (178,000 square feet)	$4.28	$5.41	$5.19	$6.40
Cost per square foot – South Area Service Center (86,000 square feet)	$2.43	$2.36	$2.40	$2.50
Cost per square foot – Radio Maintenance Facility (7,580 square feet)	$1.98	$1.52	$5.01	$2.47

GILBERT ARIZONA

Facilities Maintenance

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Facilities Maintenance	11.00	11.00	12.00	12.00	12.00
Municipal Center	0.00	0.00	0.00	0.00	0.00
Public Works Facility	0.00	0.00	0.00	0.00	0.00
Municipal Office II	0.00	0.00	0.00	0.00	0.00
Public Safety Center	0.00	0.00	0.00	0.00	0.00
South Area Service Center	0.00	0.00	0.00	0.00	0.00
Heritage Annex	0.00	0.00	0.00	0.00	0.00
Radio Maintenance Facility	0.00	0.00	0.00	0.00	0.00
Total Personnel	11.00	11.00	12.00	12.00	12.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Facilities Maintenance	881,557	974,407	1,203,160	930,575	1,108,090
Municipal Center	426,753	490,931	470,230	464,210	435,490
Public Works Facility	120,973	115,431	181,230	296,260	143,780
Municipal Office II	150,225	158,319	197,850	192,970	189,520
Public Safety Center	762,522	963,490	933,250	923,060	1,139,900
South Area Service Center	209,256	202,646	220,040	206,410	215,370
Heritage Annex	24,395	27,659	30,980	28,180	42,380
Traffic Center/Radio Facility	14,982	11,533	42,060	37,940	18,740
Total Expenses	$ 2,590,663	$ 2,944,416	$ 3,278,800	$ 3,079,605	$ 3,293,270

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	817,115	819,239	920,800	816,020	932,230
Supplies & Contractual	1,773,548	2,094,456	2,301,000	2,230,040	2,361,040
Capital Outlay	-	30,721	57,000	33,545	-
Total Expenses	$ 2,590,663	$ 2,944,416	$ 3,278,800	$ 3,079,605	$ 3,293,270

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	254,022	229,224	228,000	228,000	228,000
Total Expenses	2,590,663	2,944,416	3,278,800	3,079,605	3,293,270
Net Operating Result	$ (2,336,641)	$ (2,715,192)	$ (3,050,800)	$ (2,851,605)	$ (3,065,270)

Parks and Open Space

PURPOSE STATEMENT

To provide clean, safe, and well-maintained parks, trails and open space areas for the residents of Gilbert and visiting patrons. Amenities include baseball and softball fields, multi-purpose play areas, playgrounds, sport courts (volleyball, tennis, basketball), a skate park, dog parks, lakes, trails, and picnic areas.

ACCOMPLISHMENTS FY 2016

- Made improvements to the Riparian Observatory with the installation of a handicap accessible telescope mount
- Increased number of field trips offered from 22 to 38 serving over 2,200 school aged children
- Introduced 4 new camps at the Riparian
- Replaced light pole timers with photo cells
- Completion of Lake Study
- Completed 25% of LRIP assets
- GPS location done for all park light poles
- Installed seven new playgrounds

OBJECTIVES FY 2017

- Increase number of field trips offered
- Increase Riparian program offerings
- Laser level all ballfields
- Complete ADA assessment for all parks and facilities
- Complete landscape adjacent to the new walkway at Crossroads Park
- Install new aeration system at Water Ranch Lake
- Install by-pass inlet pipe at Cosmo Park Lake
- Install self-cleaning intake filter at Cosmo Park Lake

BUDGET NOTES

No FTE were added in FY 2017 for Parks and Open Space in the General Fund. Additional Park Ranger positions had been requested but were not approved during budget process. Increases in personnel budget can be attributed to the change in benefit costs. Contracted landscape maintenance in excess of $150,000 was added to the supplies and contractual budget for various parks.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Increase ramada rentals	773	897	900	925
Increase sport court rentals	1,850	2,037	1,800	1,950
Increase Riparian revenue generated	$25,313	$19,321	$40,372	$26,000
Add new programs/events at Riparian	0.00	2.00	6.00	7.00
Increase field trip educational programs at Riparian	N/A	22.00	38.00	44.00

GILBERT ARIZONA

Parks and Open Space

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Parks and Open Space	31.88	31.88	35.71	35.71	35.71
Total Personnel	31.88	31.88	35.71	35.71	35.71

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Parks and Open Space	3,989,147	4,408,213	4,891,900	5,122,327	5,111,610
Total Expenses	$ 3,989,147	$ 4,408,213	$ 4,891,900	$ 5,122,327	$ 5,111,610

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	1,746,875	1,820,251	2,155,620	2,124,620	2,240,710
Supplies & Contractual	2,242,272	2,587,962	2,707,280	2,966,070	2,846,900
Capital Outlay	-	-	29,000	31,637	24,000
Total Expenses	$ 3,989,147	$ 4,408,213	$ 4,891,900	$ 5,122,327	$ 5,111,610

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	657,121	658,305	579,000	697,500	568,000
Total Expenses	3,989,147	4,408,213	4,891,900	5,122,327	5,111,610
Net Operating Result	$ (3,332,026)	$ (3,749,908)	$ (4,312,900)	$ (4,424,827)	$ (4,543,610)

Aquatics

PURPOSE STATEMENT

To provide a variety of aquatics programs for the community to include public swimming lessons, swim team, dive team, Guardstart programs, special events, and pool rentals. The aquatics programs contribute to community livability by providing important spring and summer activities for youth and adults of our community.

ACCOMPLISHMENTS FY 2016

- Hosted 7,456 youths and adults through our swim lesson program. This program serves all ages and abilities including one-on-one instruction for those with special needs or developmental disabilities
- Provided aquatics maintenance services as required by our IGA's to maintain the pools for the Gilbert, Chandler, and Higley school districts for their program use
- Summer 2015 aquatics program was safe, with no serious accidents or injuries reported
- Gilbert increased private rental opportunities at the renovated Mesquite Aquatic Center for community groups in August, and also provided a birthday party ramada rental option at Mesquite Pool during the summer months
- Gilbert has increased our use of technology with the aquatics program-web based meet results (available weekly), streaming training videos to pool media centers, weekly program updates for parents through e-blasts, and the use of lightning detectors

OBJECTIVES FY 2017

- Continue to refine LRIP asset inventory program developed for pool infrastructure and equipment inventory
- Continue to support Spring (late March) and Summer (May/June/July/August) programming. Adjust program demands and offerings based on school district use, customer demand, and offer new programming based on community needs
- Maximize the use of social media to promote program information and educate the public about the aquatics programs
- Continue excellent cooperation with our school district partners Gilbert, Chandler, and Higley to utilize the aquatics locations for the benefit of the community
- Implement Optimization strategies to increase revenues and decrease expenditures on an annual basis

BUDGET NOTES

While staffing levels remain the same as FY 2016, personnel costs increase as a result of benefit changes. One-time expenses totaling $60,000 are included in the supplies and contractual budget for repainting and resealing the deck at Perry and Williams Field pools.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Attendance at recreation swim	34,843	32,301	34,000	34,000
Increase number of swim lesson participants	7,065	7,456	7,600	7,700
Increase swim and dive team participation	1,875	1,815	1,875	1,900

GILBERT ARIZONA

Aquatics

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Gilbert Pool	0.05	0.00	0.00	0.00	0.00
Mesquite Pool	5.96	5.13	5.05	5.05	5.05
Greenfield Pool	4.93	4.25	4.22	4.22	4.22
Perry Pool	4.61	4.19	4.14	4.14	4.14
Williams Field Pool	4.87	4.41	4.37	4.37	4.37
Total Personnel	20.42	17.98	17.78	17.78	17.78

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Gilbert Pool	3,970	24,954	-	260	-
Mesquite Pool	270,897	263,892	275,600	243,790	281,520
Greenfield Pool	209,670	229,580	251,600	245,570	240,300
Perry Pool	175,983	177,952	216,330	213,760	253,720
Williams Field Pool	195,428	205,085	213,800	207,480	246,340
Total Expenses	$ 855,948	$ 901,463	$ 957,330	$ 910,860	$ 1,021,880

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	584,700	602,631	652,820	652,820	669,770
Supplies & Contractual	271,248	298,832	304,510	258,040	352,110
Capital Outlay	-	-	-	-	-
Total Expenses	$ 855,948	$ 901,463	$ 957,330	$ 910,860	$ 1,021,880

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	416,171	413,583	427,000	404,000	404,000
Total Expenses	855,948	901,463	957,330	910,860	1,021,880
Net Operating Result	$ (439,777)	$ (487,880)	$ (530,330)	$ (506,860)	$ (617,880)

Recreation Centers

PURPOSE STATEMENT

Recreation centers provide clean, safe and well maintained indoor recreational facilities for a wide variety of programs and activities. Services include an extensive class program for all ages, fitness and wellness activities, gymnasiums, sports opportunities, community events, rentals, public meetings and forums. Centers also provide space for senior programs and meals, social service office space, and various other community uses. The amenities and programs offered at the centers add to the livability of Gilbert and enhance the quality of life.

ACCOMPLISHMENTS FY 2016

- Working cooperatively with CIP, a design build firm was selected to address the roof leaks at the Freestone Recreation Center
- New rental and membership fee structure was adopted by Council and implemented
- Several optimization plan recommendations for the Freestone Recreation Center have been implemented
- Optimization plans are being developed for the Gilbert Community Center and McQueen Park Activity Center
- Twelve new pre-school/youth based family programs/events were introduced giving approximately 1,500 attendees a new recreation experience
- Implemented a new seasonal evaluation process for Senior Recreation and Recreation Leaders
- Extensive facility maintenance improvements were made at all centers and the Southeast Regional Library to include paint, flooring, lighting, furniture and equipment upgrades

OBJECTIVES FY 2017

- Continue comprehensive reviews of all center policies and procedures
- Implement sponsorship package opportunities for center events and programs
- Implement applicable Optimization Plan recommendations for the Gilbert Community Center and McQueen Park Activity Center
- Develop a seasonal evaluation process for Recreation Instructors
- Develop a center based SOP related to seasonal onboarding
- Complete roof project at the Freestone Recreation Center
- Replace all strength equipment in the Freestone Recreation Center fitness area
- Actively monitor, modify and create as appropriate membership recruitment and retention programs, incentives and/or events for the Freestone Recreation Center

BUDGET NOTES

Additional seasonal hours were added at the Community Center to cover facility rentals and new programs. A decrease in supplies and contractual is due to the reduction of one-time expenditures from FY 2016.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Increase total number of passes sold (annual, 6 month, monthly) at the Freestone Recreation Center	8,045	8,146	8,200	8,300
Increase annual participation at the Freestone Recreation Center	245,521	225,223	225,500	226,000
Increase total number of Independent Contractor contracts executed for class programs	36	41	42	43

GILBERT ARIZONA

Recreation Centers

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Community Center	5.57	5.79	5.83	5.83	6.14
McQueen Activity Center	8.87	8.87	8.93	8.93	8.93
Page Park Center	0.00	0.00	0.00	0.00	0.00
Freestone Recreation Center	19.27	20.09	20.99	20.99	20.99
Southeast Regional Library	3.79	3.79	4.06	4.06	4.06
Perry Branch Library	0.00	0.00	0.00	0.00	0.00
Total Personnel	37.50	38.54	39.81	39.81	40.12

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Community Center	383,553	426,923	406,720	398,080	431,080
McQueen Activity Center	597,249	524,026	599,590	575,670	575,830
Page Park Center	16,927	11,318	26,410	26,410	14,310
Freestone Recreation Center	1,255,959	1,084,296	1,368,730	1,262,660	1,305,130
Southeast Regional Library	2,691,914	2,935,777	2,888,970	2,870,950	2,809,940
Perry Branch Library	961,708	874,553	1,036,890	1,036,890	1,137,890
Total Expenses	$ 5,907,310	$ 5,856,893	$ 6,327,310	$ 6,170,660	$ 6,274,180

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	1,615,260	1,594,534	1,781,390	1,678,200	1,812,410
Supplies & Contractual	4,246,384	4,262,359	4,545,920	4,492,460	4,461,770
Capital Outlay	45,666	-	-	-	-
Total Expenses	$ 5,907,310	$ 5,856,893	$ 6,327,310	$ 6,170,660	$ 6,274,180

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	1,461,791	1,463,403	1,470,000	1,404,000	1,427,000
Total Expenses	5,907,310	5,856,893	6,327,310	6,170,660	6,274,180
Net Operating Result	$ (4,445,519)	$ (4,393,490)	$ (4,857,310)	$ (4,766,660)	$ (4,847,180)

Recreation Programs

PURPOSE STATEMENT

To improve the quality of life by providing recreational, leisure and educational opportunities for all residents and community groups. We will accomplish this by providing quality programming, making the best use of our existing resources, developing a supportive population of participants and developing effective collaborations and partnerships with local businesses and community groups.

ACCOMPLISHMENTS FY 2016

- Event team permitted 49 Community Events, an increase of 6 events over FY 2015
- Attendance at Gilbert Days Parade and Half Marathon was over 15,000 people
- AZTeK Award winner for the Ka-Pow! Superhero Adventure Run Media Award
- Adaptive Recreation Cheerleading Team was awarded the Gold Medal at the Special Olympics Regional Competition
- Participants in the Adaptive Recreation Bowling program increased approximately 10% over the FY 2015 participation rate
- Participation in Special Olympics Bowling and Cheer competitions increased by 19.6% which surpassed the goal of 8.0%
- Adult sports leagues (softball, basketball, volleyball) and tournaments (softball) had a total of 641 teams registered
- Participation in Fall and Winter adult softball seasons exceeded 99% of capacity

OBJECTIVES FY 2017

- Provide a diverse selection of inviting, family friendly and safe special events for the community
- Expand the use of community service enhancing technologies
- Maintain positive relationships with current event supporters and expand those relationships to new businesses in Gilbert
- Increase Special Olympics sport offerings to include Basketball and Bocce Ball
- Increase participation in State Special Olympics competitions by 8%
- Operate adult sports leagues in softball (113 team max), basketball (56 team max), and volleyball (16 teams max) at 95% capacity for each of the three seasons
- Have all sports schedules, manuals, rosters, and standings online, and have standings for each league done nightly at the conclusion of games

BUDGET NOTES

Seasonal FTE hours increased for the Adaptive Recreation programs. Hours are needed for Special Olympic instructor training, certification requirements, class inclusion aides, and Special Olympics bocce ball instruction. Supplies and contractual were increased due to the increase in number of people participating in the programs.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Number of athletes representing Gilbert at Special Olympics State Bowling and Cheer Competitions	35	51	61	66
Increase the number of electronic communication reaches (web page clicks, social media views, recreation guide ad views, video placement views)	N/A	11,647	146,945	180,000
% of ratings above average or excellent on the event satisfaction surveys provided to participants and sponsors for each special event	N/A	76.43	93.15	85.00

GILBERT ARIZONA

Recreation Programs

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Youth Sports	0.86	0.86	0.86	0.86	0.86
Adult Sports	1.71	1.71	1.71	1.71	1.71
Special Events Admin	3.57	3.57	3.57	3.57	3.57
Special Events	0.00	0.00	0.00	0.00	0.00
Adaptive Recreation	0.68	0.68	0.68	0.68	0.81
Total Personnel	6.82	6.82	6.82	6.82	6.95

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Youth Sports	74,860	74,469	85,160	73,090	88,140
Adult Sports	225,206	291,408	272,810	268,560	280,200
Special Events Admin	293,864	303,100	304,420	302,920	322,150
Special Events	188,753	231,014	271,820	334,270	271,820
Adaptive Recreation	50,087	60,958	56,220	59,020	69,680
Total Expenses	$ 832,770	$ 960,949	$ 990,430	$ 1,037,860	$ 1,031,990

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	532,296	543,109	501,780	563,160	520,440
Supplies & Contractual	300,474	417,840	488,650	474,700	511,550
Capital Outlay	-	-	-	-	-
Total Expenses	$ 832,770	$ 960,949	$ 990,430	$ 1,037,860	$ 1,031,990

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	529,583	719,295	595,000	596,000	596,000
Total Expenses	832,770	960,949	990,430	1,037,860	1,031,990
Net Operating Result	$ (303,187)	$ (241,654)	$ (395,430)	$ (441,860)	$ (435,990)

The General Fund non-departmental section of the budget captures all expenditures that are not directly contributed to a business unit.

Transportation

Transportation consists of the contract with Phoenix-Mesa Gateway Airport. The mission of Phoenix-Mesa Gateway Airport is to develop a safe, efficient, economical and environmentally acceptable air transportation facility.

Outside Agencies

The purpose of outside agencies is to augment funding for various social service agencies that provide service in Gilbert. Staff reviews and scores each application received. Based on the outcome of the scoring process, a proposed recommendation is made to Council.

Capital Projects

The budget for capital projects is determined by the FY2017-2026 Capital Improvement Plan that was adopted by Council on June 23, 2016. Numerous projects have General Fund funding in FY 2017. The following is a summary of the expenditures by CIP category:

Municipal Facilities	$	8,289,000
Parks and Recreation		7,558,000
Streets		1,632,000
Redevelopment		1,105,000
Traffic Signals		696,000
	$	19,280,000

More detail on these CIP projects can be found in the Capital Improvements section.

Other

Insurance

This is the General Fund portion of the Public Entity Insurance package. Policies include police liability, auto liability, auto damage, contractor's equipment, property, general liability, and general excess.

Tuition Reimbursement

Based on historical usage, $150,000 is budgeted to reimburse employees of the General Fund for tuition expenses. This is capped at $5,000 per employee per fiscal year.

Pay for Performance/Step Increase

Council adopted a compensation philosophy which illustrates the importance of linking pay with exceptional performance for all non-sworn Gilbert employees. All sworn Public Safety employees will be compensated based on years of service and performance. A one-time allowance is budgeted in FY 2017 for all non-sworn employees who demonstrate exceptional performance. An ongoing allowance has been budgeted for sworn Public Safety employees.

Compensation

Council adopted a compensation philosophy which requires periodic classification and compensation studies to be completed to ensure that Gilbert is maintaining a compensation structure that is competitive with the market. The FY 2017 funding that is allocated purchase is a placeholder until the study is completed and a implementation strategy is approved by Council.

Economic Development Reserve

The adopted budget includes an Economic Development Reserve. This reserve recognizes the importance of investment in local economic development activities. Per Policy Statement 2011-005, Gilbert shall annually budget an Economic Development Reserve of $5 million in the General Fund for the purpose of supporting economic development activities in Gilbert.

Contingency

Contingency is budgeted for emergencies and unforeseen events at the time of budget approval. Contingency for FY 2017 was calculated to equal the unassigned fund balance after all reserves were identified. Calculation for the contingency amount can be found in the Budget Process section of the document.

GILBERT ARIZONA

Non-Departmental

PERSONNEL	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
No Personnel Allocations	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Transportation	350,000	350,000	350,000	350,000	350,000
Outside Agencies	412,518	489,980	494,530	606,500	626,530
Capital Projects	4,470,440	8,576,495	19,528,530	6,203,120	19,277,600
Other	4,054,405	4,373,350	6,178,060	5,571,170	16,581,600
ED Reserve	-	-	5,000,000	-	5,000,000
Contingency	-	-	8,990,000	4,500,000	10,000,000
Total Expenses	$ 9,287,363	$ 13,789,825	$ 40,541,120	$ 17,230,790	$ 51,835,730

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	-	-	1,321,890	-	5,035,030
Supplies & Contractual	5,507,698	8,903,617	19,690,700	11,027,670	27,523,100
Capital Outlay	3,779,665	4,886,208	19,528,530	6,203,120	19,277,600
Total Expenses	$ 9,287,363	$ 13,789,825	$ 40,541,120	$ 17,230,790	$ 51,835,730

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	590,185	56,037	-	-	-
Total Expenses	9,287,363	13,789,825	40,541,120	17,230,790	51,835,730
Net Operating Result	$ (8,697,178)	$(13,733,788)	$(40,541,120)	$(17,230,790)	$(51,835,730)

FUNDS DESCRIPTION

Enterprise funds are designed to allow a government operation to reflect a financial picture similar to a business enterprise. Gilbert operates these funds on the philosophy that the fees charged will cover 100% of the cost to provide these services – including cost of internal support from the General Fund. Enterprise Funds include:

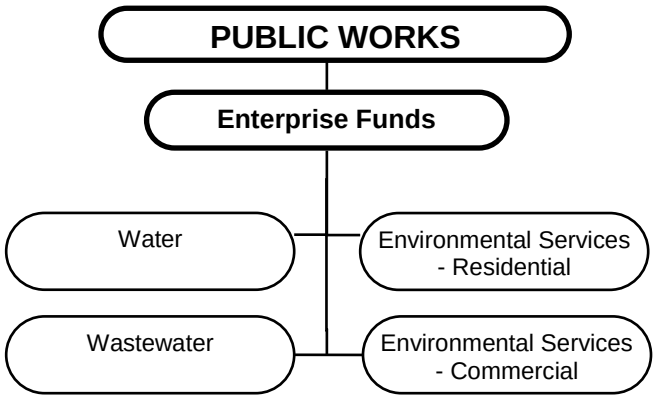
Water	Ensure a safe, dependable water supply
Wastewater	Provide a safe, dependable wastewater collection/treatment system, and a reclaimed water reuse system
Env. Services:	
Residential	Environmentally sound collection and disposal of solid waste for residential customers, and environmental programs such as storm water
Commercial	Environmentally sound collection and disposal of solid waste for commercial customers

FUND ACTIVITY

The following is a statement of revenue, expenses, and transfers for the enterprise funds based on the adopted budget for FY 2017.

			Environmental Services	
	Water	**Wastewater**	**Residential**	**Commercial**
Total Operating Revenues	$ 41,201,000	$ 25,645,000	$ 14,775,500	$ 2,374,670
Total Operating Expenses	(51,336,170)	(29,924,710)	(17,809,910)	(2,481,980)
Operating Income (Loss)	$(10,135,170)	$ (4,279,710)	$ (3,034,410)	$ (107,310)
Non-Operating Revenues (Expenses)	-	-	-	-
Income (Loss) Before Transfers	$(10,135,170)	$ (4,279,710)	$ (3,034,410)	$ (107,310)
Operating Transfers In	-	820,000	170,000	-
Operating Transfers Out	(13,774,490)	(10,291,540)	(1,369,770)	(248,460)
Net Income	$(23,909,660)	$(13,751,250)	$ (4,234,180)	$ (355,770)

ORGANIZATIONAL CHART



GILBERT ARIZONA

ENTERPRISE FUNDS

PERSONNEL BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Water	117.95	116.45	124.95	123.95	129.95
Wastewater	44.68	45.24	42.50	42.50	42.50
Environmental Svc-Residential	76.22	76.72	86.05	84.05	88.05
Environmental Svc-Commercial	7.28	7.28	8.28	8.28	8.28
Total Personnel	246.13	245.69	261.78	258.78	268.78

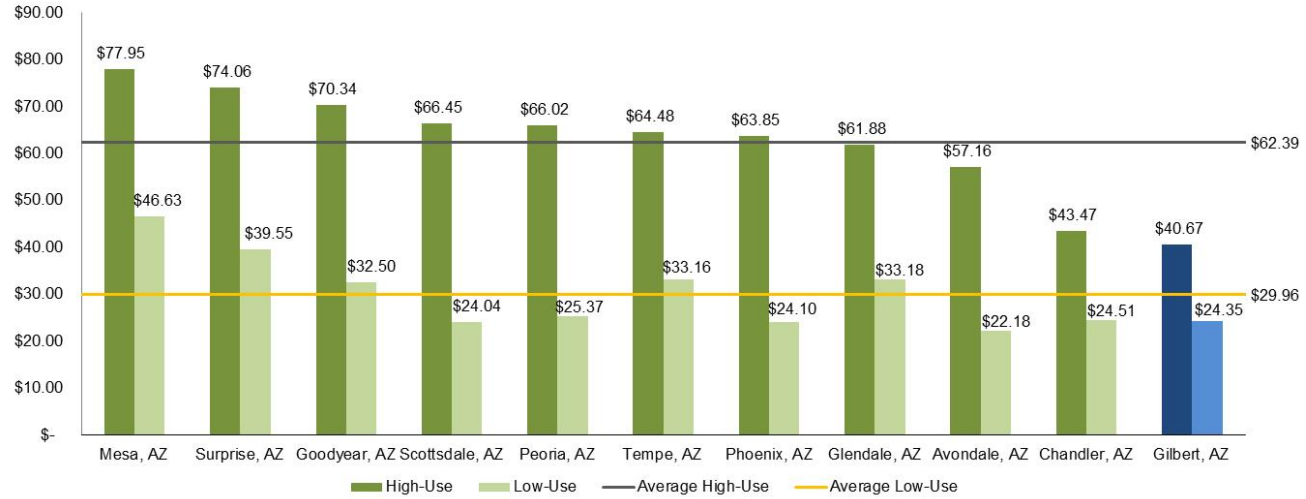
EXPENSES BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Water	36,663,759	24,607,127	51,258,600	26,723,463	51,336,170
Wastewater	18,695,632	16,124,319	26,513,150	15,600,525	29,924,710
Environmental Svc-Residential	11,495,175	14,218,263	20,198,610	15,056,030	17,809,910
Environmental Svc-Commercial	1,975,194	2,165,175	3,067,790	2,352,867	2,481,980
Total Expenses	$ 68,829,760	$ 57,114,884	$ 101,038,150	$ 59,732,885	$101,552,770

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	16,393,312	17,221,492	19,161,750	17,925,443	21,746,120
Supplies & Contractual	48,752,554	34,315,855	44,863,540	37,102,495	46,287,870
Capital Outlay	3,683,894	5,577,537	37,012,860	4,704,947	33,518,780
Total Expenses	$ 68,829,760	$ 57,114,884	$ 101,038,150	$ 59,732,885	$101,552,770

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	80,617,041	81,733,032	83,995,000	83,413,780	83,996,170
Transfers In	831,664	8,457,131	1,075,000	1,075,000	990,000
Total Sources	$ 81,448,705	$ 90,190,163	$ 85,070,000	$ 84,488,780	$ 84,986,170
Total Expenses	63,736,351	49,723,057	89,440,410	51,368,805	92,235,030
Transfers Out	17,124,833	16,812,464	21,704,994	21,704,994	25,684,260
Total Uses	$ 80,861,184	$ 66,535,521	$ 111,145,404	$ 73,073,799	$117,919,290
Net Operating Result	$ 587,521	$ 23,654,642	$ (26,075,404)	$ 11,414,981	$ (32,933,120)

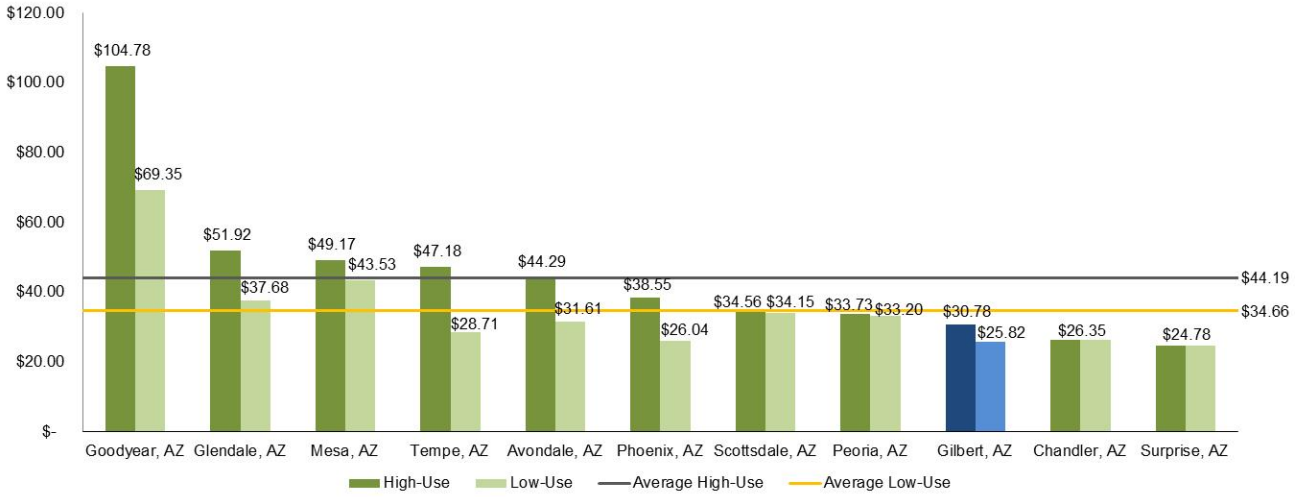
Enterprise Funds Benchmarks

Benchmark: Average Monthly Water Bill (High and Low-Use)



**Figures assume high-use for SFR equates to 17,000 gallons on a 1" meter; low-use for SFR equates to 9,000 gallons on a ¾ meter.*
Source: Valley Benchmark Cities, FY 2014/15

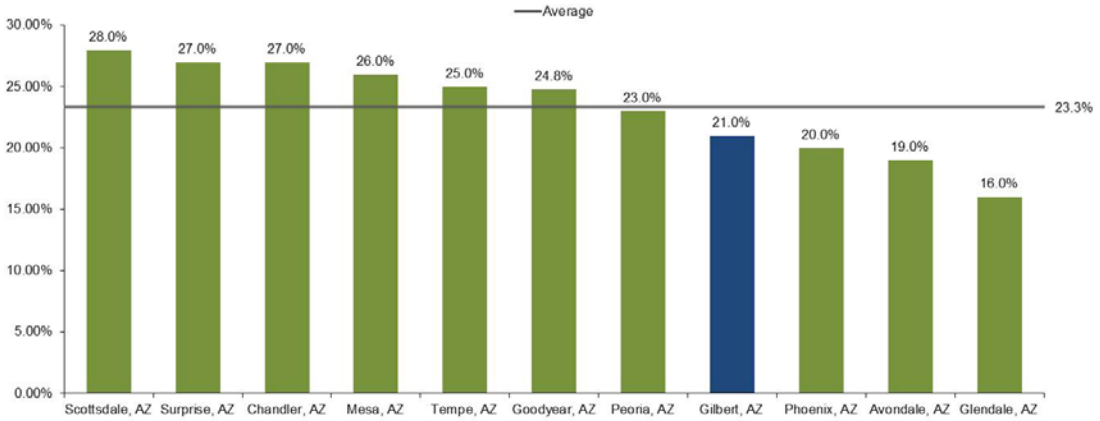
Benchmark: Average Monthly Sewer Bill (High and Low-Use)



** Figures assume high-use for SFR equates to 12,000 gallons; low-use for SFR equates to 8,000 gallons.*
Source: Valley Benchmark Cities, FY 2014/15

Benchmark: Residential Waste Diverted Through Recycling

21.0%
Waste diverted by Gilbert customers



Source: ValleyBenchmark Cities, FY 2014/15

GILBERT
ARIZONA

GILBERT
ARIZONA

FUND DESCRIPTION

Gilbert's Water Fund is financed and operated in a manner similar to private business enterprises. The mission of the Water Division is to ensure a safe and dependable water supply for all residents, businesses, and visitors of Gilbert. The division ensures compliance with the Department's Goals, Gilbert Strategic Plan, Gilbert Code, and local, state, and federal regulations. The Water Division maintains the necessary tools, equipment, and properly trained and skilled personnel in order to meet the public's expectations and resolve problems at the appropriate staff level.

STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the department.

Community Livability

Technology Leader

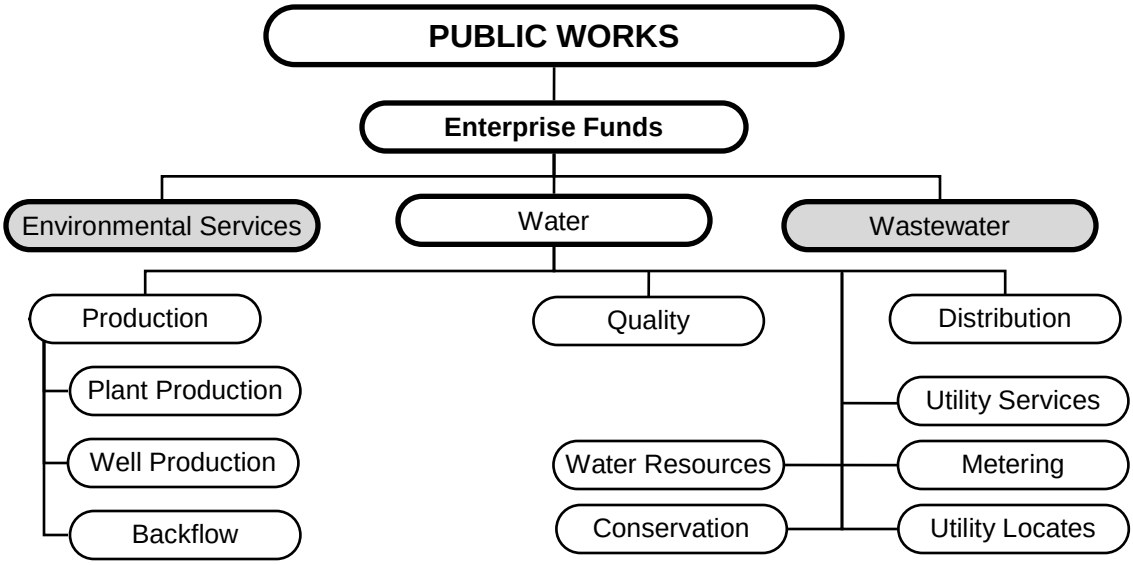
Financial Plan

Infrastructure

Economic Development

High Performing Government

ORGANIZATIONAL CHART



GILBERT ARIZONA

WATER

PERSONNEL BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	1.00	1.00	1.50	1.50	1.50
Conservation	3.00	3.00	4.00	4.00	4.00
Production	40.20	40.20	43.20	42.20	47.20
Quality	6.00	6.00	6.00	6.00	6.00
Distribution	13.00	13.00	17.00	17.00	17.00
Metering	26.00	27.00	28.00	28.00	28.00
Utility Customer Service	17.75	15.25	15.25	15.25	15.25
Public Works Administration	4.00	4.00	3.00	3.00	4.00
Utility Locates	6.00	6.00	6.00	6.00	6.00
Water Resources	1.00	1.00	1.00	1.00	1.00
Total Personnel	117.95	116.45	124.95	123.95	129.95

EXPENSES BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	342,788	416,006	417,340	356,520	755,070
Conservation	254,735	339,332	468,460	362,400	508,190
Production	9,176,324	9,252,413	11,242,890	11,018,060	11,561,000
Quality	552,418	613,379	711,080	564,030	817,680
Distribution	1,537,088	1,689,125	2,381,510	1,884,400	2,841,230
Metering	2,902,901	3,519,605	4,165,020	3,867,450	4,163,220
Utility Customer Service	675,116	612,338	624,750	695,580	661,260
Public Works Administration	190,645	185,551	201,430	126,920	227,310
Utility Locates	224,492	223,626	309,500	188,633	267,850
Water Resources	5,098,600	5,527,565	5,989,230	5,990,560	6,175,380
Non-Departmental	15,708,652	2,228,187	24,747,390	1,668,910	23,357,980
Total Expenses	$ 36,663,759	$ 24,607,127	$ 51,258,600	$ 26,723,463	$ 51,336,170

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	6,866,339	7,404,112	8,286,720	7,635,073	9,583,050
Supplies & Contractual	27,400,972	15,384,899	20,971,410	17,533,490	21,270,480
Capital Outlay	2,396,448	1,818,116	22,000,470	1,554,900	20,482,640
Total Expenses	$ 36,663,759	$ 24,607,127	$ 51,258,600	$ 26,723,463	$ 51,336,170

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	39,283,038	38,938,293	40,391,000	40,321,000	41,201,000
Transfers In	-	7,705,487	-	-	-
Total Sources	$ 39,283,038	$ 46,643,780	$ 40,391,000	$ 40,321,000	$ 41,201,000
Total Expenses	36,663,759	24,607,127	51,258,600	26,723,463	51,336,170
Transfers Out	8,447,872	7,672,312	9,821,884	9,821,884	13,774,490
Total Uses	$ 45,111,631	$ 32,279,439	$ 61,080,484	$ 36,545,347	$ 65,110,660
Net Operating Result	$ (5,828,593)	$ 14,364,341	$(20,689,484)	$ 3,775,653	$(23,909,660)

Conservation

PURPOSE STATEMENT

To ensure Gilbert's water supply is used in the most efficient manner, and that Gilbert complies with state regulations regarding water conservation.

ACCOMPLISHMENTS FY 2016

- Audited four high-priority municipal facilities and provided customized water efficiency upgrade recommendations for each building. Initiated upgrades of water using fixtures at those sites
- Promoted and implemented Water Wise Gilbert program, performing Water Efficiency Checkups on seven commercial facilities; labeled three businesses as Water Wise Gilbert honorees
- Planned and executed the largest Gilbert Water Festival to date—1,153 Gilbert Public School 4th graders registered
- Increased enrollment in the Landscape Irrigation Assistance Program to 44 participants. Since 2015, sixteen of those enrolled have met the goal to be named a Water Wise Gilbert Community
- Partnered with Information Technology and Digital Communications staff to create the online residential water use calculator
- Initiated and facilitated updating of Parks Department irrigation design and construction standards
- Total water use in Gilbert declined year over year, despite residential and commercial growth

OBJECTIVES FY 2017

- Expand the Water Wise Gilbert program, performing Water Efficiency Checkups on ten commercial facilities
- Continue Town facility water audit and retrofits on two additional sites
- Develop a style guide to ensure all of the Water Conservation marketing materials have a cohesive, modern theme
- Research single family residential water end use to better understand changes in water demand over time
- Inventory and create water budgets for the Parks Departments Trail Systems landscapes
- Bring the San Tan Freeway landscape and ADOT into the Landscape Irrigation Assistance Program
- Develop an integrated reporting strategy and guide for participants in the Water Wise Gilbert program

BUDGET NOTES

The FY 2017 budget includes minor increases in personnel costs which is primarily driven by changes to benefits. The supplies and contractual budget has increased slightly to allow for expansion of current service levels, as well as to pilot new services; such as the pilot Turf Removal Program.

STRATEGIC INITIATIVES

Community Livability | Technology Leader | Financial Plan | Infrastructure | Economic Development | High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Number of students participating in education programs	2,792	3,862	4,029	4,200
Residential Water Checkups performed	160	281	300	450
Number of participants in the Landscape Irrigation Assistance Program	15	31	44	52

GILBERT ARIZONA

Conservation

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Conservation	3.00	3.00	4.00	4.00	4.00
Total Personnel	3.00	3.00	4.00	4.00	4.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Conservation	254,735	339,332	468,460	362,400	508,190
Total Expenses	$ 254,735	$ 339,332	$ 468,460	$ 362,400	$ 508,190

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	204,924	289,546	346,040	243,020	394,760
Supplies & Contractual	49,811	49,786	95,790	93,380	113,430
Capital Outlay	-	-	26,630	26,000	-
Total Expenses	$ 254,735	$ 339,332	$ 468,460	$ 362,400	$ 508,190

GILBERT ARIZONA

Production

PURPOSE STATEMENT

Provide safe Potable drinking water that meets or exceeds the EPA requirements.

ACCOMPLISHMENTS FY 2016

- Continued design development for Santan Vista Water Treatment Plant expansion
- Began implementation of Lucity work order system in Wells group to assist in preventive maintenance tracking and LRIP scheduling
- Well Site 22 - installed new NO3 online analyzer and flow control capabilities to accommodate a blending plan with well 20 to Reservoir 20. Nitrate analyzer also installed at reservoir 20 to ensure compliance
- Well Site 28 completed Arsenic Treatment Facility relocation. This increased the production for well 28 by approximately five times what it was before installation
- Installed new filtration system on the water features on Gilbert Road
- Completed replacement of North Water Treatment Plant (NWTP) chemical lines
- Improvements and upgrades to computer systems and control strategies to optimize plant operations

OBJECTIVES FY 2017

- SVWTP phase II design and start construction fall of 2016
- Complete Well 5 rehabilitation CIP project
- Fully implement Lucity work order system for both preventive and corrective maintenance activities at the wells and reservoirs sites
- Hire and train five new staff members related to the Santan Vista WTP expansion
- Replace South Reservoir Roof at NWTP
- NWTP Purchase TOC analyzer to aid in improving plant performance and continuing to achieve water quality MCLs in the distribution system

BUDGET NOTES

The FY 2017 budget includes an increase of five FTE for the expansion of the San Tan Vista Water Treatment Plant – as per the IGA requirements. Supply and contractual line items decreased slightly due to the completion of one-time projects. This offset some of the personnel budget increase; with the total budget increasing approximately 2.75%.

STRATEGIC INITIATIVES

Community Livability | Technology Leader | Financial Plan | Infrastructure | Economic Development | High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Peak day demand (million gallons)	69.2	65.3	69.0	72.0
Daily average water production (million gallons)	43.2	42.9	43.0	45.0
# of exceeded MCL's for water quality	0	0	0	0
Average % of ground water production	25.2%	27.5%	25.0%	25.0%
Average % of surface water production	74.8%	72.5%	75.0%	75.0%
# of incidents/down-time considered a water outage	0	0	0	0
# of times Production was not able to meet system demand	0	0	0	0

GILBERT ARIZONA

Production

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
North Plant Production	18.33	18.33	20.33	19.33	18.33
Santan Vista WTP	11.33	11.33	11.33	11.33	16.33
Well Production	8.34	8.34	9.34	9.34	10.34
Backflow	2.20	2.20	2.20	2.20	2.20
Total Personnel	40.20	40.20	43.20	42.20	47.20

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
North Plant Production	3,967,199	4,029,957	4,937,950	4,812,570	4,768,950
Santan Vista WTP	2,201,447	2,341,546	2,637,160	2,621,710	3,042,220
Well Production	2,813,559	2,685,296	3,471,110	3,382,530	3,542,740
Backflow	194,119	195,614	196,670	201,250	207,090
Total Expenses	$ 9,176,324	$ 9,252,413	$ 11,242,890	$ 11,018,060	$ 11,561,000

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	3,065,576	3,283,118	3,426,860	3,367,760	4,073,490
Supplies & Contractual	6,048,073	5,969,295	7,727,030	7,557,010	7,487,510
Capital Outlay	62,675	-	89,000	93,290	-
Total Expenses	$ 9,176,324	$ 9,252,413	$ 11,242,890	$ 11,018,060	$ 11,561,000

GILBERT ARIZONA

Quality

PURPOSE STATEMENT

Ensure Gilbert's drinking water supply is safe and dependable for all customers, and water quality meets or exceeds all local, state and federal rules and regulations. Provide timely customer service to minimize drinking water quality discrepancy/issues.

ACCOMPLISHMENTS FY 2016

- Maintained 100% compliance with all drinking water regulations
- Completed staff cross training ensuring all chemists are qualified and able to operate all analytical instruments at the water quality compliance laboratory
- Migrated to laptops for better support of field staff when responding to customer inquiries
- Decreased the number of customer complaints by an estimated 15% through efforts to mitigate brown water occurrence and prevent disagreeable water taste or odor
- Scheduled and sampled two water treatment plants and 17 wells, meeting all sampling requirements
- Provided timely response and service to all customer complaints and inquiries

OBJECTIVES FY 2017

- Maintain compliance with all drinking water regulations
- Provide timely response and resolution to all customer complaints and inquiries
- Coordinate with water production reporting software implementation when upgrading data storage software
- Maintain analytical lab compliance and certification
- Expand the existing capabilities of testing in the water quality laboratory
- Assure publication of consumer confidence report with accuracy and in a timely manner
- Provide support to water treatment plants by focusing on optimization of chemical usage and plant performance

BUDGET NOTES

The increase in the FY 2017 budget is attributed primarily to an increase to the supplies and contractual budget. This increase is for one-time purchases associated with testing equipment and studies.

STRATEGIC INITIATIVES

Community Livability | Technology Leader | Financial Plan | Infrastructure | Economic Development | High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Number of violations per year	0	0	0	0
Number of missed deadlines for compliance reports	0	0	0	0
Number of analyses performed in-house	18,994	38,000	41,000	45,000
Number of customer complaints	150	118	100	100
Percent of customer complaints resolved to their satisfaction	100%	100%	100%	100%
Percent deviated from annual department budget	2.0%	2.0%	1.8%	1.8%

GILBERT ARIZONA

Quality

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Quality	6.00	6.00	6.00	6.00	6.00
Total Personnel	6.00	6.00	6.00	6.00	6.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Quality	552,418	613,379	711,080	564,030	817,680
Total Expenses	$ 552,418	$ 613,379	$ 711,080	$ 564,030	$ 817,680

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	330,587	408,287	485,040	444,660	515,390
Supplies & Contractual	221,831	205,092	226,040	119,370	302,290
Capital Outlay	-	-	-	-	-
Total Expenses	$ 552,418	$ 613,379	$ 711,080	$ 564,030	$ 817,680

GILBERT ARIZONA

Distribution

PURPOSE STATEMENT

Water Distribution ensures the integrity of Gilbert's underground water infrastructure by maintaining the water distribution system infrastructure and associated assets.

ACCOMPLISHMENTS FY 2016

- Successfully administered and managed the fire hydrant long range infrastructure program (LRIP) by performing preventative maintenance on 20% of all fire hydrants
- Creation of 17 new standard operating procedures to increase employee safety/awareness
- Participated in the 88th Annual AZ Water Conference; fire hydrant operations and maintenance presentation
- Successfully repaired 90 fire hydrants; saving an estimated $450,000 versus traditional replacement with a contractor
- Received a 100% safety audit score on two Town safety inspections
- Developed a valve exercising program and prioritized all 34,500 valves based on criticality
- Started the valve exercising LRIP and continuing to make adjustments to ensure successful completion of 20% of the water distribution valves

OBJECTIVES FY 2017

- Continue the development of standard operating procedures as a means of ensuring employee safety and overall work knowledge
- Continue with fire hydrant painting to ensure high visibility for firefighting and maintenance needs with a goal of 1,000 for the fiscal year
- Successfully accomplish the fire hydrant replacement LRIP goal of 180 fire hydrant replacements
- Successfully accomplish the valve replacement LRIP goal of 170 valve replacements
- Continued development of water distribution workshops to ensure water operator regulatory compliance
- Operate and exercise a minimum of 8,000 water distribution system valves
- Meet or exceed the annual fire hydrant preventative maintenance goal by completing required maintenance on 2,325 fire hydrants

BUDGET NOTES

The FY 2017 personnel budget increased slightly due to changes in benefits; no new personnel have been included. The supplies and contractual budget increase is associated with the ongoing expansion of the hydrant and valve LRIP schedules.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
# of fire hydrant preventative maintenance performed	627	2,052	4,877	2,324
# of fire hydrants painted	539	623	480	1,000
# of water valves replaced	2	13	50	170
# of fire hydrants replaced	43	52	70	180
# of water service leaks repaired	22	50	52	45
# of water main breaks repaired	8	9	21	15
# of water valves exercised	4,455	5,216	5,300	8,000

GILBERT ARIZONA

Distribution

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Distribution	13.00	13.00	17.00	17.00	17.00
Total Personnel	13.00	13.00	17.00	17.00	17.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Distribution	1,537,088	1,689,125	2,381,510	1,884,400	2,841,230
Total Expenses	$ 1,537,088	$ 1,689,125	$ 2,381,510	$ 1,884,400	$ 2,841,230

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	692,278	774,445	1,116,470	930,510	1,188,770
Supplies & Contractual	840,814	914,680	1,265,040	953,890	1,323,460
Capital Outlay	3,996	-	-	-	329,000
Total Expenses	$ 1,537,088	$ 1,689,125	$ 2,381,510	$ 1,884,400	$ 2,841,230

Metering

PURPOSE STATEMENT

Provide accurate and timely meter readings for accounting of all domestic water produced by Gilbert that is used for residential, commercial, and/or industrial purposes through the installation of new water meters and the monthly reading of existing water meters.

ACCOMPLISHMENTS FY 2016

- Completion of the water meter replacement long range infrastructure program's (LRIP) annual goal, to ensure the appropriate collection of revenues based on accurate consumption. Complies with Arizona Department of Water Resources guidelines as it relates to unaccounted water loss
- Completed one year of testing small diameter water meters, with results indicating that 49% of the water meters identified are under registering by an average of 4%
- Completed one year of productivity tracking for individual/group performance and maintained training matrix for all employees
- Received a 100% safety audit score on two safety inspections
- Added nine new standard operating procedures (SOP's) to increase employee safety and awareness
- Developed and implemented a water meter testing program to test 1.5-inch and 2-inch water meters

OBJECTIVES FY 2017

- Continue the Water Meter Replacement Program (LRIP) to ensure water meters that meet age and consumption criteria are replaced. Re-evaluate the Water Meter Replacement Program to validate the accuracy of change out criteria
- Complete all large water meter tests for the year and replace large water meters found to be under-registering
- Continue installing all water meters in a timely manner to increase customer confidence and minimize disruption
- Replace all water meters that register as zero consumption at time of testing to increase customer confidence and accuracy
- Continue with the testing of all water meter sizes in Gilbert's water system to include 3/4-inch through 8-inch water meters to adhere to the Water Meter Testing Program (LRIP)

BUDGET NOTES

There are no significant changes to the budget for FY 2017.

STRATEGIC INITIATIVES

Community Livability | Technology Leader | Financial Plan | Infrastructure | Economic Development | High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
# of lock-off for delinquent payment	5,086	4,924	3,903	4,637
# of service orders per year	19,781	18,199	19,642	19,207
Average meter reads per cycle per M&O Worker	384	384	361	376
# of meters read for the year	872,552	878,395	994,455	1,007,335
# of new water meters installed	1,826	1,580	1,425	1,610
# of water meters replaced	4,723	5,652	8,787	9,050
# of water meters tested	0	400	1,322	1,450

GILBERT ARIZONA

Metering

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Metering	26.00	27.00	28.00	28.00	28.00
Total Personnel	26.00	27.00	28.00	28.00	28.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Metering	2,902,901	3,519,605	4,165,020	3,867,450	4,163,220
Total Expenses	$ 2,902,901	$ 3,519,605	$ 4,165,020	$ 3,867,450	$ 4,163,220

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	1,652,534	1,657,442	1,779,040	1,679,800	1,814,940
Supplies & Contractual	1,250,367	1,818,475	2,385,980	2,187,650	2,348,280
Capital Outlay	-	43,688	-	-	-
Total Expenses	$ 2,902,901	$ 3,519,605	$ 4,165,020	$ 3,867,450	$ 4,163,220

Utility Customer Service

PURPOSE STATEMENT

The mission of the Customer Service Center is to ensure accurate and timely billing of utility customers. The division provides accurate and quality customer service to residents and the general public that contacts the customer service center.

ACCOMPLISHMENTS FY 2016

- A customer service survey was implemented for all staff to receive feedback on service provided to customers
- Online forms were created for use for customers to enhance efficiency for customers and staff
- The new online Autopay form included a checkbox for Neighbor to Neighbor which increased donations
- Emails to new customers were used to enhance marketing efforts for e-bill services

OBJECTIVES FY 2017

- Expand the use of customer service surveys
- Develop online forms for customers to use, increasing efficiency for customers and staff
- Continue to focus on marketing for E-bill and Neighbor to Neighbor programs.

BUDGET NOTES

The FY 2017 includes minor increases in the personnel budget related to changes in benefits. The supplies and contractual increase is primarily attributed to increased costs associated with existing service levels, such as increased credit card processing fees, or Consumer Price Index increases that are authorized through contract renewals.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government
✓					✓

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
% of utility customers participating in Autopay	27%	31%	32%	35%
% of utility customers participating in E-bills to view their utility billing statements online	18%	17%	18%	20%
Answer incoming calls within the American Water Works Association industry standard of 58 seconds	2:10	3:15	1:38	1:30
Maintain the abandoned call rate below the American Water Works Association industry standard of 5.8%	13%	16%	8%	6%

GILBERT ARIZONA

Utility Customer Service

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Utility Customer Service	17.75	15.25	15.25	15.25	15.25
Total Personnel	17.75	15.25	15.25	15.25	15.25

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Utility Customer Service	675,116	612,338	624,750	695,580	661,260
Total Expenses	$ 675,116	$ 612,338	$ 624,750	$ 695,580	$ 661,260

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	410,053	346,893	353,030	347,410	365,450
Supplies & Contractual	265,063	265,445	271,720	348,170	295,810
Capital Outlay	-	-	-	-	-
Total Expenses	$ 675,116	$ 612,338	$ 624,750	$ 695,580	$ 661,260

Public Works Administration

PURPOSE STATEMENT

The mission of the Public Works Department is to provide reliable customer-focused services by efficiently utilizing highly qualified employees and the latest technology to construct and maintain public infrastructure to enhance community livability.

Our vision is that the Public Works Department will be considered an industry leader by demonstrating continuous quality improvement, innovation, and enhanced processes to provide the best value to our customers.

While keeping the mission and vision in mind, it is the desire of the Public Works Department Administration to provide direction and oversight within all areas of operation and planning. These areas include Engineering, Environmental Services, Street Maintenance, Water and Wastewater. Public Works Administration is committed to optimizing services to the community and providing prompt, courteous, and informed service to our external and internal customers.

ACCOMPLISHMENTS FY 2016

- Implement safety programs, as established, while continuing to identifying safety needs on an ongoing basis
- Continue to implement and develop department-wide Standard Operating Procedures as identified in the areas of safety, personnel rules and staff development
- Continue the evaluation of the cost-effectiveness of department programs, procedures, and processes

OBJECTIVES FY 2017

- Implement safety programs, as established, while continuing to identifying safety needs on an ongoing basis
- Continue to implement and develop department-wide Standard Operating Procedures as identified in the areas of safety, personnel rules and staff development
- Continue the evaluation of the cost-effectiveness of department programs, procedures, and processes

BUDGET NOTES

The FY 2017 budget includes one new FTE; a Deputy Public Works Director. There are no other significant changes to the budget.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Ratio of administration staff to total department	1:40.4	1:74.7	1:102.2	1:78.9

Public Works Administration

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Public Works Admin	4.00	4.00	3.00	3.00	4.00
Total Personnel	4.00	4.00	3.00	3.00	4.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Public Works Admin	190,645	185,551	201,430	126,920	227,310
Total Expenses	$ 190,645	$ 185,551	$ 201,430	$ 126,920	$ 227,310

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	129,361	161,835	115,400	124,390	177,560
Supplies & Contractual	61,284	23,716	86,030	2,530	49,750
Capital Outlay	-	-	-	-	-
Total Expenses	$ 190,645	$ 185,551	$ 201,430	$ 126,920	$ 227,310

GILBERT ARIZONA

Utility Locates

PURPOSE STATEMENT

Protect Gilbert owned underground utilities from damage and or disruption of service to customers and facilitate the locating of utilities within the parameters set forth by Arizona State law.

ACCOMPLISHMENTS FY 2016

- Developed performance measures/metrics for all job related activities and tasks to evaluate operational efficiencies
- Accurately located Gilbert owned utilities within parameters set forth by Arizona Revised Statutes
- Received no fines from the Arizona Corporation Commission
- Collaborated with Geographic Information Systems (GIS) staff to update inconsistencies found in the field
- Responded to all emergencies and unknown Bluestake requests within specific timelines as required
- Participation in all Capital Improvement Projects and final walk throughs for town construction projects related to underground infrastructure
- Responded successfully to more than 21,197 utility locate requests from Arizona 811, consisting of 105,985 separate utilities to be located
- Maintained safety training matrix to ensure compliance with safety training for all employees

OBJECTIVES FY 2017

- Accurately locate all Gilbert owned utilities within the parameters of the Arizona Revised Statutes
- Respond to all utility locating requests within the specified timelines required
- Receive no fines from the Arizona Corporation Commission
- Continue the development of standard operating procedures as a means of ensuring employee safety and overall work knowledge
- Strive to achieve 100% safety audit ratings
- Continue with the interdepartmental cross training program to ensure training requirements are met
- Continue assisting with the development of Public Works related training programs
- Continue identifying discrepancies on GIS and ensure updates are made

BUDGET NOTES

The FY 2017 budget includes a minor increase in personnel based on benefit changes. The supplies and contractual budget is reduced based on one-time funding for purchases in FY 2016 that were completed and therefore not included in FY 2017.

STRATEGIC INITIATIVES

Community Livability | Technology Leader | Financial Plan | Infrastructure | Economic Development | High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
# of Utility Locates requests from Arizona 811	20,330	19,337	21,197	21,500
# of Emergency Locates requests from Arizona 811	311	275	291	300

GILBERT ARIZONA

Utility Locates

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Utility Locates	6.00	6.00	6.00	6.00	6.00
Total Personnel	6.00	6.00	6.00	6.00	6.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Utility Locates	224,492	223,626	309,500	188,633	267,850
Total Expenses	$ 224,492	$ 223,626	$ 309,500	$ 188,633	$ 267,850

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	191,120	195,183	195,590	160,163	209,780
Supplies & Contractual	33,372	28,443	113,910	28,470	58,070
Capital Outlay	-	-	-	-	-
Total Expenses	$ 224,492	$ 223,626	$ 309,500	$ 188,633	$ 267,850

Water Resources

PURPOSE STATEMENT

Ensure the availability of potable water to meet current and future demands for all water demand sectors in Gilbert, and to make certain the water supply is used in the most efficient and sustainable method.

ACCOMPLISHMENTS FY 2016

- Renewed one-year lease with San Carlos Apache Tribe for 20,000 AF of Central Arizona Project (CAP) water
- Entered into agreements with Salt River Project, New Magma Irrigation District and Queen Creek Irrigation District to store groundwater credits
- Initiated percolation enhancements at South Recharge Site to improve performance and increase long term storage credit accrual rate
- Modified well recovery permit to assure the most efficient use of all water sources
- Secured an allocation of Hoover Power for use beginning in 2018
- Initiated permit modification and renewal for Riparian Preserve to increase flexibility for accrual of long term storage credits

OBJECTIVES FY 2017

- Continue advocacy for effective water management policies that do not adversely impact Gilbert
- Maximize Gilbert's ability to make use of all water resources available to the utility
- Develop a permit database and renewal schedule for all water resources permits to maintain compliance
- Develop a strategy and target for the accumulation and use of Long-Term Storage Credits
- Maintain and enhance relationships with key water delivery entities
- Work with the Arizona Department of Water Resources to complete all revisions to past reports with the goal of receiving an updated accounting of Gilbert's standing within the Assured Water Supply rule

BUDGET NOTES

The FY 2017 budget includes minor increases to personnel, based on benefit changes. Supplies and contractual increases are attributed to increased costs associated with the Central Arizona Project energy, capital and other maintenance and repair rate increases.

STRATEGIC INITIATIVES

Community Livability | Technology Leader | Financial Plan | Infrastructure | Economic Development | High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Gallons per capita per day water consumption	199	191	188	188
% increase in surface water supply (additional acquisition)	00.00%	00.00%	00.00%	11.54%
Addition to portfolio of stored credits (in acre feet)	33,933	32,000	29,000	23,000

GILBERT ARIZONA

Water Resources

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Water Resources	1.00	1.00	1.00	1.00	1.00
Total Personnel	1.00	1.00	1.00	1.00	1.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Water Resources	5,098,600	5,527,565	5,989,230	5,990,560	6,175,380
Total Expenses	$ 5,098,600	$ 5,527,565	$ 5,989,230	$ 5,990,560	$ 6,175,380

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	126,608	130,073	126,940	186,150	165,340
Supplies & Contractual	4,971,992	5,397,492	5,862,290	5,804,410	6,010,040
Capital Outlay	-	-	-	-	-
Total Expenses	$ 5,098,600	$ 5,527,565	$ 5,989,230	$ 5,990,560	$ 6,175,380

The non-departmental section of the budget captures all expenditures that are not directly attributed to a business unit. An overview of each section is below.

Debt

Debt is issued to finance construction of water facilities and is repaid through user fees. More information on this can be found in the Debt Section of this budget document.

Contingency

Contingency is budgeted for emergencies and unforeseen events at the time of budget approval. In FY 2017, $2,500,000 is budgeted for contingency.

Capital Projects

The budget for Capital Projects is determined by the FY 2017-2026 Capital Improvement Plan that was adopted as part of the budget, by Council on June 9, 2016. The following projects require Water Fund funding for FY 2017:

Water Rights Settlement	$ 10,500,000
Well Site Upgrades at Various Sites	1,915,000
Cooper and Guadalupe Intersection	1,276,000
Germann - Val Vista to Higley	940,000
Waterline Extension - Desert Lane	882,000
Gilbert Rd Railroad Crossing Upgrade	875,000
NIA Priority CAP Water Acquisition	750,000
San Tan Vista Phase III	608,000
Baseline - Fiesta Tech to McQueen	575,000
Reservoir, Pump Station, Well Conv	411,000
Arsenic Treatment Facility Relocation	289,000
Constellation Way	271,000
NWTP Chemical Line Containment	266,000
Waterline Extension - McQueen Rd	200,000
Fiesta Tech Radio Expansion	115,000
ADA Transition Plan	75,000
Trend Homes Direct System Conv.	60,000
Ash Street - Phase I	60,000
Guadalupe and Gilbert Intersection	43,000
HR Talent Mgmt System	30,000
Gail Water Line Project	9,000
Well Blending Pipeline	$ 4,000

More detail on these CIP projects can be found in the Capital Improvements section of this document.

Other

Insurance $213,300

This is the Water Fund portion of the Public Entity Insurance package. Policies include Auto Liability, Auto Damage, Contractor's Equipment, Property, General Liability, and General Excess.

Pay for Performance $106,390

Council adopted a compensation philosophy which illustrates the importance of linking pay with exceptional service. An allowance is budgeted in FY 2017 for a one time allocation of funds for employees who demonstrate exceptional performance. Once the distribution has been determined, the funds will be transferred to the appropriate cost centers.

Compensation $354,650

Council adopted a compensation philosophy which requires periodic classification and compensation studies to be conducted to ensure that Gilbert is maintaining a compensation structure that is competitive with the market. The FY 2017 funding that is allocated for this purchase is a placeholder until the study is completed and an implementation strategy is approved by Council.

Tuition Reimbursement $10,000

Based on historical usage, $10,000 is budgeted to reimburse employees of the Water Fund for tuition expenses. This is capped at $5,000 per employee per fiscal year.

GILBERT ARIZONA

Non-Departmental

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
No Personnel Allocation	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Debt	13,169,464	252,044	-	-	-
Contingency	-	-	2,500,000	-	2,500,000
Capital Projects	2,329,777	1,774,428	21,884,840	1,435,610	20,153,640
Other	209,411	201,715	362,550	233,300	704,340
Total Expenses	$ 15,708,652	$ 2,228,187	$ 24,747,390	$ 1,668,910	$ 23,357,980

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	-	-	131,250	-	461,040
Supplies & Contractual	13,378,875	453,759	2,731,300	233,300	2,743,300
Capital Outlay	2,329,777	1,774,428	21,884,840	1,435,610	20,153,640
Total Expenses	$ 15,708,652	$ 2,228,187	$ 24,747,390	$ 1,668,910	$ 23,357,980

FUND DESCRIPTION

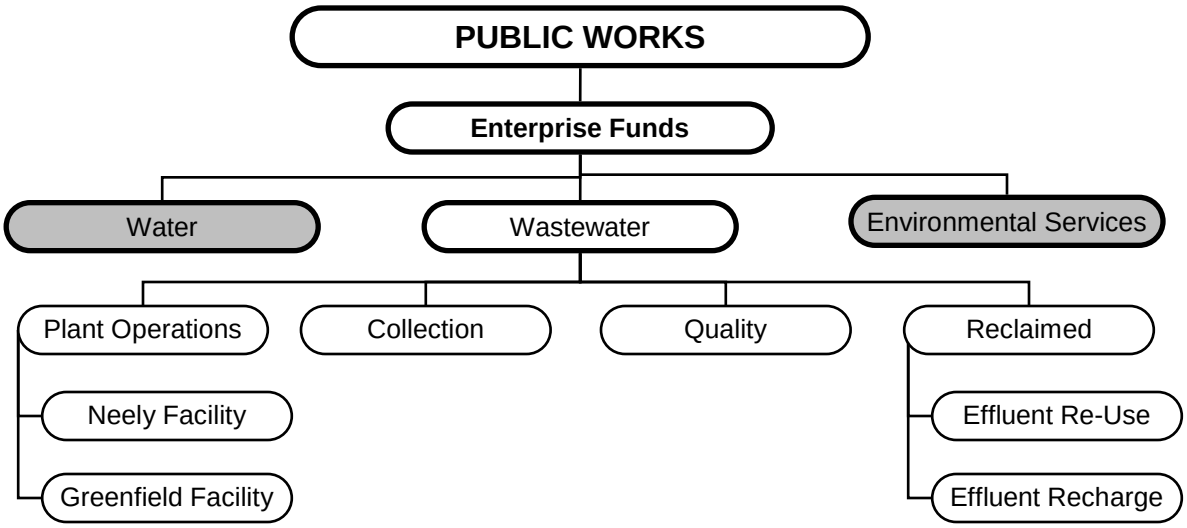
Gilbert's Wastewater Fund is financed and operated in a manner similar to private business enterprises. Costs of providing the services to the public are financed through user charges. The mission of the Wastewater Division is to protect the health and safety of the public and provide reliable and efficient wastewater collection, wastewater treatment, reclaimed water reuse and recharge, wastewater discharge monitoring of industrial and commercial businesses, and mosquito control operations all in a cost effective manner. To responsibly and efficiently accomplish this mission, goals have been established for each functional area. In order to maintain proactive operation and maintenance programs, proper planning is conducted to accurately assess and anticipate the needs of the public and infrastructure. The Wastewater Division maintains the necessary tools, equipment, and properly trained and skilled personnel in order to meet the public's expectations and resolve problems at the appropriate staff level.

STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the department.

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

ORGANIZATIONAL CHART



GILBERT ARIZONA

WASTEWATER

PERSONNEL BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	2.00	2.00	2.50	2.50	2.50
Collection	20.60	21.60	21.60	21.60	21.60
Plant Operations	0.00	0.00	0.00	0.00	0.00
Reclaimed	12.40	12.40	12.40	12.40	12.40
Quality	6.00	6.00	6.00	6.00	6.00
Riparian Programs	3.68	3.24	0.00	0.00	0.00
Storm Water	0.00	0.00	0.00	0.00	0.00
Non-Departmental	0.00	0.00	0.00	0.00	0.00
Total Personnel	44.68	45.24	42.50	42.50	42.50

EXPENSES BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	1,209,852	1,222,845	1,263,020	1,205,400	1,620,410
Collection	3,258,151	3,489,685	4,098,660	4,135,795	3,704,220
Plant Operations	6,757,814	7,150,025	7,271,840	7,266,680	8,318,780
Reclaimed	1,644,787	1,572,541	2,046,590	2,034,040	1,708,000
Quality	522,354	502,289	483,210	458,770	526,410
Riparian Programs	574,017	440,718	-	-	-
Storm Water	-	26,913	-	-	-
Non-Departmental	4,728,657	1,719,303	11,349,830	499,840	14,046,890
Total Expenses	$ 18,695,632	$ 16,124,319	$ 26,513,150	$ 15,600,525	$ 29,924,710

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	3,914,287	3,852,923	3,765,510	3,604,450	4,169,840
Supplies & Contractual	13,502,992	10,604,376	13,513,990	11,560,785	14,822,150
Capital Outlay	1,278,353	1,667,020	9,233,650	435,290	10,932,720
Total Expenses	$ 18,695,632	$ 16,124,319	$ 26,513,150	$ 15,600,525	$ 29,924,710

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	23,983,043	24,730,318	25,302,000	24,966,700	25,645,000
Transfers In	679,007	590,920	920,000	920,000	820,000
Total Sources	$ 24,662,050	$ 25,321,238	$ 26,222,000	$ 25,886,700	$ 26,465,000
Total Expenses	18,695,632	16,124,319	26,513,150	15,600,525	29,924,710
Transfers Out	6,491,168	7,789,688	10,295,360	10,295,360	10,291,540
Total Uses	$ 25,186,800	$ 23,914,007	$ 36,808,510	$ 25,895,885	$ 40,216,250
Net Operating Result	$ (524,750)	$ 1,407,231	$(10,586,510)	$ (9,185)	$(13,751,250)

GILBERT ARIZONA

Collection

PURPOSE STATEMENT

Wastewater Collections is dedicated to providing safe, reliable, efficient, and cost effective operation and maintenance of the wastewater collection system which includes sewer lines, manholes, lift stations, and sewer force mains.

ACCOMPLISHMENTS FY 2016

- Provided safety training to all wastewater staff
- Performed daily inspections at all lift station sites
- Performed annual preventive maintenance service on all lift station pumps
- Responded to and made repairs to sanitary sewer service pipelines and manholes in need of maintenance
- Performed odor control monitoring activities throughout the sewer system and routinely added odor control chemicals to the system
- Treated sanitary sewer manholes for roach control
- Performed routine sewer pipeline cleaning to prevent blockages, overflows, and odors
- Conducted routine inspections of the sewer system using televised inspection equipment (CCTV) in order to identify problem areas that can lead to blockages, overflows, and deterioration of infrastructure

OBJECTIVES FY 2017

- Clean 20% of the sanitary sewer system to prevent sewer line blockages, overflows, and odors
- Inspect 15% of the sanitary sewer system using television inspection (CCTV) equipment to identify problem areas that can lead to sewer line blockages, overflows, and long term deterioration of the infrastructure
- Respond to emergency customer contact events within a one hour to minimize public health, safety, and environmental hazards
- Inspect all lift station sites daily to verify proper operational performance Continue to routinely add odd control chemicals to the sewer system to minimize system odors and customer complaints
- Conduct safety training for specific operational tasks for all appropriate staff to ensure that operations are performed correctly and safely

BUDGET NOTES

The FY 2017 personnel budget increase is attributed to changes in benefits; no new personnel have been included. Supplies and contractual decreased as one of the LRIP programs is now funded through the Wastewater Replacement Fund.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
% of sewer system cleaned	24%	21%	20%	20%
% of sewer system inspected	20%	16%	15%	15%
# of sewer odor complaints	134	129	132	130
# of sewer line blockage complaints	41	65	62	60
% of lift station pumps pulled for preventive maintenance/service	100%	100%	100%	100%
Total annual gallons pumped by lift stations (Million Gallons)	2,192	2,228	2,309	2,425
% of employees receiving required safety training	100%	100%	100%	100%

GILBERT ARIZONA

Collection

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Collection	20.60	21.60	21.60	21.60	21.60
Total Personnel	20.60	21.60	21.60	21.60	21.60

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Collection	3,258,151	3,489,685	4,098,660	4,135,795	3,704,220
Total Expenses	$ 3,258,151	$ 3,489,685	$ 4,098,660	$ 4,135,795	$ 3,704,220

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	1,290,931	1,367,753	1,470,790	1,455,210	1,567,810
Supplies & Contractual	1,947,541	2,099,403	2,627,870	2,680,585	2,136,410
Capital Outlay	19,679	22,529	-	-	-
Total Expenses	$ 3,258,151	$ 3,489,685	$ 4,098,660	$ 4,135,795	$ 3,704,220

GILBERT ARIZONA

Plant Operations

PURPOSE STATEMENT

Wastewater Reclamation Plant (WRP) operations are dedicated to providing safe, reliable, efficient, and cost effective operation and maintenance of the wastewater treatment facility operations, sludge wasting operations, and reclaimed water production.

ACCOMPLISHMENTS FY 2016

- Preventative maintenance work was performed on wastewater treatment plant equipment at the Greenfield WRP
- Preventative maintenance work was performed on wastewater treatment plant equipment at the Neely WRP
- A preliminary design concept effort associated with the next Greenfield WRP expansion project was performed
- A review of the intergovernmental agreement associated with the Greenfield WRP began among the three partner agencies

OBJECTIVES FY 2017

- Continuously track and conduct treatment plant capacity evaluations with the Neely WRP operations contractor (Severn Trent)
- Continuously track and conduct treatment plant capacity evaluations with the Greenfield WRP (City of Mesa)
- Evaluate reclaimed water quality by tracking test results from the Neely WRP and Greenfield WRP
- Conduct daily coordination with the Neely WRP operations contractor and the Greenfield WRP operations staff regarding reclaimed water production operations
- Initiate detailed design efforts associated with the Greenfield WRP Phase III Expansion Project
- Conduct a condition assessment of the Neely WRP facility and a performance review of the facility operations contractor

BUDGET NOTES

The FY 2017 increases are based on contractual obligations with Severn Trent and the Intergovernmental Agreement with the City of Mesa.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Cost of treatment - Neely Treatment Plant (per Million Gallons)	$1,346.39	$1,486.77	$1,409.29	$1,428.28
Cost of treatment - Greenfield Treatment Plant (per Million Gallons)	$1,697.86	$1,551.30	$1,666.94	$1,541.00
Total annual gallons of wastewater influent - Neely Treatment Plant (Million Gallons)	3,130.60	3,033.00	3,228.00	3,248.00
Total annual gallons of wastewater influent - Greenfield Treatment Plant (Million Gallons)	1,516.04	1,789.00	1,894.23	2,080.00
Total annual gallons of wastewater influent – Neely Treatment Plant (Million Gallons)	78%	76%	80%	81%
% of available treatment capacity utilized at Greenfield Treatment Plant	53%	61%	65%	72%
Total Average Daily Influent - Neely & Greenfield WRPs Combined (Million Gallons Per Day)	12.82	13.21	14.03	14.60

GILBERT ARIZONA

Plant Operations

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Neely Treatment Facility	0.00	0.00	0.00	0.00	0.00
Greenfield Treatment Facility	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Neely Treatment Facility	3,964,578	4,408,450	4,549,190	4,464,190	4,643,460
Greenfield Treatment Facility	2,793,236	2,741,575	2,722,650	2,802,490	3,675,320
Total Expenses	$ 6,757,814	$ 7,150,025	$ 7,271,840	$ 7,266,680	$ 8,318,780

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	-	-	-	-	-
Supplies & Contractual	6,757,814	7,150,025	7,271,840	7,266,680	8,318,780
Capital Outlay	-	-	-	-	-
Total Expenses	$ 6,757,814	$ 7,150,025	$ 7,271,840	$ 7,266,680	$ 8,318,780

GILBERT ARIZONA

Reclaimed

PURPOSE STATEMENT

The Effluent Reuse and Recharge Sections are dedicated to providing safe, reliable, and cost effective operation and maintenance of the effluent reuse infrastructure and facilities which includes reclaimed water lines, valves, meters, recovered water wells, pumps, reservoirs, ground water recharge facilities, injection wells, and monitoring wells. Effluent Reuse and Recharge Section operations help provide a reduction and reliance of potable water sources for high use customers.

ACCOMPLISHMENTS FY 2016

- Performed daily reclaimed water monitoring and delivery operations for all user sites and met customer water demands
- Provided safety training to all staff
- Inspected, maintained, and took readings at all reclaimed and recovered water meters
- Performed all permit required water quality sampling and monitoring and submitted regulatory reports on schedule
- Completed the installation of an automated reclaimed water delivery and monitoring system for the Crossroads Park lake
- Completed a MAG meter conversion project utilizing one-time funding; saving approximately $170,000 through purchasing negotiations

OBJECTIVES FY 2017

- Perform water quality sampling and monitoring of reclaimed water and recovered water to ensure compliance with regulations
- Respond to emergency customer contact events within a one hour to minimize hazards and interruptions in service
- Exercise reclaimed water system valves once annually to verify operability
- Monitor reclaimed water meter accuracy Inspect all well sites, reservoirs, and pump stations daily to verify proper performance Perform scheduled preventive maintenance on related pumping equipment and controls
- Monitor and distribute reclaimed water and recovered water to customer sites daily to meet irrigation demands, thus reducing the use of potable water
- Conduct annual safety training for specific operational tasks to ensure that operations are performed correctly and safely.

BUDGET NOTES

The FY 2017 budget decreased slightly due to the completion of the MAG meter replacement project in FY 2016.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
# of permit limit violations per year (APP and Reuse)	0	0	0	0
# of reclaimed water overflow events per year	1	0	0	0
Total annual reclaimed water produced/reused (Million Gallons)	4,531	4,482	4,815	4,950
% of total reclaimed water reused by customers	38%	31%	38%	40%
% of total reclaimed water recharged to aquifer	62%	69%	62%	60%
% of employees receiving required safety training	100%	100%	100%	100%

GILBERT ARIZONA

Reclaimed

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Effluent Re-use	7.40	7.40	7.40	7.40	7.40
Effluent Recharge	5.00	5.00	5.00	5.00	5.00
Total Personnel	12.40	12.40	12.40	12.40	12.40

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Effluent Re-use	1,068,325	1,014,127	1,411,360	1,406,860	1,063,510
Effluent Recharge	576,462	558,414	635,230	627,180	644,490
Total Expenses	$ 1,644,787	$ 1,572,541	$ 2,046,590	$ 2,034,040	$ 1,708,000

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	924,436	931,018	945,830	932,150	989,840
Supplies & Contractual	703,135	641,523	1,100,760	1,101,890	718,160
Capital Outlay	17,216	-	-	-	-
Total Expenses	$ 1,644,787	$ 1,572,541	$ 2,046,590	$ 2,034,040	$ 1,708,000

GILBERT ARIZONA

Quality

PURPOSE STATEMENT

The Wastewater Quality Section is dedicated to providing safe, reliable, and cost effective pollution control activities relating to the wastewater discharge of commercial and industrial businesses. Wastewater Quality Section operations strive to maintain pollutant levels in the wastewater stream below those levels mandated by regulations and oversight agency agreements.

ACCOMPLISHMENTS FY 2016

- Inspected commercial businesses of concern for compliance with Wastewater and Storm Water code requirements and to ensure that proper pretreatment device operation and maintenance is being performed
- Performed required inspections and sampling events at permitted industrial sites
- Completed and submitted all required regulatory reports in a timely manner
- Continued to participate in the multi-city coordination group meetings to align commercial pretreatment program compliance strategies and education
- Coordinated with Development Services to review new commercial and industrial business design plans
- Provided necessary safety training to staff
- Processed all business licenses and wastewater discharge questionnaires
- Transitioned to 100% paperless commercial and industrial user field inspections through the use of electronic tablets

OBJECTIVES FY 2017

- Perform annual inspections and sampling activities at all industrial users requiring a wastewater discharge permit to ensure compliance with regulatory requirements
- Inspect and educate all commercial businesses of concern once annually to verify compliance with wastewater and storm water code requirements and ensure that proper pretreatment device operation and maintenance is being performed
- Review and process all new wastewater questionnaires to obtain familiarity with business operations relating to code requirements
- Continue to monitor industrial wastewater discharge permitting activity and review and process new permits when required
- Distribute related educational brochures and information to customers during inspections, service calls, and at public outreach events
- Conduct annual safety training for specific operational tasks to ensure that operations are performed correctly and safely

BUDGET NOTES

The FY 2017 personnel budget increase is due to changes in benefits, rather than the addition of personnel. There are no significant changes to the supplies and contractual budget.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Commercial businesses of concern inspected	1,438	1,169	1,361	1,400
Commercial businesses of concern inspected	100%	100%	100%	100%
Permitted industrial users	26	27	27	28
Permitted industrial users inspected	100%	100%	100%	100%
New business development plans reviewed	132	148	150	150
Wastewater sampling events (days)	22	24	22	22
New business registrations processed	937	831	995	1,000

GILBERT ARIZONA

Quality

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Quality	6.00	6.00	6.00	6.00	6.00
Total Personnel	6.00	6.00	6.00	6.00	6.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Quality	522,354	502,289	483,210	458,770	526,410
Total Expenses	$ 522,354	$ 502,289	$ 483,210	$ 458,770	$ 526,410

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	454,679	442,816	427,580	403,290	466,780
Supplies & Contractual	67,675	59,473	55,630	55,480	59,630
Capital Outlay	-	-	-	-	-
Total Expenses	$ 522,354	$ 502,289	$ 483,210	$ 458,770	$ 526,410

The non-departmental section of the budget captures all expenditures that are not directly attributed to a business unit. An overview of each section is below.

Contingency

Contingency is budgeted for emergencies and unforeseen events at the time of budget approval. In FY 2017, $2,000,000 is budgeted for contingency.

Capital Projects

The budget for Capital Projects is determined by the FY 2017-2026 Capital Improvement Plan that was adopted by Council on June 9, 2016. The following projects require Wastewater Fund funding for FY 2017:

Fiesta Tech Sewer/Lift Station	$3,999,000
Reclaimed Water Res #1 Rehab	1,461,000
GWRP - Plant Improvements	1,327,000
Candlewood Lift Station	1,126,000
Alternative Recovery Well R-5	899,000
Greenfield Odor Control Scrubber	753,000
South Recharge Site - Phase II	575,000
GWRP Plant - Phase III	548,000
Santan Lift Station Odor Control	149,000
Ash Street - Phase I	57,000
ADA Transition Plan	25,000
HR Talent Management System	$ 12,000

More detail on these CIP projects can be found in the Capital Improvements section of this document.

Other

Insurance **$62,550**

This is the Wastewater Fund portion of the Public Entity Insurance Package. Policies include Auto Liability, Auto Damage, Contractor's Equipment, Property, General Liability, and General Excess.

Pay for Performance **$46,300**

Council adopted a compensation philosophy which illustrates the importance of linking pay with exceptional service. An allowance is budgeted in FY 2017 for a one-time allocation of funds for employees who demonstrate exceptional performance. Once the distribution has been determined, the funds will be transferred to the appropriate cost centers.

Compensation **$154,320**

Council adopted a compensation philosophy which requires periodic classification and compensation studies to be conducted to ensure that Gilbert is maintaining a compensation structure that is competitive with the market. The FY 2017 funding that is allocated for this purchase is a placeholder until the study is completed and an implementation strategy is approved by Council.

Tuition Reimbursement **$3,000**

Based on historical usage, $3,000 is budgeted to reimburse employees of the Wastewater Fund for tuition expenses. This is capped at $5,000 per employee per fiscal year. Additional amounts could be funded through contingency if needed.

GILBERT ARIZONA

Non-Departmental

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
No Personnel Allocation	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Debt	3,417,023	-	-	-	-
Contingency	-	-	2,000,000	-	2,000,000
Capital Projects	1,241,458	1,644,491	9,233,650	435,290	10,932,720
Other	70,176	74,812	116,180	64,550	1,114,170
Total Expenses	$ 4,728,657	$ 1,719,303	$ 11,349,830	$ 499,840	$ 14,046,890

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	-	-	48,630	-	200,620
Supplies & Contractual	3,487,199	74,812	2,067,550	64,550	2,913,550
Capital Outlay	1,241,458	1,644,491	9,233,650	435,290	10,932,720
Total Expenses	$ 4,728,657	$ 1,719,303	$ 11,349,830	$ 499,840	$ 14,046,890

ENVIRONMENTAL SERVICES - RESIDENTIAL

FUND DESCRIPTION

The mission of Environmental Services - Residential is to manage Gilbert's integrated solid waste operations and to provide environmentally sound and cost effective services to meet the needs of the residents. Gilbert's solid waste activities are financed and operated in a manner similar to private business enterprises, where costs of providing the services to the residential and commercial customers are covered by user charges.

These operations and services are directed toward ensuring the public health and welfare through the collection and disposal of solid waste (garbage, hazardous waste, and recyclable materials) from residential and commercial/industrial sources, educating members of the general public and business community regarding the proper disposal of wastes, and encouraging the diversion of waste from landfills through the recycling, reuse, and recovery of selected materials.

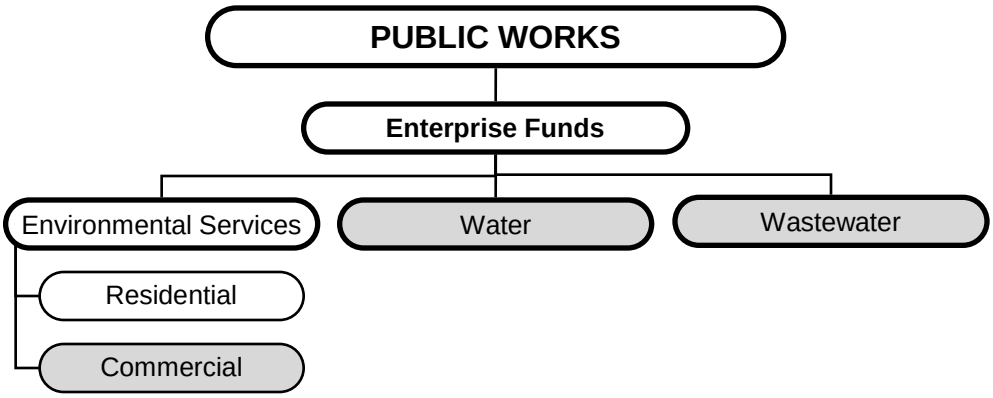
The Residential Fund also contains Street Cleaning (sweeping), and Storm Water services. These programs are in line with the mission of the Environmental Services division and promote the public health and safety of our citizens.

STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the department.

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

ORGANIZATIONAL CHART



ENVIRONMENTAL SERVICES - RESIDENTIAL

PERSONNEL BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	5.52	5.52	5.52	5.52	5.52
Residential Collections	70.70	71.20	71.20	68.20	72.20
Street Cleaning	0.00	0.00	7.33	7.33	7.33
Storm Water	0.00	0.00	2.00	3.00	3.00
Non-Departmental	0.00	0.00	0.00	0.00	0.00
Total Personnel	76.22	76.72	86.05	84.05	88.05

EXPENSES BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	1,088,376	1,069,196	1,158,470	1,103,190	1,393,490
Residential Collections	10,312,233	12,863,264	12,087,990	10,945,050	11,875,940
Street Cleaning	-	-	940,250	865,250	937,250
Storm Water	-	-	323,420	329,590	403,660
Non-Departmental	94,566	285,803	5,688,480	1,812,950	3,199,570
Total Expenses	$ 11,495,175	$ 14,218,263	$ 20,198,610	$ 15,056,030	$ 17,809,910

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	5,085,059	5,315,938	6,492,720	6,102,230	7,319,510
Supplies & Contractual	6,401,766	6,826,436	8,600,870	6,691,950	8,492,170
Capital Outlay	8,350	2,075,889	5,105,020	2,261,850	1,998,230
Total Expenses	$ 11,495,175	$ 14,218,263	$ 20,198,610	$ 15,056,030	$ 17,809,910

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	14,866,687	15,608,152	15,875,000	15,571,470	14,775,500
Transfers In	152,657	160,724	155,000	155,000	170,000
Total Sources	$ 15,019,344	$ 15,768,876	$ 16,030,000	$ 15,726,470	$ 14,945,500
Total Expenses	11,495,175	14,218,263	20,198,610	15,056,030	17,809,910
Transfers Out	1,894,053	1,161,004	1,326,070	1,326,070	1,369,770
Total Uses	$ 13,389,228	$ 15,379,267	$ 21,524,680	$ 16,382,100	$ 19,179,680
Net Operating Result	$ 1,630,116	$ 389,609	$ (5,494,680)	$ (655,630)	$ (4,234,180)

Residential Collections

PURPOSE STATEMENT

Residential Collections manages Gilbert's residential solid waste operations by providing efficient and effective services through best management practices to meet the needs of the community. Services provided to protect the health; safety and wellness of the community include the collection and disposition of contained and uncontained refuse, recycling, household hazardous waste, and green organics material.

ACCOMPLISHMENTS FY 2016

- Modified bulk trash boundaries
- Modified residential contained collection schedule
- Reported service misses increased - New trash and recycle schedule rolled out January 4, 2016 (provided go back service the entire month of January, as residents were getting used to their new schedule, to keep customer satisfaction rating high)
- Decreased OSHA recordable injury rate to two

OBJECTIVES FY 2017

- Continue route optimization for more efficient service delivery and rate stabilization
- Develop an asset refurbishment and replacement schedule
- Continue to keep OSHA recordable injury rate below five

BUDGET NOTES

The FY 2017 personnel budget includes the addition of four FTE in the Uncontained (Bulk) Trash section. The supply and contractual budget reduction is attributed to reductions in fuel based on efficiencies achieved through the re-routing that was completed in FY 2016. The capital budget decreased based on the completion of one-time purchases during FY 2016.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Number of residential customers	72,006	72,424	73,625	72,685
Total tons of contained refuse collected	69,476	70,271	71,841	70,529
Total tons of uncontained refuse collected	16,099	17,962	18,435	17,499
Total tons of recycling collected/blue barrel	19,851	18,870	19,128	19,283
Recycling rate - residential contained	22.2%	21.2%	21.0%	21.5%
Households served by HHW Facility	7,112	7,077	7,952	7,380
Pounds of HHW collected	428,896	452,894	435,317	439,036
% of HHW recycled	92.3%	92.9%	90.0%	87.0%

GILBERT ARIZONA

Residential Collections

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Residential Collections	30.00	31.00	31.00	31.00	31.00
Uncontained Collections	21.00	21.00	21.00	20.00	24.00
Recycling	9.20	9.70	9.70	8.70	8.70
Environmental Programs	4.50	4.50	4.50	4.50	4.50
Outreach Programs	6.00	5.00	5.00	4.00	4.00
Total Personnel	70.70	71.20	71.20	68.20	72.20

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Residential Collections	5,576,075	6,996,864	6,984,630	6,297,950	6,497,690
Uncontained Collections	2,296,023	3,093,063	2,498,090	2,310,470	2,860,790
Recycling	1,648,997	2,115,933	1,792,810	1,682,290	1,717,210
Environmental Programs	433,863	440,601	445,600	424,670	482,060
Outreach Programs	357,275	216,803	366,860	229,670	318,190
Total Expenses	$ 10,312,233	$ 12,863,264	$ 12,087,990	$ 10,945,050	$ 11,875,940

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	4,316,106	4,568,148	4,980,520	4,832,800	5,342,410
Supplies & Contractual	5,996,127	6,428,531	6,022,070	5,619,150	5,779,530
Capital Outlay	-	1,866,585	1,085,400	493,100	754,000
Total Expenses	$ 10,312,233	$ 12,863,264	$ 12,087,990	$ 10,945,050	$ 11,875,940

The non-departmental section of the budget captures all expenditures that are not directly contributed to a business unit. An overview of each section is below.

Contingency

Contingency is budgeted for emergencies and unforeseen events at the time of budget approval. Contingency is calculated to equal the unassigned fund balance after all reserves were identified. In FY 2017, $1,500,000 is budgeted for contingency.

Capital Projects

The budget for Capital Projects is determined by the FY 2017-2026 Capital Improvement Plan that was adopted by Council on June 9, 2016. The following projects require Environmental Services Residential Fund funding for FY 2017:

CNG Fueling Station	$ 1,157,000
Ash Street Extension	44,000
ADA Transition Plan	25,000
HR Talent Mangement System	$ 18,000

More detail on these CIP projects can be found in the Capital Improvements section of this budget document.

Other

Insurance $81,200

This is the Environmental Services Residential Fund portion of the Public Entity Insurance package. Policies include Auto Liability, Auto Damage, Contractor's Equipment, Property, General Liability, and General Excess.

Pay for Performance $81,260

Council adopted a compensation philosophy which illustrates the importance of linking pay with exceptional service. An allowance is budgeted in FY 2016 for a one time allocation of funds for employees who demonstrate exceptional performance. Once the distribution has been determined, the funds will be transferred to the appropriate cost centers.

Compensation $270,880

Council adopted a compensation philosophy which requires periodic classification and compensation studies to be conducted to ensure that Gilbert is maintaining a compensation structure that is competitive with the market. The FY 2017 funding that is allocated for this purchase is a placeholder until the study is completed and an implementation strategy is approved by Council.

Tuition Reimbursement $10,000

Based on historical usage, $10,000 is budgeted to reimburse employees of the Environmental Services Residential Fund for tuition expenses. This is capped at $5,000 per employee per fiscal year. Additional funding may be provided through contingency if necessary.

GILBERT ARIZONA

Non-Departmental

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
No Personnel Allocation	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Contingency	-	-	1,500,000	-	1,500,000
Capital Projects	8,350	209,304	4,019,620	1,725,750	1,244,230
Other	86,216	76,499	168,860	87,200	455,340
Total Expenses	$ 94,566	$ 285,803	$ 5,688,480	$ 1,812,950	$ 3,199,570

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	-	(25)	77,660	-	352,140
Supplies & Contractual	86,216	76,524	1,591,200	87,200	1,603,200
Capital Outlay	8,350	209,304	4,019,620	1,725,750	1,244,230
Total Expenses	$ 94,566	$ 285,803	$ 5,688,480	$ 1,812,950	$ 3,199,570

ENVIRONMENTAL SERVICES - COMMERCIAL

FUND DESCRIPTION

The Environmental Services Commercial Collections section is a viable option for commercial businesses for their trash and recycling collection needs. Gilbert offers three, four, six and eight cubic yard front-end load containers, as well as 10, 20, and 40 cubic yard, roll-off boxes. Staff collaborates with customers to engage in innovative opportunities for recycling. Commercial Collections is an enterprise fund that must be self-supporting. The goal is to always charge a price that is fair to customers and to provide excellent customer service. Services are offered seven days a week.

Operations and services are directed toward ensuring the public health and welfare through the disposal of commercial solid waste from commercial/industrial sources. The division promotes the diversion of these wastes through comprehensive recycling programs.

Commercial services are provided to all of the Town of Gilbert facilities and staff is available to respond to emergency situations.

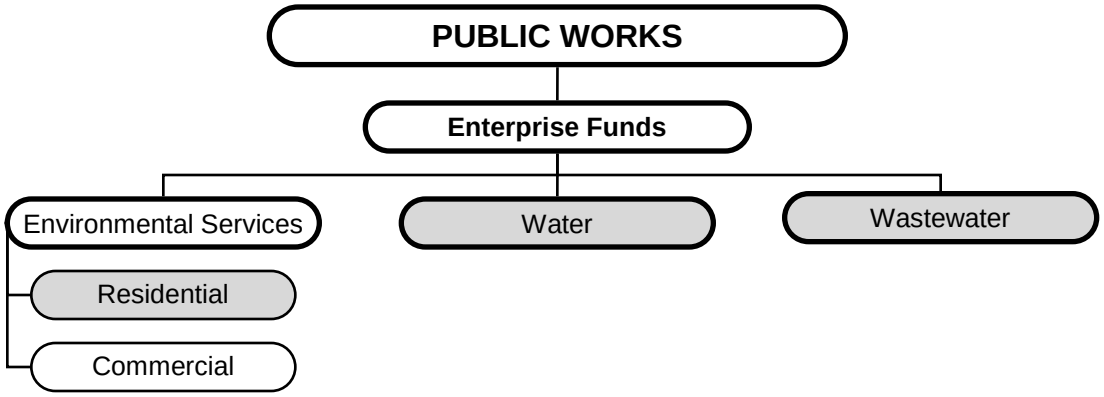
STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

department.

ORGANIZATIONAL CHART



ENVIRONMENTAL SERVICES - COMMERCIAL

PERSONNEL BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	0.48	0.48	0.48	0.48	0.48
Commercial Collections	6.80	6.80	7.80	7.80	7.80
Non-Departmental	0.00	0.00	0.00	0.00	0.00
Total Personnel	7.28	7.28	8.28	8.28	8.28

EXPENSES BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	48,280	43,615	57,820	46,270	62,930
Commercial Collections	1,918,036	2,097,081	2,388,710	2,151,737	2,021,150
Non-Departmental	8,878	24,479	621,260	154,860	397,900
Total Expenses	$ 1,975,194	$ 2,165,175	$ 3,067,790	$ 2,352,867	$ 2,481,980

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	527,627	648,519	616,800	583,690	673,720
Supplies & Contractual	1,446,824	1,500,144	1,777,270	1,316,270	1,703,070
Capital Outlay	743	16,512	673,720	452,907	105,190
Total Expenses	$ 1,975,194	$ 2,165,175	$ 3,067,790	$ 2,352,867	$ 2,481,980

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	2,484,273	2,456,269	2,427,000	2,554,610	2,374,670
Transfers In	-	-	-	-	-
Total Sources	$ 2,484,273	$ 2,456,269	$ 2,427,000	$ 2,554,610	$ 2,374,670
Total Expenses	1,975,194	2,165,175	3,067,790	2,352,867	2,481,980
Transfers Out	291,740	189,460	261,680	261,680	248,460
Total Uses	$ 2,266,934	$ 2,354,635	$ 3,329,470	$ 2,614,547	$ 2,730,440
Net Operating Result	$ 217,339	$ 101,634	$ (902,470)	$ (59,937)	$ (355,770)

Commercial Collections

PURPOSE STATEMENT

The Commercial Collection Section of the Environmental Services Division strives to offer safe, efficient, and effective solid waste and recycling collection to town facilities, non-profit institutions, and the business community of Gilbert. The section endeavors to promote fair competition amongst all commercial haulers that operate within the town through competitive pricing and customer service.

ACCOMPLISHMENTS FY 2016

- Optimized service levels for customers
- Optimized routing strategies
- Increased recycling commodities collected
- Decreased OSHA recordable injury rate - set a baseline for measurement

OBJECTIVES FY 2017

- Continue route optimization for more efficient service delivery and rate stabilization
- Conduct full scale route audit
- Develop an asset refurbishment and replacement schedule

BUDGET NOTES

The FY 2017 budget is reduced primarily due to the removal of capital expenses. This fund could be impacted by Senate Bill 1079 which allows multi-family residential customers to select their service provider. It is anticipated this could result in a minor decrease in revenues and therefore capital purchases have been delayed until the full impact is known. The performance measure shown below (tons of refuse collected) reflects the reduced tonnage that is anticipated for FY 2017.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Tons of refuse collected	22,228	22,650	23,868	20,624
Cubic yards of refuse collected	709,797	727,848	732,940	723,528
Tons of recycling collected	660	666	766	697
Recycling rate - diversion	3.0%	3.0%	3.0%	3.4%

GILBERT ARIZONA

Commercial Collections

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Commercial Collections	5.80	5.80	5.80	5.80	5.80
Commercial Rolloffs	1.00	1.00	2.00	2.00	2.00
Total Personnel	6.80	6.80	7.80	7.80	7.80

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Commercial Collections	1,512,536	1,580,027	1,853,460	1,680,517	1,477,460
Commercial Rolloffs	405,500	517,054	535,250	471,220	543,690
Total Expenses	$ 1,918,036	$ 2,097,081	$ 2,388,710	$ 2,151,737	$ 2,021,150

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	486,125	608,709	554,250	542,490	584,650
Supplies & Contractual	1,431,911	1,488,372	1,512,460	1,301,900	1,436,500
Capital Outlay	-	-	322,000	307,347	-
Total Expenses	$ 1,918,036	$ 2,097,081	$ 2,388,710	$ 2,151,737	$ 2,021,150

The non-departmental section of the budget captures all expenditures that are not directly attributed to a business unit. An overview of each section is below.

Contingency

Contingency is budgeted for emergencies and unforeseen events at the time of budget approval. In FY 2017, $250,000 is budgeted for contingency.

Capital Projects

The budget for Capital Projects is determined by the FY 2017-2026 Capital Improvement Plan that was adopted by Council on June 9, 2016. The following projects require Environment Services Commercial Fund funding for FY 2017:

CNG Fueling Station	$	105,000

More detail on this CIP projects can be found in the Capital Improvements section of this budget document.

Other

Insurance **$9,300**

This is the Environmental Services Commercial Fund portion of the Public Entity Insurance package. Policies include Auto Liability, Auto Damage, Contractor's Equipment, Property, General Liability, and General Excess.

Pay for Performance **$7,480**

Council adopted a compensation philosophy which illustrates the importance of linking pay with exceptional service. An allowance is budgeted in FY 2017 for a one time allocation of funds for employees who demonstrate exceptional performance. Once the distribution has been determined, the funds will be transferred to the appropriate cost centers.

Compensation **$24,930**

Council adopted a compensation philosophy which requires periodic classification and compensation studies to be conducted to ensure that Gilbert is maintaining a compensation structure that is competitive with the market. The FY 2017 funding that is allocated for this purchase is a placeholder until the study is completed and an implementation strategy is approved by Council.

Tuition Reimbursement **$1,000**

Based on historical usage, $1,000 is budgeted to reimburse employees of the Environmental Services Commercial Fund for tuition expenses. This is capped at $5,000 per employee per fiscal year. Additional amounts could be funded through contingency if needed.

GILBERT ARIZONA

Non-Departmental

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
No Personnel Allocation	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Contingency	-	-	250,000	-	250,000
Capital Projects	743	16,512	351,720	145,560	105,190
Other	8,135	7,967	19,540	9,300	42,710
Total Expenses	$ 8,878	$ 24,479	$ 621,260	$ 154,860	$ 397,900

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	-	-	9,240	-	32,410
Supplies & Contractual	8,135	7,967	260,300	9,300	260,300
Capital Outlay	743	16,512	351,720	145,560	105,190
Total Expenses	$ 8,878	$ 24,479	$ 621,260	$ 154,860	$ 397,900

FUND DESCRIPTION

It is Streets mission to provide a safe, reliable, and an efficient roadway system that encompasses the following operations: streets maintenance, traffic control systems, and rights-of-way.

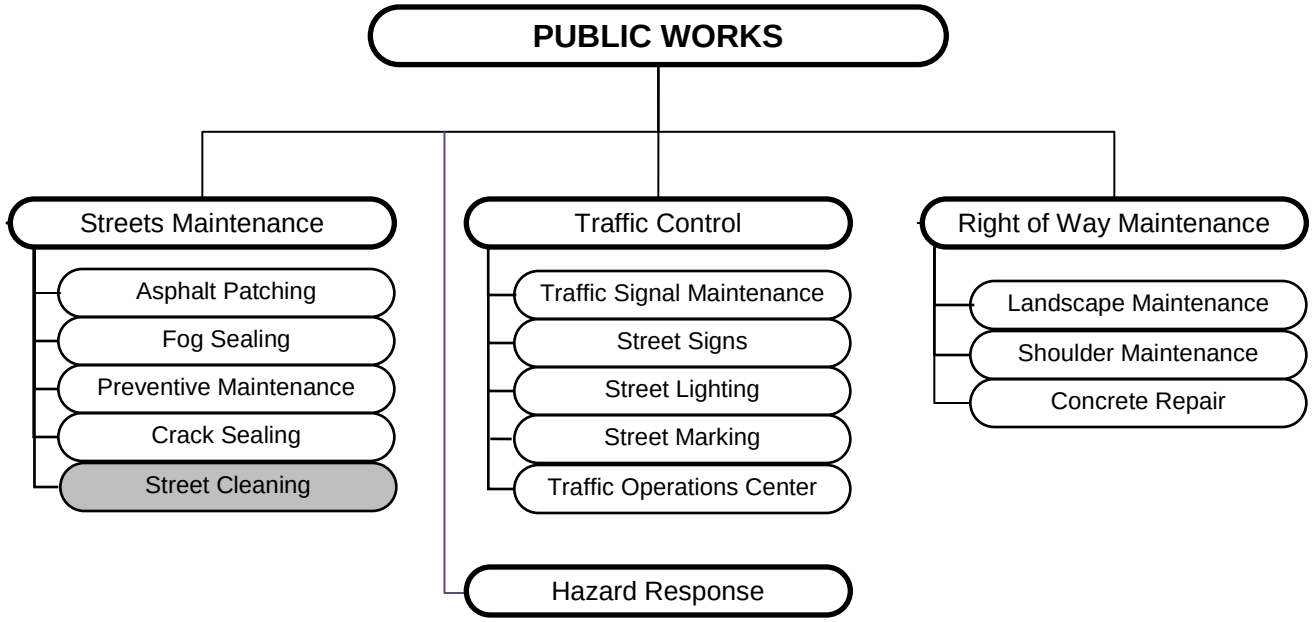
To responsibly and efficiently accomplish this mission, goals have been set for each area of responsibility. In order to maintain proactive operation and maintenance programs, planning and teamwork are emphasized. The Streets Division maintains the necessary tools, equipment, and properly trained and skilled personnel in order to meet customer expectations and resolve problems at the most appropriate level of responsibility. State-shared gasoline tax (HURF) and vehicle license tax (VLT) revenues fund Gilbert's Street Division.

STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the department.

Community Livability | Technology Leader | Financial Plan | Infrastructure | Economic Development | High Performing Government

ORGANIZATIONAL CHART



GILBERT ARIZONA

STREETS FUND

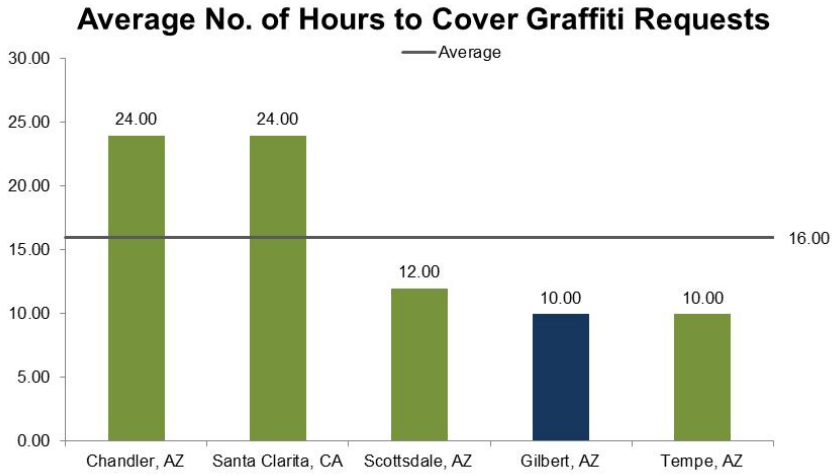
PERSONNEL BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	2.00	2.00	3.00	3.00	3.00
Streets Maintenance	27.67	27.67	20.34	20.34	20.34
Traffic Control	19.66	19.66	19.66	19.66	19.66
Right of Way Maintenance	5.33	5.33	5.33	5.33	5.33
Hazard Response	2.34	2.34	2.34	2.34	2.34
Storm Water	0.00	0.00	0.00	0.00	0.00
Non-Departmental	0.00	0.00	0.00	0.00	0.00
Total Personnel	57.00	57.00	50.67	50.67	50.67

EXPENSES BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Administration	392,461	391,000	510,430	416,920	520,530
Streets Maintenance	5,587,582	5,638,971	6,797,630	6,959,545	7,906,000
Traffic Control	4,172,365	4,475,426	5,051,800	5,288,515	7,479,960
Right of Way Maintenance	2,700,824	2,765,068	3,316,600	3,061,392	3,370,610
Hazard Response	194,278	223,224	204,810	209,388	209,770
Storm Water	34,521	43,958	-	-	-
Non-Departmental	4,360,840	5,175,272	9,236,230	2,642,170	5,910,530
Total Expenses	$ 17,442,871	$ 18,712,919	$ 25,117,500	$ 18,577,930	$ 25,397,400

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	3,662,703	3,969,021	3,715,850	3,631,260	4,117,050
Supplies & Contractual	6,692,845	6,820,964	9,658,710	7,751,725	11,227,430
Capital Outlay	7,087,323	7,922,934	11,742,940	7,194,945	10,052,920
Total Expenses	$ 17,442,871	$ 18,712,919	$ 25,117,500	$ 18,577,930	$ 25,397,400

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	19,475,356	21,123,702	21,838,000	22,051,000	24,801,000
Transfers In	2,750,968	50,000	50,000	50,000	-
Total Sources	$ 22,226,324	$ 21,173,702	$ 21,888,000	$ 22,101,000	$ 24,801,000
Total Expenses	17,442,871	18,712,919	25,117,500	18,577,930	25,397,400
Transfers Out	3,255,566	4,494,280	4,575,940	4,575,940	4,878,160
Total Uses	$ 20,698,437	$ 23,207,199	$ 29,693,440	$ 23,153,870	$ 30,275,560
Net Operating Result	$ 1,527,887	$ (2,033,497)	$ (7,805,440)	$ (1,052,870)	$ (5,474,560)

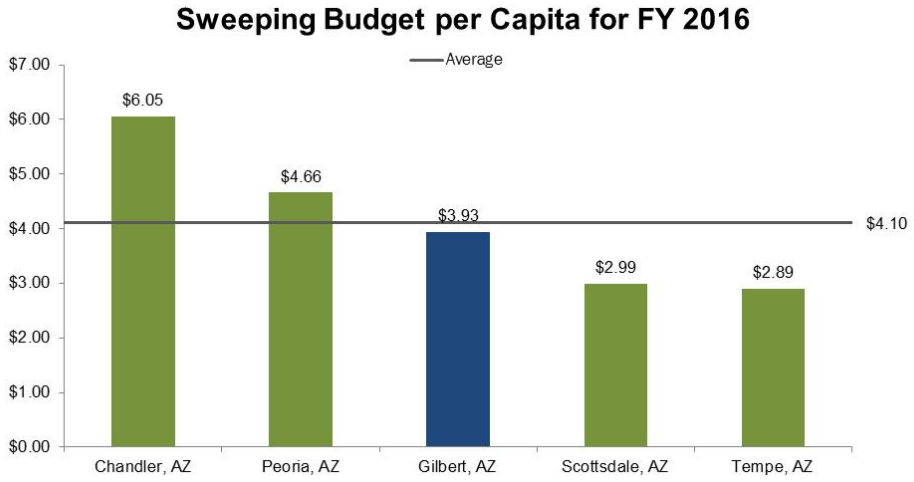
Streets Fund Benchmarks



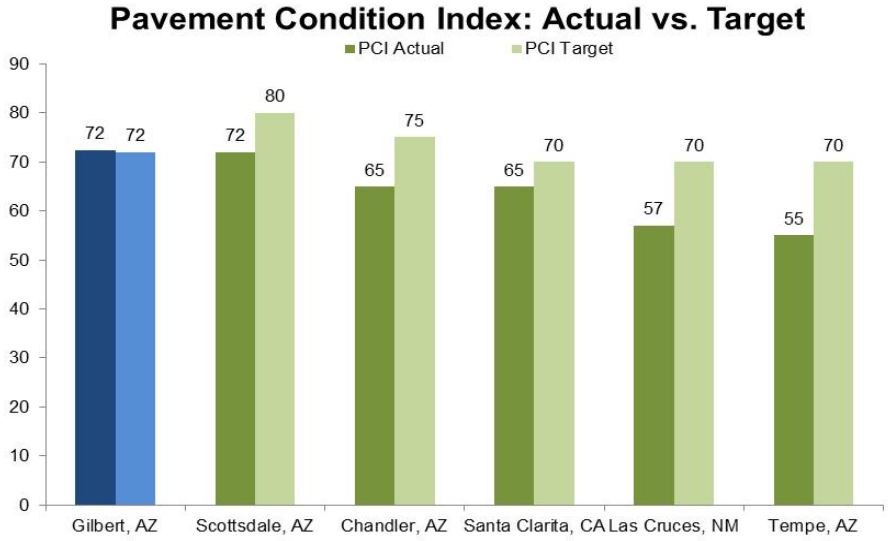
688

Miles of paved arterial roadways in Gilbert

Source: 2016 Gilbert Benchmarking Report



Source: 2016 Gilbert Benchmarking Report



72.0

Pavement Condition Index (PCI) ranking of Gilbert streets

Source: 2016 Gilbert Benchmarking Report
Note: Actuals rounded to the nearest one

GILBERT
ARIZONA

GILBERT
ARIZONA

GILBERT ARIZONA

Streets Maintenance

PURPOSE STATEMENT

The mission of Streets Maintenance is to maintain the roadway system ensuring a high degree of reliability, safety, ride ability and meeting or exceeding all applicable regulations for roadways in a cost effective manner.

ACCOMPLISHMENTS FY 2016

- All arterial streets swept a minimum of twice per month
- All residential streets swept a minimum of once per month
- Islands Subdivision handicap ramp improvements completed
- Completed Islands Subdivision overlay project on schedule for completion
- Completed 491,573 square yards of residential slurry seal
- Completed approximately 827,706 square yards of arterial micro surfacing

OBJECTIVES FY 2017

- Resolve all concrete deviation complaints within same business day
- Complete Islands subdivision handicap ramp improvements (Phase II)
- Complete Islands subdivision overlay project (Phase II)
- Patch 100% of all scheduled roadways prior to scheduled maintenance
- Fog Seal 100% of all scheduled maintenance
- Crack Seal 100% of all roadways prior to scheduled maintenance

BUDGET NOTES

The FY 2017 budget increase is primarily attributed to the increase in capital expenses that are planned. The capital expenses fluctuate year over year, depending upon the area of Gilbert that is being maintained. An ongoing level of funding is accounted for long-term financial planning purposes, but the budget will vary year over year.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Arterials swept twice per month	100%	100%	100%	100%
Residential roadways swept once per month	100%	100%	100%	100%
Pavement condition index(PCI)	73.0	72.5	72.5	72.0
% of areas crack sealed prior to yearly scheduled maintenance	100%	100%	100%	100%
% of areas fog sealed for scheduled maintenance	100%	100%	100%	100%
% of areas patched prior to yearly scheduled maintenance	100%	100%	100%	100%

GILBERT ARIZONA

Streets Maintenance

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Asphalt Patching	3.33	3.33	3.33	3.33	3.33
Street Cleaning	7.33	7.33	0.00	0.00	0.00
Preventive Maintenance	3.34	3.34	3.34	3.34	3.34
Crack Sealing	8.34	8.34	8.34	8.34	8.34
Fog Sealing	5.33	5.33	5.33	5.33	5.33
Total Personnel	27.67	27.67	20.34	20.34	20.34

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Asphalt Patching	338,937	384,021	342,270	456,000	337,580
Street Cleaning	906,699	921,922	-	-	-
Preventive Maintenance	3,359,630	3,146,012	5,170,130	5,193,235	6,210,890
Crack Sealing	525,268	671,246	633,390	683,690	696,370
Fog Sealing	457,048	515,770	651,840	626,620	661,160
Total Expenses	$ 5,587,582	$ 5,638,971	$ 6,797,630	$ 6,959,545	$ 7,906,000

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	1,345,756	1,520,897	1,107,740	1,123,290	1,187,050
Supplies & Contractual	1,425,335	1,321,799	1,041,200	1,210,940	861,950
Capital Outlay	2,816,491	2,796,275	4,648,690	4,625,315	5,857,000
Total Expenses	$ 5,587,582	$ 5,638,971	$ 6,797,630	$ 6,959,545	$ 7,906,000

GILBERT ARIZONA

Traffic Control

PURPOSE STATEMENT

The mission of Traffic Control is to operate and maintain the traffic control systems to improve safety by regulating the flow of traffic, increasing visibility, ensuring a high degree of reliability, meeting or exceeding all applicable regulations for all Regulatory Infrastructure.

ACCOMPLISHMENTS FY 2016

- Completed 98% of all street light work orders within 5-12 business days of receiving notification from customers
- Completed 100% of the work orders that resulted from the night check inspections within 12 business days
- Completed 100% of the traffic signal monitors in the third quarter of the fiscal year
- Inspected 517 traffic signal structures
- Painted all of the school crosswalk locations in its perspective quadrant
- Replaced all damaged/knocked down stop signs within 1 hour of receiving notification
- Initiated a paperless work order system in the Traffic Signs department

OBJECTIVES FY 2017

- 100% of signal monitors tested
- 2,500 high pressure sodium lamps to be replaced
- 95% of streetlight work orders to be completed within ten business days
- 10% of traffic signals to be painted
- 100% of all long line and short line striping performed within the fiscal year
- 100% of stop signs replaced within one hour of receiving notification

BUDGET NOTES

The FY 2017 personnel budget changes are attributed to changes in benefits, as no new personnel were included. The supplies and contractual budget increase is primarily due to expansion of LRIP with regard to signals and street light maintenance. Capital Improvement Project ST148 – Streetlight Rehabilitation will close in FY 2017 and is also now included in the Streets operating budget; as the replacement schedule is ongoing and will be managed by the division.

STRATEGIC INITIATIVES

Community Livability | Technology Leader | Financial Plan | Infrastructure | Economic Development | High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Signal monitors tested (MMU)	100%	100%	100%	100%
High pressure sodium lamps replaced	2,393	2,193	2,200	2,200
Traffic signals energized	182	187	189	190
Streetlight work orders completed within 10 business days	99%	98%	98%	98%
Traffic signals painted	4	20	20	20
Long line and short line striping completed	100%	100%	100%	100%
Stop signs replaced within one hour	100%	100%	100%	100%

GILBERT ARIZONA

Traffic Control

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Street Marking	0.33	0.33	0.33	0.33	0.33
Street Signs	4.33	4.33	4.33	4.33	4.33
Street Lighting	4.50	4.50	4.50	4.50	4.50
Traffic Signal Maintenance	6.50	6.50	6.50	6.50	6.50
Traffic Operations Center	4.00	4.00	4.00	4.00	4.00
Total Personnel	19.66	19.66	19.66	19.66	19.66

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Street Marking	509,494	526,874	640,260	638,870	641,180
Street Signs	527,314	359,158	441,680	443,400	467,450
Street Lighting	1,537,700	1,801,937	1,844,250	1,929,310	3,501,970
Traffic Signal Maintenance	1,171,470	1,273,745	1,613,310	1,751,520	2,182,600
Traffic Operations Center	426,387	513,712	512,300	525,415	686,760
Total Expenses	$ 4,172,365	$ 4,475,426	$ 5,051,800	$ 5,288,515	$ 7,479,960

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	1,509,132	1,556,838	1,571,820	1,632,230	1,684,820
Supplies & Contractual	2,663,233	2,902,350	3,479,980	3,656,285	5,795,140
Capital Outlay	-	16,238	-	-	-
Total Expenses	$ 4,172,365	$ 4,475,426	$ 5,051,800	$ 5,288,515	$ 7,479,960

GILBERT ARIZONA

Right of Way Maintenance

PURPOSE STATEMENT

The Mission of Right of Way (ROW) Maintenance is to maintain the aesthetics and drainage within the right of way, control dust and prevent the spread of noxious weeds.

ACCOMPLISHMENTS FY 2016

- Maintained all shoulders, dirt roads and alleys for safety, compliance with PM-10 regulations and weed control
- Replanted 190 replacement trees that were lost during storms.
- Inspected 100% of Streets, Parks and PKID drywells
- Inspected 25% of storm water inlets
- Contractor maintained trash pickup on all bus shelters weekly
- Contractor pressure washed all bus shelters monthly
- Currently transitioning the bus shelter color from Light Blue to Chestnut. In FY 2016, 17 shelters have been painted
- Replaced batteries and solar controllers on bus shelters that weren't operable
- Completed evaluation of each bus shelter for needed repairs

OBJECTIVES FY 2017

- Maintain all dirt roads, shoulders and alleys for safety, dust prevention in compliance with PM - 10 regulations and weed control
- Inspect and maintain dry wells and storm structures in compliance with the Storm Water Management Plan
- Continue with our tree planting program goal of planting 200 trees during the fiscal year
- Maintain trash pickup and cleanup of bus stops, structures and Heritage District

BUDGET NOTES

There are no significant changes to the FY 2017 budget.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
ROW acres maintained by contractor	342	330	310	310
Storm inlets inspected and in proper working order	2,550	2,500	3,135	3,500
Shoulders, alleys and dirt roads inspected and weeds sprayed three times annually	100%	100%	100%	100%
Review irrigation controllers weekly	50%	40%	40%	40%
Shoulder and dirt roads reconstructed within five working days of a storm event or customer request	100%	100%	100%	100%
Bus shelter trash picked up weekly and pressure washed monthly by contractor	114	116	116	131

GILBERT ARIZONA

Right of Way Maintenance

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Landscape Maintenance	2.50	2.50	2.50	2.50	2.50
Shoulder Maintenance	2.50	2.50	2.50	2.50	2.50
Concrete Repair	0.33	0.33	0.33	0.33	0.33
Total Personnel	5.33	5.33	5.33	5.33	5.33

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Landscape Maintenance	1,710,702	1,710,218	2,197,160	1,926,600	2,198,450
Shoulder Maintenance	213,469	232,225	235,290	225,740	240,900
Concrete Repair	776,653	822,625	884,150	909,052	931,260
Total Expenses	$ 2,700,824	$ 2,765,068	$ 3,316,600	$ 3,061,392	$ 3,370,610

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	346,958	410,767	410,770	413,912	426,280
Supplies & Contractual	2,353,866	2,354,301	2,905,830	2,647,480	2,944,330
Capital Outlay	-	-	-	-	-
Total Expenses	$ 2,700,824	$ 2,765,068	$ 3,316,600	$ 3,061,392	$ 3,370,610

GILBERT ARIZONA

Hazard Response

PURPOSE STATEMENT

The mission is to keep right of way clear of driving hazards and unsightly graffiti within expected times.

ACCOMPLISHMENTS FY 2016

- Responded to 100% of dead animal calls within the rights of way within one hour of receiving the request eliminating any possibility of road hazard
- Delivered 100% of block party barricades and street closure signs to assigned address on scheduled dates
- Responded and removed 100% of graffiti within 48 hours
- Initiated a paperless work order system for the Hazardous Response department that will improve efficiency
- Initiated a Standard Operating Procedure for the day to day maintenance of our water pumps that are used for storm cleanup. This allowed our teams to be better prepared when a storm strikes
- When notified of a traffic control emergency, staff responded to the scene as efficiently and effectively as possible to assist Police and Fire

OBJECTIVES FY 2017

- Respond to 100% of dead animal calls with the rights of way within 1 hour of receiving the request eliminating any possibility of road hazard
- Deliver 100% of block party barricades and street closure signs to assigned address on scheduled dates
- Respond and remove 100% of graffiti within 48 hours of notice from the Police department keeping within best in class
- Initiate a Standard Operating Procedure for the day to day maintenance of our chain saws that are used for storm cleanup. This allows our teams to be better prepared when a storm strikes

BUDGET NOTES

There are no significant changes to the FY 2017 budget.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Dead animals removed from right-of-way within one hour of the call	100%	100%	100%	100%
Graffiti removed within 48 hours of notification from the police department	100%	100%	100%	100%
Barricades delivered on scheduled dates	100%	100%	100%	100%

GILBERT ARIZONA

Hazard Response

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Hazard Response	2.34	2.34	2.34	2.34	2.34
Total Personnel	2.34	2.34	2.34	2.34	2.34

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Hazard Response	194,278	223,224	204,810	209,388	209,770
Total Expenses	$ 194,278	$ 223,224	$ 204,810	$ 209,388	$ 209,770

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	151,388	169,891	165,210	167,798	174,170
Supplies & Contractual	42,890	53,333	39,600	41,590	35,600
Capital Outlay	-	-	-	-	-
Total Expenses	$ 194,278	$ 223,224	$ 204,810	$ 209,388	$ 209,770

The non-departmental section of the budget captures all expenditures that are not directly contributed to a business unit. An overview of each section is below.

Contingency

Contingency is budgeted for emergencies and unforeseen events at the time of budget approval. Contingency is calculated to equal the unassigned fund balance after all reserves were identified. In FY 2017, $1,400,000 is budgeted for contingency.

Capital Projects

The budget for Capital Projects is determined by the FY 2017-2026 Capital Improvement Plan that was adopted by Council on June 9, 2016. The following projects require Streets Fund funding for FY 2017:

Arterial Streets Reconstruction	$1,672,000
PM10 Paving	775,000
Ocotillo Road - Recker to Power	700,000
ADA Transition Replacement	473,000
Advanced Traffic Mgmt - Network CC	125,000
Safe Routes to Schools Crosswalks	70,000
Power and Verona	59,000
Greenfield and Ocotillo	55,000
Advanced Detection Safety Imp	51,000
Warner and Concord	45,000
East Valley Travel Monitoring	44,000
Baseline Fiberoptic Infrastructure	36,000
Consolidated Canal Bridge Repair	33,000
Neighborhood Streetlight Rehab	10,000
Recker and Cooley Loop North	10,000
Recker and Cooley Loop South	10,000
Williams Field and Cooley Loop	10,000
Williams Field and Cooley Loop East	10,000
Adora Trails Improvement	6,000
Left Turn Safety Enhancements	$ 2,000

More detail on these CIP projects can be found in the Capital Improvements section of this document.

Miscellaneous

Insurance **$94,540**

This is the Streets Fund portion of the Public Entity Insurance package. Policies include Auto Liability, Auto Damage, Contractor's Equipment, Property, General Liability, and General Excess.

Pay for Performance **$45,710**

Council adopted a compensation philosophy which illustrates the importance of linking pay with exceptional service. An allowance is budgeted in FY 2017 for a one-time allocation of funds for employees who demonstrate exceptional performance. Once the distribution has been determined, the funds will be transferred to the appropriate cost centers.

Compensation **$152,360**

Council adopted a compensation philosophy which requires periodic classification and compensation studies to be conducted to ensure that Gilbert is maintaining a compensation structure that is competitive with the market. The FY 2017 funding that is allocated for this purchase is a placeholder until the study is completed and an implementation strategy is approved by Council.

Tuition Reimbursement **$12,000**

Based on historical usage, $12,000 is budgeted to reimburse employees of the Streets Fund for tuition expenses. This is capped at $5,000 per employee per fiscal year. Pre-authorization is required for all classes.

GILBERT ARIZONA

Non-Departmental

PERSONNEL	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
No Personnel Allocation	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Contingency	-	-	2,000,000	-	1,400,000
Capital Projects	4,270,832	5,110,421	7,071,250	2,546,630	4,195,920
Miscellaneous	90,008	64,851	164,980	95,540	314,610
Total Expenses	$ 4,360,840	$ 5,175,272	$ 9,236,230	$ 2,642,170	$ 5,910,530

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	-	-	55,440	-	198,070
Supplies & Contractual	90,008	64,851	2,109,540	95,540	1,516,540
Capital Outlay	4,270,832	5,110,421	7,071,250	2,546,630	4,195,920
Total Expenses	$ 4,360,840	$ 5,175,272	$ 9,236,230	$ 2,642,170	$ 5,910,530

INTERNAL SERVICE FUNDS

FUND DESCRIPTION

The internal service funds provide a method to charge the internal user of services based on their use. The concept is the same as enterprise funds, except the customers are internal. The goal of these funds is to allocate 100% of the cost of the service to the appropriate internal users. Gilbert has set up the following internal service funds:

Fleet Maintenance	Maintenance of all passenger vehicles
Copy Services	Coordination of printing and internal photocopying
Health Self-Insurance	Accounting for self-insurance for health coverage under direction of a trust board
Dental Self-Insurance	Accounting for self-insurance for dental coverage

FUND NARRATIVE

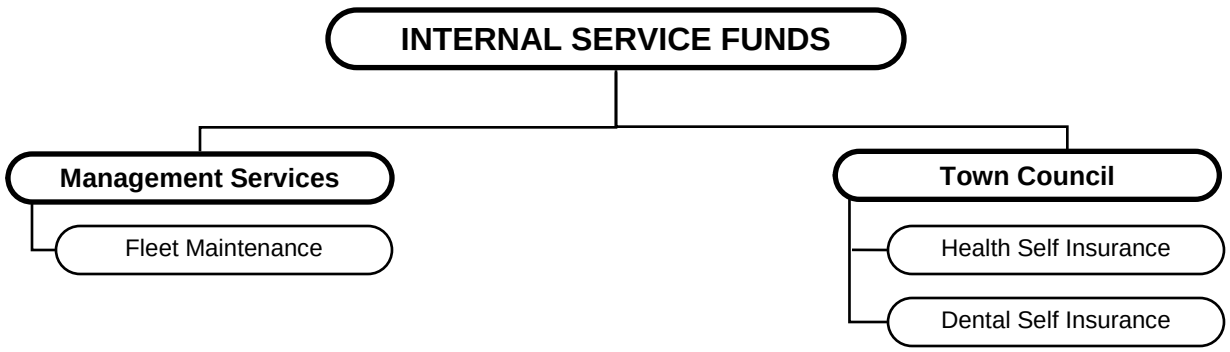
Fleet Maintenance undergoes a rate review annually. This year, the hourly rate is recommended to stay consistent with FY 2016: $79.50 per hour. The hourly rate is calculated based on the total labor-related budget amounts divided by an estimate of productive hours. A percentage is added to the sale of parts to cover the cost of shop and operating supplies. The parts mark-up percentage is 15%. Fuel has a mark-up of $.06 cents per gallon to cover the cost of maintaining and replacing the fueling system.

Copy Services replaces copiers as needed and pays for letterhead and envelopes to allow for the best price, while charging the cost to the user. Gilbert contracts with an outside vendor to administer copy services. Copy services was moved to General Fund during FY 2016 under the Information Technology umbrella.

Health Self Insurance accounts for costs of health insurance. All contributions are deposited into this fund, and claims are paid as approved by the administrator. The Town of Gilbert medical plan was created July 1, 2003. The plan is self-funded and administered by MMSI (Mayo). Participating providers are coordinated through the Blue Cross Blue Shield of Arizona network.

Dental Self Insurance accounts for costs of dental insurance. All contributions are deposited in this fund. The Dental Self Insurance Fund was created July 1, 2010. The plan is self-funded and administered by Delta Dental.

ORGANIZATIONAL CHART



GILBERT ARIZONA

INTERNAL SERVICE FUNDS

PERSONNEL BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Fleet Maintenance	26.00	26.00	26.00	26.00	26.00
Copy Services	0.00	0.00	0.00	0.00	0.00
Health Self Insurance	0.00	0.00	0.00	0.00	0.00
Dental Self Insurance	0.00	0.00	0.00	0.00	0.00
Total Personnel	26.00	26.00	26.00	26.00	26.00

EXPENSES BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Fleet Maintenance	7,508,266	7,489,311	8,533,880	6,590,030	9,443,580
Copy Services	418,243	285,690	310,740	-	-
Health Self Insurance	15,186,080	15,530,060	16,134,680	20,006,510	17,801,840
Dental Self Insurance	1,031,633	1,042,558	1,160,000	1,158,000	1,200,000
Total Expenses	$ 24,144,222	$ 24,347,619	$ 26,139,300	$ 27,754,540	$ 28,445,420

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	1,660,729	1,750,335	1,866,600	1,681,770	2,025,430
Supplies & Contractual	22,408,414	22,572,082	24,206,670	26,006,740	26,342,960
Capital Outlay	75,079	25,202	66,030	66,030	77,030
Total Expenses	$ 24,144,222	$ 24,347,619	$ 26,139,300	$ 27,754,540	$ 28,445,420

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	22,434,268	24,668,322	23,572,000	24,542,130	29,030,630
Transfers In	-	-	-	2,077,690	-
Total Sources	$ 22,434,268	$ 24,668,322	$ 23,572,000	$ 26,619,820	$ 29,030,630
Total Expenses	24,144,222	24,347,619	26,139,300	27,754,540	28,445,420
Transfers Out	-	-	-	-	-
Total Uses	$ 24,144,222	$ 24,347,619	$ 26,139,300	$ 27,754,540	$ 28,445,420
Net Operating Result	$ (1,709,954)	$ 320,703	$ (2,567,300)	$ (1,134,720)	$ 585,210

GILBERT ARIZONA

Fleet Maintenance

PURPOSE STATEMENT

To provide vehicle and equipment maintenance, repair, acquisition, disposition and get-ready expenses in a cost effective manner, while ensuring maximum availability for duty and extending vehicle life through a proactive preventative maintenance program.

ACCOMPLISHMENTS FY 2016

- Continued to improve on the quality and depth of safety program as stated in the 2015 objectives
- Exceeded Fleet industry standard for schedule vs unscheduled repairs again this year
- Oversaw the construction and operation of Gilbert's first Compressed Natural Gas (CNG) facility, which opened in May 2016.
- CNG provides a cleaner burning fuel, diminishing the number of pollutants and emissions from the fleet. By switching from diesel, the CNG equipped trucks could reduce fuel expenses by up to 40%.

OBJECTIVES FY 2017

- Complete the Environmental Protection Agency/Arizona Department of Environmental Quality/Arizona Department of Weights and Measures required decommissioning of TOG Stage II fuel systems early within the prescheduled window
- Develop an on-time Preventive Maintenance measurement tool for all classifications of vehicles to assist with the objective of achieving and maintaining a 95% or better PM program for all equipment classifications

BUDGET NOTES

The FY 2017 Fleet Maintenance budget for fleet shop operations has increased to replace lift equipment and improve security features for the existing parts inventory. The adopted budget also reflects an additional $200,000 budgeted in fleet commercial for outside repairs, based on historical actuals. In personnel, a vacant Administrative Support Tech position was re-classed to a Management Support Specialist position. Other increases in personnel are related to changes in benefits; no FTE added.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Technician productivity ratio	71.33%	70.29%	70.50%	70.50%
Number of outsourced work orders	1,417	1,642	1,782	1,836
Total number of work orders	8,983	9,246	9,900	10,200
Total preventative maintenance work orders	7,033	7,422	7,920	8,160
Total unscheduled work orders	1,770	1,824	1,980	2,040
Total number of vehicles/equipment in Gilbert Fleet	745	768	787	799
Total number of vehicles/equipment in Queen Creek Fleet	9	10	10	10

GILBERT ARIZONA

Fleet Maintenance

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Shop	19.75	19.75	19.75	19.75	19.75
Parts	5.75	5.75	5.75	5.75	5.75
Fuel	0.25	0.25	0.25	0.25	0.25
Commercial	0.25	0.25	0.25	0.25	0.25
Non-Departmental	0.00	0.00	0.00	0.00	0.00
Total Personnel	26.00	26.00	26.00	26.00	26.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Shop	1,478,919	1,594,962	1,723,430	1,669,840	1,854,410
Parts	1,778,310	1,893,762	1,909,830	1,791,420	1,918,530
Fuel	3,104,372	2,554,887	3,174,910	1,872,150	3,175,810
Commercial	1,141,455	1,445,700	1,196,460	1,256,620	1,397,380
Non-Departmental	5,210	-	529,250	-	1,097,450
Total Expenses	$ 7,508,266	$ 7,489,311	$ 8,533,880	$ 6,590,030	$ 9,443,580

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	1,660,729	1,750,335	1,866,600	1,681,770	2,025,430
Supplies & Contractual	5,834,339	5,738,976	6,601,250	4,842,230	7,341,120
Capital Outlay	13,198	-	66,030	66,030	77,030
Total Expenses	$ 7,508,266	$ 7,489,311	$ 8,533,880	$ 6,590,030	$ 9,443,580

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	7,478,957	7,474,597	8,159,000	8,159,000	8,159,000
Transfers In	-	-	-	-	-
Total Sources	$ 7,478,957	$ 7,474,597	$ 8,159,000	$ 8,159,000	$ 8,159,000
Total Expenses	7,508,266	7,489,311	8,533,880	6,590,030	9,443,580
Transfers Out	-	-	-	-	-
Total Uses	$ 7,508,266	$ 7,489,311	$ 8,533,880	$ 6,590,030	$ 9,443,580
Net Operating Result	$ (29,309)	$ (14,714)	$ (374,880)	$ 1,568,970	$ (1,284,580)

GILBERT ARIZONA

Health Self Insurance

PURPOSE STATEMENT

This fund provides financing for health benefits for employees, dependents, and eligible members under retiree and Consolidated Omnibus Budget Reconciliation Act (COBRA) continuation through an Exclusive Provider Organization (EPO) network.

ACCOMPLISHMENTS FY 2016

- Claims costs in FY 2016 were substantially impacted by large claims from individual members, in addition to increased medical and pharmacy costs
- Implemented additional cost-sharing a low-deductible/co-insurance medical plan option (Preferred), in addition to the traditional plan option (Legacy) for the FY 2017 plan year
- Conducted a Pharmacy audit that resulted in a change from a 3-tier system to a 5-tier system, to align with industry standards, and balance cost-sharing
- Ensured appropriate compliance to the Affordable Care Act (ACA) through review of regular, temporary, contract, and terminated employees to ensure eligible employees were offered health insurance by Gilbert
- Launched "Gilbert Wellness", an organization-wide plan to educate employees and encourage behavior change to manage rising healthcare costs and promote work/life harmony

OBJECTIVES FY 2017

- Repay loan from General Fund of $1.2M and close year without a deficit in the Health Trust Fund
- Provide a competitive benefit package to Town employees and provide education in order to improve utilization and understanding of benefits
- Continue implementation of Gilbert Wellness, to include education, events, evaluation of incentives, and establish a five-year plan to sustain the program
- Conduct claims audit
- Conduct a Request for Proposal (RFP) for a Third-Party Administrator of medical plan

BUDGET NOTES

Medical premiums are shared between Gilbert and its employees. The regular Gilbert contribution rate is 80% of the premium (both single and family coverage) for the base Plan option. Employees pay 20% of the premium. Retirees and COBRA participants are responsible for full premium costs.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Average total plan cost (expense) per participating employee per month	$1,255	$1,101	$1,080	$1,296
**Average actual total premium per employee per month	$1,048	$1,074	$1,025	$1,030
Average actual town premium contribution per employee per month	$840	$860	$820	$824
Health plan participants	3,289	3,332	3,359	3,390
*Reserve in excess of estimated Incurred But Not Reported (IBNR) claims (reflects medical and dental)	$4,648,987	$4,144,221	($1,115,313)	$357,200

Reserve change impacted by large individual claims in FY 2014; stop loss recoveries received following FY 2014 exceed the reduction in FY 2014 reserve

****The increased claims costs in FY 2016 resulted in a fund deficit of $1.2M which resulted in a loan from the General Fund to sustain the Health Trust Fund***

GILBERT ARIZONA

Health Self Insurance

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Health Self Insurance	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Health Self Insurance	15,186,080	15,530,060	16,134,680	20,006,510	17,801,840
Total Expenses	$ 15,186,080	$ 15,530,060	$ 16,134,680	$ 20,006,510	$ 17,801,840

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	-	-	-	-	-
Supplies & Contractual	15,186,080	15,530,060	16,134,680	20,006,510	17,801,840
Capital Outlay	-	-	-	-	-
Total Expenses	$ 15,186,080	$ 15,530,060	$ 16,134,680	$ 20,006,510	$ 17,801,840

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	13,407,723	16,079,619	13,855,000	15,226,130	19,714,630
Transfers In	-	-	-	2,000,000	-
Total Sources	$ 13,407,723	$ 16,079,619	$ 13,855,000	$ 17,226,130	$ 19,714,630
Total Expenses	15,186,080	15,530,060	16,134,680	20,006,510	17,801,840
Transfers Out	-	-	-	-	2,000,000
Total Uses	$ 15,186,080	$ 15,530,060	$ 16,134,680	$ 20,006,510	$ 19,801,840
Net Operating Result	$ (1,778,357)	$ 549,559	$ (2,279,680)	$ (2,780,380)	$ (87,210)

Dental Self Insurance

PURPOSE STATEMENT

This fund provides financing for dental benefits for employees, dependents, and eligible members under retiree and Consolidated Omnibus Budget Reconciliation Act (COBRA) continuation.

ACCOMPLISHMENTS FY 2016

- Sufficient premiums to pay plan expenses
- Added two additional plan benefits during open enrollment for FY 2017: (1) CheckUp Plus and (2) Composite Fillings on All Teeth which resulted in a minimal increase to premiums

OBJECTIVES FY 2017

- Sufficient premiums to pay plan expenses
- Offset claim trend through member education about maximizing value in use of the plan, with the goal of keeping premium costs neutral, and contributing to overall wellness

BUDGET NOTES

The Dental Self Insurance Fund was implemented in FY 2011. Prior to this time, the dental plan was fully insured through a dental insurance company. The contribution rate for dental premiums is shared between the Town of Gilbert and employees. The Town of Gilbert contribution rate for dental premiums is 80% of the total premium (both single and family coverage). Employees pay 20% of the premium. Retirees and COBRA participants are responsible for full premium costs.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Average total plan cost (expense) per participating employee per month	$85	$85	$88	$96
Average actual premium per employee per month	$87	$87	$88	$97
Average actual town premium contribution per employee per month	$69	$68	$71	$77
Dental plan participants	3,183	3,411	3,192	3,197

GILBERT ARIZONA

Dental Self Insurance

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Dental Self Insurance	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Dental Self Insurance	1,031,633	1,042,558	1,160,000	1,158,000	1,200,000
Total Expenses	$ 1,031,633	$ 1,042,558	$ 1,160,000	$ 1,158,000	$ 1,200,000

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	-	-	-	-	-
Supplies & Contractual	1,031,633	1,042,558	1,160,000	1,158,000	1,200,000
Capital Outlay	-	-	-	-	-
Total Expenses	$ 1,031,633	$ 1,042,558	$ 1,160,000	$ 1,158,000	$ 1,200,000

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	1,112,421	1,112,824	1,157,000	1,157,000	1,157,000
Transfers In	-	-	-	-	-
Total Sources	$ 1,112,421	$ 1,112,824	$ 1,157,000	$ 1,157,000	$ 1,157,000
Total Expenses	1,031,633	1,042,558	1,160,000	1,158,000	1,200,000
Transfers Out	-	-	-	-	-
Total Uses	$ 1,031,633	$ 1,042,558	$ 1,160,000	$ 1,158,000	$ 1,200,000
Net Operating Result	$ 80,788	$ 70,266	$ (3,000)	$ (1,000)	$ (43,000)

FUNDS DESCRIPTION

Replacement Funds are savings accounts for replacement of rolling stock, equipment, or infrastructure. Gilbert established replacement funds to account for the use of the assets over time, to provide for the interim period between high-growth and build out, and to reduce the intergenerational inequities of future generations replacing the infrastructure "used up" by the previous generation. If funds were not available for replacement, substantial fee increases might be necessary and/or debt issued unnecessarily, which increases the cost of replacement by the cost of interest and related debt issuance. The Council decided to fund the Replacement Funds for the replacement value of rolling stock and equipment in FY 2006. The intent of this decision was to ensure that the amount deposited in the replacement fund, in addition to the residual value of the asset sold would be sufficient to purchase a replacement asset.

FUND INFORMATION

General Equipment Replacement – The General Fund makes contributions to the General Fund Equipment Replacement fund based on the useful life of the rolling stock and equipment. Future rolling stock and equipment replacements will be purchased through this fund. Gilbert established the General Fund Equipment Replacement fund in FY 2002. Due to budget constraints contributions to the replacement fund were discontinued in FY 2007, but transfers were reinstated in FY 2015. FY 2017 includes an ongoing contribution of $1.09 million and a one-time contribution of $900k.

Water Repair and Replacement – Gilbert established a Water Repair and Replacement fund in FY 2004 to annually set aside the cost of using assets over their useful life. It is the intention to use this funding in the future to replace infrastructure that benefits the community as a whole such as wells, larger diameters water mains, reservoirs, and treatment facilities. The Water Repair and Replacement Fund includes a fleet replacement component.

Wastewater Repair and Replacement – Gilbert established a Wastewater Repair and Replacement fund in FY 2004 to annually set aside the cost of using assets over the life of the assets. It is the intention to use this funding in the future to replace infrastructure that benefits the community as a whole, such as lift stations, larger diameter wastewater mains, reclaimed water reservoirs, and wastewater treatment facilities. The Wastewater Repair and Replacement Fund also includes a fleet replacement component.

Environmental Services Residential Equipment Replacement – The Residential Fund makes contributions to the Environmental Services Residential Equipment Replacement fund based on the useful life of the rolling stock, in order to finance future replacement. This structure evens out the cash flow in the operating fund and provides better cost information upon which to base user fees.

Environmental Services Commercial Equipment Replacement – The Commercial Fund makes contributions to the Environmental Services Commercial Equipment Replacement fund based on the useful life of the rolling stock to finance future replacement. This structure evens out the cash flow in the operating fund and provides better cost information upon which to base user fees.

Streets Equipment Replacement – Gilbert established the Street Equipment Replacement fund in FY 2002. The Street Fund cost centers make contributions to the Street Fund

Replacement fund based on the useful life of the rolling stock and equipment. Future rolling stock and equipment replacements will be purchased through this fund.

Fleet Maintenance Equipment Replacement – Fleet Maintenance charges internal customers for service rendered. A portion of this internal charge includes funding for replacement of the fuel and oil system. The funding is then transferred to the Fleet Equipment Replacement for future replacement of the fuel and oil systems.

The anticipated fund balance as of July 1, 2016 for each replacement fund is listed below.

Fund		Fund Balance
General	$	11,613,150
Water		59,668,229
Wastewater		59,914,357
Environmental Services - Residential		5,193,478
Environmental Services - Commercial		482,511
Streets		4,888,872
Fleet Maintenance		242,594
Total Fund Balance	**$**	**142,003,191**

Based on budgeted revenues and expenditures for FY 2017, the anticipated ending fund balance for each replacement fund is as follows:

Fund		Fund Balance
General	$	9,298,490
Water		62,680,879
Wastewater		52,468,967
Environmental Services - Residential		2,256,138
Environmental Services - Commercial		89,431
Streets		4,284,642
Fleet Maintenance		242,594
Total Fund Balance	**$**	**131,321,141**

GILBERT ARIZONA

REPLACEMENT FUNDS

GENERAL REPLACEMENT FUND	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	69,964	118,990	40,000	40,000	40,000
Transfers In	-	5,500,000	1,043,160	1,043,160	1,993,160
Total Sources	$ 69,964	$ 5,618,990	$ 1,083,160	$ 1,083,160	$ 2,033,160
Total Expenses	599,824	1,070,020	4,290,340	2,800,000	4,347,820
Transfers Out	-	-	-	-	-
Total Uses	$ 599,824	$ 1,070,020	$ 4,290,340	$ 2,800,000	$ 4,347,820
Net Operating Result	$ (529,860)	$ 4,548,970	$ (3,207,180)	$ (1,716,840)	$ (2,314,660)

WATER REPLACEMENT FUND	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	293,322	341,562	200,000	200,000	200,000
Transfers In	5,290,699	6,853,294	10,971,440	10,971,440	10,971,440
Total Sources	$ 5,584,021	$ 7,194,856	$ 11,171,440	$ 11,171,440	$ 11,171,440
Total Expenses	2,535,898	2,012,172	10,544,530	3,879,990	8,158,790
Transfers Out	-	-	-	-	-
Total Uses	$ 2,535,898	$ 2,012,172	$ 10,544,530	$ 3,879,990	$ 8,158,790
Net Operating Result	$ 3,048,123	$ 5,182,684	$ 626,910	$ 7,291,450	$ 3,012,650

WASTEWATER REPLACEMENT FUND	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	279,678	335,302	200,000	200,000	200,000
Transfers In	5,701,870	6,819,818	9,305,750	9,305,750	9,305,750
Total Sources	$ 5,981,548	$ 7,155,120	$ 9,505,750	$ 9,505,750	$ 9,505,750
Total Expenses	267,994	319,187	8,255,520	89,450	16,951,140
Transfers Out	-	-	-	-	-
Total Uses	$ 267,994	$ 319,187	$ 8,255,520	$ 89,450	$ 16,951,140
Net Operating Result	$ 5,713,554	$ 6,835,933	$ 1,250,230	$ 9,416,300	$ (7,445,390)

ENVIRO SVCS RES REPLACEMENT FUND	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	64,898	205,275	40,000	40,000	40,000
Transfers In	1,246,160	389,474	496,660	496,660	496,660
Total Sources	$ 1,311,058	$ 594,749	$ 536,660	$ 536,660	$ 536,660
Total Expenses	914,318	908,919	2,789,810	2,243,000	3,474,000
Transfers Out	-	-	-	-	-
Total Uses	$ 914,318	$ 908,919	$ 2,789,810	$ 2,243,000	$ 3,474,000
Net Operating Result	$ 396,740	$ (314,170)	$ (2,253,150)	$ (1,706,340)	$ (2,937,340)

GILBERT ARIZONA

REPLACEMENT FUNDS

ENVIRO SVCS COMM REPLACEMENT FUND	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	3,865	3,203	3,000	3,000	3,000
Transfers In	186,210	67,360	112,370	112,370	112,370
Total Sources	$ 190,075	$ 70,563	$ 115,370	$ 115,370	$ 115,370
Total Expenses	337,134	7,590	609,870	210,000	508,450
Transfers Out	-	-	-	-	-
Total Uses	$ 337,134	$ 7,590	$ 609,870	$ 210,000	$ 508,450
Net Operating Result	$ (147,059)	$ 62,973	$ (494,500)	$ (94,630)	$ (393,080)

STREETS REPLACEMENT FUND	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	184,614	104,746	20,000	20,000	20,000
Transfers In	-	425,000	428,290	428,290	428,290
Total Sources	$ 184,614	$ 529,746	$ 448,290	$ 448,290	$ 448,290
Total Expenses	368,768	64,916	1,068,340	332,000	1,052,520
Transfers Out	-	-	-	-	-
Total Uses	$ 368,768	$ 64,916	$ 1,068,340	$ 332,000	$ 1,052,520
Net Operating Result	$ (184,154)	$ 464,830	$ (620,050)	$ 116,290	$ (604,230)

FLEET MAINTENANCE REPLACEMENT FUND	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	1,273	1,545	-	-	-
Transfers In	-	-	-	-	-
Total Sources	$ 1,273	$ 1,545	$ -	$ -	$ -
Total Expenses	-	-	-	-	-
Transfers Out	-	-	-	-	-
Total Uses	$ -	$ -	$ -	$ -	$ -
Net Operating Result	$ 1,273	$ 1,545	$ -	$ -	$ -

SPECIAL REVENUE FUNDS

FUNDS DESCRIPTION

Special Revenue Funds are a distinct type of fund that are used to account for a specific activity. The activities range from System Development Fees to Police Security. Each fund is treated like a separate checkbook. These funds are typically used to provide additional transparency on the use of revenues which have special restrictions.

FUND INFORMATION

The individual division pages provide more detail regarding the funds in the Special Revenue group. Following is a brief description of each division page.

CDBG/HOME – Activities for federally funded programs that provide affordable housing, fair housing, limited redevelopment, and limited social service activities are recorded in this fund.

System Development Fees – The system development fee funds provide the accounting for the revenue collected from building permits to pay for various infrastructure in the community that is required due to growth.

Grants – The Grant fund houses the revenues and expenses for all federal and state grant activity in Gilbert except those related to a specific capital project or the CDBG or HOME programs. All expenses related to a grant are found here. The portion of these expenses not funded with grant revenues is financed with transfers from other funds.

Police Impound – The Police Impound fund was established as a result of Arizona Law A.R.S. 28-3511. This law requires a mandatory tow and 30-day impound of vehicles when the driver commits specific civil traffic and criminal traffic offenses. Expenditures associated with the tow program operations and administration is recorded in this fund.

Special Districts – These districts are established under Arizona Revised Statute to pay for street lights and parkway improvements in various areas of Gilbert.

Other Special Revenue – This category of funds includes a wide array of unique activities, each required to be accounted for separately.

GILBERT ARIZONA

SPECIAL REVENUE FUNDS

PERSONNEL BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
CDBG/HOME	0.70	1.85	1.85	1.85	2.00
System Development Fees	0.00	0.00	0.00	0.00	0.00
Grants	0.00	0.00	0.00	0.00	0.00
Police Impound	4.00	4.00	4.00	4.00	4.00
Special Districts	2.60	2.60	2.60	2.60	3.10
Other Special Revenue	3.00	3.00	3.00	3.00	3.00
Total Personnel	10.30	11.45	11.45	11.45	12.10

EXPENSES BY DIVISION	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
CDBG/HOME	1,120,160	835,764	1,895,160	599,467	1,948,460
System Development Fees	4,361,713	7,416,240	11,556,160	3,557,720	30,932,250
Grants	1,057,955	1,308,161	7,963,510	295,800	7,709,650
Police Impound	278,880	251,977	308,560	324,760	355,580
Special Districts	2,452,104	2,545,656	2,859,410	2,732,359	3,095,370
Other Special Revenue	1,622,876	1,707,473	4,248,250	1,746,915	4,271,060
Total Expenses	$ 10,893,688	$ 14,065,271	$ 28,831,050	$ 9,257,021	$ 48,312,370

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	1,781,322	1,905,124	2,070,090	1,555,686	2,244,940
Supplies & Contractual	4,585,814	4,331,610	12,648,330	4,068,765	11,245,530
Capital Outlay	4,526,552	7,828,537	14,112,630	3,632,570	34,821,900
Total Expenses	$ 10,893,688	$ 14,065,271	$ 28,831,050	$ 9,257,021	$ 48,312,370

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	45,724,923	46,981,252	51,876,470	45,900,980	56,345,280
Transfers In	1,974,590	98,364	-	-	-
Total Sources	$ 47,699,513	$ 47,079,616	$ 51,876,470	$ 45,900,980	$ 56,345,280
Total Expenses	10,893,688	14,065,271	28,831,050	9,257,021	48,312,370
Transfers Out	24,999,170	22,001,580	24,028,750	34,660,670	24,610,110
Total Uses	$ 35,892,858	$ 36,066,851	$ 52,859,800	$ 43,917,691	$ 72,922,480
Net Operating Result	$ 11,806,655	$ 11,012,765	$ (983,330)	$ 1,983,289	$ (16,577,200)

CDBG/HOME

PURPOSE STATEMENT

The Neighborhood and Outreach Services function within the Town Manager's Office administers federal funds such as Community development Block Grants (CDBG) and HOME Investment Partnership Funds. These funds are used to promote sustainable neighborhoods, repair/replace aging infrastructure, increase disability access, promote fair housing and redevelopment activities for low to moderate areas and households.

ACCOMPLISHMENTS FY 2016

- 80 eligible homeowners received emergency and minor home repair assistance to make their homes safe and habitable
- Purchased and rehabilitated one single-family units to be used as permanent affordable housing for qualified/eligible renters with dependent children
- Completed master plan for Page Park Center building renovation

OBJECTIVES FY 2017

- Preserve and improve habitability of owner-occupied housing through emergency and minor home repair improvements for 75 eligible Gilbert homeowners
- Purchase and rehabilitate one single-family units to be used as permanent affordable housing for qualified/eligible renters with dependent children
- Complete design for Page Park Center building renovation

BUDGET NOTES

The increase in FTE for FY 2017 is due to a reallocation of current FTE as a result of a reorganization of the department. Major projects in FY 2017 include the renovation of the Page Park Center and emergency and minor home repair improvements.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
# of households receiving repair and rehab	68	85	80	75
# of households benefiting from revitalization and infrastructure improvements	578	650	N/A	300
# of units added to the Gilbert affordable rental housing stock	0	2	1	1

GILBERT ARIZONA

CDBG/HOME

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
CDBG/HOME	0.70	1.85	1.85	1.85	2.00
Total Personnel	0.70	1.85	1.85	1.85	2.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
CDBG/HOME	1,120,160	835,764	1,895,160	599,467	1,948,460
Total Expenses	$ 1,120,160	$ 835,764	$ 1,895,160	$ 599,467	$ 1,948,460

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	150,176	179,035	178,820	184,877	232,520
Supplies & Contractual	969,984	656,729	1,716,340	339,740	430,250
Capital Outlay	-	-	-	74,850	1,285,690
Total Expenses	$ 1,120,160	$ 835,764	$ 1,895,160	$ 599,467	$ 1,948,460

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	1,120,219	826,213	1,895,160	610,270	1,938,500
Transfers In	-	83,944	-	-	-
Total Sources	$ 1,120,219	$ 910,157	$ 1,895,160	$ 610,270	$ 1,938,500
Total Expenses	1,120,160	835,764	1,895,160	599,467	1,948,460
Transfers Out	79	-	-	-	-
Total Uses	$ 1,120,239	$ 835,764	$ 1,895,160	$ 599,467	$ 1,948,460
Net Operating Result	$ (20)	$ 74,393	$ -	$ 10,803	$ (9,960)

System Development Fees

PURPOSE STATEMENT

The primary purpose of System Development Fees (SDF) is to ensure that the cost of providing infrastructure to new development is paid for by new development and not by the existing community. By state law, SDFs may only pay for projects identified in the town's Infrastructure Improvement Plan (IIP).

FEE DESCRIPTIONS

Following are descriptions and fees for a typical single-family residential permit requiring a 3/4 inch meter:

Water System & Resource $5,901

The Water System and Resource SDF is a charge to new development to cover the costs of expanding the water system and acquiring additional water resources necessary to serve new growth.

The Water System fee design includes the supply, transportation, treatment, purification and distribution of water, and any appurtenances for those facilities. The model includes an assumption that the equivalent residential unit (ERU) will be 570 gallons per day. Fees are dependent upon the meter size, with costs progressively increasing from a 3/4 inch meter up to a 2 inch meter.

Wastewater System

Greenfield $4,015

Neely $3,176

The Wastewater SDF is a charge to new development to cover the costs of expanding the wastewater system necessary to serve new growth. The fee design includes facilities, and the collection, interception, transportation, treatment and disposal of wastewater, and any appurtenances for those facilities. The model includes an assumption that the equivalent single family residential unit generates 248 gallons per day of wastewater flow. Fees are calculated based on a 3/4 inch meter, progressing up to a 2 inch meter.

Public Safety $2,469

Public Safety SDFs represent a combination of Fire, Police and Public Safety Debt Service. The charge is to new development to recover Gilbert's cost of providing police and fire facilities including all appurtenances, equipment and vehicles required to serve new growth. Fees cannot be used for facilities built to replace services that were once provided elsewhere in the municipality, except for the portion of such a facility built specifically to meet the needs of growth.

Traffic Signals $450

The Traffic Signal SDF is a charge to new development to cover the cost of expanding the traffic signal network. The fee design uses a plan-based approach derived from trip generation rates, trip rate adjustment factors, and the growth cost for specific intersection improvements to be completed over the next ten years.

Parks and Recreation $4,081

The Parks and Recreation SDF is a charge to new development to recover the costs of expanding parks and recreation facilities, providing general public benefit in support of new growth. Facilities in parks larger than thirty acres must provide a direct benefit to the development to be eligible for the use of SDFs.

General Government $1,155

General Government SDFs are used solely for the payment of principal and interest on the portion of the bonds, notes or other debt service obligations issued before June 1, 2011 to finance construction of the facility.

Development fees for libraries are currently collected under this category and used solely for debt service payments on existing library facilities that were oversized to accommodate future development.

BUDGET NOTES

In 2011, Senate Bill 1525 was introduced which significantly amended the development fee enabling legislation. In response, Gilbert hired TischlerBise to document land use assumptions, prepare an Infrastructure Improvement Plan and update the Gilbert's system development fees pursuant to the Arizona Revised Statue 9-463.05.

Beginning in FY 2014, the actual costs associated with capital projects are expensed directly to the funding source. As a result, expenditures are now recorded in the various SDF funds. Prior to FY 2014, CIP funding was handled through interfund transfers.

GILBERT ARIZONA

System Development Fees

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
No Personnel Allocation	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Wastewater Plant Repair	-	-	-	-	-
Solid Waste Container Fee	-	-	-	-	-
Traffic Signals	350,075	955,275	3,368,850	1,261,560	3,616,510
Police	-	-	-	-	-
Fire	197,153	1,335,206	826,300	73,090	2,037,280
General Government	-	-	-	-	-
Parks and Recreation	20,257	5,457	871,910	-	2,236,000
Water System	19,648	855,416	430,330	3,250	1,845,980
Water Resources	3,771,339	4,248,228	5,137,650	2,161,170	16,181,360
Wastewater System	3,241	16,658	921,120	58,650	1,711,120
Wastewater SDF-Greenfield	-	-	-	-	3,304,000
Total Expenses	$ 4,361,713	$ 7,416,240	$ 11,556,160	$ 3,557,720	$ 30,932,250

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	-	-	-	-	-
Supplies & Contractual	-	-	-	-	-
Capital Outlay	4,361,713	7,416,240	11,556,160	3,557,720	30,932,250
Total Expenses	$ 4,361,713	$ 7,416,240	$ 11,556,160	$ 3,557,720	$ 30,932,250

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	38,992,837	40,623,303	35,645,000	39,775,000	39,675,000
Transfers In	1,972,233	-	-	-	-
Total Sources	$ 40,965,070	$ 40,623,303	$ 35,645,000	$ 39,775,000	$ 39,675,000
Total Expenses	4,361,713	7,416,240	11,556,160	3,557,720	30,932,250
Transfers Out	22,100,787	21,782,888	23,842,830	34,474,750	24,380,110
Total Uses	$ 26,462,500	$ 29,199,128	$ 35,398,990	$ 38,032,470	$ 55,312,360
Net Operating Result	$ 14,502,570	$ 11,424,175	$ 246,010	$ 1,742,530	$ (15,637,360)

Grants

PURPOSE STATEMENT

The Grant Fund is required to segregate the costs associated with grant awards from the federal or state government. Grant funds require meticulous reporting of actual costs for reimbursement requests.

ACCOMPLISHMENTS FY 2016

- Received $936,000 in grant funds
- Completed single audit report for FY 2015 with no material weaknesses

OBJECTIVES FY 2017

- Completion of single audit report with no findings

BUDGET NOTES

The grant fund includes a contingency of $5,000,000 for unknown grants at the time of budget adoption. A like amount is also budgeted for revenue. Departments apply for grants as opportunities arise.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Grants received	$1,744,335	$1,189,561	$936,000	$1,500,000

GILBERT ARIZONA

Grants

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Grants	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Grants	1,057,955	1,308,161	7,963,510	295,800	7,709,650
Total Expenses	$ 1,057,955	$ 1,308,161	$ 7,963,510	$ 295,800	$ 7,709,650

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	251,264	337,188	147,690	126,800	116,950
Supplies & Contractual	641,852	579,473	5,259,350	169,000	5,137,340
Capital Outlay	164,839	391,500	2,556,470	-	2,455,360
Total Expenses	$ 1,057,955	$ 1,308,161	$ 7,963,510	$ 295,800	$ 7,709,650

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	1,137,914	1,140,164	7,963,510	296,000	7,709,650
Transfers In	2,278	85	-	-	-
Total Sources	$ 1,140,192	$ 1,140,249	$ 7,963,510	$ 296,000	$ 7,709,650
Total Expenses	1,057,955	1,308,161	7,963,510	295,800	7,709,650
Transfers Out	2,700,000	-	-	-	-
Total Uses	$ 3,757,955	$ 1,308,161	$ 7,963,510	$ 295,800	$ 7,709,650
Net Operating Result	$ (2,617,763)	$ (167,912)	$ -	$ 200	$ -

GILBERT ARIZONA

Police Impound

PURPOSE STATEMENT

Arizona Revised Statutes §28-3511 requires the mandatory tow and 30-day impound of vehicles when the driver commits specific civil and criminal traffic offenses. Under this statute, anyone of interest in the vehicle may request a tow hearing for its release. Tow hearings are held before a tow hearing coordinator who is responsible to determine if the vehicle in question was towed properly. The coordinator also reviews cases where a vehicle is eligible for early release. If the subject vehicle is ineligible for early release a hearing is required to determine vehicle disposition. These hearings are conducted after the 30-day impound period has closed. A $150 administrative fee is collected for every vehicle release; these fees are placed into the vehicle impound fund to cover staff and program costs. All fees are pursuant to Arizona Revised Statutes §28-3511.

ACCOMPLISHMENTS FY 2016

- Conducted 2,064 tow hearings
- Issued citations for violations of Arizona Revised Statutes §28-3512J; all of which resulted in “responsible” findings
- Initiated 2016 RFP for tow program to provide tow services for a three year period. RFP seeks to identify five contract providers

OBJECTIVES FY 2017

- Conduct hearings as required pursuant to Arizona Revised Statutes §28-3511
- Continue to review and manage the revised towing program that was implemented in FY 2014 and is being renewed in FY 2016
- Provide training to staff on Arizona Revised Statutes §28-3511 to include statutory changes

BUDGET NOTES

There were no significant changes to the budget in FY 2017. Increases in personnel expenses are mostly related to benefit changes; no FTE added.

STRATEGIC INITIATIVES

Community Livability	Technology Leader	Financial Plan	Infrastructure	Economic Development	High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Number of Tow Hearings Conducted	1,942	2,064	2,259	2,485
Number of Proper Tows	1,833	2,064	2,259	2,485
Number of Vehicles Eligible for Early Release	1,833	2,064	2,259	2,485

GILBERT ARIZONA

Police Impound

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Police Impound	4.00	4.00	4.00	4.00	4.00
Total Personnel	4.00	4.00	4.00	4.00	4.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Police Impound	278,880	251,977	308,560	324,760	355,580
Total Expenses	$ 278,880	$ 251,977	$ 308,560	$ 324,760	$ 355,580

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	256,861	234,837	271,860	289,370	318,880
Supplies & Contractual	22,019	17,140	36,700	35,390	36,700
Capital Outlay	-	-	-	-	-
Total Expenses	$ 278,880	$ 251,977	$ 308,560	$ 324,760	$ 355,580

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	290,907	303,879	298,000	310,000	310,000
Transfers In	-	-	-	-	-
Total Sources	$ 290,907	$ 303,879	$ 298,000	$ 310,000	$ 310,000
Total Expenses	278,880	251,977	308,560	324,760	355,580
Transfers Out	44,309	45,124	55,920	55,920	50,000
Total Uses	$ 323,189	$ 297,101	$ 364,480	$ 380,680	$ 405,580
Net Operating Result	$ (32,282)	$ 6,778	$ (66,480)	$ (70,680)	$ (95,580)

PURPOSE STATEMENT

Special Districts are established to pay for specific statute allowed expenses. Gilbert has established funds to account for parkway improvement districts and street light improvement districts. The revenue for these districts is a levy amount on the annual property tax bill of the homeowners within the district.

FUND DESCRIPTIONS

Street Light Improvement Districts

Gilbert uses Street Light Improvement Districts (SLID) to recover the electric costs of streetlights installed within subdivisions and business parks through the community. This is part of the established policy of assuring that growth pays its own way as development occurs within the community. There are currently approximately 363 SLIDs, and more are added annually.

The Council adopted an FY 2017 budget of $1,997,650 and a levy of $1,952,850. The levy is assessed to property tax parcels within each district based upon the relative value of each parcel.

Parkway Improvement Districts

Gilbert has eleven subdivisions which use a Parkway Maintenance Improvement District (PKID) for maintenance of their drainage, retention, and off-site improvements. All other subdivisions approved since 1983 meet this maintenance obligation through homeowner's associations (HOA).

The costs of each PKID are recovered through special assessments which are levied on a per lot basis each year.

Gilbert has historically provided the levels of service sought by the neighborhoods. Recent improvements include: landscape renovations, play structure replacement, irrigation improvements, and common wall renovations.

The amount levied in FY 2017 is $1,001,140. The anticipated expenditures are $1,097,720. The levy is based on prior year collections and adjustments for budget to actual expenses for prior years.

GILBERT ARIZONA

Special Districts

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Street Light Improvement	0.00	0.00	0.00	0.00	0.00
Parkway Improvement	2.60	2.60	2.60	2.60	3.10
Total Personnel	2.60	2.60	2.60	2.60	3.10

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Street Light Improvement	1,596,201	1,682,203	1,825,450	1,774,800	1,997,650
Parkway Improvement	855,903	863,453	1,033,960	957,559	1,097,720
Total Expenses	$ 2,452,104	$ 2,545,656	$ 2,859,410	$ 2,732,359	$ 3,095,370

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	174,162	184,652	179,170	172,059	240,700
Supplies & Contractual	2,277,942	2,340,207	2,680,240	2,560,300	2,854,670
Capital Outlay	-	20,797	-	-	-
Total Expenses	$ 2,452,104	$ 2,545,656	$ 2,859,410	$ 2,732,359	$ 3,095,370

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	2,368,248	2,531,281	2,571,320	2,571,320	2,953,990
Transfers In	-	-	-	-	-
Total Sources	$ 2,368,248	$ 2,531,281	$ 2,571,320	$ 2,571,320	$ 2,953,990
Total Expenses	2,452,104	2,545,656	2,859,410	2,732,359	3,095,370
Transfers Out	-	-	-	-	-
Total Uses	$ 2,452,104	$ 2,545,656	$ 2,859,410	$ 2,732,359	$ 3,095,370
Net Operating Result	$ (83,856)	$ (14,375)	$ (288,090)	$ (161,039)	$ (141,380)

Other Special Revenue

PURPOSE STATEMENT

These funds provide distinct accounting for specific activities. All activities in the Special Revenue Funds have specific sources of revenue identified. A majority of the revenue must be from outside sources in order to qualify as a Special Revenue Fund.

FUND DETAIL

Public Safety Funds

Contributions to support awards and expenses for special activities such as victim assistance.

Confiscated Funds

Dollars provided through confiscation of property by the Police Department.

Public Safety Security

Companies contract for security and pay a flat hourly rate. Security is provided during construction and at special events.

Transportation Coordination

Established to account for transportation related projects and personnel.

JCEF Funds

Judicial Collection Enforcement Fund is a mandatory fee established by the State of Arizona. When a defendant is placed on a payment plan or fails to appear in Civil Traffic Court, the fee is imposed. This is a restricted fund which requires prior authorization from the State through a grant process to expend funds.

Fill the Gap

This fee is mandated by the State of Arizona. The purpose is to set aside funds to assist the Municipal Court in times when there is insufficient funding for projects. This is a restricted fund which requires prior authorization from the state through a grant process to expend funds.

Court Automation Fund

When a defendant attends traffic school, 25% of the fee received is deposited into the Court Automation Fund. This is a non-restricted fund that is authorized by municipal code and statute.

Court Enhancement Fund

This fee was established to further court operations. It is assessed on a per charge basis when a fine is imposed. This is a non-restricted fund that is authorized by municipal code and statute.

Cable TV

Contribution for purchase of cable equipment.

Santan Mitigation

Contribution from Salt River Project to offset homeowners associations' landscaping costs on subdivisions that are located next to the Santan Generating Plant.

GILBERT ARIZONA

Other Special Revenue

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Court Enhancement	1.00	1.00	1.00	1.00	1.00
Court JCEF	1.00	1.00	1.00	1.00	1.00
Fill the Gap	0.00	0.00	0.00	0.00	0.00
Transportation Coordination	1.00	1.00	1.00	1.00	1.00
Total Personnel	3.00	3.00	3.00	3.00	3.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Special Revenue	1,622,876	1,707,473	4,248,250	1,746,915	4,271,060
Total Expenses	$ 1,622,876	$ 1,707,473	$ 4,248,250	$ 1,746,915	$ 4,271,060

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	948,859	969,412	1,292,550	782,580	1,335,890
Supplies & Contractual	674,017	738,061	2,955,700	964,335	2,786,570
Capital Outlay	-	-	-	-	148,600
Total Expenses	$ 1,622,876	$ 1,707,473	$ 4,248,250	$ 1,746,915	$ 4,271,060

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	1,814,798	1,556,412	3,503,480	2,338,390	3,758,140
Transfers In	79	14,335	-	-	-
Total Sources	$ 1,814,877	$ 1,570,747	$ 3,503,480	$ 2,338,390	$ 3,758,140
Total Expenses	1,622,876	1,707,473	4,248,250	1,746,915	4,271,060
Transfers Out	153,995	173,568	130,000	130,000	180,000
Total Uses	$ 1,776,871	$ 1,881,041	$ 4,378,250	$ 1,876,915	$ 4,451,060
Net Operating Result	$ 38,006	$ (310,294)	$ (874,770)	$ 461,475	$ (692,920)

OTHER CAPITAL FUNDS

PURPOSE STATEMENT

Ensure Gilbert funded infrastructure is designed and constructed to the appropriate standards.

ACCOMPLISHMENTS FY 2016

- Completed a project manager manual for the consistent and reliable implementation of capital improvement projects
- Established an up to date and interactive GIS map for all active capital improvement projects
- Completed the design and construction of several capital improvement projects including a new corridor in the Heritage District and a new Compressed Natural Gas station to fuel Solid Waste fleet vehicles
- Created a project charter within the capital improvement project request document in order to define the needs, assumptions, risks, constraints and timing of projects to carry through project implementation and assist in project cost estimating

OBJECTIVES FY 2017

- Update all capital improvement project related contracts to include on-call service, JOC, construction and professional services contracts to current industry standards
- Create historic bid pricing database in order to provide accurate and timely budget and cost estimates to client divisions to assist with their decision making process
- Complete programmed capital projects within budget and schedule to the satisfaction of client divisions
- Continue to refine the project development phase for project incorporation into the Capital Improvement Plan

BUDGET NOTES

An analysis was completed during FY 2016 based on the number and type of projects that were underway and planned for FY 2017. Based on this analysis, three Limited Term Agreement staff were added in FY 2016 and two additional are budgeted in FY 2017. This accounts for the increase in personnel costs for the FY 2017 budget. Supplies and contractual have increased based on one-time funding for various projects, such as Right of Way review, development of contract documents and standard operating procedures.

STRATEGIC INITIATIVES

Community Livability | Technology Leader | Financial Plan | Infrastructure | Economic Development | High Performing Government

PERFORMANCE MEASURES	Actual FY 2014	Actual FY 2015	Projected FY 2016	Anticipated FY 2017
Total investment in capital projects	$43,600,830	$69,857,504	$35,078,719	$136,701,288

GILBERT ARIZONA

OTHER CAPITAL FUNDS

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Capital Projects Administration	7.40	7.40	7.40	7.40	7.40
Total Personnel	7.40	7.40	7.40	7.40	7.40

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Capital Projects Administration	738,408	728,620	882,480	678,180	1,696,650
CIP Contingency	-	-	100,000,000	-	100,000,000
Outside Sources	2,895,022	880,968	12,728,560	-	13,661,670
Bonds Proceeds	11,889,762	3,849,263	17,285,570	4,299,710	42,764,540
Prop 400	1,357,036	10,886,393	14,905,850	2,849,540	7,909,770
Traffic Control	-	24,940,129	20,784,090	5,295,745	4,453,130
Redevelopment	-	-	13,219,320	2,989,641	96,085,310
Municipal Facilities	1,250,016	-	-	-	-
Total Expenses	$ 18,130,244	$ 41,285,373	$179,805,870	$ 16,112,816	$266,571,070

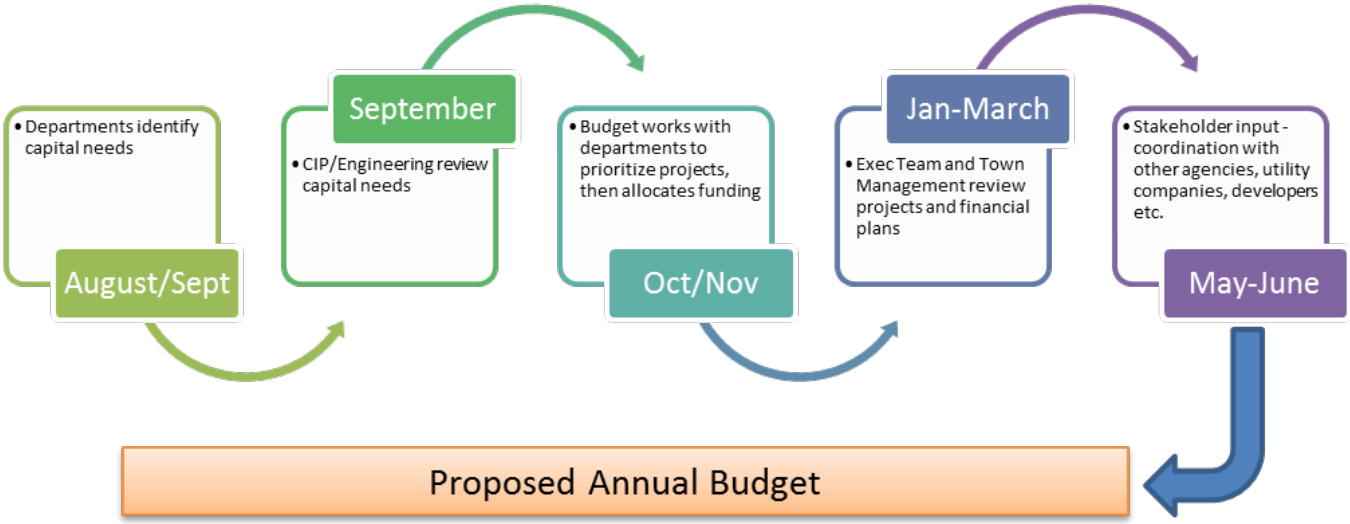
EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	689,925	648,290	787,920	603,100	1,448,490
Supplies & Contractual	612,687	752,548	94,560	75,080	748,160
Capital Outlay	16,827,632	39,884,535	178,923,390	15,434,636	264,374,420
Total Expenses	$ 18,130,244	$ 41,285,373	$179,805,870	$ 16,112,816	$266,571,070

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	5,886,753	7,770,427	163,919,480	17,316,180	201,846,650
Transfers In	21,950,168	-	-	-	-
Total Sources	$ 27,836,921	$ 7,770,427	$163,919,480	$ 17,316,180	$201,846,650
Total Expenses	18,130,244	41,285,373	179,805,870	16,112,816	266,571,070
Transfers Out	31,101,180	74,315	-	-	-
Total Uses	$ 49,231,424	$ 41,359,688	$179,805,870	$ 16,112,816	$266,571,070
Net Operating Result	$ (21,394,503)	$ (33,589,261)	$ (15,886,390)	$ 1,203,364	$ (64,724,420)

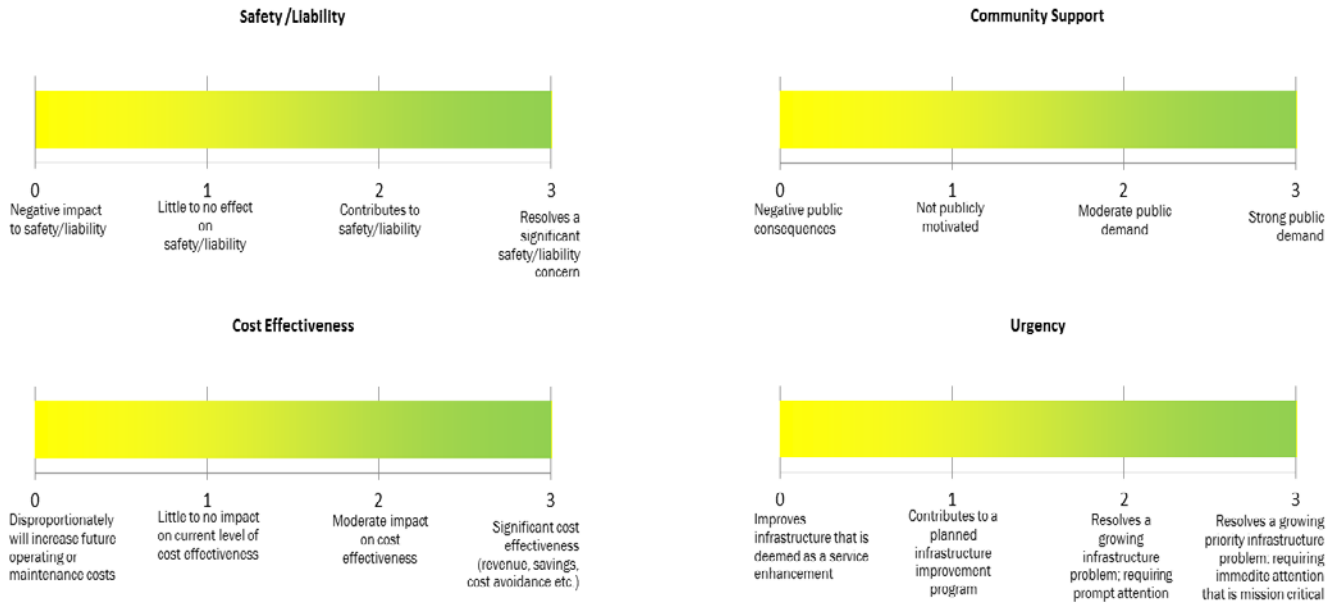
Capital Improvement Plan Summary

The Capital Improvement planning process beings in the late summer/fall each year and follows the same development schedule as the operating budgets.

Departments identify capital needs, and present the business case for their requests to the CIP/Engineering group. The Engineering group reviews the capital needs with the departments, clarifies/refines the scope of work and provides cost estimates. Once cost estimates are provided, the Office of Management and Budget works with the departments to prioritize requests (discussed further in an upcoming section) and fund each project appropriately. The OMB review includes a review of the capital needs in relation to the five year plans and long term financial planning documents. The results of the prioritization and five year plans are utilized during Executive Team and Town Management discussions as projects are recommended/not recommended to Council for adoption in the proposed budget.



In October/November, the prioritization of projects is the focus of CIP development. Departments/stakeholders review each recommended capital improvement project based on four evaluation criteria to determine which projects are the most advantageous to pursue.

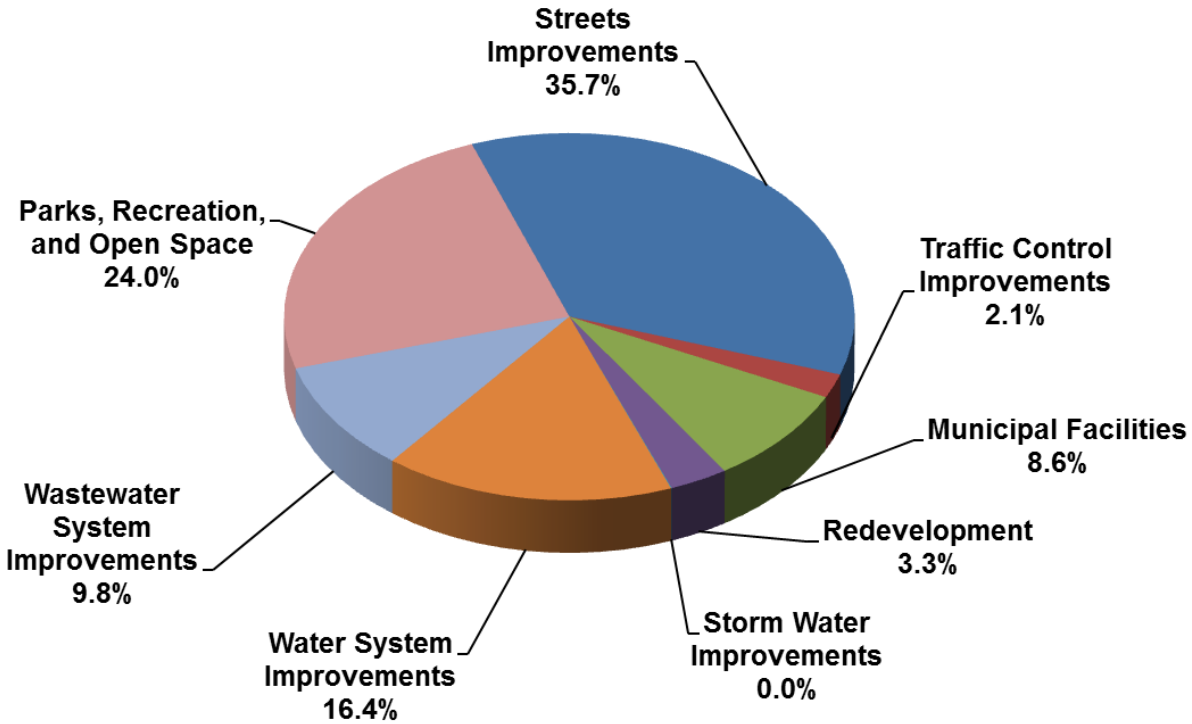


Capital Improvement Plan Summary

The Executive Team and Town Management provided input on how each of these scores is weighted when the total ranking is calculated. Based on this calculation, each project receives a single total project ranking score ranging from 0-3; with 3 being the highest possible score. The score is one of the elements that is considered in both the Executive Team and Town Management deliberations.

Upon completion of this process, the CIP is incorporated into the proposed budget, and presented to Council for consideration. The FY 2017 – 2026 Capital Improvement Plan was adopted on June 23, 2016. Only the first year of the plan (FY 2017) is funded. The other years are adopted for planning purposes. The following is a summary of the ten year plan. Detailed descriptions of the projects budgeted for FY 2017 are included in this section as well.

Capital Expenses (1,000s):	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10
Streets Improvements	$ 581,855	$ 139,812	$ 58,494	$ 44,734	$ 61,251	$ 69,355	$ 63,738	$ 115,025	$ 29,446
Traffic Control Improvements	34,401	4,185	7,357	3,898	2,005	7,273	1,136	8,547	-
Municipal Facilities	140,628	30,201	11,813	15,019	5,055	54,057	744	16,659	7,080
Redevelopment	54,066	33,844	7,469	5,370	3,852	440	-	3,091	-
Storm Water Improvements	714	66	-	-	-	-	648	-	-
Water System Improvements	268,144	60,326	120,393	31,306	23,064	10,600	-	22,455	-
Wastewater System Improvements	159,846	3,275	44,868	55,121	35,564	429	2,473	10,552	7,564
Parks, Recreation, and Open Space	391,548	25,759	23,015	18,900	12,753	48,541	6,512	173,166	82,902
Total Capital Expenses	**$ 1,631,202**	**$ 297,468**	**$ 273,409**	**$ 174,348**	**$ 143,544**	**$ 190,695**	**$ 75,251**	**$ 349,495**	**$ 126,992**

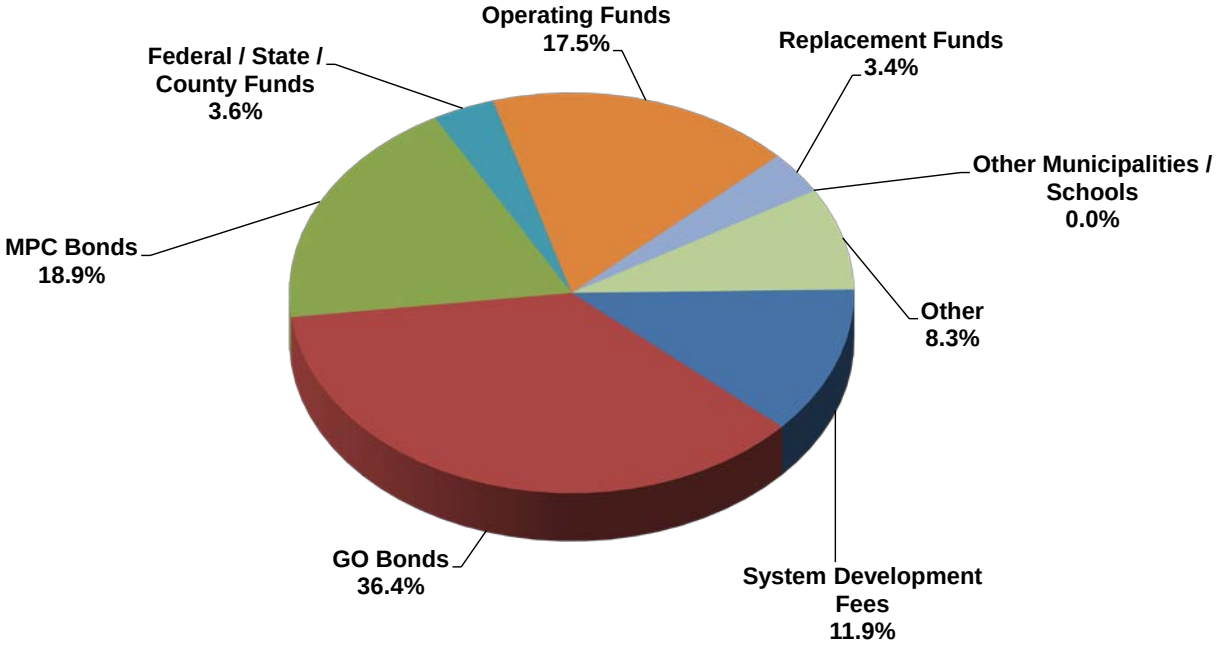


GILBERT ARIZONA

Capital Improvement Plan Summary

Capital Sources: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10
WRMPC-2007 Bonds	$ 13	$ 13	$ -	$ -	$ -	$ -	$ -	$ -	$ -
WRMPC-2009 Bonds	88	88	-	-	-	-	-	-	-
WRMPC-Future Bonds	76,196	73	15,910	35,369	24,844	-	-	-	-
WRMPC - Intergov Contribution	27,084	797	26,287	-	-	-	-	-	-
WRMPC - Bonds (SDF)	55,568	1,679	53,889	-	-	-	-	-	-
PFMPC-2009 Bonds	24,764	24,764	-	-	-	-	-	-	-
2001 GO Bonds 02-03	198	198	-	-	-	-	-	-	-
2006 GO Bonds 08	78,098	71,876	6,222	-	-	-	-	-	-
2007 GO Bonds 08	34,317	21,291	13,026	-	-	-	-	-	-
2017 Future Streets Bonds	76,039	-	23,019	26,840	26,180	-	-	-	-
2019 Future Public Safety Bonds	53,577	-	-	-	-	53,577	-	-	-
2019 Future Streets Bonds	191,320	-	-	-	30,400	70,371	51,730	38,819	-
2021 Future Parks Bonds	136,217	-	-	-	-	-	-	134,523	1,694
2025 Future Streets Bonds	60,252	-	-	-	-	-	-	58,909	1,343
State Grant	1,935	485	570	220	220	440	-	-	-
Federal Grant	1,863	4	1,859	-	-	-	-	-	-
CDBG	1,360	74	1,286	-	-	-	-	-	-
MAG RTP Arterial Fund	46,095	10,174	10,527	5,719	2,196	-	6,342	11,137	-
MAG Revolving Fund	12,081	9,412	(2,616)	5,285	-	-	1,208	(1,208)	-
Aesthetic Funds	4,519	-	2,619	1,900	-	-	-	-	-
Developer Contribution	3,895	3,603	-	-	-	77	-	215	-
Salt River Project	19	19	-	-	-	-	-	-	-
CIP Outside Sources	14,622	6,515	1,281	6,025	15	15	-	771	-
CIP O/S Revolving Fund	8,766	(1,083)	9,762	117	(15)	(15)	-	-	-
City of Mesa	8,475	-	-	-	-	-	-	8,475	-
General Repl Fund	570	570	-	-	-	-	-	-	-
Water Repl Fund	19,332	8,303	5,217	4,980	832	-	-	-	-
Wastewater Repl Fund	17,691	257	13,106	930	496	429	2,473	-	-
General Fund	95,575	18,044	19,280	14,066	10,789	2,180	7,256	23,721	239
Streets Fund	21,069	11,648	4,196	2,105	1,374	1,665	-	81	-
Env. Services - Res.	14,049	1,944	1,244	628	1,246	-	1,907	-	7,080
Water Fund	61,834	7,764	20,154	10,164	16,152	600	2,850	4,150	-
Wastewater Fund	40,147	5,570	10,931	7,670	8,063	-	349	-	7,564
Env. Services - Comm.	275	163	105	-	7	-	-	-	-
Fire SDF	14,981	3,671	2,037	7,531	871	-	-	871	-
Park SDF	31,692	7,130	2,236	10,305	2,495	9,526	-	-	-
Signal SDF	18,175	2,654	3,617	2,638	1,136	4,515	1,136	2,479	-
Water SDF	26,497	2,883	1,846	385	5,132	-	-	16,251	-
Wastewater SDF	3,933	1,069	1,711	234	919	-	-	-	-
Water Resources SDF	83,971	43,537	16,182	14,500	2,352	7,400	-	-	-
Greenfield Wastewater SDF	13,386	-	3,304	9,077	1,005	-	-	-	-
Neely Wastewater SDF	3,350	-	-	2,463	887	-	-	-	-
Future Growth Funding	64,541	-	-	5,197	1,263	2,600	-	50,301	5,180
Private Fund	1,275	-	-	-	-	-	-	-	1,275
Investment Income	141	141	-	-	-	-	-	-	-
Unidentified	102,617	-	-	-	-	-	-	-	102,617
Miscellaneous	78,740	32,138	4,602	-	4,685	37,315	-	-	-
Total Capital Sources	**$ 1,631,202**	**$ 297,468**	**$ 273,409**	**$ 174,348**	**$ 143,544**	**$ 190,695**	**$ 75,251**	**$ 349,495**	**$ 126,992**

Capital Improvement Plan Summary



Capital Improvement Plan Operating Impacts

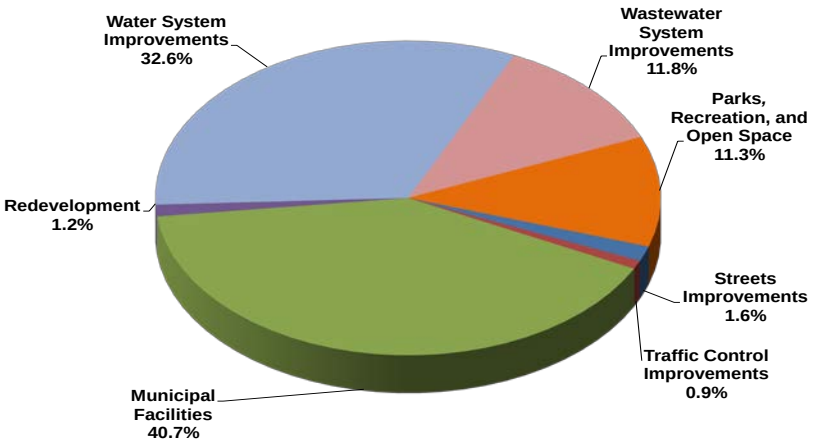
One of the considerations when a project is being proposed is the operating impacts that will result upon completion of the project. These impacts most commonly involve additional costs that will need to be incorporated into the operating budget for personnel, supplies, contractual services or utility costs. Certain projects may also generate revenue upon completion. Operating impacts are summarized here and are also noted in the project detail pages of this section. Ongoing impacts are compounded year over year, while one-time impacts are shown in the anticipated year. Details can be found in the Project Detail pages of this document.

The FY 2017-2026 expense operating impacts are shown by project type below:

Operation and Maintenance Impact (1,000s):	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**Total**
Streets Improvements	$ 10	$ 22	$ 99	$ 106	$ 186	$ 423
Traffic Control Improvements	42	40	49	50	55	236
Municipal Facilities	328	631	2,611	3,539	3,971	11,081
Redevelopment	-	30	30	133	133	326
Fire Protection Improvements	-	-	-	-	-	-
Storm Water Improvements	-	-	1	-	-	1
Water System Improvements	985	1,897	1,995	1,995	1,995	8,868
Wastewater System Improvements	15	190	680	1,009	1,309	3,203
Parks, Recreation, and Open Space	12	24	263	408	2,382	3,089
Net Additional Operating Cost	**$ 1,392**	**$ 2,834**	**$ 5,729**	**$ 7,241**	**$ 10,032**	**$ 27,227**

The operating impacts by expense type and anticipated revenue are shown below:

Operation and Maintenance Impact (1,000s):	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**Total**
Personnel	$ 302	$ 930	$ 2,847	$ 3,312	$ 4,365	$ 11,756
Contractual Services	358	379	785	1,622	2,961	6,105
Supplies	490	1,003	1,378	1,472	1,699	6,042
Utilities	242	521	705	813	980	3,260
Insurance	-	2	14	21	28	64
Total O&M Impact	**$ 1,392**	**$ 2,834**	**$ 5,729**	**$ 7,241**	**$ 10,032**	**$ 27,227**
Total Revenue	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**



Guide to the Project Detail

Projects are grouped by project type. For each of the project types, a map is included at the beginning of the project detail. Each project is noted on the map by their project number.

- Streets (ST)
- Redevelopment (RD)
- Water (WA)
- Traffic (TS)
- Wastewater (WW)
- Storm Water (SW)
- Municipal Facilities (MF)
- Parks and Recreation (PR)

The pages that follow show specific details of each project that is budgeted in FY 2017. Each project detail will contain:

Project Title

This represents a descriptive name for the requested capital project. It may name a specific building, development, section of roadway, park, intersection, or length of pipeline. Located next to the project name, a Repair and Maintenance Icon (shown right) may appear. This indicates that the purpose of the project is either repair of or replacement of existing infrastructure. This demonstrates Gilbert's commitment to maintaining existing infrastructure to reduce the overall cost of ownership and provide for more reliable service to the citizens.

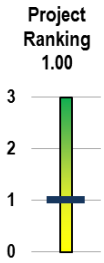
Project Description

This describes the requested capital project. The narrative generally includes the following information:

- Physical description of the improvements (e.g. 24,000 square-foot building, three miles of road, 12-acre park with playground equipment, etc.);
- Justification for the project or alternatives to constructing the improvement.

Project Ranking Icon

For each project, a project ranking icon will be shown indicating the projects total ranking score. For more information on the score, please refer to the Capital Improvement Plan Process section of this document. Zero is the lowest priority ranking and three is the highest. Projects currently in progress and finishing from a prior year are ranked as a three.



Expenses and Sources

This represents an engineer's preliminary estimate of the cost, timing of expenditures and applicable funding sources. It contains the estimates for major cost elements of the project, and all costs are stated in current day dollars. In addition to the expenditure side, a proposed source of funding to construct the project is presented.

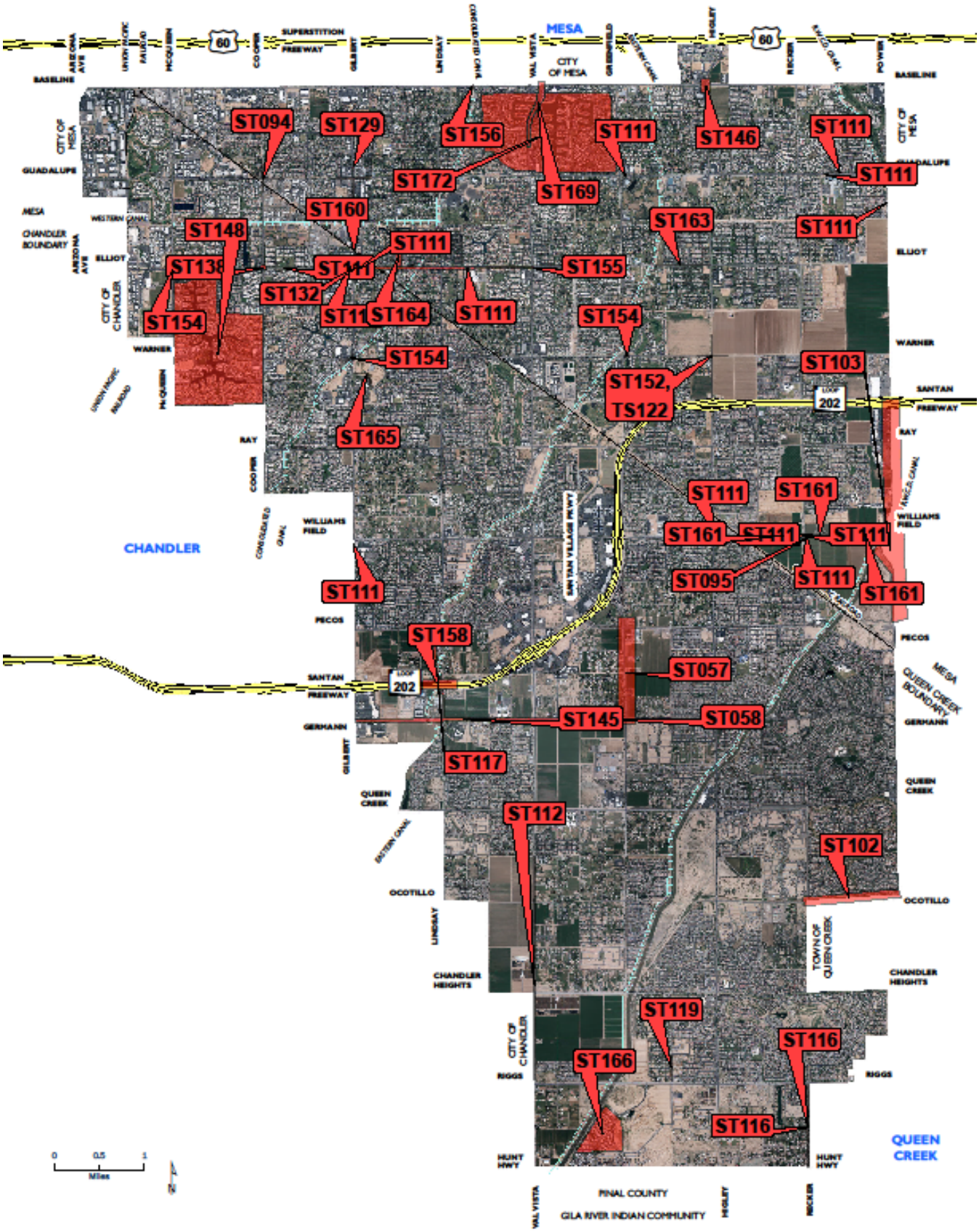
Operations/Maintenance and Revenue Impact

This section presents the expenses associated with staffing, maintaining, and operating the completed project. This information is then carried over to Gilbert's Long-Term Financial Plan and annual operating budget to reflect the ongoing income and expenses upon project completion.

Additionally, any revenues that are generated from the completion of the project are shown.

GILBERT ARIZONA

FY 2017 Street Project Locator



GILBERT ARIZONA

Streets Projects Summary

Capital Expenses: (1,000s)

		Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Ocotillo Road - Greenfield to Higley	ST054	$ 61,349	$ 246	$ -	$ -	$ -	$ 61,103	$ -	$ -	$ -
Greenfield Road - Pecos to Germann	ST057	9,660	9,637	23	-	-	-	-	-	-
Germann Road - Val Vista to Higley	ST058	13,916	12,090	1,826	-	-	-	-	-	-
Higley and Williams Field Improvements	ST062	20,342	20,342	-	-	-	-	-	-	-
Baseline Road - Burk to Consolidated Cana	ST071	2,864	-	-	416	2,448	-	-	-	-
Baseline Road - Greenfield to Power	ST078	17,597	112	-	-	-	-	-	17,485	-
Recker Road - Ocotillo to Chandler Heights	ST080	5,389	-	-	-	-	-	-	5,389	-
Hunt Highway - Val Vista to 164th Street	ST084	13,239	40	-	-	-	-	-	-	13,199
Cooper and Guadalupe Intersection	ST094	18,088	3,322	14,766	-	-	-	-	-	-
Williams Field Road - UPRR to Power	ST095	37,989	37,405	584	-	-	-	-	-	-
Recker Road - 660' North of Ray to 1320' No	ST096	2,579	14	-	2,565	-	-	-	-	-
Higley Road - Riggs to Hunt Highway	ST098	11,309	1,973	-	-	-	-	-	9,336	-
Ocotillo Road - Val Vista to Greenfield	ST099	10,755	-	-	-	-	-	-	10,755	-
Riggs Road - Val Vista to Recker	ST100	15,658	15,658	-	-	-	-	-	-	-
Ocotillo Road - Recker to Power	ST102	2,969	2,269	700	-	-	-	-	-	-
Power Road - San Tan Freeway to Pecos Ro	ST103	6,262	1,404	4,858	-	-	-	-	-	-
Elliot Road Improvements - Neely to Burk	ST105	4,887	-	-	-	-	-	-	4,887	-
Bus Stop Passenger Improvement - Phase I	ST111	1,400	763	637	-	-	-	-	-	-
Val Vista Drive - Appleby to Riggs	ST112	25,171	3,441	899	-	-	5,315	15,516	-	-
Lindsay Road - Queen Creek to Ocotillo	ST114	2,446	-	-	1,000	1,446	-	-	-	-
Hunt Highway - Higley to Recker	ST115	14,904	-	-	-	-	-	-	-	14,904
Recker Road - Riggs to Hunt Highway	ST116	8,359	-	100	-	-	-	-	8,259	-
Lindsay Road - Pecos to Germann	ST117	5,959	-	1,100	4,859	-	-	-	-	-
Warner Road - Power to 1/4 Mile West	ST118	2,432	-	-	-	-	-	-	2,432	-
PM10 Paving	ST119	1,360	585	775	-	-	-	-	-	-
Power Road - Guadalupe to San Tan Freewa	ST120	10,719	-	-	-	-	-	10,719	-	-
Val Vista Drive - Riggs to Hunt Highway	ST127	5,464	-	-	-	-	-	-	5,464	-
Ray Road - Val Vista to Power	ST128	927	-	-	-	-	927	-	-	-
Guadalupe and Gilbert Intersection	ST129	10,874	10,135	739	-	-	-	-	-	-
Warner and Greenfield Intersection	ST130	10,972	-	-	-	-	-	10,972	-	-
Ray and Gilbert Intersection	ST131	7,744	-	-	-	-	-	-	7,744	-
Elliot and Gilbert Intersection	ST132	13,924	-	150	4,895	8,879	-	-	-	-
Guadalupe and Val Vista Intersection	ST133	12,797	-	-	-	-	-	-	12,797	-
Guadalupe and Power Intersection	ST134	7,554	-	-	-	-	-	-	7,554	-
Guadalupe and Greenfield Intersection	ST135	10,646	-	-	-	-	-	-	10,646	-
Elliot and Greenfield Intersection	ST136	12,582	-	-	-	-	-	12,582	-	-
Elliot and Val Vista Intersection	ST137	15,081	-	-	-	-	1,132	13,949	-	-
Elliot and Cooper Intersection	ST138	15,511	-	1,058	5,874	8,579	-	-	-	-
Elliot and Higley Intersection	ST139	11,497	-	-	-	-	-	-	11,497	-
Germann Road - Gilbert to Val Vista	ST145	21,113	-	10,183	10,930	-	-	-	-	-
Higley and Baseline Intersection	ST146	6,231	6,222	9	-	-	-	-	-	-
Neighborhood Streetlight Rehabilitation	ST148	4,799	4,789	10	-	-	-	-	-	-
Higley Groves West Pavement Reconstructi	ST150	3,399	3,399	-	-	-	-	-	-	-
McQueen Rd Median Landscaping	ST151	645	645	-	-	-	-	-	-	-
Higley and Warner Improvements	ST152	8,054	3,925	4,129	-	-	-	-	-	-
Left-Turn Safety Enhancement	ST154	1,048	166	2	520	180	180	-	-	-
ADA Transition Replacement	ST155	1,845	397	473	325	325	325	-	-	-
Consolidated Canal Bridge Repair	ST156	499	466	33	-	-	-	-	-	-
Constellation Way, South of Coldwater Blvd	ST157	2,178	55	-	-	-	-	-	780	1,343
Lindsay Road/SR 202 Traffic Interchange	ST158	37,539	122	7,017	-	30,400	-	-	-	-

GILBERT ARIZONA

Streets Projects Summary

Capital Expenses: (1,000s)

		Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Higley & Pecos Improvements	ST159	829	-	-	-	829	-	-	-	-
Gilbert Road Railroad Crossing Upgrade	ST160	4,644	-	1,849	2,795	-	-	-	-	-
Transit Master Plan	ST161	255	-	255	-	-	-	-	-	-
Mesquite Street Sidewalk Improvements	ST162	373	-	-	-	-	373	-	-	-
Arterial Streets Reconstruction	ST163	1,755	83	1,672	-	-	-	-	-	-
Meadowbrook Village Reconstruction	ST164	858	63	795	-	-	-	-	-	-
Palm Street Improvements	ST165	325	-	325	-	-	-	-	-	-
Adora Trails Improvements	ST166	50	44	6	-	-	-	-	-	-
Gilbert Rd - Baseline to North of Guadalupe	ST168	6,070	-	-	1,187	4,883	-	-	-	-
Val Vista Drive Reconstruction	ST169	3,451	-	3,451	-	-	-	-	-	-
Stonebridge Lakes Reconstruction	ST170	3,553	-	-	711	2,842	-	-	-	-
Val Vista Drive/Eastern Canal Bridge Repair	ST171	460	-	-	20	440	-	-	-	-
Val Vista Lakes Overlay and Improvements	ST172	8,707	-	70	8,637	-	-	-	-	-
Total Capital Expenses		**$ 581,855**	**$ 139,812**	**$ 58,494**	**$ 44,734**	**$ 61,251**	**$ 69,355**	**$ 63,738**	**$ 115,025**	**$ 29,446**

Capital Sources: (1,000s)

2006 GO Bonds 08		$ 78,098	$ 71,876	$ 6,222	$ -	$ -	$ -	$ -	$ -	$ -
2007 GO Bonds 08		34,317	21,291	13,026	-	-	-	-	-	-
2017 Future Streets Bonds		75,459	-	22,439	26,840	26,180	-	-	-	-
2019 Future Streets Bonds		187,629	-	-	-	30,400	68,773	51,730	36,726	-
2025 Future Streets Bonds		60,252	-	-	-	-	-	-	58,909	1,343
State Grant		255	-	255	-	-	-	-	-	-
MAG RTP Arterial Fund		46,095	10,174	10,527	5,719	2,196	-	6,342	11,137	-
MAG Revolving Fund		12,081	9,412	(2,616)	5,285	-	-	1,208	(1,208)	-
Developer Contribution		3,769	3,477	-	-	-	77	-	215	-
CIP Outside Sources		9,444	5,685	9	2,979	-	-	-	771	-
CIP O/S Revolving Fund		(576)	(796)	195	25	-	-	-	-	-
City of Mesa		8,475	-	-	-	-	-	-	8,475	-
Water Repl Fund		608	608	-	-	-	-	-	-	-
General Fund		1,872	240	1,632	-	-	-	-	-	-
Streets Fund		15,722	10,196	3,671	845	505	505	-	-	-
Env. Services - Res.		1,259	-	-	-	-	-	1,259	-	-
Water Fund		14,810	3,815	3,134	3,041	1,970	-	2,850	-	-
Wastewater Fund		3,643	3,294	-	-	-	-	349	-	-
Wastewater SDF		435	435	-	-	-	-	-	-	-
Investment Income		105	105	-	-	-	-	-	-	-
Unidentified		28,103	-	-	-	-	-	-	-	28,103
Total Sources		**$ 581,855**	**$ 139,812**	**$ 58,494**	**$ 44,734**	**$ 61,251**	**$ 69,355**	**$ 63,738**	**$ 115,025**	**$ 29,446**

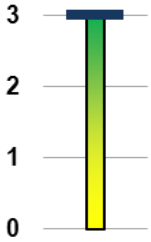
Operation and Maintenance Impact (1,000s)

Total Operation and Maintenance Impact	$ 10	$ 22	$ 99	$ 106	$ 186	$ -
Total Revenue	-	-	-	-	-	-
Net Additional Cost	**$ 10**	**$ 22**	**$ 99**	**$ 106**	**$ 186**	**$ -**

Greenfield Road - Pecos to Germann — ST057

Widen Greenfield Road from Pecos Road to Germann Road to a minor arterial standard, which includes four lanes with a striped two way left turn median lane, bike lanes, sidewalk, and street lights.

Project Ranking 3.00

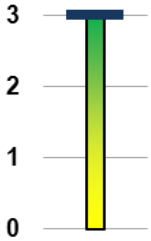


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 1,422	1,422	-	-	-	-	-	-	-
Construction Mgmt	$ 834	834	-	-	-	-	-	-	-
Land/ROW	$ 1,311	1,288	23	-	-	-	-	-	-
Construction	$ 6,093	6,093	-	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 9,660**	**$ 9,637**	**$ 23**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
2007 GO Bonds 08	$ 9,298	9,275	23	-	-	-	-	-	-
Water Fund	$ 219	219	-	-	-	-	-	-	-
Wastewater Fund	$ 97	97	-	-	-	-	-	-	-
Investment Income	$ 46	46	-	-	-	-	-	-	-
Total Sources	**$ 9,660**	**$ 9,637**	**$ 23**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Germann Road - Val Vista to Higley — ST058

Completion of Germann Road in accordance with the Maricopa Association of Governments (MAG) Regional Transportation Plan approved by voters as Proposition 400 in 2004. Improvements are to major arterial roadway standards.

Project Ranking 3.00

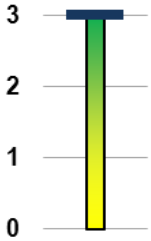


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 1,327	987	340	-	-	-	-	-	-
Construction Mgmt	$ 1,210	1,063	147	-	-	-	-	-	-
Land/ROW	$ 3,159	2,759	400	-	-	-	-	-	-
Construction	$ 8,220	7,281	939	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 13,916**	**$ 12,090**	**$ 1,826**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
2006 GO Bonds 08	$ 157	157	-	-	-	-	-	-	-
2007 GO Bonds 08	$ 1,683	1,683	-	-	-	-	-	-	-
MAG RTP Arterial Fund	$ 7,904	4,617	3,287	-	-	-	-	-	-
MAG Revolving Fund	$ 2,987	5,388	(2,401)	-	-	-	-	-	-
Developer Contribution	$ 181	181	-	-	-	-	-	-	-
Water Fund	$ 1,000	60	940	-	-	-	-	-	-
Investment Income	$ 4	4	-	-	-	-	-	-	-
Total Sources	**$ 13,916**	**$ 12,090**	**$ 1,826**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Cooper and Guadalupe Intersection — ST094

Intersection improvements at Cooper and Guadalupe Roads in accordance with the Maricopa Association of Governments (MAG) Regional Transportation Plan approved by the voters as Proposition 400 in 2004.

Project Ranking 3.00

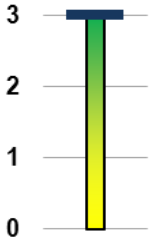


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 1,893	1,671	222	-	-	-	-	-	-
Construction Mgmt	$ 1,226	547	679	-	-	-	-	-	-
Land/ROW	$ 1,000	288	712	-	-	-	-	-	-
Construction	$ 13,834	816	13,018	-	-	-	-	-	-
Equipment & Furniture	$ 135	-	135	-	-	-	-	-	-
Total Expenses	**$ 18,088**	**$ 3,322**	**$ 14,766**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
2006 GO Bonds 08	$ 1,036	891	145	-	-	-	-	-	-
2007 GO Bonds 08	$ 8,648	1,039	7,609	-	-	-	-	-	-
2017 Future Streets Bonds	$ 1,587	-	1,587	-	-	-	-	-	-
MAG RTP Arterial Fund	$ 5,187	1,783	3,404	-	-	-	-	-	-
MAG Revolving Fund	$ 343	(402)	745	-	-	-	-	-	-
Water Fund	$ 1,287	11	1,276	-	-	-	-	-	-
Total Sources	**$ 18,088**	**$ 3,322**	**$ 14,766**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	7	7	7	7		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ 7**	**$ 7**	**$ 7**	**$ 7**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Williams Field Road - UPRR to Power Road — ST095

Complete Williams Field Road improvements from Union Pacific Railroad (UPRR) to Power Road, and Recker Road improvements from Vest Road to the UPRR to major arterial standards.

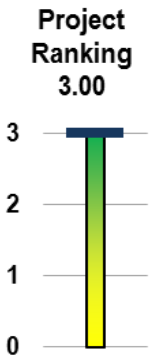
Project Ranking 3.00



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 4,894	4,894	-	-	-	-	-	-	-
Construction Mgmt	$ 3,529	3,529	-	-	-	-	-	-	-
Land/ROW	$ 740	156	584	-	-	-	-	-	-
Construction	$ 28,826	28,826	-	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 37,989**	**$ 37,405**	**$ 584**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
2006 GO Bonds 08	$ 34,231	33,647	584	-	-	-	-	-	-
CIP Outside Sources	$ 1,217	1,217	-	-	-	-	-	-	-
Water Fund	$ 1,186	1,186	-	-	-	-	-	-	-
Wastewater Fund	$ 920	920	-	-	-	-	-	-	-
Wastewater SDF	$ 435	435	-	-	-	-	-	-	-
Total Sources	**$ 37,989**	**$ 37,405**	**$ 584**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Ocotillo Road - Recker to Power — ST102

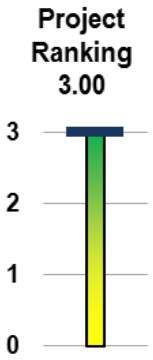
Complete Ocotillo Road from Recker Road to Power Road to minor arterial standards with four traffic lanes and a striped center left turn median lane, bike lanes and street lights.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ -	-	-	-	-	-	-	-	-
Construction Mgmt	$ -	-	-	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 2,969	2,269	700	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 2,969**	**$ 2,269**	**$ 700**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Developer Contribution	$ 2,269	2,269	-	-	-	-	-	-	-
Streets Fund	$ 700	-	700	-	-	-	-	-	-
Total Sources	**$ 2,969**	**$ 2,269**	**$ 700**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Power Road - Santan Freeway to Pecos Road — ST103

Complete Power Road improvements from the Santan Freeway to Pecos Road to major arterial standards in accordance with the Maricopa Association of Governments (MAG) Regional Transportation Plan approved by voters as Proposition 400 in 2004.

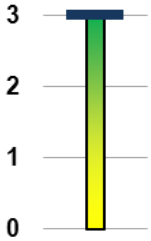


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 37	1	36	-	-	-	-	-	-
Construction Mgmt	$ 115	115	-	-	-	-	-	-	-
Land/ROW	$ 863	863	-	-	-	-	-	-	-
Construction	$ 5,247	425	4,822	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 6,262**	**$ 1,404**	**$ 4,858**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
2007 GO Bonds 08	$ 3,866	1,016	2,850	-	-	-	-	-	-
MAG Revolving Fund	$ 2,396	388	2,008	-	-	-	-	-	-
Total Sources	**$ 6,262**	**$ 1,404**	**$ 4,858**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Bus Stop Passenger Improvements - Phase III — ST111

The project includes improvements to existing bus stops and construction of new bus stops at various locations throughout Gilbert.

Project Ranking 3.00

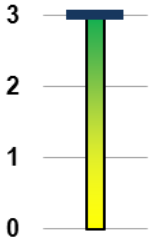


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 120	102	18	-	-	-	-	-	-
Construction Mgmt	$ 84	64	20	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 1,022	430	592	-	-	-	-	-	-
Equipment & Furniture	$ 174	167	7	-	-	-	-	-	-
Total Expenses	**$ 1,400**	**$ 763**	**$ 637**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
MAG Revolving Fund	$ 1,400	763	637	-	-	-	-	-	-
Total Sources	**$ 1,400**	**$ 763**	**$ 637**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			5	5	5	5	5		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ 5**	**$ 5**	**$ 5**	**$ 5**	**$ 5**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Val Vista Drive - Appleby to Riggs — ST112

Complete Val Vista Drive from Appleby to Riggs to full width improvements to a major arterial standard.

Project Ranking 3.00

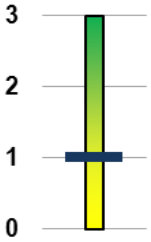


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 2,542	1,197	393	-	-	952	-	-	-
Construction Mgmt	$ 446	102	38	-	-	306	-	-	-
Land/ROW	$ 6,666	2,141	468	-	-	4,057	-	-	-
Construction	$ 15,517	1	-	-	-	-	15,516	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 25,171**	**$ 3,441**	**$ 899**	**$ -**	**$ -**	**$ 5,315**	**$ 15,516**	**$ -**	**$ -**
Sources: (1,000s)									
2006 GO Bonds 08	$ 3,205	2,306	899	-	-	-	-	-	-
2007 GO Bonds 08	$ 1,135	1,135	-	-	-	-	-	-	-
2019 Future Streets Bonds	$ 18,954	-	-	-	-	5,238	13,716	-	-
Developer Contribution	$ 77	-	-	-	-	77	-	-	-
Env. Services - Res.	$ 1,259	-	-	-	-	-	1,259	-	-
Water Fund	$ 192	-	-	-	-	-	192	-	-
Wastewater Fund	$ 349	-	-	-	-	-	349	-	-
Total Sources	**$ 25,171**	**$ 3,441**	**$ 899**	**$ -**	**$ -**	**$ 5,315**	**$ 15,516**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	80		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ 80**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Recker Road - Riggs to Hunt Highway — ST116

Complete Recker Road to full improvements for a major collector street from Riggs Road to Hunt Highway.

Project Ranking 1.01

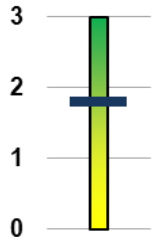


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 776	-	5	-	-	-	-	771	-
Construction Mgmt	$ 626	-	5	-	-	-	-	621	-
Land/ROW	$ 1,078	-	5	-	-	-	-	1,073	-
Construction	$ 5,879	-	85	-	-	-	-	5,794	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 8,359**	**$ -**	**$ 100**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 8,259**	**$ -**
Sources: (1,000s)									
2025 Future Streets Bonds	$ 8,259	-	-	-	-	-	-	8,259	-
General Fund	$ 100	-	100	-	-	-	-	-	-
Total Sources	**$ 8,359**	**$ -**	**$ 100**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 8,259**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Lindsay Road - Pecos to Germann — ST117

Complete Lindsay Road improvements from Pecos Road to South 144th Street to minor arterial standards.

Project Ranking 1.80

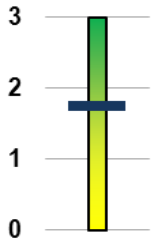


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 488	-	488	-	-	-	-	-	-
Construction Mgmt	$ 512	-	512	-	-	-	-	-	-
Land/ROW	$ 638	-	100	538	-	-	-	-	-
Construction	$ 4,321	-	-	4,321	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 5,959**	**$ -**	**$ 1,100**	**$ 4,859**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
2017 Future Streets Bonds	$ 2,980	-	1,100	1,880	-	-	-	-	-
CIP Outside Sources	$ 2,979	-	-	2,979	-	-	-	-	-
Total Sources	**$ 5,959**	**$ -**	**$ 1,100**	**$ 4,859**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	17	17	17		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ 17**	**$ 17**	**$ 17**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

PM10 Paving — ST119

Project consists of paving various unpaved streets within the town for compliance with air quality requirements.

Project Ranking 1.74

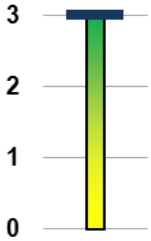


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 113	79	34	-	-	-	-	-	-
Construction Mgmt	$ 122	79	43	-	-	-	-	-	-
Land/ROW	$ 10	10	-	-	-	-	-	-	-
Construction	$ 1,115	417	698	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 1,360**	**$ 585**	**$ 775**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Streets Fund	$ 1,360	585	775	-	-	-	-	-	-
Total Sources	**$ 1,360**	**$ 585**	**$ 775**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Guadalupe and Gilbert Intersection — ST129

Intersection improvements at Guadalupe and Gilbert roads in accordance with the Maricopa Association of Governments (MAG) Regional Transportation Plan approved by voters as Proposition 400 in 2004.

Project Ranking 3.00

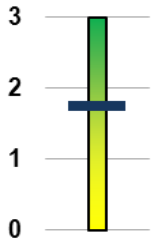


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 856	856	-	-	-	-	-	-	-
Construction Mgmt	$ 813	813	-	-	-	-	-	-	-
Land/ROW	$ 1,196	952	244	-	-	-	-	-	-
Construction	$ 7,901	7,406	495	-	-	-	-	-	-
Equipment & Furniture	$ 108	108	-	-	-	-	-	-	-
Total Expenses	**$10,874**	**$10,135**	**$ 739**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
2006 GO Bonds 08	$ 4,786	4,321	465	-	-	-	-	-	-
MAG RTP Arterial Fund	$ 7,610	3,774	3,836	-	-	-	-	-	-
MAG Revolving Fund	$ (2,772)	833	(3,605)	-	-	-	-	-	-
Water Fund	$ 1,250	1,207	43	-	-	-	-	-	-
Total Sources	**$10,874**	**$10,135**	**$ 739**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Elliot and Gilbert Intersection — ST132

Intersection improvements at Elliot and Gilbert Roads in accordance with the Maricopa Association of Governments (MAG) Regional Transportation Plan approved by voters as Proposition 400 in 2004

Project Ranking 1.74

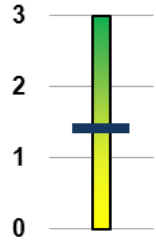


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 1,189	-	150	1,039	-	-	-	-	-
Construction Mgmt	$ 1,026	-	-	1,026	-	-	-	-	-
Land/ROW	$ 1,680	-	-	1,680	-	-	-	-	-
Construction	$ 9,929	-	-	1,150	8,779	-	-	-	-
Equipment & Furniture	$ 100	-	-	-	100	-	-	-	-
Total Expenses	**$ 13,924**	**$ -**	**$ 150**	**$ 4,895**	**$ 8,879**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
2017 Future Streets Bonds	$ 10,149	-	150	3,316	6,683	-	-	-	-
MAG RTP Arterial Fund	$ 3,775	-	-	1,579	2,196	-	-	-	-
Total Sources	**$ 13,924**	**$ -**	**$ 150**	**$ 4,895**	**$ 8,879**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	7	7		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ 7**	**$ 7**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Elliot and Cooper Intersection — ST138

Intersection improvements at Elliot and Cooper Roads in accordance with the Maricopa Association of Governments (MAG) Regional Transportation Plan approved by voters as Proposition 400 in 2004

Project Ranking 1.41

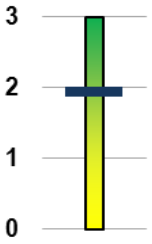


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 1,099	-	100	999	-	-	-	-	-
Construction Mgmt	$ 958	-	958	-	-	-	-	-	-
Land/ROW	$ 1,361	-	-	1,361	-	-	-	-	-
Construction	$ 11,993	-	-	3,514	8,479	-	-	-	-
Equipment & Furniture	$ 100	-	-	-	100	-	-	-	-
Total Expenses	**$ 15,511**	**$ -**	**$ 1,058**	**$ 5,874**	**$ 8,579**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
2017 Future Streets Bonds	$ 11,371	-	1,058	1,734	8,579	-	-	-	-
MAG RTP Arterial Fund	$ 4,140	-	-	4,140	-	-	-	-	-
Total Sources	**$ 15,511**	**$ -**	**$ 1,058**	**$ 5,874**	**$ 8,579**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Germann Road - Gilbert to Val Vista — ST145

Completion of Germann Road in accordance with the Maricopa Association of Governments (MAG) Regional Transportation Plan approved by voters as Proposition 400 in 2004. Improvements are to major arterial roadway standards.

Project Ranking 1.93

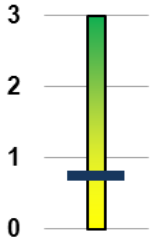


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 1,293	-	1,293	-	-	-	-	-	-
Construction Mgmt	$ 1,161	-	1,161	-	-	-	-	-	-
Land/ROW	$ 4,803	-	4,803	-	-	-	-	-	-
Construction	$13,656	-	2,926	10,730	-	-	-	-	-
Equipment & Furniture	$ 200	-	-	200	-	-	-	-	-
Total Expenses	**$21,113**	**$ -**	**$10,183**	**$10,930**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
2007 GO Bonds 08	$ 2,544	-	2,544	-	-	-	-	-	-
2017 Future Streets Bonds	$13,284	-	7,639	5,645	-	-	-	-	-
MAG Revolving Fund	$ 5,285	-	-	5,285	-	-	-	-	-
Total Sources	**$21,113**	**$ -**	**$10,183**	**$10,930**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	55	55	55		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ 55**	**$ 55**	**$ 55**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Higley Road and Baseline Road Intersection — ST146

Complete Higley and Baseline Roads at this intersection on the south and east legs to full improvements for major arterial roadways.

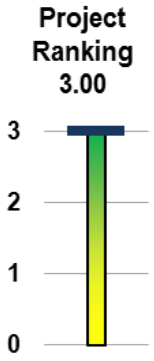
Project Ranking .74



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 537	537	-	-	-	-	-	-	-
Construction Mgmt	$ 533	528	5	-	-	-	-	-	-
Land/ROW	$ 852	849	3	-	-	-	-	-	-
Construction	$ 4,295	4,294	1	-	-	-	-	-	-
Equipment & Furniture	$ 14	14	-	-	-	-	-	-	-
Total Expenses	**$ 6,231**	**$ 6,222**	**$ 9**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
MAG Revolving Fund	$ 2,442	2,442	-	-	-	-	-	-	-
Developer Contribution	$ 43	43	-	-	-	-	-	-	-
CIP Outside Sources	$ 1,712	1,703	9	-	-	-	-	-	-
Water Fund	$ 81	81	-	-	-	-	-	-	-
Wastewater Fund	$ 1,953	1,953	-	-	-	-	-	-	-
Total Sources	**$ 6,231**	**$ 6,222**	**$ 9**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Neighborhood Streetlight Rehabilitation — ST148

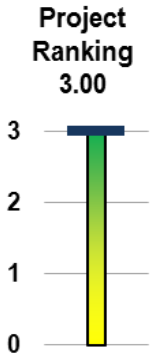
Remove and replace direct bury street light poles with new foundation mounted poles, and switch our luminaires to new energy efficient models.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ -	-	-	-	-	-	-	-	-
Construction Mgmt	$ 282	278	4	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 4,517	4,511	6	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 4,799**	**$ 4,789**	**$ 10**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Streets Fund	$ 4,799	4,789	10	-	-	-	-	-	-
Total Sources	**$ 4,799**	**$ 4,789**	**$ 10**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Higley and Warner Improvements — ST152

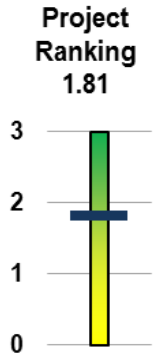
Complete the intersection of Higley and Warner Roads to the full major arterial intersection configuration.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 1,421	838	583	-	-	-	-	-	-
Construction Mgmt	$ 501	326	175	-	-	-	-	-	-
Land/ROW	$ 1,022	1,022	-	-	-	-	-	-	-
Construction	$ 5,110	1,739	3,371	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 8,054**	**$ 3,925**	**$ 4,129**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
2006 GO Bonds 08	$ 8,054	3,925	4,129	-	-	-	-	-	-
Total Sources	**$ 8,054**	**$ 3,925**	**$ 4,129**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Left-Turn Safety Enhancements — ST154

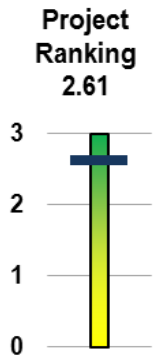
Modify various intersections that were constructed with a negative offset causing left-turn sight distance restrictions for turning traffic. Possible mitigations include reconstruction of medians and conversion to protected-only left-turn signal operation.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 160	40	-	60	30	30	-	-	-
Construction Mgmt	$ 172	12	-	160	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 716	114	2	300	150	150	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 1,048**	**$ 166**	**$ 2**	**$ 520**	**$ 180**	**$ 180**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Streets Fund	$ 1,048	166	2	520	180	180	-	-	-
Total Sources	**$ 1,048**	**$ 166**	**$ 2**	**$ 520**	**$ 180**	**$ 180**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

ADA Transition Replacement — ST155

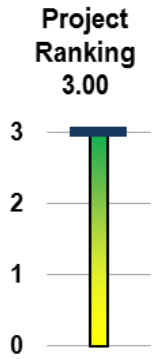
This program is a multi-year program and systematically replaces and repairs deficient sidewalk, sidewalk ramps, driveways and pedestrian push buttons. The ADA Transition Plan is used to prioritize locations to be compliant with the current PROWAG Guidelines.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 125	-	50	25	25	25	-	-	-
Construction Mgmt	$ 65	16	49	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 1,655	381	374	300	300	300	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 1,845**	**$ 397**	**$ 473**	**$ 325**	**$ 325**	**$ 325**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Streets Fund	$ 1,845	397	473	325	325	325	-	-	-
Total Sources	**$ 1,845**	**$ 397**	**$ 473**	**$ 325**	**$ 325**	**$ 325**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Consolidated Canal Bridge Repair — ST156

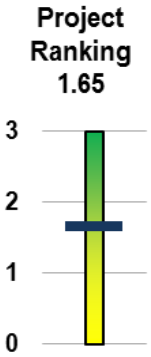
The Baseline Road Bridge over the Consolidated Canal is located about ¼-mile east of Lindsay Road at the municipal boundary between the Town of Gilbert and the City of Mesa. This project will consist of the design and re-construction of the deck surface using a bonded overlay of either microsilica or polymer concrete.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 45	43	2	-	-	-	-	-	-
Construction Mgmt	$ 24	21	3	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 430	402	28	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 499**	**$ 466**	**$ 33**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Streets Fund	$ 499	466	33	-	-	-	-	-	-
Total Sources	**$ 499**	**$ 466**	**$ 33**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Lindsay Road/SR 202 Traffic Interchange — ST158

Construction of a new full access traffic interchange at Lindsay Road and SR 202 to provide access to SR202 and a frontage road system on the north side of SR 202 between Lindsay Road and Gilbert Road.

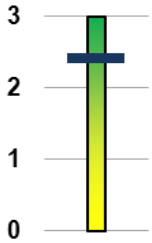


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 4,594	122	4,472	-	-	-	-	-	-
Construction Mgmt	$ 1,645	-	1,645	-	-	-	-	-	-
Land/ROW	$ 900	-	900	-	-	-	-	-	-
Construction	$ 30,400	-	-	-	30,400	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 37,539**	**$ 122**	**$ 7,017**	**$ -**	**$ 30,400**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
2017 Future Streets Bonds	$ 6,410	-	6,410	-	-	-	-	-	-
2019 Future Streets Bonds	$ 30,400	-	-	-	30,400	-	-	-	-
General Fund	$ 729	122	607	-	-	-	-	-	-
Total Sources	**$ 37,539**	**$ 122**	**$ 7,017**	**$ -**	**$ 30,400**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Gilbert Road Railroad Crossing Upgrade — ST160

Upgrade the UPRR crossing at Gilbert Road (north of Elliot) to comply with existing federal standards.

Project Ranking 2.41

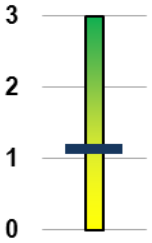


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 436	-	436	-	-	-	-	-	-
Construction Mgmt	$ 386	-	386	-	-	-	-	-	-
Land/ROW	$ 40	-	40	-	-	-	-	-	-
Construction	$ 3,782	-	987	2,795	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 4,644**	**$ -**	**$ 1,849**	**$ 2,795**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
2017 Future Streets Bonds	$ 1,232	-	974	258	-	-	-	-	-
Water Fund	$ 3,412	-	875	2,537	-	-	-	-	-
Total Sources	**$ 4,644**	**$ -**	**$ 1,849**	**$ 2,795**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Transit Master Plan — ST161

This project will develop the first Transit Master Plan for Gilbert, following the 2014 adoption of the Town's first Transportation Master Plan. The study will look at land use, demographic and transit information to provide the feasibility and framework of transit service expansion.

Project Ranking 1.13

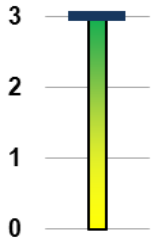


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 250	-	250	-	-	-	-	-	-
Construction Mgmt	$ 5	-	5	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 255**	**$ -**	**$ 255**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
State Grant	$ 255	-	255	-	-	-	-	-	-
Total Sources	**$ 255**	**$ -**	**$ 255**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Arterial Streets Reconstruction — ST163

This project will address failing sections of Arterial pavement as follows: Complete reconstruction of Elliot Road west bound lanes from Higley Road west to Canal and complete reconstruction on Baseline Road west bound lanes from Greenfield intersection west to canal.

Project Ranking 3.00

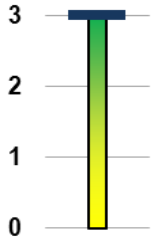


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 140	70	70	-	-	-	-	-	-
Construction Mgmt	$ 150	12	138	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 1,465	1	1,464	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 1,755**	**$ 83**	**$ 1,672**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Streets Fund	$ 1,755	83	1,672	-	-	-	-	-	-
Total Sources	**$ 1,755**	**$ 83**	**$ 1,672**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Meadowbrook Village Reconstruction — ST164

Complete reconstruction of asphalt and pedestrian walkways of Meadowbrook Village.

Project Ranking 3.00

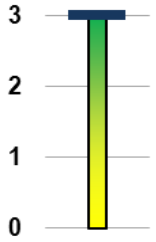


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 73	49	24	-	-	-	-	-	-
Construction Mgmt	$ 75	12	63	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 710	2	708	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 858**	**$ 63**	**$ 795**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
General Fund	$ 858	63	795	-	-	-	-	-	-
Total Sources	**$ 858**	**$ 63**	**$ 795**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			5	5	5	5	5		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ 5**	**$ 5**	**$ 5**	**$ 5**	**$ 5**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Palm Street Improvements — ST165

Design and construction of the west half of Palm Street around the Municipal I Complex.

Project Ranking 3.00

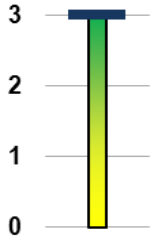


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 15	-	15	-	-	-	-	-	-
Construction Mgmt	$ 60	-	60	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 250	-	250	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 325**	**$ -**	**$ 325**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
CIP O/S Revolving Fund	$ 195	-	195	-	-	-	-	-	-
General Fund	$ 130	-	130	-	-	-	-	-	-
Total Sources	**$ 325**	**$ -**	**$ 325**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	3	3	3	3		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ 3**	**$ 3**	**$ 3**	**$ 3**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Adora Trails Improvements — ST166

Consultant to provide engineering services for evaluations necessary for Adora Trails. The engineering services will provide a construction plan set depicting infrastructure improvements, replacements and new infrastructure to be built.

Project Ranking 3.00

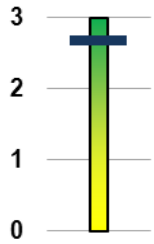


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 44	43	1	-	-	-	-	-	-
Construction Mgmt	$ 6	1	5	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 50**	**$ 44**	**$ 6**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Streets Fund	$ 50	44	6	-	-	-	-	-	-
Total Sources	**$ 50**	**$ 44**	**$ 6**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Val Vista Drive Reconstruction — ST169

Reconstruct deteriorated asphalt pavement on Val Vista Drive from Baseline Road through Raleigh Bay intersection, addressing drainage and tree root issues along corridor, and update all non-compliant ADA Concrete areas.

Project Ranking 2.67

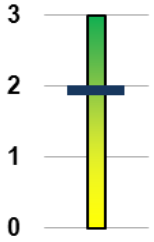


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 332	-	332	-	-	-	-	-	-
Construction Mgmt	$ 364	-	364	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 2,755	-	2,755	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 3,451**	**$ -**	**$ 3,451**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
2017 Future Streets Bonds	$ 3,451	-	3,451	-	-	-	-	-	-
Total Sources	**$ 3,451**	**$ -**	**$ 3,451**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Val Vista Lakes Overlay and Improvements — ST172

Edge line Mill & Overlay approx. 368,975 square yards of Residential Local and Residential Collector Roadway in Val Vista Lakes. Follow ADA Compliance by improving approximately 257 pedestrian ramps and 1,284 driveways.

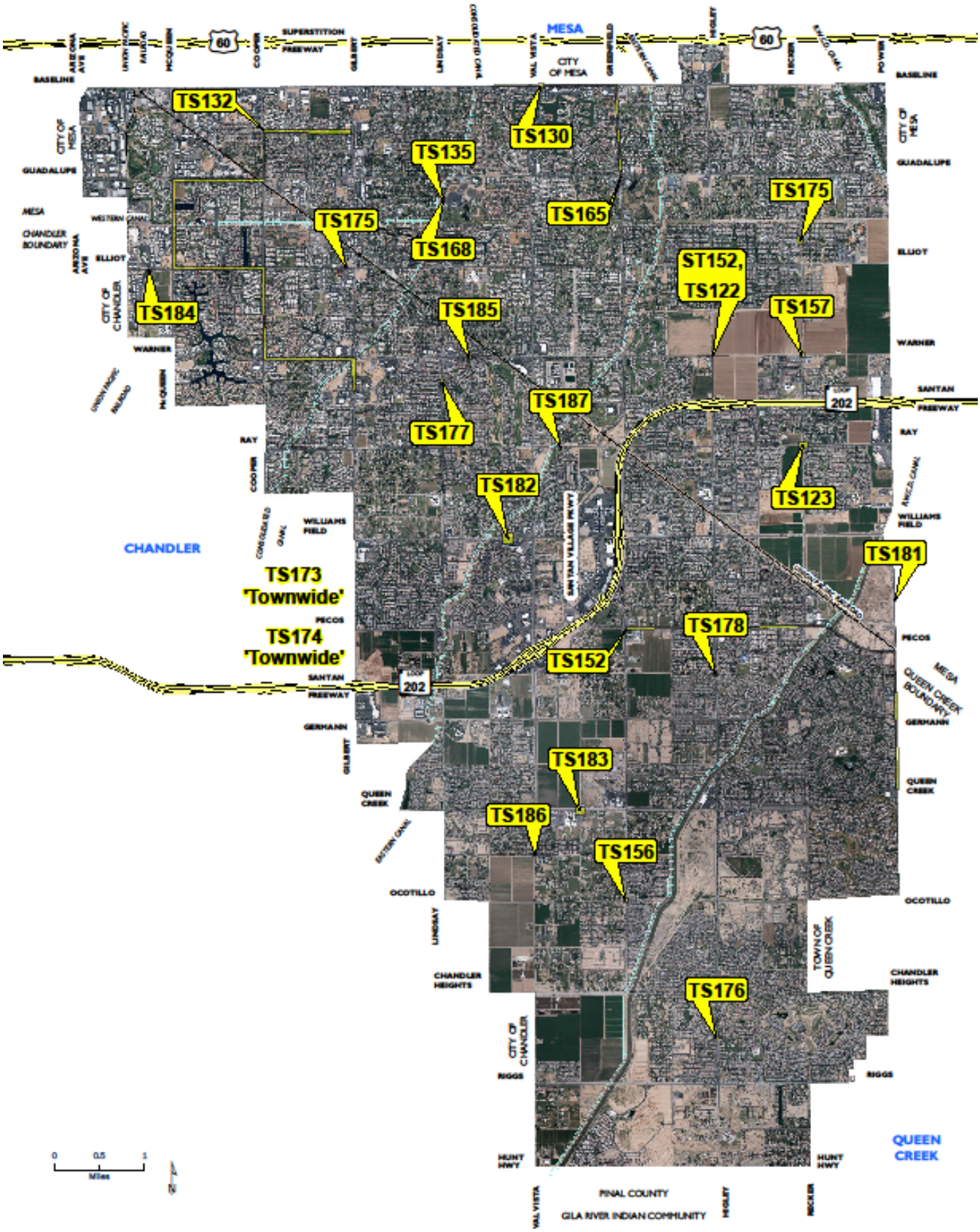
Project Ranking 1.93



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 575	-	60	515	-	-	-	-	-
Construction Mgmt	$ 816	-	10	806	-	-	-	-	-
Land/ROW	$ 121	-	-	121	-	-	-	-	-
Construction	$ 7,195	-	-	7,195	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 8,707**	**$ -**	**$ 70**	**$ 8,637**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
2017 Future Streets Bonds	$ 8,707	-	70	8,637	-	-	-	-	-
Total Sources	**$ 8,707**	**$ -**	**$ 70**	**$ 8,637**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

GILBERT ARIZONA

FY 2017 Traffic Control Project Locator



GILBERT ARIZONA

Traffic Control Project Summary

Capital Expenses: (1,000s)

		Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Higley and Warner	TS122	$ 440	$ 83	$ 357	$ -	$ -	$ -	$ -	$ -	$ -
Ray and Recker	TS123	392	142	250	-	-	-	-	-	-
Val Vista and Baseline Signal Improvements	TS130	617	37	580	-	-	-	-	-	-
Advanced Traffic Management System - Pha	TS131	1,995	-	-	-	-	1,995	-	-	-
Advanced Traffic Management System - Pha	TS132	1,477	330	1,147	-	-	-	-	-	-
Advanced Traffic Management System - Pha	TS133	1,615	-	-	-	-	-	-	1,615	-
Advanced Traffic Management System - Pha	TS134	1,252	-	-	-	-	-	-	1,252	-
Advanced Traffic Management System - Net	TS135	401	276	125	-	-	-	-	-	-
Recker and Cooley Loop North	TS144	492	-	-	492	-	-	-	-	-
Recker and Cooley Loop South	TS145	492	-	-	-	-	492	-	-	-
Williams Field and Cooley Loop West	TS146	492	-	-	-	-	492	-	-	-
Williams Field and Cooley Loop East	TS147	492	-	-	492	-	-	-	-	-
Riggs and Recker	TS150	457	-	-	-	-	457	-	-	-
Gilbert - Queen Creek Fiber Optic Interconne	TS152	205	67	138	-	-	-	-	-	-
Val Vista and Ocotillo	TS154	564	26	-	538	-	-	-	-	-
Val Vista and Chandler Heights	TS155	596	27	-	-	-	569	-	-	-
Greenfield and Ocotillo	TS156	439	-	439	-	-	-	-	-	-
Recker and Warner	TS157	569	-	569	-	-	-	-	-	-
Recker and Ocotillo	TS158	569	-	-	-	-	569	-	-	-
Higley and Coldwater	TS162	538	-	-	-	-	538	-	-	-
Baseline Road Fiber Optic Infrastructure	TS165	569	122	447	-	-	-	-	-	-
Fiber Optic Communications Infrastructure R	TS166	734	-	-	70	664	-	-	-	-
Traffic Ops Ctr Signal Subsystem Replacem	TS167	472	472	-	-	-	-	-	-	-
Traffic Operations Center Video Wall Replac	TS168	196	-	196	-	-	-	-	-	-
Pecos Rd Conduit Installation	TS169	152	152	-	-	-	-	-	-	-
Adaptive Signal Control System - San Tan V	TS170	595	-	-	595	-	-	-	-	-
Gilbert and Vaughn	TS171	283	283	-	-	-	-	-	-	-
Val Vista and Frye	TS172	367	367	-	-	-	-	-	-	-
East Valley Travel Monitoring	TS173	295	37	258	-	-	-	-	-	-
Advance Detection Safety Improvement	TS174	1,970	114	51	575	205	1,025	-	-	-
Safe Routes to School Enhanced Crosswalk	TS175	72	2	70	-	-	-	-	-	-
Higley and Seville	TS176	355	342	13	-	-	-	-	-	-
Lindsay and Settlers Point	TS177	362	332	30	-	-	-	-	-	-
Higley and Willis/Portola Valley	TS178	327	319	8	-	-	-	-	-	-
Higley and Agritopia Loop	TS179	309	309	-	-	-	-	-	-	-
Power and Verona	TS181	311	252	59	-	-	-	-	-	-
Williams Field and Palomino Creek	TS182	409	17	392	-	-	-	-	-	-
Queen Creek and 156th Street	TS183	389	77	312	-	-	-	-	-	-
Elliot Rd W. of McQueen	TS184	500	-	500	-	-	-	-	-	-
Warner and Concord	TS185	502	-	502	-	-	-	-	-	-
Val Vista and Appleby	TS186	457	-	457	-	-	-	-	-	-
Ray and Key Biscayne	TS187	457	-	457	-	-	-	-	-	-
Intersection Signal Program	ISP	10,224	-	-	1,136	1,136	1,136	1,136	5,680	-
Total Capital Expenses		**$ 34,401**	**$ 4,185**	**$ 7,357**	**$ 3,898**	**$ 2,005**	**$ 7,273**	**$ 1,136**	**$ 8,547**	**$ -**

Traffic Control Project Summary

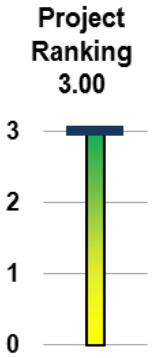
	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Capital Sources: (1,000s)									
2017 Future Streets Bonds	580	-	580	-	-	-	-	-	-
2019 Future Streets Bonds	3,691	-	-	-	-	1,598	-	2,093	-
Federal Grant	1,863	4	1,859	-	-	-	-	-	-
CIP Outside Sources	75	15	15	15	15	15	-	-	-
CIP O/S Revolving Fund	120	60	105	(15)	(15)	(15)	-	-	-
General Fund	696	-	696	-	-	-	-	-	-
Streets Fund	5,226	1,452	485	1,260	869	1,160	-	-	-
Signal SDF	18,175	2,654	3,617	2,638	1,136	4,515	1,136	2,479	-
Future Growth Funding	3,975	-	-	-	-	-	-	3,975	-
Total Sources	**$ 34,401**	**$ 4,185**	**$ 7,357**	**$ 3,898**	**$ 2,005**	**$ 7,273**	**$ 1,136**	**$ 8,547**	**$ -**
	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operation and Maintenance Impact (1,000s)									
Total Operation and Maintenance Impact			$ 42	$ 40	$ 49	$ 50	$ 55	$ -	
Total Revenue			-	-	-	-	-	-	
Net Additional Cost			**$ 42**	**$ 40**	**$ 49**	**$ 50**	**$ 55**	**$ -**	

GILBERT ARIZONA

Traffic Control Project Detail

Higley and Warner — TS122

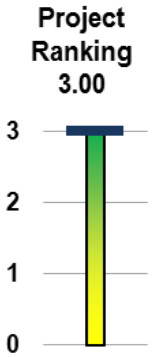
Design and installation of a major arterial traffic signal at the intersection of Higley Road and Warner Road, and connection to the signal system.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 36	17	19	-	-	-	-	-	-
Construction Mgmt	$ 7	3	4	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 334	-	334	-	-	-	-	-	-
Equipment & Furniture	$ 63	63	-	-	-	-	-	-	-
Total Expenses	**$ 440**	**$ 83**	**$ 357**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Signal SDF	$ 440	83	357	-	-	-	-	-	-
Total Sources	**$ 440**	**$ 83**	**$ 357**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			2	2	2	2	2		
Utilities			2	2	2	2	2		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ 4**	**$ 4**	**$ 4**	**$ 4**	**$ 4**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Ray and Recker — TS123

Design and installation of a major arterial traffic signal at the intersection of Ray Road and Recker Road, and connection to the signal system.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 50	39	11	-	-	-	-	-	-
Construction Mgmt	$ 15	4	11	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 265	55	210	-	-	-	-	-	-
Equipment & Furniture	$ 62	44	18	-	-	-	-	-	-
Total Expenses	**$ 392**	**$ 142**	**$ 250**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Signal SDF	$ 392	142	250	-	-	-	-	-	-
Total Sources	**$ 392**	**$ 142**	**$ 250**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			2	2	2	2	2		
Utilities			2	2	2	2	2		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ 4**	**$ 4**	**$ 4**	**$ 4**	**$ 4**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

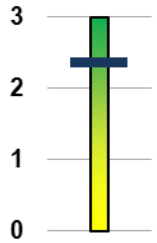
GILBERT ARIZONA

Traffic Control Project Detail

Val Vista and Baseline Signal Improvements — TS130

Work includes modifications to the raised median island and pavement markings on the south leg of the intersection to provide dual left turn lanes and bike lanes, modification of the pavement markings on the north leg to provide dual left-turn lanes, and new signal heads, signal poles and mast arms on the all corners.

Project Ranking 2.35

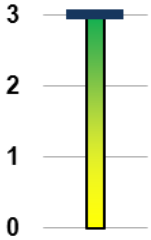


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 83	37	46	-	-	-	-	-	-
Construction Mgmt	$ 45	-	45	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 399	-	399	-	-	-	-	-	-
Equipment & Furniture	$ 90	-	90	-	-	-	-	-	-
Total Expenses	**$ 617**	**$ 37**	**$ 580**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
2017 Future Streets Bonds	$ 580	-	580	-	-	-	-	-	-
Streets Fund	$ 37	37	-	-	-	-	-	-	-
Total Sources	**$ 617**	**$ 37**	**$ 580**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Advanced Traffic Management System - Phase IV — TS132

Design and installation of the northwest fiber ring. Includes approximately seven miles of conduit, and fiber optic cable, enclosures and related infrastructure. Along Houston Avenue and Guadalupe, McQueen, Elliot, Cooper, and Warner Roads.

Project Ranking 3.00



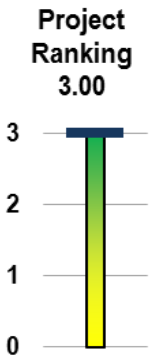
Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 293	264	29	-	-	-	-	-	-
Construction Mgmt	$ 39	-	39	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 1,145	66	1,079	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 1,477**	**$ 330**	**$ 1,147**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Federal Grant	$ 1,096	-	1,096	-	-	-	-	-	-
Signal SDF	$ 381	330	51	-	-	-	-	-	-
Total Sources	**$ 1,477**	**$ 330**	**$ 1,147**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

GILBERT ARIZONA

Traffic Control Project Detail

Advanced Traffic Management System - Network CCTV — TS135

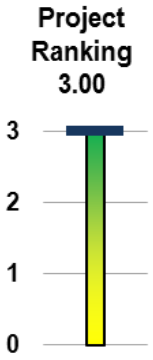
Furnish, install and integrate four CCTV Cameras, 15 video cameras, one multichannel video decoder, 50 broadband radios, traffic controllers, and a new core switch for the Traffic Operations Center.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ -	-	-	-	-	-	-	-	-
Construction Mgmt	$ 5	2	3	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	$ 396	274	122	-	-	-	-	-	-
Total Expenses	**$ 401**	**$ 276**	**$ 125**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Streets Fund	$ 401	276	125	-	-	-	-	-	-
Total Sources	**$ 401**	**$ 276**	**$ 125**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			2	2	2	2	2		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ 2**	**$ 2**	**$ 2**	**$ 2**	**$ 2**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Gilbert - Fiber Optic Interconnection — TS152

Design and install approximately five miles of 48-strand fiber optic cable and associated electronics to provide signal system interconnect between the Town of Gilbert and Town of Queen Creek signals on Power Road. Also includes shared closed circuit television capabilities along Power at the Pecos, Germann and Queen Creek intersections.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 28	10	18	-	-	-	-	-	-
Construction Mgmt	$ 20	-	20	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 157	57	100	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 205**	**$ 67**	**$ 138**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Federal Grant	$ 138	-	138	-	-	-	-	-	-
Streets Fund	$ 67	67	-	-	-	-	-	-	-
Total Sources	**$ 205**	**$ 67**	**$ 138**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			4	4	4	4	4		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ 4**	**$ 4**	**$ 4**	**$ 4**	**$ 4**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

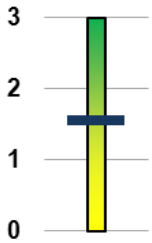
GILBERT ARIZONA

Traffic Control Project Detail

Greenfield and Ocotillo — TS156

Design and installation of a major arterial traffic signal at the intersection of Greenfield Road and Ocotillo Road, and connection to the signal system.

Project Ranking 1.55

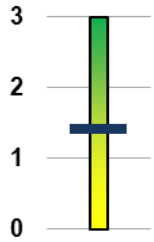


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 36	-	36	-	-	-	-	-	-
Construction Mgmt	$ 12	-	12	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 341	-	341	-	-	-	-	-	-
Equipment & Furniture	$ 50	-	50	-	-	-	-	-	-
Total Expenses	**$ 439**	**$ -**	**$ 439**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Streets Fund	$ 55	-	55	-	-	-	-	-	-
Signal SDF	$ 384	-	384	-	-	-	-	-	-
Total Sources	**$ 439**	**$ -**	**$ 439**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			2	2	2	2	2		
Utilities			2	2	2	2	2		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ 4**	**$ 4**	**$ 4**	**$ 4**	**$ 4**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Recker and Warner — TS157

Design and installation of a major arterial traffic signal at the intersection of Recker Road and Warner Road, and connection to the signal system.

Project Ranking 1.41



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 51	-	51	-	-	-	-	-	-
Construction Mgmt	$ 23	-	23	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 375	-	375	-	-	-	-	-	-
Equipment & Furniture	$ 120	-	120	-	-	-	-	-	-
Total Expenses	**$ 569**	**$ -**	**$ 569**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Signal SDF	$ 569	-	569	-	-	-	-	-	-
Total Sources	**$ 569**	**$ -**	**$ 569**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	2	2	2	2		
Utilities			-	2	2	2	2		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ 4**	**$ 4**	**$ 4**	**$ 4**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

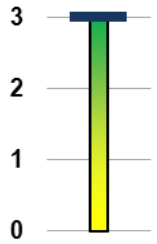
GILBERT ARIZONA

Traffic Control Project Detail

Baseline Road Fiber Optic Infrastructure — TS165

Design and construction of fiber optic communication infrastructure on Baseline Road from Greenfield to Driftwood, including fiber optic cable, PTZ cameras, vaults, pull boxes and related facilities. Also includes replacement of fiber optic cable on Greenfield Road between Baseline and Guadalupe.

Project Ranking 3.00

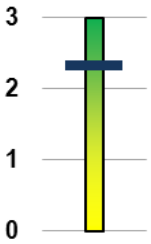


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 185	35	150	-	-	-	-	-	-
Construction Mgmt	$ 10	6	4	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 374	81	293	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 569**	**$ 122**	**$ 447**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Federal Grant	$ 415	4	411	-	-	-	-	-	-
Streets Fund	$ 154	118	36	-	-	-	-	-	-
Total Sources	**$ 569**	**$ 122**	**$ 447**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Traffic Operation Center Video Wall Replacement — TS168

Replace existing video wall in the Traffic Operations Center, including current layout, wall structure and replacing video wall cubes and processor. Also includes upgrading equipment for cameras connected to the system and upgrading TOC layout to be compatible with the new video layout.

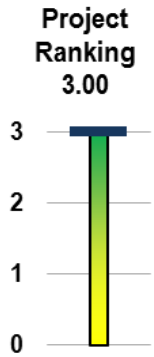
Project Ranking 2.32



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 25	-	25	-	-	-	-	-	-
Construction Mgmt	$ 53	-	53	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 118	-	118	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 196**	**$ -**	**$ 196**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
General Fund	$ 196	-	196	-	-	-	-	-	-
Total Sources	**$ 196**	**$ -**	**$ 196**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Easy Valley Traffic Monitoring — TS173

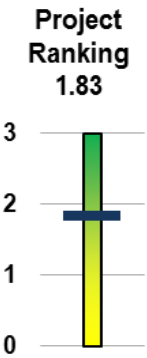
Install Anonymous Re-identification Devices (ARID) at 40 locations in Gilbert to facilitate the calculation of arterial travel times in the East Valley. ARID devices will be installed in approximately one-mile increments in existing traffic signal control cabinets along selected roadways.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 67	37	30	-	-	-	-	-	-
Construction Mgmt	$ -	-	-	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 228	-	228	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 295**	**$ 37**	**$ 258**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Federal Grant	$ 214	-	214	-	-	-	-	-	-
Streets Fund	$ 81	37	44	-	-	-	-	-	-
Total Sources	**$ 295**	**$ 37**	**$ 258**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			4	4	4	4	4		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ 4**	**$ 4**	**$ 4**	**$ 4**	**$ 4**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Advance Detection Safety Improvement — TS174

The project will implement advance detection at intersections that have correctable personal injury crashes and at intersections that will have operation benefit with advance detection. By detecting the flow of traffic in real-time, the signal controller can transition right-of-way such that fewer drivers are caught within dilemma zones.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ -	-	-	-	-	-	-	-	-
Construction Mgmt	$ 90	-	5	25	10	50	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 160	114	46	-	-	-	-	-	-
Equipment & Furniture	$ 1,720	-	-	550	195	975	-	-	-
Total Expenses	**$ 1,970**	**$ 114**	**$ 51**	**$ 575**	**$ 205**	**$ 1,025**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Streets Fund	$ 1,970	114	51	575	205	1,025	-	-	-
Total Sources	**$ 1,970**	**$ 114**	**$ 51**	**$ 575**	**$ 205**	**$ 1,025**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	5	5	5		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ 5**	**$ 5**	**$ 5**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

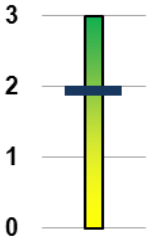
GILBERT ARIZONA

Traffic Control Project Detail

Safe Routes to School Enhanced Crosswalks — TS175

The project will design and construct pedestrian beacons to support Safe Routes to School at two locations: Elliot Road near Ash Street and Recker Road at Cullumber/ Park Avenue. The project is led by Arizona Department of Transportation (ADOT).

Project Ranking 1.94

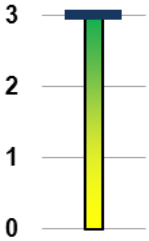


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 12	2	10	-	-	-	-	-	-
Construction Mgmt	$ -	-	-	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 60	-	60	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 72**	**$ 2**	**$ 70**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Streets Fund	$ 72	2	70	-	-	-	-	-	-
Total Sources	**$ 72**	**$ 2**	**$ 70**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	2	2	2	2		
Utilities			-	2	2	2	2		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ 4**	**$ 4**	**$ 4**	**$ 4**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Higley Road and Seville Boulevard — TS176

Design and installation of an arterial traffic signal at the intersection of Higley Road and Seville Boulevard and connection to the traffic signal system.

Project Ranking 3.00



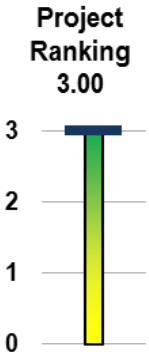
Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 28	28	-	-	-	-	-	-	-
Construction Mgmt	$ 13	13	-	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 269	256	13	-	-	-	-	-	-
Equipment & Furniture	$ 45	45	-	-	-	-	-	-	-
Total Expenses	**$ 355**	**$ 342**	**$ 13**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Signal SDF	$ 355	342	13	-	-	-	-	-	-
Total Sources	**$ 355**	**$ 342**	**$ 13**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

GILBERT ARIZONA

Traffic Control Project Detail

Lindsay and Settlers Point — TS177

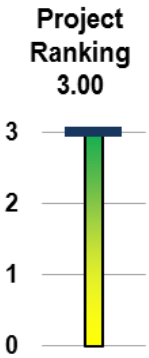
Design and installation of an arterial traffic signal at the intersection of Lindsay Road and Settlers Point Drive and connection to the traffic signal system.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 30	27	3	-	-	-	-	-	-
Construction Mgmt	$ 10	6	4	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 276	253	23	-	-	-	-	-	-
Equipment & Furniture	$ 46	46	-	-	-	-	-	-	-
Total Expenses	**$ 362**	**$ 332**	**$ 30**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Signal SDF	$ 362	332	30	-	-	-	-	-	-
Total Sources	**$ 362**	**$ 332**	**$ 30**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Higley Road and Willis Road/Portola Valley Drive — TS178

Design and installation of an arterial traffic signal at the intersection of Higley Road and Willis Road/Portola Valley Drive and connection to the traffic signal system.



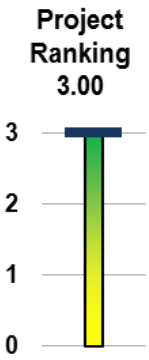
Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 22	22	-	-	-	-	-	-	-
Construction Mgmt	$ 9	9	-	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 234	231	3	-	-	-	-	-	-
Equipment & Furniture	$ 62	57	5	-	-	-	-	-	-
Total Expenses	**$ 327**	**$ 319**	**$ 8**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Signal SDF	$ 327	319	8	-	-	-	-	-	-
Total Sources	**$ 327**	**$ 319**	**$ 8**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

GILBERT ARIZONA

Traffic Control Project Detail

Power Road and Verona Avenue — TS181

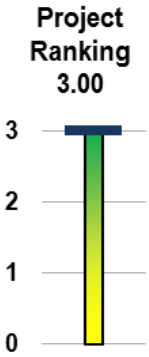
Design and installation of a three-legged arterial traffic signal at the intersection of Power Road and Verona Avenue.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 31	25	6	-	-	-	-	-	-
Construction Mgmt	$ 5	5	-	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 270	220	50	-	-	-	-	-	-
Equipment & Furniture	$ 5	2	3	-	-	-	-	-	-
Total Expenses	**$ 311**	**$ 252**	**$ 59**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
CIP Outside Sources	$ 75	15	15	15	15	15	-	-	-
CIP O/S Revolving Fund	$ -	60	(15)	(15)	(15)	(15)	-	-	-
Streets Fund	$ 236	177	59	-	-	-	-	-	-
Total Sources	**$ 311**	**$ 252**	**$ 59**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Williams Field Road and Palomino Creek Drive — TS182

Design and construction of a traffic signal at the intersection of Williams Field Road and Palomino Creek Drive, modification of median and connection to the signal system.



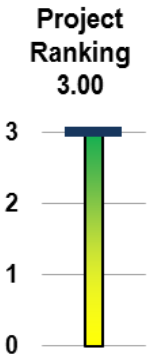
Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 31	12	19	-	-	-	-	-	-
Construction Mgmt	$ 7	1	6	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 321	4	317	-	-	-	-	-	-
Equipment & Furniture	$ 50	-	50	-	-	-	-	-	-
Total Expenses	**$ 409**	**$ 17**	**$ 392**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Signal SDF	$ 409	17	392	-	-	-	-	-	-
Total Sources	**$ 409**	**$ 17**	**$ 392**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			2	2	2	2	2		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ 2**	**$ 2**	**$ 2**	**$ 2**	**$ 2**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

GILBERT ARIZONA

Traffic Control Project Detail

Queen Creek and 156th Street — TS183

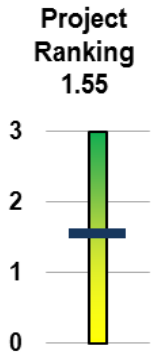
Design and construction of a traffic signal at the intersection of Queen Creek Road and 156th Street, and connection to the signal system.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 31	23	8	-	-	-	-	-	-
Construction Mgmt	$ 7	2	5	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 351	52	299	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 389**	**$ 77**	**$ 312**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
CIP O/S Revolving Fund	$ 120	-	120	-	-	-	-	-	-
Signal SDF	$ 269	77	192	-	-	-	-	-	-
Total Sources	**$ 389**	**$ 77**	**$ 312**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			2	2	2	2	2		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ 2**	**$ 2**	**$ 2**	**$ 2**	**$ 2**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Elliot Road West of McQueen — TS184

Design and construction of a traffic signal on Elliot Road west of McQueen Road and connection to the signal system.



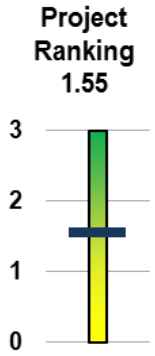
Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 38	-	38	-	-	-	-	-	-
Construction Mgmt	$ 9	-	9	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 392	-	392	-	-	-	-	-	-
Equipment & Furniture	$ 61	-	61	-	-	-	-	-	-
Total Expenses	**$ 500**	**$ -**	**$ 500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
General Fund	$ 500	-	500	-	-	-	-	-	-
Total Sources	**$ 500**	**$ -**	**$ 500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

GILBERT ARIZONA

Traffic Control Project Detail

Warner Road and McQueen Street — TS185

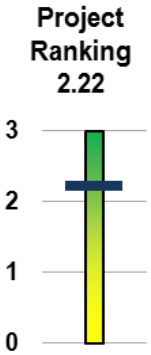
Design and construction of a traffic signal at the intersection of Warner Road and Concord Street, minor median modification and connection to the signal system. Reconstruction of intersection ramps to comply with PROWAG may be needed.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 45	-	45	-	-	-	-	-	-
Construction Mgmt	$ 12	-	12	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 345	-	345	-	-	-	-	-	-
Equipment & Furniture	$ 100	-	100	-	-	-	-	-	-
Total Expenses	**$ 502**	**$ -**	**$ 502**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Streets Fund	$ 45	-	45	-	-	-	-	-	-
Signal SDF	$ 457	-	457	-	-	-	-	-	-
Total Sources	**$ 502**	**$ -**	**$ 502**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Val Vista Drive and Appleby Road — TS186

Design and construction of a traffic signal at the intersection of Val Vista Drive and Appleby Road and connection to the signal system. Reconstruction of intersection ramps to comply with PROWAG will be completed with ST112.

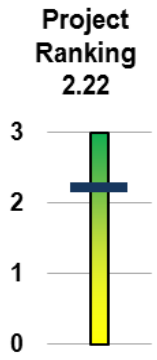


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 45	-	45	-	-	-	-	-	-
Construction Mgmt	$ 12	-	12	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 300	-	300	-	-	-	-	-	-
Equipment & Furniture	$ 100	-	100	-	-	-	-	-	-
Total Expenses	**$ 457**	**$ -**	**$ 457**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Signal SDF	$ 457	-	457	-	-	-	-	-	-
Total Sources	**$ 457**	**$ -**	**$ 457**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Traffic Control Project Detail

Ray Road and Key Biscayne Drive — TS187

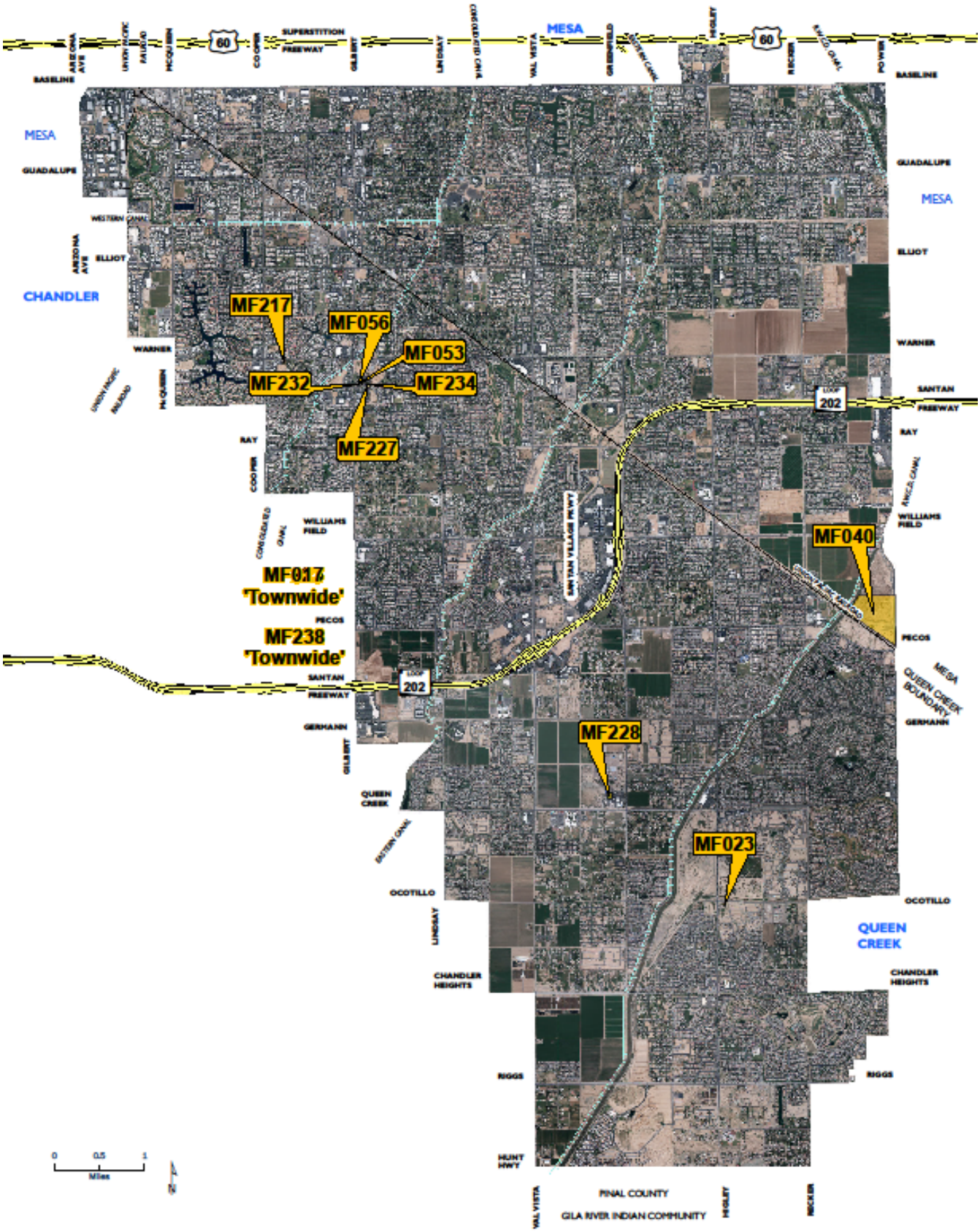
Design and construction of a traffic signal at the intersection of Ray Road and key Biscayne Drive, and connection to the signal system.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 45	-	45	-	-	-	-	-	-
Construction Mgmt	$ 12	-	12	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 300	-	300	-	-	-	-	-	-
Equipment & Furniture	$ 100	-	100	-	-	-	-	-	-
Total Expenses	**$ 457**	**$ -**	**$ 457**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Signal SDF	$ 457	-	457	-	-	-	-	-	-
Total Sources	**$ 457**	**$ -**	**$ 457**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

GILBERT ARIZONA

FY 2017 Municipal Facility Project Locator



GILBERT ARIZONA

Municipal Facility Project Summary

Capital Expenses: (1,000s)

		Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Fire Station Emergency Signals	MF017	$ 1,716	$ 1,459	$ 257	$ -	$ -	$ -	$ -	$ -	$ -
Fire Station 9	MF023	10,020	734	1,755	7,531	-	-	-	-	-
Transfer Station	MF032	7,080	-	-	-	-	-	-	-	7,080
Public Safety Training Facility	MF040	73,511	14,496	214	5,224	-	53,577	-	-	-
Municipal Center I Renovation - Phase II	MF053	13,363	-	75	-	-	-	-	13,288	-
Human Resources Talent Management Syst	MF056	299	211	88	-	-	-	-	-	-
Adaptive Response Unit (ARU 2)	MF216	871	-	-	-	-	-	-	871	-
Fire Station 7	MF217	5,945	5,729	216	-	-	-	-	-	-
Police Application and Network Support	MF222	1,441	1,202	239	-	-	-	-	-	-
Topaz Radio	MF223	11,762	2,899	4,263	436	440	480	744	2,500	-
Security Access System Upgrades	MF226	410	336	74	-	-	-	-	-	-
Permitting System Replacement	MF227	2,000	1,157	843	-	-	-	-	-	-
CNG Fueling Station	MF228	3,240	1,978	1,262	-	-	-	-	-	-
Adaptive Response Unit 1 (ARU 1)	MF229	871	-	-	-	871	-	-	-	-
Utility Billing System Replacement	MF231	2,000	-	-	-	2,000	-	-	-	-
Finance, HR, and Payroll System Replacem	MF232	1,816	-	1,816	-	-	-	-	-	-
Environmental Services Records Manageme	MF233	600	-	-	-	600	-	-	-	-
Parks and Recreation Reservation System R	MF234	211	-	211	-	-	-	-	-	-
Fleet Maintenance Facility	MF235	628	-	-	628	-	-	-	-	-
Public Safety Roof	MF236	1,144	-	-	-	1,144	-	-	-	-
Welcome Home Veterans Park	MF237	1,200	-	-	1,200	-	-	-	-	-
American with Disabilities Act (ADA) Transiti	MF238	500	-	500	-	-	-	-	-	-
Total Capital Expenses		**$ 140,628**	**$ 30,201**	**$ 11,813**	**$ 15,019**	**$ 5,055**	**$ 54,057**	**$ 744**	**$ 16,659**	**$ 7,080**

Capital Sources: (1,000s)

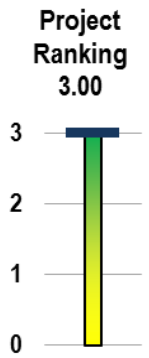
PFMPC-2009 Bonds		$ 14,496	$ 14,496	$ -	$ -	$ -	$ -	$ -	$ -	$ -
2019 Future Public Safety Bonds		53,577	-	-	-	-	53,577	-	-	-
State Grant		63	63	-	-	-	-	-	-	-
General Repl Fund		570	570	-	-	-	-	-	-	-
General Fund		42,478	9,374	8,289	6,219	1,584	480	744	15,788	-
Streets Fund		40	-	40	-	-	-	-	-	-
Env. Services - Res.		11,969	1,815	1,200	628	1,246	-	-	-	7,080
Water Fund		848	27	105	19	697	-	-	-	-
Wastewater Fund		1,309	-	37	622	650	-	-	-	-
Env. Services - Comm.		275	163	105	-	7	-	-	-	-
Fire SDF		14,981	3,671	2,037	7,531	871	-	-	871	-
Investment Income		22	22	-	-	-	-	-	-	-
Total Sources		**$ 140,628**	**$ 30,201**	**$ 11,813**	**$ 15,019**	**$ 5,055**	**$ 54,057**	**$ 744**	**$ 16,659**	**$ 7,080**

Operation and Maintenance Impact (1,000s)

Total Operation and Maintenance Impact				$ 328	$ 631	$ 2,611	$ 3,539	$ 3,971	$ -	
Total Revenue				-	-	-	-	-	-	
Net Additional Cost				**$ 328**	**$ 631**	**$ 2,611**	**$ 3,539**	**$ 3,971**	**$ -**	

Fire Station Emergency Signals — MF017

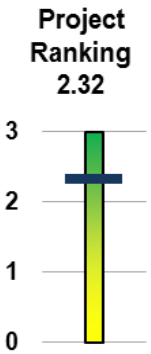
Construction of traffic control signals at each fire station. A station merits installation of a signal when traffic volumn or speed increases and prohibits safe entry by emergency vehicles onto the arterial roadway. Signals are designed to be activated with the dispatch system so when vehicles leave on a call, traffic is stopped at the driveway.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 212	186	26	-	-	-	-	-	-
Construction Mgmt	$ 29	20	9	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 1,349	1,127	222	-	-	-	-	-	-
Equipment & Furniture	$ 126	126	-	-	-	-	-	-	-
Total Expenses	**$ 1,716**	**$ 1,459**	**$ 257**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
General Fund	$ 161	93	68	-	-	-	-	-	-
Fire SDF	$ 1,555	1,366	189	-	-	-	-	-	-
Total Sources	**$ 1,716**	**$ 1,459**	**$ 257**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Fire Station 9 — MF023

Construction of a new fire station with traffic signal on a three acre site generally located on Ocotillo Road east of Higley Road that was acquired in FY 2006 as part of the Basha development. The project includes a new fire pumper and related staffing.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 774	7	767	-	-	-	-	-	-
Construction Mgmt	$ 995	7	988	-	-	-	-	-	-
Land/ROW	$ 525	525	-	-	-	-	-	-	-
Construction	$ 6,496	195	-	6,301	-	-	-	-	-
Equipment & Furniture	$ 1,230	-	-	1,230	-	-	-	-	-
Total Expenses	**$10,020**	**$ 734**	**$ 1,755**	**$ 7,531**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Fire SDF	$10,020	734	1,755	7,531	-	-	-	-	-
Total Sources	**$10,020**	**$ 734**	**$ 1,755**	**$ 7,531**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	243	1,135	1,135	1,135		
Contractual Services			-	3	15	15	15		
Supplies			-	30	140	140	140		
Utilities			-	5	22	22	22		
Insurance			-	2	8	8	8		
Total O&M Impact			**$ -**	**$ 282**	**$ 1,320**	**$ 1,320**	**$ 1,320**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

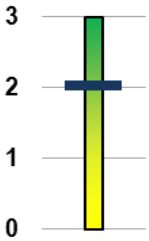
GILBERT ARIZONA

Municipal Facilities Project Detail

Public Safety Training Facility — MF040

Construction and equipping a public safety training facility. The project will provide a campus of training props that will complement the public safety training concept throughout the Valley and provide a training facility for the growing needs of the Gilbert Fire and Police Departments.

Project Ranking 2.02

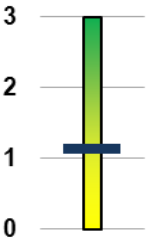


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 4,714	32	182	4,500	-	-	-	-	-
Construction Mgmt	$ 4,851	-	32	724	-	4,095	-	-	-
Land/ROW	$14,464	14,464	-	-	-	-	-	-	-
Construction	$49,482	-	-	-	-	49,482	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$73,511**	**$14,496**	**$ 214**	**$ 5,224**	**$ -**	**$53,577**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
PFMPC-2009 Bonds	$14,496	14,496	-	-	-	-	-	-	-
2019 Future Public Safety	$53,577	-	-	-	-	53,577	-	-	-
General Fund	$ 5,438	-	214	5,224	-	-	-	-	-
Total Sources	**$73,511**	**$14,496**	**$ 214**	**$ 5,224**	**$ -**	**$53,577**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	60	120		
Contractual Services			-	-	-	30	60		
Supplies			-	-	-	30	60		
Utilities			-	-	-	25	50		
Insurance			-	-	-	5	10		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ 150**	**$ 300**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Municipal Center I Renovations - Phase II — MF053

The Municipal Center was completed in 1992. This project will include the remodeling of the existing facilities in order to improve the function and use of the facility based upon current and future demand. Costs shown in FY 2017 are for an independent evaluation of the building to determine actual needs and corresponding costs.

Project Ranking 1.13

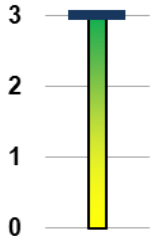


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 1,415	-	75	-	-	-	-	1,340	-
Construction Mgmt	$ 1,536	-	-	-	-	-	-	1,536	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 9,512	-	-	-	-	-	-	9,512	-
Equipment & Furniture	$ 900	-	-	-	-	-	-	900	-
Total Expenses	**$13,363**	**$ -**	**$ 75**	**$ -**	**$ -**	**$ -**	**$ -**	**$13,288**	**$ -**
Sources: (1,000s)									
General Fund	$13,363	-	75	-	-	-	-	13,288	-
Total Sources	**$13,363**	**$ -**	**$ 75**	**$ -**	**$ -**	**$ -**	**$ -**	**$13,288**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Human Resources Talent Management System — MF056

Implement a talent management system to include replacement of the Neogov recruitment system and implementation of an automated onboarding system, performance management system and learning management system. Professional services to reconfigure the Kronos system to better manage leave cases.

Project Ranking 3.00

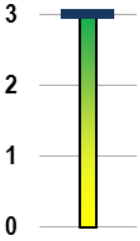


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 299	211	88	-	-	-	-	-	-
Construction Mgmt	$ -	-	-	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 299**	**$ 211**	**$ 88**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
General Fund	$ 224	211	13	-	-	-	-	-	-
Streets Fund	$ 15	-	15	-	-	-	-	-	-
Env. Services - Res.	$ 18	-	18	-	-	-	-	-	-
Water Fund	$ 30	-	30	-	-	-	-	-	-
Wastewater Fund	$ 12	-	12	-	-	-	-	-	-
Total Sources	**$ 299**	**$ 211**	**$ 88**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Fire Station 7 — MF217

The present location of Fire Station 7 at Cooper Road and the Western Canal has been found to be inadequate to provide four-minute response time to southwest portion of the fire station's current response area. A new two-story, three-bay fire station at a new location near Cooper and Warner Roads will provide better coverage and assure a more timely response to this area.

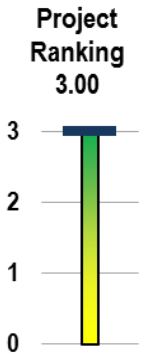
Project Ranking 3.00



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 544	544	-	-	-	-	-	-	-
Construction Mgmt	$ 404	404	-	-	-	-	-	-	-
Land/ROW	$ 332	332	-	-	-	-	-	-	-
Construction	$ 4,648	4,432	216	-	-	-	-	-	-
Equipment & Furniture	$ 17	17	-	-	-	-	-	-	-
Total Expenses	**$ 5,945**	**$ 5,729**	**$ 216**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
General Fund	$ 4,281	4,158	123	-	-	-	-	-	-
Fire SDF	$ 1,664	1,571	93	-	-	-	-	-	-
Total Sources	**$ 5,945**	**$ 5,729**	**$ 216**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Police Appliation and Network Support — MF222

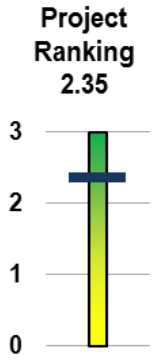
Upgrade the two factor authentication systems for the Police Department network, replace 25 mobile data computers mounted in police patrol cars, and upgrade the Police Department's Computer Aided Dispatch (CAD), Mobile, Records Management System (RMS) and Mobile for Public Safety (MPS).



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 463	449	14	-	-	-	-	-	-
Construction Mgmt	$ 225	-	225	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	$ 753	753	-	-	-	-	-	-	-
Total Expenses	**$ 1,441**	**$ 1,202**	**$ 239**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
State Grant	$ 63	63	-	-	-	-	-	-	-
General Repl Fund	$ 570	570	-	-	-	-	-	-	-
General Fund	$ 808	569	239	-	-	-	-	-	-
Total Sources	**$ 1,441**	**$ 1,202**	**$ 239**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Topaz Radio — MF223

The cities of Mesa, Gilbert, Apache Junction have formed an East Valley Cooperative to provide radio support and communications infrastructure for the public safety entities of these cities. This covers our police, fire and public works radio systems.

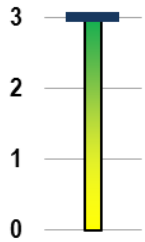


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 589	589	-	-	-	-	-	-	-
Construction Mgmt	$ -	-	-	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	$ 11,173	2,310	4,263	436	440	480	744	2,500	-
Total Expenses	**$ 11,762**	**$ 2,899**	**$ 4,263**	**$ 436**	**$ 440**	**$ 480**	**$ 744**	**$ 2,500**	**$ -**
Sources: (1,000s)									
General Fund	$ 11,713	2,850	4,263	436	440	480	744	2,500	-
Water Fund	$ 27	27	-	-	-	-	-	-	-
Investment Income	$ 22	22	-	-	-	-	-	-	-
Total Sources	**$ 11,762**	**$ 2,899**	**$ 4,263**	**$ 436**	**$ 440**	**$ 480**	**$ 744**	**$ 2,500**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Security Access System Upgrades — MF226

Upgrade/replace the badge reader system on all facilities town-wide.

Project Ranking 3.00

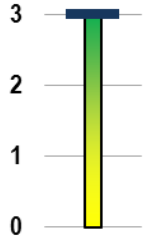


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ -	-	-	-	-	-	-	-	-
Construction Mgmt	$ -	-	-	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	$ 410	336	74	-	-	-	-	-	-
Total Expenses	**$ 410**	**$ 336**	**$ 74**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
General Fund	$ 410	336	74	-	-	-	-	-	-
Total Sources	**$ 410**	**$ 336**	**$ 74**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Permitting System Replacement — MF227

Replace the EDEN Permitting system with a new, modern software application that can better automate the planning, building, engineering, inspections, and code compliance process.

Project Ranking 3.00

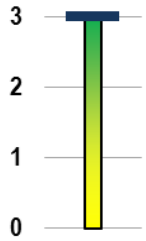


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 500	489	11	-	-	-	-	-	-
Construction Mgmt	$ -	-	-	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	$ 1,500	668	832	-	-	-	-	-	-
Total Expenses	**$ 2,000**	**$ 1,157**	**$ 843**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
General Fund	$ 2,000	1,157	843	-	-	-	-	-	-
Total Sources	**$ 2,000**	**$ 1,157**	**$ 843**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

CNG Fueling Station — MF228

Construction of a compressed natural gas fueling station for the Town's refuse collection fleet. The facility proposes to install a time fill fueling facility capable of fueling 42 trucks in an eight hour overnight window at the Town's fleet yard by means of 42 single hose time-fill posts.

Project Ranking 3.00

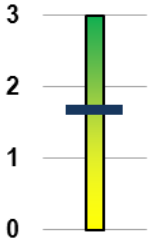


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 253	250	3	-	-	-	-	-	-
Construction Mgmt	$ 250	133	117	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 2,737	1,595	1,142	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 3,240**	**$ 1,978**	**$ 1,262**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Env. Services - Res.	$ 2,972	1,815	1,157	-	-	-	-	-	-
Env. Services - Comm.	$ 268	163	105	-	-	-	-	-	-
Total Sources	**$ 3,240**	**$ 1,978**	**$ 1,262**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Finance, HR, and Payroll System Replacement — MF232

Replace the town's finance, HR, and payroll systems. The current systems were implemented in 2001 and the vendor has announced that the system will no longer be sold in competitive bid situations.

Project Ranking 1.67

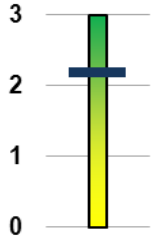


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 1,816	-	1,816	-	-	-	-	-	-
Construction Mgmt	$ -	-	-	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 1,816**	**$ -**	**$ 1,816**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
General Fund	$ 1,816	-	1,816	-	-	-	-	-	-
Total Sources	**$ 1,816**	**$ -**	**$ 1,816**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			250	250	250	250	250		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ 250**	**$ 250**	**$ 250**	**$ 250**	**$ 250**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Parks and Recreation Reservation System — MF234

Replacement of the Parks and Recreation reservations system.

Project Ranking 2.17

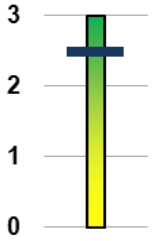


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 176	-	176	-	-	-	-	-	-
Construction Mgmt	$ -	-	-	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	$ 35	-	35	-	-	-	-	-	-
Total Expenses	**$ 211**	**$ -**	**$ 211**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
General Fund	$ 211	-	211	-	-	-	-	-	-
Total Sources	**$ 211**	**$ -**	**$ 211**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			78	78	78	78	78		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ 78**	**$ 78**	**$ 78**	**$ 78**	**$ 78**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

America with Disabilities Act Assessment and Transition Plan — MF238

This project will provide a full assessment of the current condition of Gilbert parks and Town facilities related to ADA accessibility, to include a Transition Plan for implementation.

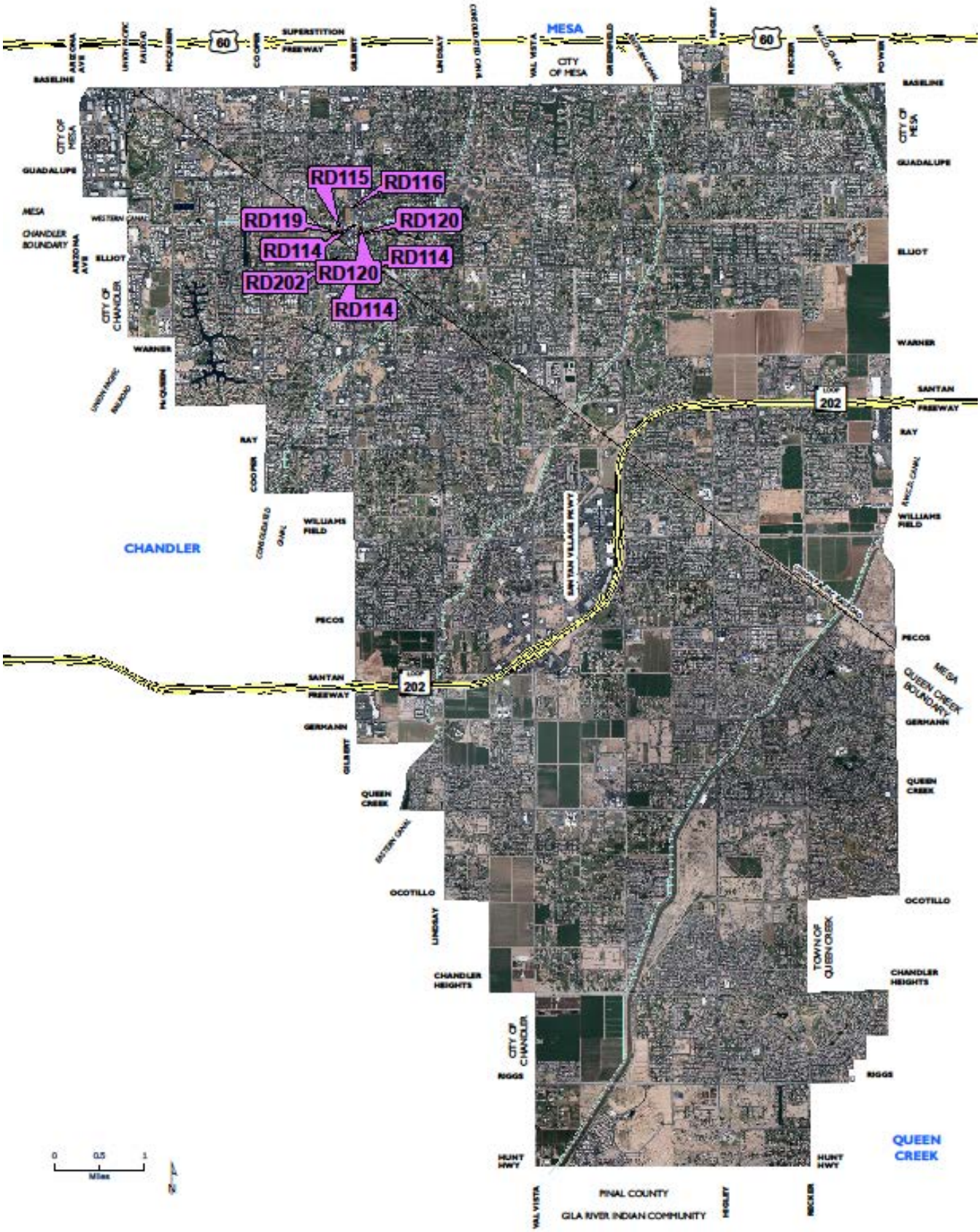
Project Ranking 2.48



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 450	-	450	-	-	-	-	-	-
Construction Mgmt	$ 50	-	50	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 500**	**$ -**	**$ 500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
General Fund	$ 350	-	350	-	-	-	-	-	-
Streets Fund	$ 25	-	25	-	-	-	-	-	-
Env. Services - Res.	$ 25	-	25	-	-	-	-	-	-
Water Fund	$ 75	-	75	-	-	-	-	-	-
Wastewater Fund	$ 25	-	25	-	-	-	-	-	-
Total Sources	**$ 500**	**$ -**	**$ 500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

GILBERT ARIZONA

FY 2017 Redevelopment Project Locator



GILBERT ARIZONA

Redevelopment Project Summary

Capital Expenses: (1,000s)

		Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
West Washington Street Parking	RD112	$ 1,024	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,024	$ -
Downtown Transit Stops	RD114	1,617	422	315	220	220	440	-	-	-
Saint Xavier University	RD115	36,591	32,138	4,453	-	-	-	-	-	-
Ash Street - Phase I	RD116	1,560	1,210	350	-	-	-	-	-	-
Park and Ride Enhancements Study	RD117	126	-	-	-	126	-	-	-	-
Heritage District Parkway Pedestrian Pathwa	RD118	126	-	-	126	-	-	-	-	-
Heritage District Parking Garage and Circula	RD119	136	-	136	-	-	-	-	-	-
Parking Structure	RD120	8,450	-	780	4,164	3,506	-	-	-	-
Heritage District Water and Sewer Improvem	RD201	930	70	-	860	-	-	-	-	-
Page Park Center Renovations	RD202	1,439	4	1,435	-	-	-	-	-	-
Southeast Corner Elliot and Gilbert	RD208	2,067	-	-	-	-	-	-	2,067	-
Total Capital Expenses		**$ 54,066**	**$ 33,844**	**$ 7,469**	**$ 5,370**	**$ 3,852**	**$ 440**	**$ -**	**$ 3,091**	**$ -**

Capital Sources: (1,000s)

State Grant		$ 1,617	$ 422	$ 315	$ 220	$ 220	$ 440	$ -	$ -	$ -
CDBG		1,360	74	1,286	-	-	-	-	-	-
General Fund		12,058	851	1,105	4,290	3,632	-	-	2,180	-
Streets Fund		81	-	-	-	-	-	-	81	-
Env. Services - Res.		150	106	44	-	-	-	-	-	-
Water Fund		1,950	200	60	860	-	-	-	830	-
Wastewater Fund		110	53	57	-	-	-	-	-	-
Miscellaneous		36,740	32,138	4,602	-	-	-	-	-	-
Total Sources		**$ 54,066**	**$ 33,844**	**$ 7,469**	**$ 5,370**	**$ 3,852**	**$ 440**	**$ -**	**$ 3,091**	**$ -**

Operation and Maintenance Impact (1,000s)

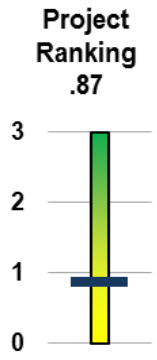
Total Operation and Maintenance Impact				$ -	$ 30	$ 30	$ 133	$ 133	$ -	
Total Revenue				-	-	-	-	-	-	
Net Additional Cost				**$ -**	**$ 30**	**$ 30**	**$ 133**	**$ 133**	**$ -**	

GILBERT ARIZONA

Redevelopment Project Detail

Downtown Traffic Stops — RD114

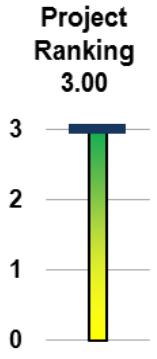
Upgrade/replace five transit stops in the Heritage District with new artistic transit stops. Proposed locations to be determined based on development patterns.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 239	104	27	27	27	54	-	-	-
Construction Mgmt	$ 287	72	43	43	43	86	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 1,091	246	245	150	150	300	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 1,617**	**$ 422**	**$ 315**	**$ 220**	**$ 220**	**$ 440**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
State Grant	$ 1,617	422	315	220	220	440	-	-	-
Total Sources	**$ 1,617**	**$ 422**	**$ 315**	**$ 220**	**$ 220**	**$ 440**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Saint Xavier University — RD115

The facility will be an approximate 87,000 square-foot, four story building located on Vaughn Avenue, west of Gilbert Road. The project came in under budget and unspent bond funds remain.



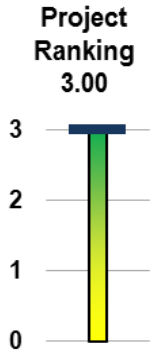
Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 2,613	2,613	-	-	-	-	-	-	-
Construction Mgmt	$ 2,114	2,114	-	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$30,633	26,180	4,453	-	-	-	-	-	-
Equipment & Furniture	$ 1,231	1,231	-	-	-	-	-	-	-
Total Expenses	**$36,591**	**$32,138**	**$ 4,453**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Miscellaneous	$36,591	32,138	4,453	-	-	-	-	-	-
Total Sources	**$36,591**	**$32,138**	**$ 4,453**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

GILBERT ARIZONA

Redevelopment Project Detail

Ash Street - Phase I — RD116

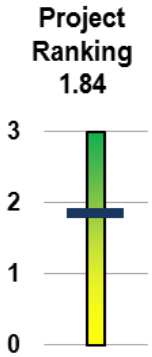
Extend Ash Street from the Western Power Line Trail north to Juniper Avenue with a tie in connection to Heather Court to the west. This phase will complete a continuous pedestrian path in the Heritage District.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 130	123	7	-	-	-	-	-	-
Construction Mgmt	$ 205	120	85	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 1,225	967	258	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 1,560**	**$ 1,210**	**$ 350**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
General Fund	$ 1,040	851	189	-	-	-	-	-	-
Env. Services - Res.	$ 150	106	44	-	-	-	-	-	-
Water Fund	$ 260	200	60	-	-	-	-	-	-
Wastewater Fund	$ 110	53	57	-	-	-	-	-	-
Total Sources	**$ 1,560**	**$ 1,210**	**$ 350**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Parking Garage and Circulation Study in Heritage District — RD119

Study the need and specifics for development of an additional multistory parking garage on a town owned parcel in the Heritage District.

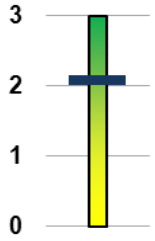


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 100	-	100	-	-	-	-	-	-
Construction Mgmt	$ 36	-	36	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 136**	**$ -**	**$ 136**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
General Fund	$ 136	-	136	-	-	-	-	-	-
Total Sources	**$ 136**	**$ -**	**$ 136**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Heritage District Parking Garage II — RD120

Complete the feasibility study, design, and construction of the second parking garage in the Heritage District.

Project Ranking 2.07

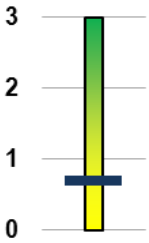


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 1,300	-	250	1,050	-	-	-	-	-
Construction Mgmt	$ 650	-	36	614	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 6,500	-	494	2,500	3,506	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 8,450**	**$ -**	**$ 780**	**$ 4,164**	**$ 3,506**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
General Fund	$ 8,450	-	780	4,164	3,506	-	-	-	-
Total Sources	**$ 8,450**	**$ -**	**$ 780**	**$ 4,164**	**$ 3,506**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	50	50		
Supplies			-	-	-	-	-		
Utilities			-	-	-	53	53		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ 103**	**$ 103**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Page Park Center Renovations — RD202

The project will rehabilitate Page Park Center, a 10,000 square foot vacant town-owned building, and be retrofitted to accommodate a multi-faceted health and wellness center.

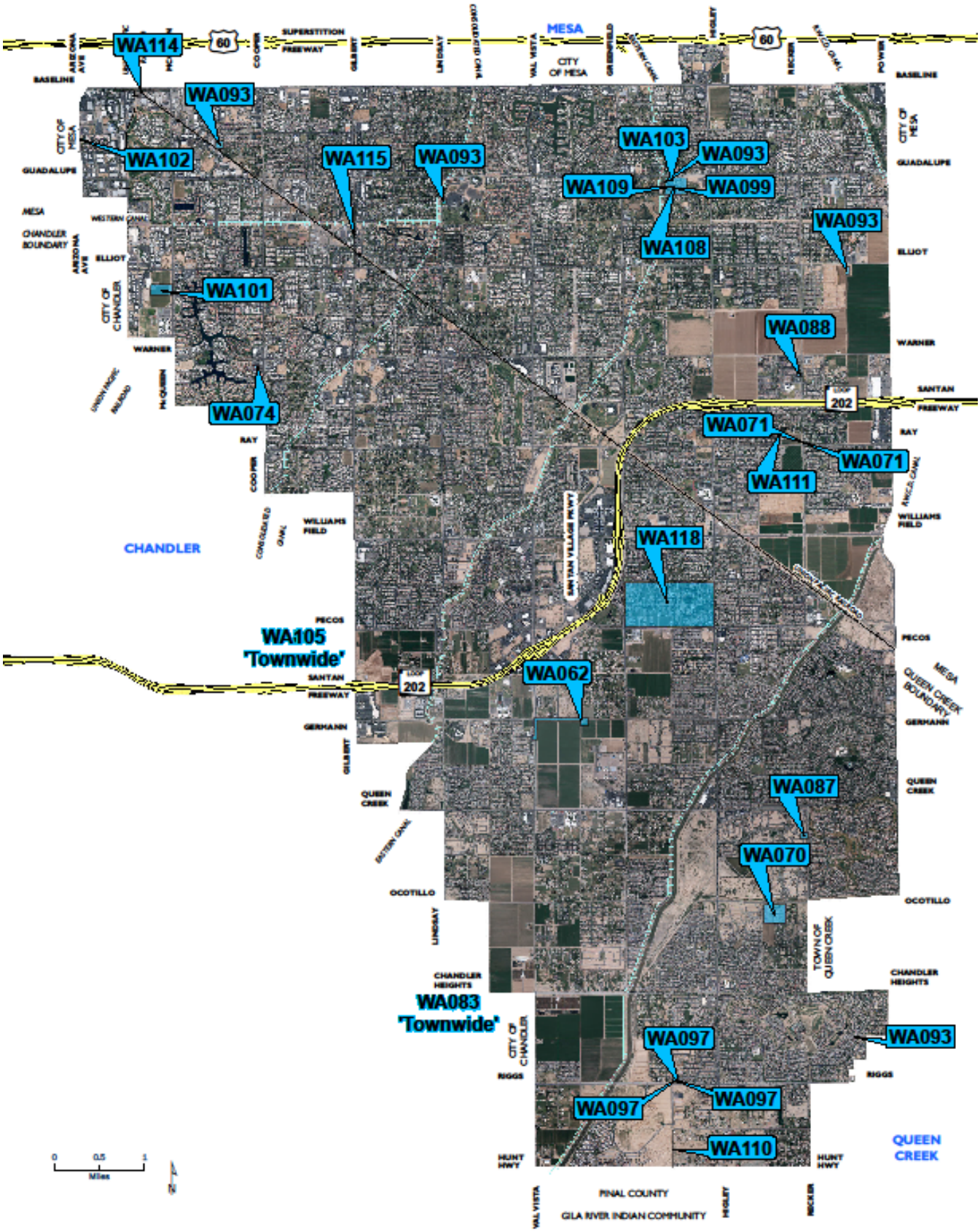
Project Ranking .68



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 124	-	124	-	-	-	-	-	-
Construction Mgmt	$ 131	-	131	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 1,184	4	1,180	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 1,439**	**$ 4**	**$ 1,435**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
CDBG	$ 1,290	4	1,286	-	-	-	-	-	-
Miscellaneous	$ 149	-	149	-	-	-	-	-	-
Total Sources	**$ 1,439**	**$ 4**	**$ 1,435**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	10	10	10	10		
Supplies			-	-	-	-	-		
Utilities			-	20	20	20	20		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ 30**	**$ 30**	**$ 30**	**$ 30**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

GILBERT ARIZONA

FY 2017 Water Project Locator



GILBERT ARIZONA

Water Project Summary

Capital Expenses: (1,000s)

		Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Well, 2 MG Reservoir and Pump Station	WA027	$ 14,283	$ 859	$ -	$ -	$ -	$ -	$ -	$ 13,424	$ -
Water Rights - Phase I	WA052	43,950	43,478	472	-	-	-	-	-	-
NWTP Chlorine Conversion	WA055	8,205	72	-	2,204	5,929	-	-	-	-
Reservoir, Pump Station and Well Conversic	WA062	18,529	916	17,613	-	-	-	-	-	-
Meadows Drive 12" Water Main	WA066	-	-	-	-	-	-	-	-	-
Zone 2 to Zone 4 Interconnect	WA067	997	-	-	385	612	-	-	-	-
Santan Vista Water Treatment Plant - Phase	WA070	66,108	2,526	63,582	-	-	-	-	-	-
Ray - Recker Direct Well System	WA071	6,571	460	328	-	5,783	-	-	-	-
Reservoir #7 Tank Replacement and Site In	WA074	6,546	5,185	1,361	-	-	-	-	-	-
Direct System Well	WA081	5,934	2	-	-	-	-	-	5,932	-
Water Rights - WMA Settlement	WA083	10,500	-	10,500	-	-	-	-	-	-
Well Blending Pipeline	WA087	936	932	4	-	-	-	-	-	-
Trend Homes Direct System Well Conversio	WA088	7,434	659	1,578	5,197	-	-	-	-	-
Reservoir #3 Tank Replacement and Site Im	WA089	2,509	2,509	-	-	-	-	-	-	-
Well Site Upgrades at Various Sites	WA093	2,653	738	1,915	-	-	-	-	-	-
Water Rights - Phase II	WA094	31,852	290	4,710	14,500	2,352	10,000	-	-	-
Arsenic Treatment Facility Relocation	WA097	1,000	711	289	-	-	-	-	-	-
San Carlos Apache Tribe 100 Year Water Ri	WA098	11,000	-	11,000	-	-	-	-	-	-
NWTP - Chemical Line Containment	WA099	841	575	266	-	-	-	-	-	-
NWTP - Backwash Pumps	WA100	6,205	1	-	1,384	4,820	-	-	-	-
Waterline Extension - McQueen Road/Indust	WA101	234	34	200	-	-	-	-	-	-
Waterline Extension - Desert Lane to San Ar	WA102	968	86	882	-	-	-	-	-	-
NWTP South Reservoir Roof Replacement	WA103	970	71	899	-	-	-	-	-	-
Fiesta Tech Radio Expansion	WA105	115	-	115	-	-	-	-	-	-
NIA Priority CAP Water Acquisition	WA106	2,750	-	750	700	700	600	-	-	-
NWTP - Finished Water Pump #10	WA107	1,155	-	-	1,155	-	-	-	-	-
NWTP - Variable Frequency Drive Replacem	WA108	300	99	201	-	-	-	-	-	-
NWTP - Finished Water VFD Replacement -	WA109	1,061	63	998	-	-	-	-	-	-
Constellation Way Water Main	WA110	389	1	388	-	-	-	-	-	-
Gail Water Line Project	WA111	68	59	9	-	-	-	-	-	-
Waterline - Power Road Elliot to Warner	WA112	2,662	-	-	-	-	-	-	2,662	-
Waterline - Baseline Road	WA113	437	-	-	-	-	-	-	437	-
Baseline - Fiesta Tech to McQueen	WA114	2,611	-	575	-	2,036	-	-	-	-
Waterline - Gilbert Road	WA115	3,343	-	749	2,594	-	-	-	-	-
Waterline - Linda Lane Replacement	WA116	832	-	-	-	832	-	-	-	-
NWTP - Office Space Expansion	WA117	801	-	-	801	-	-	-	-	-
Waterline - Tankersley Replacement	WA118	3,395	-	1,009	2,386	-	-	-	-	-
Total Capital Expenses		**$ 268,144**	**$ 60,326**	**$ 120,393**	**$ 31,306**	**$ 23,064**	**$ 10,600**	**$ -**	**$ 22,455**	**$ -**

Capital Sources: (1,000s)

WRMPC-2007 Bonds		$ 13	$ 13	$ -	$ -	$ -	$ -	$ -	$ -	$ -
WRMPC - Intergov Contribution		27,084	797	26,287	-	-	-	-	-	-
WRMPC - Bonds (SDF)		55,568	1,679	53,889	-	-	-	-	-	-
PFMPC-2009 Bonds		-	-	-	-	-	-	-	-	-
Developer Contribution		117	117	-	-	-	-	-	-	-
CIP Outside Sources		-	-	-	-	-	-	-	-	-
CIP O/S Revolving Fund		-	(117)	117	-	-	-	-	-	-

GILBERT ARIZONA

Water Project Summary

Capital Sources: (1,000s)

	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Water Repl Fund	18,724	7,695	5,217	4,980	832	-	-	-	-
Water Fund	44,226	3,722	16,855	6,244	13,485	600	-	3,320	-
Water SDF	26,497	2,883	1,846	385	5,132	-	-	16,251	-
Water Resources SDF	83,971	43,537	16,182	14,500	2,352	7,400	-	-	-
Future Growth Funding	11,944	-	-	5,197	1,263	2,600	-	2,884	-
Total Sources	**$ 268,144**	**$ 60,326**	**$ 120,393**	**$ 31,306**	**$ 23,064**	**$ 10,600**	**$ -**	**$ 22,455**	**$ -**

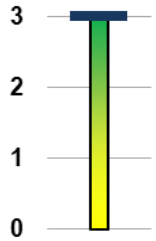
Operation and Maintenance Impact (1,000s)

Total Operation and Maintenance Impact			$ 985	$ 1,897	$ 1,995	$ 1,995	$ 1,995	$ -	
Total Revenue			-	-	-	-	-	-	
Net Additional Cost			**$ 985**	**$ 1,897**	**$ 1,995**	**$ 1,995**	**$ 1,995**	**$ -**	

Water Rights - Phase I — WA052

Acquisition of water rights (lease) for 11,640 acre-feet of water.

Project Ranking 3.00

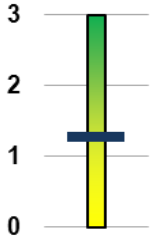


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ -	-	-	-	-	-	-	-	-
Construction Mgmt	$ -	-	-	-	-	-	-	-	-
Land/ROW	$43,950	43,478	472	-	-	-	-	-	-
Construction	$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$43,950**	**$43,478**	**$ 472**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Water Fund	$ 231	231	-	-	-	-	-	-	-
Water Resources SDF	$43,719	43,247	472	-	-	-	-	-	-
Total Sources	**$43,950**	**$43,478**	**$ 472**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Reservoir, Pump Station and Well Conversion — WA062

Design and construct a 4 million gallon in ground reservoir and pump station, and equipping of a previously drilled Well 30 to feed the reservoir.

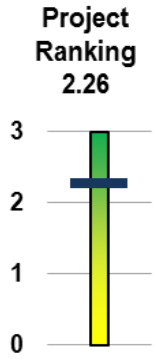
Project Ranking 1.26



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 1,331	1	1,330	-	-	-	-	-	-
Construction Mgmt	$ 1,182	15	1,167	-	-	-	-	-	-
Land/ROW	$ 1,311	900	411	-	-	-	-	-	-
Construction	$14,705	-	14,705	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$18,529**	**$ 916**	**$17,613**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
WRMPC - Bonds (SDF)	$17,202	-	17,202	-	-	-	-	-	-
Water Fund	$ 411	-	411	-	-	-	-	-	-
Water SDF	$ 916	916	-	-	-	-	-	-	-
Total Sources	**$18,529**	**$ 916**	**$17,613**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			1	1	1	1	1		
Utilities			24	24	24	24	24		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ 25**	**$ 25**	**$ 25**	**$ 25**	**$ 25**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Santan Vista Water Treatment Plant - Phase II — WA070

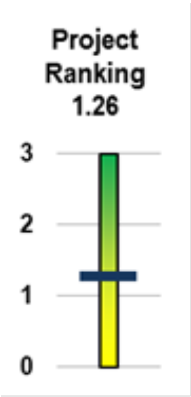
Phase II improvements will expand the SVWTP to an ultimate capacity of 48 million gallon per day. Gilbert will have 12 million gallon per day of the additional 24 million gallon per day capacity being added. The plant is a joint facility with the City of Chandler.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 4,850	2,320	2,530	-	-	-	-	-	-
Construction Mgmt	$ 5,058	15	5,043	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 56,200	191	56,009	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 66,108**	**$ 2,526**	**$ 63,582**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
WRMPC - Intergov Contribu	$ 27,084	797	26,287	-	-	-	-	-	-
WRMPC - Bonds (SDF)	$ 38,366	1,679	36,687	-	-	-	-	-	-
Water Fund	$ 658	50	608	-	-	-	-	-	-
Total Sources	**$ 66,108**	**$ 2,526**	**$ 63,582**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			300	600	600	600	600		
Contractual Services			-	-	-	-	-		
Supplies			420	840	840	840	840		
Utilities			190	380	380	380	380		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ 910**	**$ 1,820**	**$ 1,820**	**$ 1,820**	**$ 1,820**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Ray- Recker Direct Well System — WA071

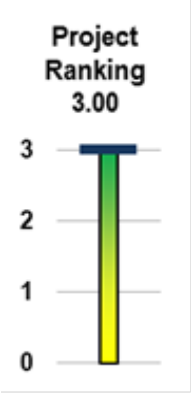
Design, construct/convert two million gallon per day well located on the NE corner of Ray and Recker roads.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 676	11	-	-	665	-	-	-	-
Construction Mgmt	$ 565	10	24	-	531	-	-	-	-
Land/ROW	$ 448	439	9	-	-	-	-	-	-
Construction	$ 4,882	-	295	-	4,587	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 6,571**	**$ 460**	**$ 328**	**$ -**	**$ 5,783**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Water SDF	$ 5,514	460	328	-	4,726	-	-	-	-
Future Growth Funding	$ 1,057	-	-	-	1,057	-	-	-	-
Total Sources	**$ 6,571**	**$ 460**	**$ 328**	**$ -**	**$ 5,783**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	1	1	1		
Utilities			-	-	24	24	24		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ 25**	**$ 25**	**$ 25**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Reservoir #7 Tank Replacement and Site Improvements WA074

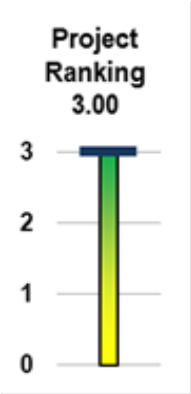
The scope of this CIP includes a new recessed concrete reservoir with detached wet well, new discharge manifold, including valves, pressure gauges, and flow meter. It also includes a new chlorinator with variable frequency drives capable of feeding chlorine to multiple points, including Well discharge, booster discharge, and backfill.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 670	516	154	-	-	-	-	-	-
Construction Mgmt	$ 336	304	32	-	-	-	-	-	-
Land/ROW	$ 112	112	-	-	-	-	-	-	-
Construction	$ 5,428	4,253	1,175	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 6,546**	**$ 5,185**	**$ 1,361**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Water Repl Fund	$ 6,532	5,171	1,361	-	-	-	-	-	-
Water Fund	$ 14	14	-	-	-	-	-	-	-
Total Sources	**$ 6,546**	**$ 5,185**	**$ 1,361**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Water Rights -Settlement WA083

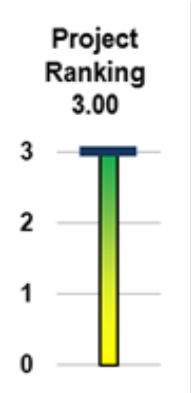
Payment for additional Central Arizona Project water rights in association with the WMAT settlement. This project will result in a net increase in water rights available to Gilbert of 1,013 Acre-feet.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ -	-	-	-	-	-	-	-	-
Construction Mgmt	$ -	-	-	-	-	-	-	-	-
Land/ROW	$ 10,500	-	10,500	-	-	-	-	-	-
Construction	$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 10,500**	**$ -**	**$ 10,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Water Fund	$ 10,500	-	10,500	-	-	-	-	-	-
Total Sources	**$ 10,500**	**$ -**	**$ 10,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Well Blending Pipeline — WA087

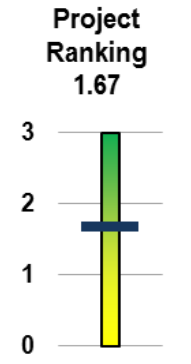
Well 22 and the new well on Recker near Ocotillo experience high nitrate levels on a recurring basis requiring flushing. To prevent potential wasted water, a pipeline to carry the well water to a reservoir for blending with water from other sources is desired.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 161	159	2	-	-	-	-	-	-
Construction Mgmt	$ 73	73	-	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 702	700	2	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 936**	**$ 932**	**$ 4**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Water Fund	$ 936	932	4	-	-	-	-	-	-
Total Sources	**$ 936**	**$ 932**	**$ 4**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Trend Homes Direct System Well Conversion — WA088

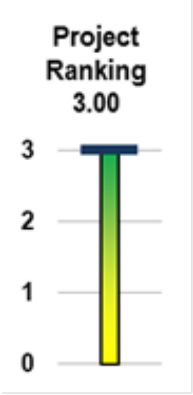
Design and construct a two million gallon per day well conversion from an existing irrigation use to a direct to system well.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 863	12	851	-	-	-	-	-	-
Construction Mgmt	$ 741	14	727	-	-	-	-	-	-
Land/ROW	$ 633	633	-	-	-	-	-	-	-
Construction	$ 5,197	-	-	5,197	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 7,434**	**$ 659**	**$ 1,578**	**$ 5,197**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
WRMPC-2007 Bonds	$ 13	13	-	-	-	-	-	-	-
Water Fund	$ 60	-	60	-	-	-	-	-	-
Water SDF	$ 2,164	646	1,518	-	-	-	-	-	-
Future Growth Funding	$ 5,197	-	-	5,197	-	-	-	-	-
Total Sources	**$ 7,434**	**$ 659**	**$ 1,578**	**$ 5,197**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	65	65	65		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ 65**	**$ 65**	**$ 65**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Well Site #5 Upgrades — WA093

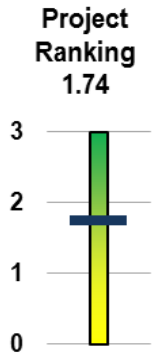
The project consists of multiple upgrades and replacement of various components at Booster Site #5.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 210	199	11	-	-	-	-	-	-
Construction Mgmt	$ 150	7	143	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 2,293	532	1,761	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 2,653**	**$ 738**	**$ 1,915**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Water Fund	$ 2,653	738	1,915	-	-	-	-	-	-
Total Sources	**$ 2,653**	**$ 738**	**$ 1,915**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			15	15	15	15	15		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ 15**	**$ 15**	**$ 15**	**$ 15**	**$ 15**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Water Rights - Phase II — WA094

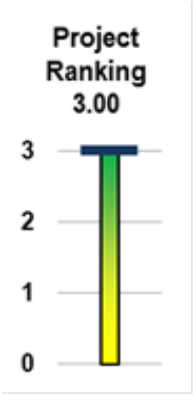
Acquisition of water rights (long term lease) for 3,600 acre-feet of water, and continues a 1 year lease for 15,000 AF for 5 more years until the long term lease can be secured. This project adds 3,600 AF of water rights to the system, which equates to a total of 19,122 additional Equivalent Residential Units (ERU's).



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ -	-	-	-	-	-	-	-	-
Construction Mgmt	$ -	-	-	-	-	-	-	-	-
Land/ROW	$31,852	290	4,710	14,500	2,352	10,000	-	-	-
Construction	$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$31,852**	**$ 290**	**$ 4,710**	**$14,500**	**$ 2,352**	**$10,000**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Water Resources SDF	$29,252	290	4,710	14,500	2,352	7,400	-	-	-
Future Growth Funding	$ 2,600	-	-	-	-	2,600	-	-	-
Total Sources	**$31,852**	**$ 290**	**$ 4,710**	**$14,500**	**$ 2,352**	**$10,000**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Arsenic Treatment Facility Relocation — WA097

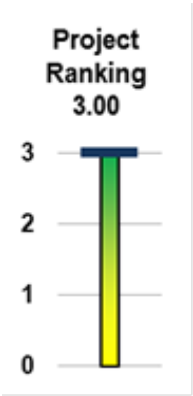
Move arsenic treatment facility from Well Site 26 (located at 5539 E. Baseline Road) to Well Site 28 (located at 2820 E. Riggs Road).



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 110	96	14	-	-	-	-	-	-
Construction Mgmt	$ 218	118	100	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 622	497	125	-	-	-	-	-	-
Equipment & Furniture	$ 50	-	50	-	-	-	-	-	-
Total Expenses	**$ 1,000**	**$ 711**	**$ 289**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Water Fund	$ 1,000	711	289	-	-	-	-	-	-
Total Sources	**$ 1,000**	**$ 711**	**$ 289**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

San Carlos Apache - 100 Year Water Rights Lease — WA098

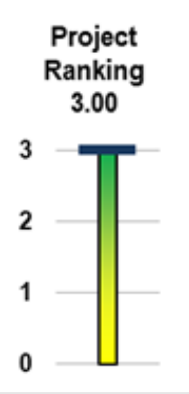
Purchase of water rights from the San Carlos Apache Tribe for a 100 year lease for the right to receive - each year for 100 years - 5,950 Acre Feet of Water. One Acre-Foot of Water is equal to 325,851 gallons of water.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ -	-	-	-	-	-	-	-	-
Construction Mgmt	$ -	-	-	-	-	-	-	-	-
Land/ROW	$ 11,000	-	11,000	-	-	-	-	-	-
Construction	$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 11,000**	**$ -**	**$ 11,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Water Resources SDF	$ 11,000	-	11,000	-	-	-	-	-	-
Total Sources	**$ 11,000**	**$ -**	**$ 11,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

NWTP - Chemical Line Containment WA099

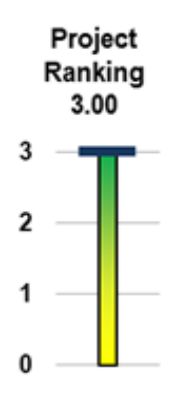
Design and replacement of all chemical lines at the North Water Treatment Plant, with approximately 850 lineal feet of double containment chemical lines.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 90	39	51	-	-	-	-	-	-
Construction Mgmt	$ 51	50	1	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 700	486	214	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 841**	**$ 575**	**$ 266**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Water Fund	$ 841	575	266	-	-	-	-	-	-
Total Sources	**$ 841**	**$ 575**	**$ 266**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			5	5	5	5	5		
Supplies			5	5	5	5	5		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ 10**	**$ 10**	**$ 10**	**$ 10**	**$ 10**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Waterline Extension - McQueen Road to Industrial Park WA101

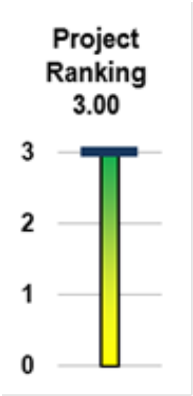
Provide an approximately 1500' waterline to loop between the 12" waterlines on McQueen and the Orbital business park. The proposed waterline loop will be constructed as originally proposed to support the business park. The waterline loop will provide the necessary redundancy in an area that requires water service 24 hours per day.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 50	30	20	-	-	-	-	-	-
Construction Mgmt	$ 8	3	5	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 176	1	175	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 234**	**$ 34**	**$ 200**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Water Fund	$ 234	34	200	-	-	-	-	-	-
Total Sources	**$ 234**	**$ 34**	**$ 200**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Waterline Extension - Desert Lane to San Angelo — WA102

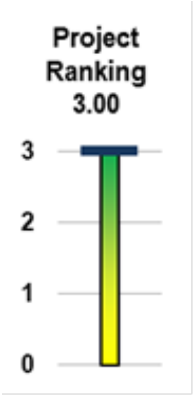
Complete approximately 1600 LF of 8" water line loop on Arizona Ave between San Angelo and Desert Lane, including approximately 750 LF of 12-inch waterline in Baseline Road; east of Fiesta Tech Blvd. Loop is necessary due to separation from the City of Mesa system.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 107	75	32	-	-	-	-	-	-
Construction Mgmt	$ 48	3	45	-	-	-	-	-	-
Land/ROW	$ 33	-	33	-	-	-	-	-	-
Construction	$ 780	8	772	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 968**	**$ 86**	**$ 882**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Water Fund	$ 968	86	882	-	-	-	-	-	-
Total Sources	**$ 968**	**$ 86**	**$ 882**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

NWTP South Reservoir Roof Replacement — WA103

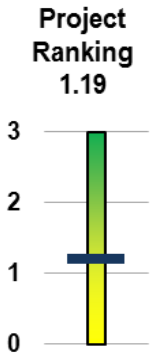
Replacement of the south reservoir roof at the NWTP. The reservoir at the NWTP is made up of two different reservoirs built at different times. The reservoir holds seven million gallons of potable water. This is also the optimum time to recoat the influent pipe and seal all the joints that are leaking.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 97	43	54	-	-	-	-	-	-
Construction Mgmt	$ 103	1	102	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 770	27	743	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 970**	**$ 71**	**$ 899**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Water Repl Fund	$ 970	71	899	-	-	-	-	-	-
Total Sources	**$ 970**	**$ 71**	**$ 899**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Fiesta Tech Radio Expansion — WA105

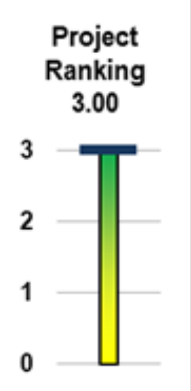
Implementation of drive-by radio reading in the business park.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ -	-	-	-	-	-	-	-	-
Construction Mgmt	$ -	-	-	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	$ 115	-	115	-	-	-	-	-	-
Total Expenses	**$ 115**	**$ -**	**$ 115**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Water Fund	$ 115	-	115	-	-	-	-	-	-
Total Sources	**$ 115**	**$ -**	**$ 115**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

NIA Priority CAP Water Acquisition — WA106

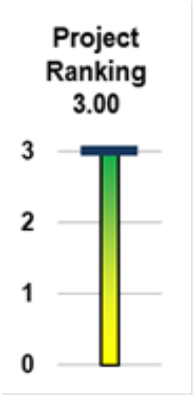
Gilbert has been informed that Arizona Department of Water Resources (ADWR) has accepted Gilbert's application for an allocation of Non-Indian Agriculture (NIA) Priority Central Arizona Project water; and the ADWR recommended to the U.S. Secretary of the Interior that the Town of Gilbert receive an allocation of 1,832 AF each year dependent upon supply availability.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ -	-	-	-	-	-	-	-	-
Construction Mgmt	$ -	-	-	-	-	-	-	-	-
Land/ROW	$ 2,750	-	750	700	700	600	-	-	-
Construction	$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 2,750**	**$ -**	**$ 750**	**$ 700**	**$ 700**	**$ 600**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Water Fund	$ 2,750	-	750	700	700	600	-	-	-
Total Sources	**$ 2,750**	**$ -**	**$ 750**	**$ 700**	**$ 700**	**$ 600**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

NWTP - Variable Frequency Drive Replacements WA108

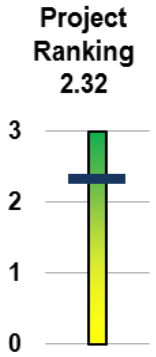
Replacement of Variable Frequency Drive's for LLP #1, 2 and soft starts for pumps #3, 7. These replacements are based on the replacement life cycle per industry standards and as recommended in the LRIP analysis.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 20	-	20	-	-	-	-	-	-
Construction Mgmt	$ 80	-	80	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 200	99	101	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 300**	**$ 99**	**$ 201**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Water Repl Fund	$ 300	99	201	-	-	-	-	-	-
Total Sources	**$ 300**	**$ 99**	**$ 201**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

NWTP - Finished Water VFD Replacement - LRIP WA109

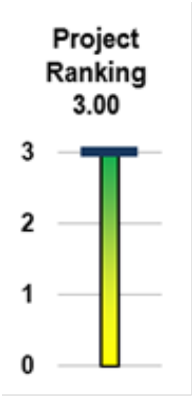
The replacement of 2 finished water variable frequency drives (#4,1) and 3 soft starts (#5,8,9). These pumps are used to move water out of the NWTP reservoir and to maintain system pressures. This is a result of the LRIP analysis.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 35	-	35	-	-	-	-	-	-
Construction Mgmt	$ 143	-	143	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 883	63	820	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 1,061**	**$ 63**	**$ 998**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Water Repl Fund	$ 1,061	63	998	-	-	-	-	-	-
Total Sources	**$ 1,061**	**$ 63**	**$ 998**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Constellation Way Water Main — WA110

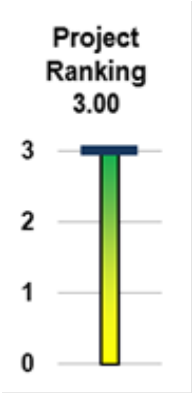
Design and construction of a 8" water main in the Constellation Way (164th St) alignment from Coldwater Blvd south 2400 ft. This project completes a loop in the water distribution system that is needed to service the Adora Trails subdivision, as well as future developments adjacent to Constellation Way.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 34	-	34	-	-	-	-	-	-
Construction Mgmt	$ 33	1	32	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 322	-	322	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 389**	**$ 1**	**$ 388**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Developer Contribution	$ 117	117	-	-	-	-	-	-	-
CIP O/S Revolving Fund	$ -	(117)	117	-	-	-	-	-	-
Water Fund	$ 272	1	271	-	-	-	-	-	-
Total Sources	**$ 389**	**$ 1**	**$ 388**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Gail Water Line — WA111

Installation of 1025 feet of 8" water main providing residents along Gail Drive (west of Recker) adequate fire protection and an opportunity for a potable water source.

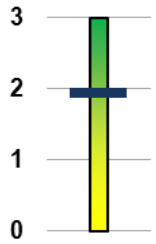


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 26	24	2	-	-	-	-	-	-
Construction Mgmt	$ 5	1	4	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 37	34	3	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 68**	**$ 59**	**$ 9**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Water Fund	$ 68	59	9	-	-	-	-	-	-
Total Sources	**$ 68**	**$ 59**	**$ 9**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Baseline Road - Fiesta Tech to McQueen — WA114

Design and Construction 3700 LF of a 16-inch DIP water main on Baseline Rd from Fiesta tech to Mcqueen Rd. This will ensure adequate fire protection to our commercial and residential customers.

Project Ranking 1.93

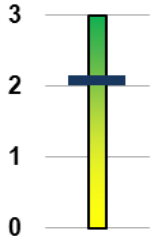


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 245	-	245	-	-	-	-	-	-
Construction Mgmt	$ 330	-	330	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 2,036	-	-	-	2,036	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 2,611**	**$ -**	**$ 575**	**$ -**	**$ 2,036**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Water Fund	$ 2,611	-	575	-	2,036	-	-	-	-
Total Sources	**$ 2,611**	**$ -**	**$ 575**	**$ -**	**$ 2,036**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Waterline - Gilbert Road — WA115

Design and construct 3900 LF of 16-inch ductile iron water main on Gilbert Road from West Olive Avenue to West Elliot Road.

Project Ranking 2.07



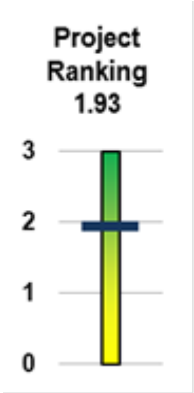
Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 360	-	360	-	-	-	-	-	-
Construction Mgmt	$ 369	-	369	-	-	-	-	-	-
Land/ROW	$ 20	-	20	-	-	-	-	-	-
Construction	$ 2,594	-	-	2,594	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 3,343**	**$ -**	**$ 749**	**$ 2,594**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Water Repl Fund	$ 3,343	-	749	2,594	-	-	-	-	-
Total Sources	**$ 3,343**	**$ -**	**$ 749**	**$ 2,594**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

GILBERT ARIZONA

Water Project Detail

Waterline - Tankersly Replacement WA118

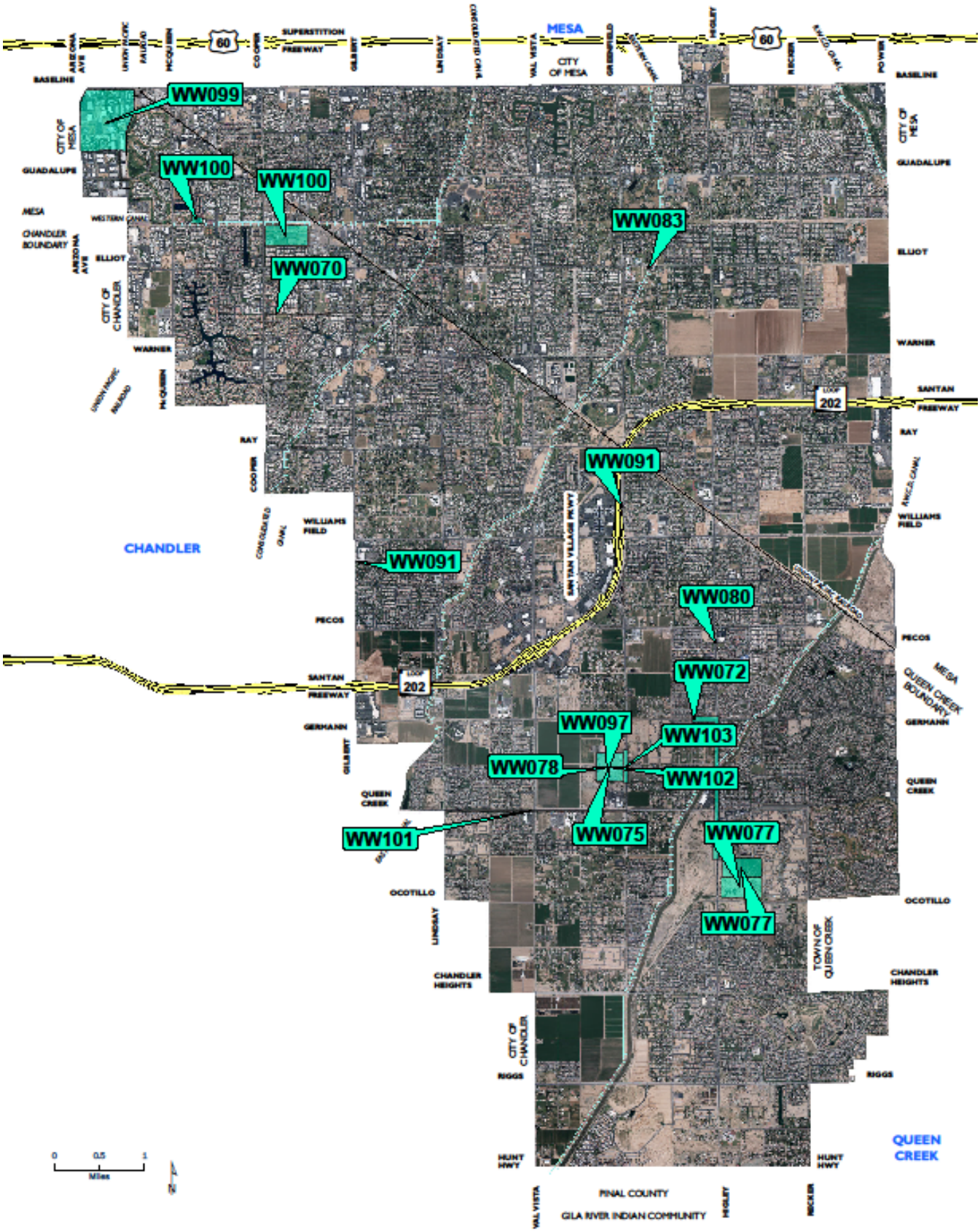
Design and construction of several new C900 PVC water mains in the Tankersly Subdivision located near the northwest corner of Higley Road and Pecos Road. Construction will include replacement (upsizing) of existing infrastructure and the installation of new 8-inch and/or larger water mains.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 497	-	497	-	-	-	-	-	-
Construction Mgmt	$ 312	-	312	-	-	-	-	-	-
Land/ROW	$ 200	-	200	-	-	-	-	-	-
Construction	$ 2,386	-	-	2,386	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 3,395**	**$ -**	**$ 1,009**	**$ 2,386**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Water Repl Fund	$ 3,395	-	1,009	2,386	-	-	-	-	-
Total Sources	**$ 3,395**	**$ -**	**$ 1,009**	**$ 2,386**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

GILBERT ARIZONA

FY 2017 Wastewater Project Locator



GILBERT ARIZONA

Wastewater Project Summary

Capital Expenses: (1,000s)

		Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Reclaimed Water Valve Stations	WW044	$ 1,093	$ 88	$ -	$ -	$ 1,005	$ -	$ -	$ -	$ -
Relief Sewers	WW069	14,977	-	-	-	7,413	-	-	-	7,564
Candlewood Lift Station and Force Main	WW070	10,156	199	2,339	7,618	-	-	-	-	-
Germann and Higley - 18" Reclaimed Water	WW072	5,416	-	940	4,476	-	-	-	-	-
Greenfield Water Reclamation Plant - Phase	WW075	76,758	87	16,458	35,369	24,844	-	-	-	-
South Recharge Site - Phase II	WW077	6,676	-	1,841	4,835	-	-	-	-	-
GWRP Reclaimed Water Pump Station Expa	WW078	1,596	-	1,596	-	-	-	-	-	-
Santan Lift Station Odor Control Conversion	WW080	717	568	149	-	-	-	-	-	-
Reclaimed Water Reservoir #1 Rehab	WW083	1,595	134	1,461	-	-	-	-	-	-
Reclaimed Water Recovery Well at Elliot Dis	WW089	2,257	451	-	-	1,806	-	-	-	-
Lift Station Odor Scrubber Replacements	WW091	2,032	269	1,763	-	-	-	-	-	-
EMF 12" Reclaimed Water Line	WW092	729	729	-	-	-	-	-	-	-
Monitor Well Replacements	WW093	417	417	-	-	-	-	-	-	-
Recharge Facility/South Area and 4 Recharg	WW094	9,076	-	-	-	-	-	-	9,076	-
Reclaimed Water Line Extension in Chandle	WW095	1,893	-	-	1,893	-	-	-	-	-
Riparian Preserve Distribution Structure Exp	WW096	1,476	-	-	-	-	-	-	1,476	-
GWRP - Various Plant Improvements	WW097	8,205	4	3,873	930	496	429	2,473	-	-
Fiesta Tech Sewer Service and Lift Station	WW099	4,310	311	3,999	-	-	-	-	-	-
Alternative Recovery Well R-5, McQueen Pa	WW100	899	-	899	-	-	-	-	-	-
Layton Lakes Lift Station Force Mains Rehab	WW101	7,315	18	7,297	-	-	-	-	-	-
Greenfield Odor Control Scrubber	WW102	753	-	753	-	-	-	-	-	-
Force Main Repair - Greenfield & Ryan Rds.	WW103	1,500	-	1,500	-	-	-	-	-	-
Total Capital Expenses		**$ 159,846**	**$ 3,275**	**$ 44,868**	**$ 55,121**	**$ 35,564**	**$ 429**	**$ 2,473**	**$ 10,552**	**$ 7,564**

Capital Sources: (1,000s)

WRMPC-2009 Bonds		$ 88	$ 88	$ -	$ -	$ -	$ -	$ -	$ -	$ -
WRMPC-Future Bonds		76,196	73	15,910	35,369	24,844	-	-	-	-
Wastewater Repl Fund		17,691	257	13,106	930	496	429	2,473	-	-
Wastewater Fund		35,085	2,223	10,837	7,048	7,413	-	-	-	7,564
Wastewater SDF		3,498	634	1,711	234	919	-	-	-	-
Greenfield Wastewater SDF		13,386	-	3,304	9,077	1,005	-	-	-	-
Neely Wastewater SDF		3,350	-	-	2,463	887	-	-	-	-
Future Growth Funding		10,552	-	-	-	-	-	-	10,552	-
Total Sources		**$ 159,846**	**$ 3,275**	**$ 44,868**	**$ 55,121**	**$ 35,564**	**$ 429**	**$ 2,473**	**$ 10,552**	**$ 7,564**

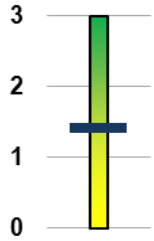
Operation and Maintenance Impact (1,000s)

Total Operation and Maintenance Impact				$ 15	$ 190	$ 680	$ 1,009	$ 1,309	$ -	
Total Revenue				-	-	-	-	-	-	
Net Additional Cost				**$ 15**	**$ 190**	**$ 680**	**$ 1,009**	**$ 1,309**	**$ -**	

Candlewood Lift Station and Force Main — WW070

Replacement of the Candlewood Lift Station to accommodate future flows per the Water Resources Master Plan. Also includes approximately 5,000 feet of force main from the lift station east along the Hackamore alignment to meet the existing force main at Gilbert Road, to equalize flows between the Neely and Greenfield Water Reclamation Plants.

Project Ranking 1.41

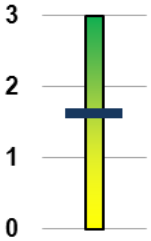


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 1,316	77	1,239	-	-	-	-	-	-
Construction Mgmt	$ 1,055	30	1,025	-	-	-	-	-	-
Land/ROW	$ 151	76	75	-	-	-	-	-	-
Construction	$ 7,634	16	-	7,618	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 10,156**	**$ 199**	**$ 2,339**	**$ 7,618**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Wastewater Fund	$ 6,297	16	1,126	5,155	-	-	-	-	-
Wastewater SDF	$ 1,396	183	1,213	-	-	-	-	-	-
Neely Wastewater SDF	$ 2,463	-	-	2,463	-	-	-	-	-
Total Sources	**$ 10,156**	**$ 199**	**$ 2,339**	**$ 7,618**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	10	10	10		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ 10**	**$ 10**	**$ 10**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Germann and Higley - 18" Reclaimed Water Main — WW072

Install a reclaimed water main in Higley Road from one half mile north of Ocotillo Road to Germann Road and in Germann from Higley one quarter mile to the west. This project is to close a critical loop in the reclaimed water distribution system in order to better meet customer demands.

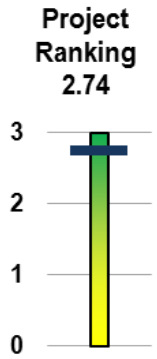
Project Ranking 1.61



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 410	-	410	-	-	-	-	-	-
Construction Mgmt	$ 476	-	476	-	-	-	-	-	-
Land/ROW	$ 54	-	54	-	-	-	-	-	-
Construction	$ 4,476	-	-	4,476	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 5,416**	**$ -**	**$ 940**	**$ 4,476**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Greenfield Wastewater SD	$ 5,416	-	940	4,476	-	-	-	-	-
Total Sources	**$ 5,416**	**$ -**	**$ 940**	**$ 4,476**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	28	28	28		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ 28**	**$ 28**	**$ 28**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Greenfield Water Reclamation Plant - Phase III — WW075

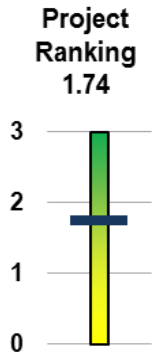
The Greenfield Water Reclamation Plant (GWRP) is a joint use facility with the City of Mesa and the Town of Queen Creek, with Mesa acting as lead agent and plant operator. Design and construction of this phase of the GWRP is scheduled to be completed by the end of 2018 and bring Gilbert's share of the total capacity to 12 million gallons per day (MGD).



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 6,840	68	3,841	2,931	-	-	-	-	-
Construction Mgmt	$ 904	19	885	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 69,014	-	11,732	32,438	24,844	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 76,758**	**$ 87**	**$ 16,458**	**$ 35,369**	**$ 24,844**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
WRMPC-Future Bonds	$ 76,196	73	15,910	35,369	24,844	-	-	-	-
Wastewater Fund	$ 562	14	548	-	-	-	-	-	-
Total Sources	**$ 76,758**	**$ 87**	**$ 16,458**	**$ 35,369**	**$ 24,844**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	300	600	900		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ 300**	**$ 600**	**$ 900**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

South Recharge Site - Phase III — WW077

This project will increase the South Recharge Facility's capacity by constructing the southern half of the site with the installation of 4 new basins and the planned extension of the site's delivery canal.

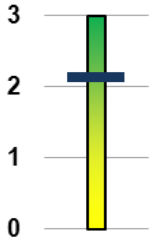


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 756	-	756	-	-	-	-	-	-
Construction Mgmt	$ 663	-	663	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 5,257	-	422	4,835	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 6,676**	**$ -**	**$ 1,841**	**$ 4,835**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Wastewater Fund	$ 575	-	575	-	-	-	-	-	-
Wastewater SDF	$ 234	-	-	234	-	-	-	-	-
Greenfield Wastewater SD	$ 5,867	-	1,266	4,601	-	-	-	-	-
Total Sources	**$ 6,676**	**$ -**	**$ 1,841**	**$ 4,835**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	75	75	75		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	75	75	75		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ 150**	**$ 150**	**$ 150**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Greenfield Reclaimed Water Pump Station Expansion — WW078

Expansion of the pump station located at the reclaimed water reservoir adjacent to the Greenfield Water Reclamation Plant. Improvements include the addition of two new planned pumps, variable frequency drives and associated electrical equipment.

Project Ranking 2.13

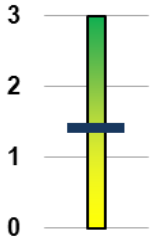


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 159	-	159	-	-	-	-	-	-
Construction Mgmt	$ 201	-	201	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 1,236	-	1,236	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 1,596**	**$ -**	**$ 1,596**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Wastewater SDF	$ 498	-	498	-	-	-	-	-	-
Greenfield Wastewater SD	$ 1,098	-	1,098	-	-	-	-	-	-
Total Sources	**$ 1,596**	**$ -**	**$ 1,596**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	85	85	85	85		
Contractual Services			-	-	-	-	-		
Supplies			-	35	35	35	35		
Utilities			-	55	55	55	55		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ 175**	**$ 175**	**$ 175**	**$ 175**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Santan Lift Station Odor Control Conversion — WW080

Design and construction improvement at the San Tan lift station site to include an electrical system upgrade and the addition of an on-site chemical injection system for enhanced sewer system odor control.

Project Ranking 1.41

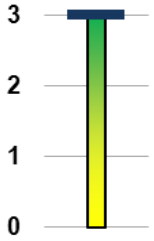


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 128	123	5	-	-	-	-	-	-
Construction Mgmt	$ 79	53	26	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 510	392	118	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 717**	**$ 568**	**$ 149**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Wastewater Fund	$ 717	568	149	-	-	-	-	-	-
Total Sources	**$ 717**	**$ 568**	**$ 149**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Reclaimed Water Reservoir #1 Rehabilitation — WW083

This project will rehabilitate two older reclaimed water reservoir tanks by recoating the inside and outside of the tanks and making miscellaneous minor repairs.

Project Ranking 3.00

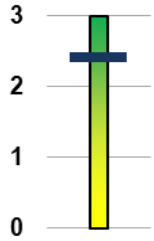


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 140	91	49	-	-	-	-	-	-
Construction Mgmt	$ 110	43	67	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 1,345	-	1,345	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 1,595**	**$ 134**	**$ 1,461**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Wastewater Fund	$ 1,595	134	1,461	-	-	-	-	-	-
Total Sources	**$ 1,595**	**$ 134**	**$ 1,461**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Lift Station Odor Scrubber Replacements — WW091

Design and construct a Bohn Bio filtration system at Gilbert Commons and Crossroads Lift Stations for the elimination of gases created by microbial consumption and oxidation of the gas components.

Project Ranking 2.41

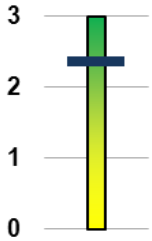


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 380	246	134	-	-	-	-	-	-
Construction Mgmt	$ 250	21	229	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 1,402	2	1,400	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 2,032**	**$ 269**	**$ 1,763**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Wastewater Repl Fund	$ 2,002	239	1,763	-	-	-	-	-	-
Wastewater Fund	$ 30	30	-	-	-	-	-	-	-
Total Sources	**$ 2,032**	**$ 269**	**$ 1,763**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

GWRP - Various Plant Improvements WW097

Pursuant to the Intergovernmental Agreement with the City of Mesa and Town of Queen Creek for the operation and maintenance of the Greenfield Wastewater Reclamation Plant (GWRP).

Project Ranking 2.35

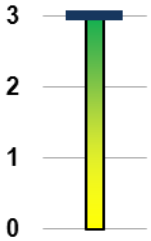


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ -	-	-	-	-	-	-	-	-
Construction Mgmt	$ -	-	-	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 8,205	4	3,873	930	496	429	2,473	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 8,205**	**$ 4**	**$ 3,873**	**$ 930**	**$ 496**	**$ 429**	**$ 2,473**	**$ -**	**$ -**
Sources: (1,000s)									
Wastewater Repl Fund	$ 6,874	-	2,546	930	496	429	2,473	-	-
Wastewater Fund	$ 1,331	4	1,327	-	-	-	-	-	-
Total Sources	**$ 8,205**	**$ 4**	**$ 3,873**	**$ 930**	**$ 496**	**$ 429**	**$ 2,473**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Fiesta Tech Sewer Service and Lift Station WW099

Sewer treatment service for this area is currently provided by the City of Mesa through an IGA. This project will re-sewer the Fiesta Tech area so it will instead flow to Gilbert's Neely Wastewater Plant for treatment.

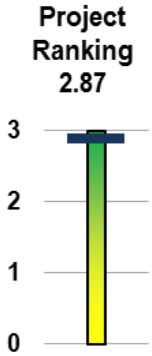
Project Ranking 3.00



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 355	281	74	-	-	-	-	-	-
Construction Mgmt	$ 370	22	348	-	-	-	-	-	-
Land/ROW	$ 100	2	98	-	-	-	-	-	-
Construction	$ 3,485	6	3,479	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 4,310**	**$ 311**	**$ 3,999**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Wastewater Fund	$ 4,310	311	3,999	-	-	-	-	-	-
Total Sources	**$ 4,310**	**$ 311**	**$ 3,999**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Alternate Recovery Well R-5, McQueen Park — WW100

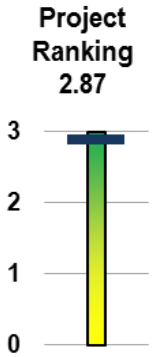
This project involves drilling an alternative Recovery Well to replace current Recovery Well R-1. This new well will be drilled into the middle aquifer, equipped with pump and scada controls, and tied to the recovered water system that provides water to 2 ski-lake communities and an additional water source to the north area reclaimed water distribution system.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 150	-	150	-	-	-	-	-	-
Construction Mgmt	$ 70	-	70	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 679	-	679	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 899**	**$ -**	**$ 899**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Wastewater Fund	$ 899	-	899	-	-	-	-	-	-
Total Sources	**$ 899**	**$ -**	**$ 899**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			2	2	2	2	2		
Contractual Services			-	-	-	-	-		
Supplies			1	1	1	1	1		
Utilities			12	12	12	12	12		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ 15**	**$ 15**	**$ 15**	**$ 15**	**$ 15**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Layton Lakes Lift Station Force Main Rehabilitation — WW101

Rehabilitation of two sewer force main pipelines that serve the Layton Lakes Lift Station. Existing 18-inch and 14-inch concrete lined Ductile Iron Pipe (DIP) force mains both need to be rehabilitated due to pipeline corrosion.

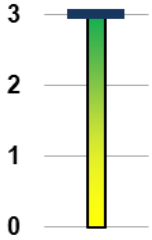


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 735	1	734	-	-	-	-	-	-
Construction Mgmt	$ 702	17	685	-	-	-	-	-	-
Land/ROW	$ 18	-	18	-	-	-	-	-	-
Construction	$ 5,860	-	5,860	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 7,315**	**$ 18**	**$ 7,297**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Wastewater Repl Fund	$ 7,315	18	7,297	-	-	-	-	-	-
Total Sources	**$ 7,315**	**$ 18**	**$ 7,297**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Greenfield Odor Control Scrubber — WW102

Rehabilitation and repair of the existing odor control scrubber at the Greenfield Water Reclamation facility and construction of a secondary odor control system to support future facility maintenance operations.

Project Ranking 3.00

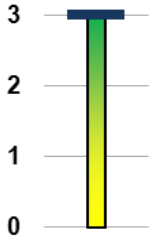


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ -	-	-	-	-	-	-	-	-
Construction Mgmt	$ -	-	-	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 753	-	753	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 753**	**$ -**	**$ 753**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Wastewater Fund	$ 753	-	753	-	-	-	-	-	-
Total Sources	**$ 753**	**$ -**	**$ 753**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Force Main Repair - Greenfield and Ryan Road — WW103

Repair of sinkhole located on Greenfield Road near Ryan Road. An emergency bypass plan to maintain wastewater service to Gilbert residents was executed. The excavation confirmed a wastewater pipe material failure.

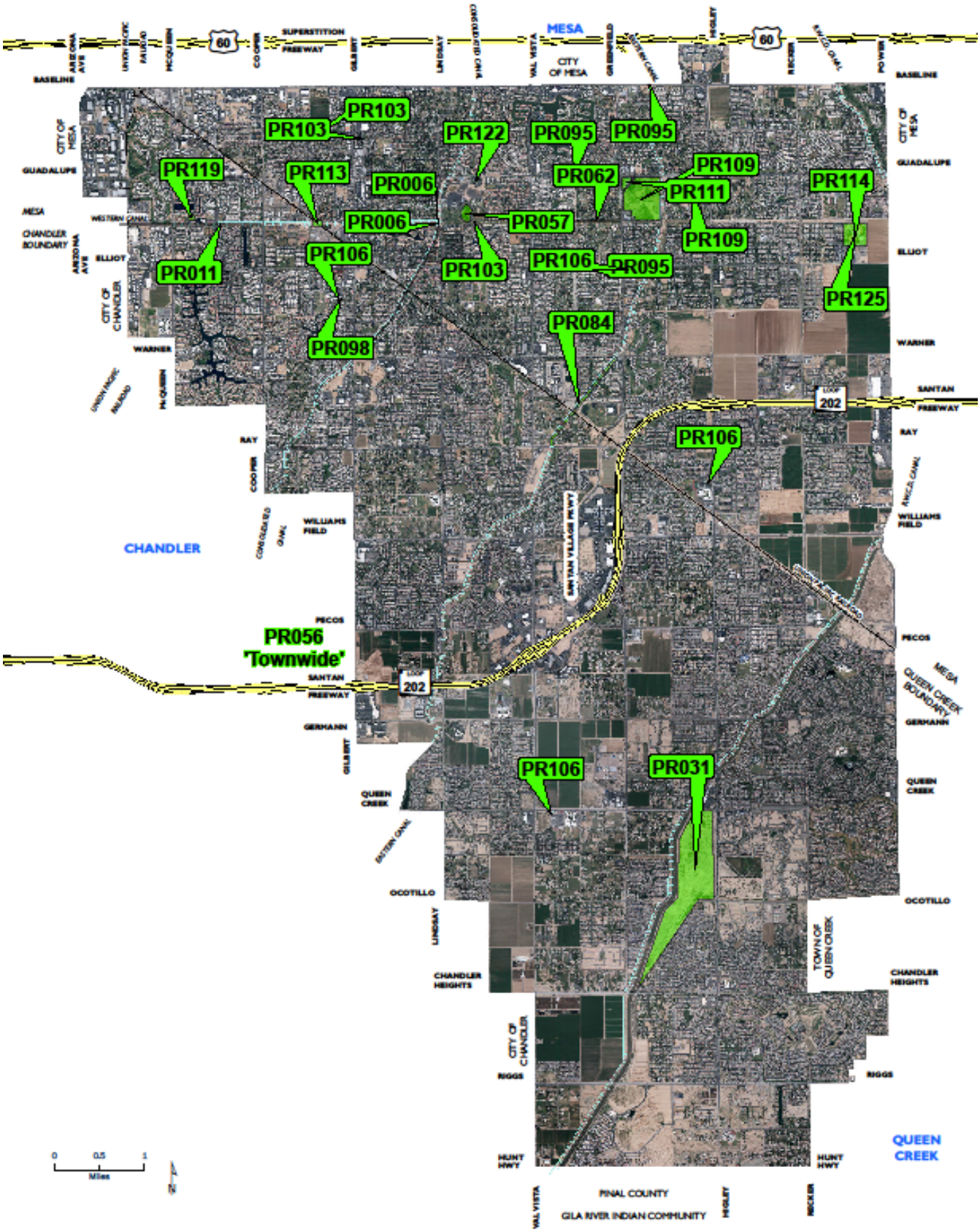
Project Ranking 3.00



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ -	-	-	-	-	-	-	-	-
Construction Mgmt	$ 400	-	400	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 1,100	-	1,100	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 1,500**	**$ -**	**$ 1,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Wastewater Repl Fund	$ 1,500	-	1,500	-	-	-	-	-	-
Total Sources	**$ 1,500**	**$ -**	**$ 1,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

GILBERT ARIZONA

FY 2017 Parks & Recreation Project Locator



GILBERT ARIZONA

Parks and Recreation Project Summary

Capital Expenses: (1,000s)

		Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Freestone Park Expansion (North)	PR003	$ 10,710	$ -	$ -	$ -	$ -	$ -	$ -	$ 10,710	$ -
Heritage Trail Middle Segment (Consolidatec	PR006	1,935	311	1,624	-	-	-	-	-	-
Western Canal Trail	PR011	1,371	1,267	104	-	-	-	-	-	-
Nichols Park at Water Ranch Phases II and	PR019	4,418	-	-	-	-	-	1,224	3,194	-
Freestone Skate and Tennis Facility - Phase	PR024	3,474	-	-	-	-	-	-	3,474	-
Gilbert Regional Park	PR031	83,794	648	1,737	8,498	4,685	37,315	-	30,911	-
Rittenhouse District Park	PR032	75,793	16,715	-	-	-	-	-	59,078	-
Marathon Trail (East Maricopa Floodway)	PR033	15,547	-	-	-	-	-	-	15,547	-
Skate Park	PR034	1,011	-	-	-	-	-	-	1,011	-
Culture and Education Center	PR037	67,750	-	-	-	-	-	-	-	67,750
Crossroads Park - Phase III	PR039	8,195	24	-	-	-	-	-	8,171	-
Freestone Recreation Center Pool	PR042	7,599	-	-	-	-	-	-	7,599	-
Crossroads Park - Stabilization of Lake Emb	PR053	3,021	-	-	-	3,021	-	-	-	-
Parks and Trails Signs	PR056	402	-	50	352	-	-	-	-	-
Urban Lakes Renovation	PR057	5,782	-	1,034	380	268	-	1,038	1,368	1,694
Rittenhouse Trail	PR058	3,653	-	-	-	-	-	-	-	3,653
Powerline Trail - Phase IV	PR062	3,402	-	1,202	2,200	-	-	-	-	-
McQueen Park - Phase IV	PR063	1,952	-	-	-	-	-	-	1,952	-
Hetchler Park - Phase II	PR069	3,030	-	-	-	692	2,338	-	-	-
Riparian Education Center	PR071	1,275	-	-	-	-	-	-	-	1,275
Powerline Trail Drainage at Holliday Farms	PR078	90	90	-	-	-	-	-	-	-
Crossroads Park NE Expansion - Phase II	PR079	2,092	-	-	-	-	-	-	2,092	-
South Area Pool	PR081	8,991	-	-	-	1,803	7,188	-	-	-
Public Bike Park Facility	PR082	1,147	-	-	-	-	-	-	-	1,147
Santan Vista Trail - Phase II	PR084	2,496	-	489	2,007	-	-	-	-	-
Santan Vista Trail - Phase III	PR085	5,238	4	-	-	-	-	-	5,234	-
Shade Structures - Various Locations	PR092	1,897	-	-	430	1,467	-	-	-	-
Trail Crossing Signals - Phase II	PR095	129	124	5	-	-	-	-	-	-
Santan Vista Trail - Phase IV	PR097	2,045	-	-	-	-	-	-	2,045	-
Pool Repairs - Various Locations	PR098	1,399	1,364	35	-	-	-	-	-	-
Trail - Santan Freeway - Val Vista to Discove	PR101	2,720	-	-	-	-	-	-	-	2,720
Trail - Santan Freeway - Discovery Park to C	PR102	3,831	-	-	-	-	-	-	1,371	2,460
Playground Replacements - Various Park Sit	PR103	4,094	895	360	-	425	-	-	2,175	239
Water Tower Plaza - System Repairs and Up	PR104	392	-	-	-	392	-	-	-	-
Pool Chemial Room Modifications	PR106	355	324	31	-	-	-	-	-	-
Riparian Preserve Yurts	PR107	164	-	-	-	-	-	-	-	164
Discovery Park Playground Structure	PR108	434	-	-	-	-	-	-	434	-
Riparian - Interpretive Sign Replacement	PR109	489	-	165	162	-	162	-	-	-
Powerline Trail - Recker to Power	PR110	1,704	-	-	-	-	-	-	1,704	-
Southeast Regional Library - Fountain/Parkir	PR111	600	-	600	-	-	-	-	-	-
Gilbert Youth Soccer Complex - Sprinkler Ad	PR112	3,144	-	-	-	-	-	-	3,144	-
Western Powerline Trail - UPRR Grade Sepa	PR113	4,708	10	1,667	3,031	-	-	-	-	-
Elliot District Park Repairs Phase I	PR114	4,173	3,873	300	-	-	-	-	-	-
Town Store - Southeast Regional Library	PR115	129	-	-	-	-	-	129	-	-
Irrigation System Replacements	PR116	16,265	-	-	-	-	1,128	4,121	11,016	-
Irrigation Controller Replacements	PR117	1,890	-	50	1,840	-	-	-	-	-
McQueen Activity Center Roof Resurface	PR119	90	52	38	-	-	-	-	-	-
Santan Vista Trail - Phase V	PR121	1,800	-	-	-	-	-	-	-	1,800
Freestone Recreation Center Roof	PR122	2,222	58	2,164	-	-	-	-	-	-

GILBERT ARIZONA

Parks and Recreation Project Summary

Capital Expenses: (1,000s)

		Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Trail Lighting	PR123	936	-	-	-	-	-	-	936	-
Cosmo Park Turf Project	PR124	410	-	-	-	-	410	-	-	-
Elliot District Park Improvements	PR125	11,360	-	11,360	-	-	-	-	-	-
Total Capital Expenses		**$ 391,548**	**$ 25,759**	**$ 23,015**	**$ 18,900**	**$ 12,753**	**$ 48,541**	**$ 6,512**	**$ 173,166**	**$ 82,902**

Capital Sources: (1,000s)

PFMPC-2009 Bonds		$ 10,268	$ 10,268	$ -	$ -	$ -	$ -	$ -	$ -	$ -
2001 GO Bonds 02-03		198	198	-	-	-	-	-	-	-
2021 Future Parks Bonds		136,217	-	-	-	-	-	-	134,523	1,694
Aesthetic Funds		4,519	-	2,619	1,900	-	-	-	-	-
Developer Contribution		9	9	-	-	-	-	-	-	-
Salt River Project		19	19	-	-	-	-	-	-	-
CIP Outside Sources		5,103	815	1,257	3,031	-	-	-	-	-
CIP O/S Revolving Fund		9,222	(230)	9,345	107	-	-	-	-	-
General Fund		38,428	7,536	7,558	3,557	5,573	1,700	6,512	5,753	239
Park SDF		31,692	7,130	2,236	10,305	2,495	9,526	-	-	-
Future Growth Funding		38,070	-	-	-	-	-	-	32,890	5,180
Private Fund		1,275	-	-	-	-	-	-	-	1,275
Investment Income		14	14	-	-	-	-	-	-	-
Unidentified		74,514	-	-	-	-	-	-	-	74,514
Miscellaneous		42,000	-	-	-	4,685	37,315	-	-	-
Total Sources		**$ 391,548**	**$ 25,759**	**$ 23,015**	**$ 18,900**	**$ 12,753**	**$ 48,541**	**$ 6,512**	**$ 173,166**	**$ 82,902**

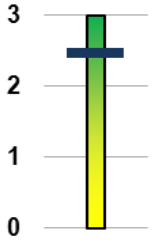
Operation and Maintenance Impact (1,000s)

Total Operation and Maintenance Impact	$ 12	$ 24	$ 263	$ 408	$ 2,382	$ -
Total Revenue	-	-	-	-	-	-
Net Additional Cost	**$ 12**	**$ 24**	**$ 263**	**$ 408**	**$ 2,382**	**$ -**

Heritage Trail Middle Segment — PR006

Multi-modal canal trail improvements from the Western Canal south to Warner Road.

Project Ranking 2.45

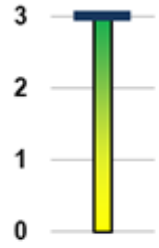


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 367	279	88	-	-	-	-	-	-
Construction Mgmt	$ 111	31	80	-	-	-	-	-	-
Land/ROW	$ 45	-	45	-	-	-	-	-	-
Construction	$ 1,412	1	1,411	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 1,935**	**$ 311**	**$ 1,624**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Aesthetic Funds	$ 1,467	-	1,467	-	-	-	-	-	-
CIP O/S Revolving Fund	$ (1,352)	-	(1,352)	-	-	-	-	-	-
General Fund	$ 1,702	193	1,509	-	-	-	-	-	-
Park SDF	$ 118	118	-	-	-	-	-	-	-
Total Sources	**$ 1,935**	**$ 311**	**$ 1,624**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	5	5	5	5		
Supplies			-	-	-	-	-		
Utilities			-	1	1	1	1		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ 6**	**$ 6**	**$ 6**	**$ 6**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Western Canal Trail — PR011

Improvements focus on the south side of the Western Canal in these areas: directly north of Crystal Point Estates, the section adjacent to McQueen Park, and the section west of McQueen Road to the Chandler boundary.

Project Ranking 3.00



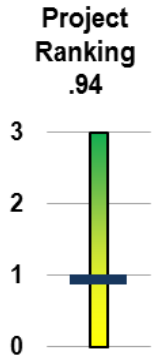
Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 257	246	11	-	-	-	-	-	-
Construction Mgmt	$ 139	117	22	-	-	-	-	-	-
Land/ROW	$ 15	15	-	-	-	-	-	-	-
Construction	$ 960	889	71	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 1,371**	**$ 1,267**	**$ 104**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Aesthetic Funds	$ 1,152	-	1,152	-	-	-	-	-	-
Developer Contribution	$ 9	9	-	-	-	-	-	-	-
CIP O/S Revolving Fund	$ (1,152)	-	(1,152)	-	-	-	-	-	-
General Fund	$ 1,356	1,252	104	-	-	-	-	-	-
Investment Income	$ 6	6	-	-	-	-	-	-	-
Total Sources	**$ 1,371**	**$ 1,267**	**$ 104**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

GILBERT ARIZONA

Parks and Recreation Project Detail

Gilbert Regional Park — PR031

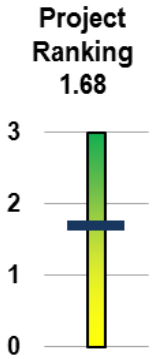
The park will be designed to serve two purposes: flood control and storm water retention, as well as park and recreation amenities. Tthe park will be a destination facility for a variety of recreation pursuits for a regional population.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$10,085	91	1,705	-	4,642	-	-	3,647	-
Construction Mgmt	$ 129	20	32	-	43	-	-	34	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$73,580	537	-	8,498	-	37,315	-	27,230	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$83,794**	**$ 648**	**$ 1,737**	**$ 8,498**	**$ 4,685**	**$37,315**	**$ -**	**$30,911**	**$ -**
Sources: (1,000s)									
2021 Future Parks Bonds	$30,911	-	-	-	-	-	-	30,911	-
General Fund	$ 1,205	109	703	393	-	-	-	-	-
Park SDF	$ 9,678	539	1,034	8,105	-	-	-	-	-
Miscellaneous	$42,000	-	-	-	4,685	37,315	-	-	-
Total Sources	**$83,794**	**$ 648**	**$ 1,737**	**$ 8,498**	**$ 4,685**	**$37,315**	**$ -**	**$30,911**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	140	220	870		
Contractual Services			-	-	70	110	435		
Supplies			-	-	18	28	109		
Utilities			-	-	4	6	22		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ 231**	**$ 363**	**$ 1,436**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Parks and Trails Signs — PR056

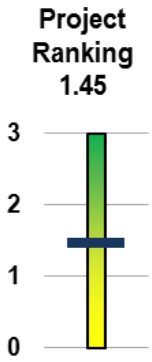
The project will develop sign designs and themes for trail signage to include informational and directional signage. Parks signs are to replace worn and outdated rules/regulations signage.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 69	-	40	29	-	-	-	-	-
Construction Mgmt	$ 56	-	10	46	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 277	-	-	277	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 402**	**$ -**	**$ 50**	**$ 352**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
General Fund	$ 402	-	50	352	-	-	-	-	-
Total Sources	**$ 402**	**$ -**	**$ 50**	**$ 352**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Urban Lakes Renovation — PR057

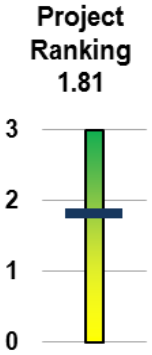
This project provides for lake dredging, lake liner replacements, sediment testing, seepage testing, pump replacements and upgrades, turf removal to eliminate run-off into lakes, addition of aerator equipment, and the reconditioning of pump stations.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 35	-	35	-	-	-	-	-	-
Construction Mgmt	$ 106	-	106	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 5,641	-	893	380	268	-	1,038	1,368	1,694
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 5,782**	**$ -**	**$ 1,034**	**$ 380**	**$ 268**	**$ -**	**$ 1,038**	**$ 1,368**	**$ 1,694**
Sources: (1,000s)									
2021 Future Parks Bonds	$ 3,062	-	-	-	-	-	-	1,368	1,694
General Fund	$ 2,720	-	1,034	380	268	-	1,038	-	-
Total Sources	**$ 5,782**	**$ -**	**$ 1,034**	**$ 380**	**$ 268**	**$ -**	**$ 1,038**	**$ 1,368**	**$ 1,694**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Powerline Trail - Phase IV — PR062

Multi-use trail improvements along the Western Canal/Powerline corridor from 1/2 mile east of Val Vista Road to Greenfield Road.

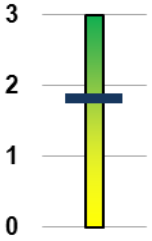


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 372	-	372	-	-	-	-	-	-
Construction Mgmt	$ 286	-	286	-	-	-	-	-	-
Land/ROW	$ 544	-	544	-	-	-	-	-	-
Construction	$ 1,840	-	-	1,840	-	-	-	-	-
Equipment & Furniture	$ 360	-	-	360	-	-	-	-	-
Total Expenses	**$ 3,402**	**$ -**	**$ 1,202**	**$ 2,200**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Park SDF	$ 3,402	-	1,202	2,200	-	-	-	-	-
Total Sources	**$ 3,402**	**$ -**	**$ 1,202**	**$ 2,200**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	2	2	2		
Supplies			-	-	-	-	-		
Utilities			-	-	1	1	1		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ 3**	**$ 3**	**$ 3**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Santan Vista Trail - Phase II — PR084

Multi-modal Canal trail improvements along the Eastern Canal (Santan Vista Trail) from Baseline Road south to Germann Road. Phase II includes improvements to the section from Warner Road to Ray Road.

Project Ranking 1.81

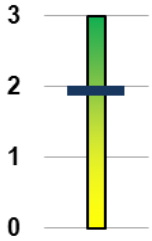


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 241	-	241	-	-	-	-	-	-
Construction Mgmt	$ 248	-	248	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 2,007	-	-	2,007	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 2,496**	**$ -**	**$ 489**	**$ 2,007**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
Aesthetic Funds	$ 1,900	-	-	1,900	-	-	-	-	-
CIP O/S Revolving Fund	$ 596	-	489	107	-	-	-	-	-
Total Sources	**$ 2,496**	**$ -**	**$ 489**	**$ 2,007**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	3	3	3		
Supplies			-	-	-	-	-		
Utilities			-	-	1	1	1		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ 4**	**$ 4**	**$ 4**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Trail Crossing Signals - Phase II — PR095

Design and construction of pedestrian actuated beacons (HAWKs) for trail crossings at SRP Powerline Trail at Elliot Road and Guadalupe Road, SanTan Vista Trail at Baseline Road.

Project Ranking 1.94

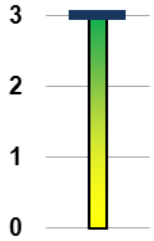


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 22	22	-	-	-	-	-	-	-
Construction Mgmt	$ 15	10	5	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 92	92	-	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 129**	**$ 124**	**$ 5**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
General Fund	$ 103	98	5	-	-	-	-	-	-
Park SDF	$ 26	26	-	-	-	-	-	-	-
Total Sources	**$ 129**	**$ 124**	**$ 5**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			6	6	6	6	6		
Utilities			6	6	6	6	6		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ 12**	**$ 12**	**$ 12**	**$ 12**	**$ 12**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Pool Repairs - Various Locations PR098

Pool repairs at Mesquite, Greenfield, Perry, and Williams Field pools. All four pools require Virginia Graeme Baker Act (VGBA) drain cover modifications/replacement and sump work.

Project Ranking 3.00

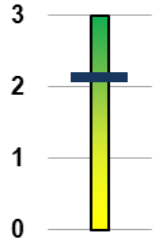


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 164	158	6	-	-	-	-	-	-
Construction Mgmt	$ 55	55	-	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 1,180	1,151	29	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 1,399**	**$ 1,364**	**$ 35**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
2001 GO Bonds 02-03	$ 197	197	-	-	-	-	-	-	-
CIP Outside Sources	$ 759	759	-	-	-	-	-	-	-
CIP O/S Revolving Fund	$ (174)	(174)	-	-	-	-	-	-	-
General Fund	$ 617	582	35	-	-	-	-	-	-
Total Sources	**$ 1,399**	**$ 1,364**	**$ 35**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Playground Replacements - Various Locations PR103

Remove and replace play structures in the following fiscal years and locations: FY 2017 – Villa Madeira, John Allen; FY 2019 – Page Park, Village Park West, McQueen Ballfield North, Freestone Soccer Fields, Circle G South, Sunview; Years 6-10 and Beyond 10 will be determined once in five year plan.

Project Ranking 2.13

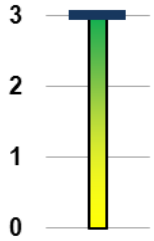


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 403	49	20	-	62	-	-	242	30
Construction Mgmt	$ 312	26	15	-	73	-	-	152	46
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 3,379	820	325	-	290	-	-	1,781	163
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 4,094**	**$ 895**	**$ 360**	**$ -**	**$ 425**	**$ -**	**$ -**	**$ 2,175**	**$ 239**
Sources: (1,000s)									
General Fund	$ 4,094	895	360	-	425	-	-	2,175	239
Total Sources	**$ 4,094**	**$ 895**	**$ 360**	**$ -**	**$ 425**	**$ -**	**$ -**	**$ 2,175**	**$ 239**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Pool Chemical Room Modifications — PR106

Modify the chemical rooms at Mesquite, Greenfield, Williams Field, and Perry pools by adding a barrier wall between the chlorine and acid systems and modifying the chemical room ventilation systems at each of the four pools.

Project Ranking 3.00

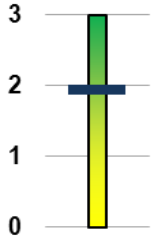


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 43	32	11	-	-	-	-	-	-
Construction Mgmt	$ 32	30	2	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 280	262	18	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 355**	**$ 324**	**$ 31**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
CIP Outside Sources	$ 56	56	-	-	-	-	-	-	-
CIP O/S Revolving Fund	$ (56)	(56)	-	-	-	-	-	-	-
General Fund	$ 355	324	31	-	-	-	-	-	-
Total Sources	**$ 355**	**$ 324**	**$ 31**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Riparian Interpretive Sign Replacement — PR109

Replace original interpretive and informational signs located at the Riparian at Water Ranch.

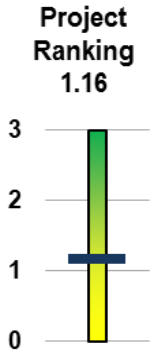
Project Ranking 1.94



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 53	-	25	14	-	14	-	-	-
Construction Mgmt	$ 82	-	-	41	-	41	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 354	-	140	107	-	107	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 489**	**$ -**	**$ 165**	**$ 162**	**$ -**	**$ 162**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
General Fund	$ 489	-	165	162	-	162	-	-	-
Total Sources	**$ 489**	**$ -**	**$ 165**	**$ 162**	**$ -**	**$ 162**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	1	1	2		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ 1**	**$ 1**	**$ 2**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Southeast Regional Library Fountain and Parking Lot Connection PR111

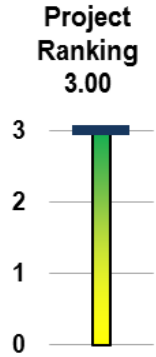
The project modify will add a new drive aisle to provide vehicular connectivity between the existing west and north parking lots. In addition, the current fountain will be modified and repaired.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 50	-	50	-	-	-	-	-	-
Construction Mgmt	$ -	-	-	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 550	-	550	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 600**	**$ -**	**$ 600**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
General Fund	$ 600	-	600	-	-	-	-	-	-
Total Sources	**$ 600**	**$ -**	**$ 600**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	3	3	3	3		
Supplies			-	-	-	-	-		
Utilities			-	3	3	3	3		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ 6**	**$ 6**	**$ 6**	**$ 6**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Western Powerline Trail UPRR Grade Separated Pedistrian Crossing PR113

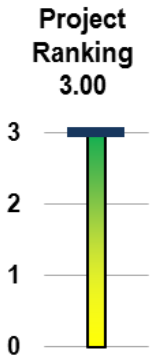
Construct a grade separated pedestrian crossing over the Union Pacific Railroad (UPRR) at the intersection of the Western Powerline Trail (WPT) approximately ½ mile west of Gilbert Road.



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 700	10	690	-	-	-	-	-	-
Construction Mgmt	$ 623	-	623	-	-	-	-	-	-
Land/ROW	$ 354	-	354	-	-	-	-	-	-
Construction	$ 3,031	-	-	3,031	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 4,708**	**$ 10**	**$ 1,667**	**$ 3,031**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
CIP Outside Sources	$ 4,288	-	1,257	3,031	-	-	-	-	-
General Fund	$ 420	10	410	-	-	-	-	-	-
Total Sources	**$ 4,708**	**$ 10**	**$ 1,667**	**$ 3,031**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Elliot District Park Repairs - Phase I — PR114

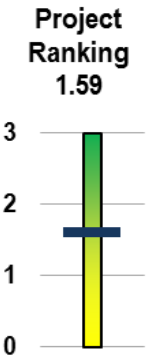
Complete phase I repair work at Elliot District Park (EDP).



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 2,401	2,101	300	-	-	-	-	-	-
Construction Mgmt	$ 223	223	-	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 1,461	1,461	-	-	-	-	-	-	-
Equipment & Furniture	$ 88	88	-	-	-	-	-	-	-
Total Expenses	**$ 4,173**	**$ 3,873**	**$ 300**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
CIP Outside Sources	$ -	-	-	-	-	-	-	-	-
CIP O/S Revolving Fund	$ -	-	-	-	-	-	-	-	-
General Fund	$ 4,173	3,873	300	-	-	-	-	-	-
Total Sources	**$ 4,173**	**$ 3,873**	**$ 300**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Irrigation Controller Replacements — PR117

This project will replace obsolete irrigation controllers in parks and along trails. The $50,000 allocated in FY 2017 is for a pilot program to be tested at one park. This pilot program will help determine the return on investment once all new controllers are installed. The proposed controllers will include field communication capabilities, alert notifications, and automatic evapo-transpiration controls.

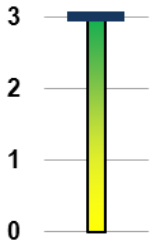


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 202	-	5	197	-	-	-	-	-
Construction Mgmt	$ 253	-	-	253	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 1,435	-	45	1,390	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 1,890**	**$ -**	**$ 50**	**$ 1,840**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
General Fund	$ 1,890	-	50	1,840	-	-	-	-	-
Total Sources	**$ 1,890**	**$ -**	**$ 50**	**$ 1,840**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

McQueen Activity Center Roof Resurface — PR119

Install a foam roof over the original section of the McQueen Park Activity Center, approximately 15,000 square feet, which was constructed in 1997 which has developed leaks. This resurface project will extend the life of the roof another 20 years.

Project Ranking 3.00

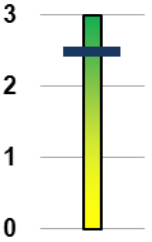


Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ -	-	-	-	-	-	-	-	-
Construction Mgmt	$ -	-	-	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 90	52	38	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 90**	**$ 52**	**$ 38**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
General Fund	$ 90	52	38	-	-	-	-	-	-
Total Sources	**$ 90**	**$ 52**	**$ 38**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

Freestone Recreation Center Roof Repair — PR122

This project addresses water intrusion issues at the Freestone Recreation Center through the roof, walls, and windows. Also included are foundation repairs and replacements.

Project Ranking 2.48



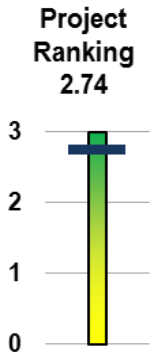
Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 181	8	173	-	-	-	-	-	-
Construction Mgmt	$ 153	50	103	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 1,888	-	1,888	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 2,222**	**$ 58**	**$ 2,164**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
General Fund	$ 2,222	58	2,164	-	-	-	-	-	-
Total Sources	**$ 2,222**	**$ 58**	**$ 2,164**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

GILBERT ARIZONA

Parks and Recreation Project Detail

Elliot District Park Improvements — PR125

Construct improvements to the Elliot District Park (EDP).



Expenses: (1,000s)	Total	Prior Years	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Years 6-10	Beyond 10 Yrs
Professional Services	$ 1,000	-	1,000	-	-	-	-	-	-
Construction Mgmt	$ 360	-	360	-	-	-	-	-	-
Land/ROW	$ -	-	-	-	-	-	-	-	-
Construction	$ 10,000	-	10,000	-	-	-	-	-	-
Equipment & Furniture	$ -	-	-	-	-	-	-	-	-
Total Expenses	**$ 11,360**	**$ -**	**$ 11,360**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources: (1,000s)									
CIP O/S Revolving Fund	$ 11,360	-	11,360	-	-	-	-	-	-
Total Sources	**$ 11,360**	**$ -**	**$ 11,360**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		
Total Revenue			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

GILBERT
ARIZONA

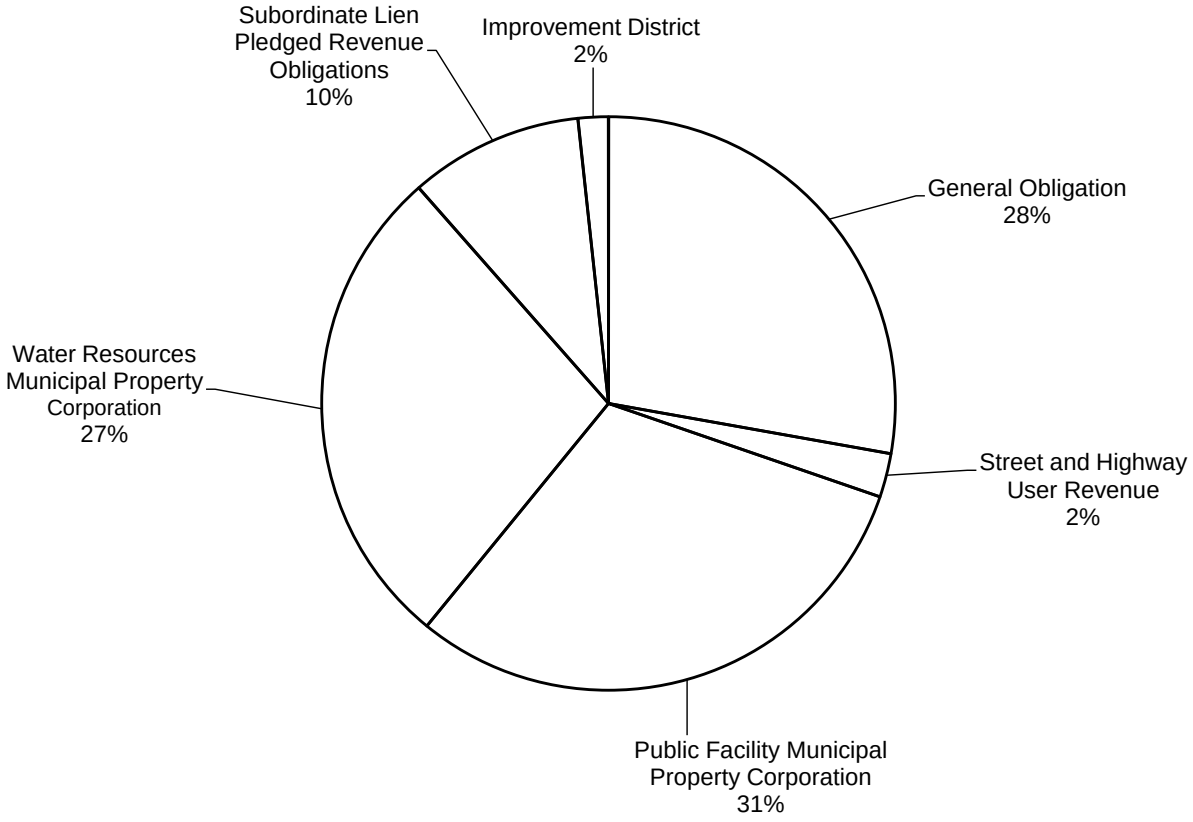
GILBERT
ARIZONA

Debt Service

Gilbert issues debt to finance capital project construction. This section of the budget document provides summary information regarding the type of debt issued, the amount of debt outstanding, the legal limit for general obligation debt, the purpose for that debt, and future debt payment requirements.

The following table indicates what percentage each type of bond represents of the total outstanding debt for Gilbert as of July 1, 2016.

TYPE OF BOND	PRINCIPAL AMOUNT OUTSTANDING
General Obligation	$ 105,250,000
Street and Highway User Revenue	9,320,000
Public Facility Municipal Property Corporation	115,940,000
Water Resources Municipal Property Corporation	104,575,000
Subordinate Lien Pledged Revenue Obligations	36,980,000
Improvement District	6,480,000
Total Bonds Outstanding	**$ 378,545,000**



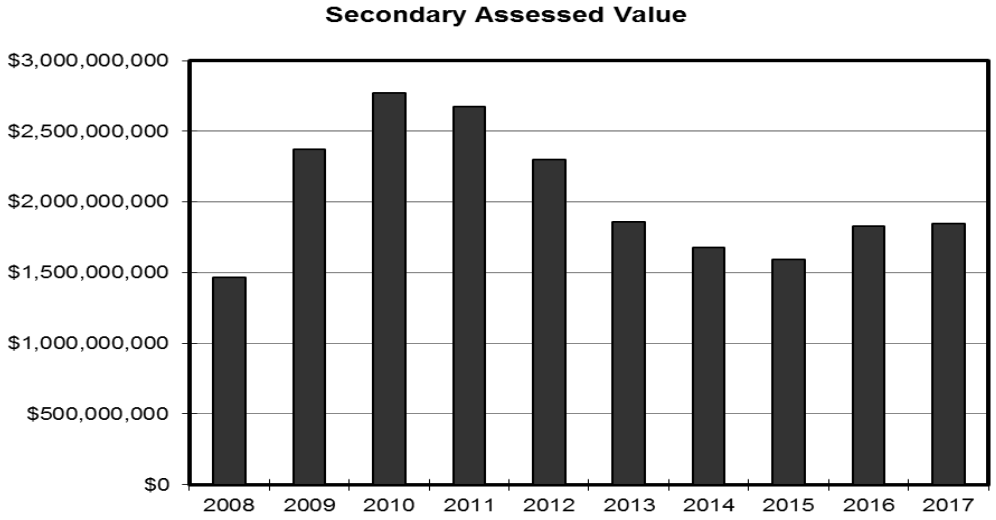
Description of Bond Types

General Obligation (G.O.) Bonds are backed by the full faith and credit of the issuing municipality. The bonds are secured by the property tax of the Town and are limited in capacity based on the Town's secondary assessed valuation as determined by the Maricopa County Assessor. The following table illustrates the changes in secondary assessed valuation over the past ten years and the amount of property tax received to repay debt.

Year	Secondary Assessed Valuation*	Percent Change	Property Tax Levy
2007/2008	2,370,221,717	61.59%	27,757,550
2008/2009	2,768,391,194	16.80%	31,836,500
2009/2010	2,672,949,852	-3.45%	30,739,000
2010/2011	2,297,228,317	-14.06%	26,418,130
2011/2012	1,861,193,961	-18.98%	21,400,000
2012/2013	1,675,360,422	-9.98%	19,300,000
2013/2014	1,594,806,737	-4.81%	18,440,000
2014/2015	1,829,471,839	14.71%	19,500,000
2015/2016	1,845,325,449	0.87%	19,500,000
2016/2017	1,979,359,269	7.26%	21,000,000

*Note: Beginning in 2015, the Maricopa County Assessor no longer distinguishes between primary and secondary assessed value. Valuations after that date are reported in one combined "primary" category which is used for both primary and secondary property tax calculations.

The average annual valuation growth of 5.00% (since 2008) in the Town combined with strategic debt planning allowed Gilbert to keep the same property tax rate for 12 years from FY 2003 through FY 2014 at $1.15 per $100 in secondary assessed valuation.. The Town decreased the rate to approximately $1.06 per $100 in assessed valuation in FY 2015. Council has chosen to use debt service fund balance in FY 2017 to keep the rate at approximately $1.06 which should generate about $21.0 million of revenue. Actual debt service obligations for FY 2017 are scheduled to be just about $22.7 million. Assessed value for Property Tax purposes lags market by nearly two years.



The Arizona Constitution and State Statute limits Gilbert's bonded debt capacity to certain percentages of Gilbert's secondary assessed valuation by the type of project to be constructed.

There is a limit of 20% of secondary assessed valuation for projects involving streets, water, sewer, artificial lighting, parks, open space, and recreational facility improvements.

There is a limit of 6% of secondary assessed valuation for any other general-purpose project.

Voter authorization is required before General Obligation Bonds can be issued. In 2001 a Citizens Bond Committee recommended the Council forward to the voters a bond authorization election in the amount of $57,481,000. The Council approved this action and the bond authorization election was successful. In May 2003, the voters approved general obligation bonds in the amount of $80 million to pay for street construction and in March 2006, voters approved $75 million for street improvements and $10 million for parks and recreation facilities. In November 2007, voters approved $174 million for street improvements. The following table outlines the remaining authorization for each voter approved election:

Election Date	Authorized	Issued	Remaining 20%
November 2001	$ 57,481,000	$ 45,722,000	$ 11,759,000
May 2003	$ 80,000,000	$ 80,000,000	$ -
March 2006	$ 85,000,000	$ 85,000,000	$ -
November 2007	$ 174,000,000	$ 102,990,000	$ 71,010,000

The information below shows the legal bonding limit for General Obligation bonds as of July 1, 2016.

Debt Capacity with Bond Premiums Included

6% Limitation	
FY 2017 Secondary Assessed Valuation	$ 1,979,359,269
Allowable 6% Debt	118,761,556
Less: 6% Debt Outstanding	-
Unused 6% Debt Capacity	**$ 118,761,556**
20% Limitation	
FY 2017 Secondary Assessed Valuation	$ 1,979,359,269
Allowable 20% Debt	395,871,854
Less: 20% Debt Outstanding	(105,250,000)
Unused 20% Debt Capacity	**$ 290,621,854**

The following table provides the detail for the FY 2017 general obligation debt budget. Revenue is provided from the secondary property tax levy.

Issue Name	Debt Issued	Debt Outstanding	Tax Supported Debt Payments
GO Series 2008	187,990,000	105,250,000	17,676,250
GO Series 2017 * (Anticipated)	71,010,000	71,010,000	5,000,000
Total General Obligation	**$259,000,000**	**$176,260,000**	**$22,676,250**

The last General Obligation Bond sale occurred in July 2008. That issue received a Moody's rating of Aa2, which was an upgrade from the previous Aa3 rating. In April 2015, Moody's upgraded Gilbert's GO ratings to Aaa; S&P has set their underlying GO rating for the Town of Gilbert at AA+, the second

highest possible rating. This is evidence of the Town's emphasis on responsible financial stewardship, as well a reflection of a great community.

Gilbert anticipates issuing the remaining $71M of November 2007 authorization in the spring of 2017.

Street and Highway User Revenue (HURF) Bonds are special revenue bonds issued specifically for the purpose of constructing street and highway projects. Gilbert received a ratings upgrade from S&P from a 'AA-' to a 'AA'. The bonds are secured by gas tax revenues collected by the State and distributed to municipalities throughout the State based on a formula of population and gas sales within the county of origin. These bonds are limited by the amount of HURF revenue received from the State. By state statute, the annual total debt service must not exceed one-half of the annual HURF revenues received.

The following table illustrates the debt service as a percent of anticipated revenue:

Year	*HURF Revenue*	*Debt Service*	*Coverage*
FY 2016	13,500,000	3,395,050	4.0x
FY 2017	15,000,000	3,411,250	4.4x
FY 2018	15,000,000	3,412,250	4.4x
FY 2019	15,300,000	3,412,500	4.5x

Water and Wastewater Revenue Bonds are issued to finance construction of water and wastewater facilities. The debt is repaid through user fees. The voters must approve the bonds. The amount of debt issued is limited by the revenue source to repay the debt. The wastewater portion of these bonds was paid off early to avoid additional interest charges, so there is no outstanding water or wastewater revenue bond debt.

Water Resources and Public Facilities Municipal Property Corporation Bonds are issued by non-profit corporations created by Gilbert as a financing mechanism for the purpose of funding the construction or acquisition of capital improvement projects. The Municipal Property Corporation is governed by a board of directors consisting of citizens from the community appointed by the Council. These bonds may be issued without voter approval. Water Resources issues are split into two funds based on the revenue source for debt repayment. There is a debt fund for Water projects and a debt fund for Wastewater projects.

In June 2016, Gilbert refunded the outstanding 2007 WRMPC debt for a savings of nearly $15 million and issued new debt for the San Tan Vista Water Treatment Plant expansion.

Subordinate Lien Pledged Revenue Obligations are payable only from a junior and subordinate pledge of revenues generated by the Town of Gilbert from Excise Taxes and State Shared Revenues. Payments on obligations are not a direct obligation of the Town and may not be paid by revenues from *ad valorem* property taxes. These bonds may be issued without voter approval.

The Town currently has one Subordinate Lien obligation which is paid using revenues from a lease with Saint Xavier University.

Improvement District Bonds are generally issued to repay debt used to finance construction in a designated area within Gilbert. The property owners must agree to be assessed for the repayment of the costs of constructing improvements that benefit the owners' property. Gilbert is ultimately responsible for the repayment of the debt if the property owner does not pay. The Town currently has two Improvement District bond issues outstanding totaling $6,480,000.

Debt Service

The following table indicates the principal amount of debt paid annually by type of debt:

Fiscal Year	General Obligation	Street and Highway	MPC Public Facilities	MPC Water Resources	Suborninate Lien	Improvement District
2017	13,200,000	2,975,000	9,005,000	4,830,000	655,000	375,000
2018	14,000,000	3,095,000	10,540,000	5,055,000	670,000	395,000
2019	14,250,000	3,250,000	11,040,000	5,285,000	700,000	395,000
2020	14,800,000	-	11,555,000	5,545,000	735,000	420,000
2021	15,500,000	-	11,720,000	5,835,000	770,000	445,000
2022	16,500,000	-	5,000,000	6,115,000	810,000	470,000
2023	17,000,000	-	2,850,000	6,445,000	850,000	490,000
2024	-	-	5,075,000	6,750,000	895,000	515,000
2025	-	-	9,025,000	7,080,000	935,000	540,000
2026	-	-	6,575,000	7,455,000	985,000	580,000
2027	-	-	10,990,000	7,740,000	1,035,000	610,000
2028	-	-	11,200,000	8,125,000	1,085,000	610,000
2029	-	-	-	8,315,000	1,140,000	635,000
2030	-	-	-	8,550,000	1,195,000	-
2031	-	-	-	6,835,000	1,235,000	-
2032	-	-	-	2,950,000	1,275,000	-
2033	-	-	-	3,070,000	1,320,000	-
2034	-	-	-	3,190,000	1,365,000	-
2035	-	-	-	3,320,000	1,415,000	-
2036	-	-	-	3,450,000	1,470,000	-
2037	-	-	-	-	1,525,000	-
2038	-	-	-	-	1,580,000	-
2039	-	-	-	-	1,640,000	-
2040	-	-	-	-	1,695,000	-
2041	-	-	-	-	1,810,000	-
2042	-	-	-	-	1,900,000	-
2043	-	-	-	-	1,995,000	-
2044	-	-	-	-	2,095,000	-
2045	-	-	-	-	2,200,000	-
	$105,250,000	**$9,320,000**	**$104,575,000**	**$115,940,000**	**$36,980,000**	**$6,480,000**

GILBERT ARIZONA

Debt Service

The following table indicates the total interest payments per year by type of debt:

Fiscal Year	General Obligation	Street and Highway	MPC Public Facilities	MPC Water Resources	Subordinate Lien	Improvement District
2017	4,476,250	436,250	5,271,175	4,984,570	1,605,906	321,073
2018	3,816,250	317,250	4,844,225	4,777,563	1,586,256	301,428
2019	3,116,250	162,500	4,340,950	4,524,813	1,559,456	281,273
2020	2,403,750	-	3,823,225	4,260,563	1,524,456	260,478
2021	1,663,750	-	3,258,700	3,983,313	1,487,706	238,405
2022	1,005,000	-	2,679,575	3,691,563	1,449,206	215,058
2023	510,000	-	2,429,575	3,385,813	1,408,706	190,563
2024	-	-	2,287,075	3,063,563	1,366,206	164,920
2025	-	-	2,033,325	2,726,063	1,321,456	138,000
2026	-	-	1,582,075	2,372,063	1,274,706	109,423
2027	-	-	1,220,450	2,073,863	1,225,456	79,060
2028	-	-	616,000	1,686,863	1,173,706	47,940
2029	-	-	-	1,504,050	1,119,456	16,193
2030	-	-	-	1,254,600	1,062,456	-
2031	-	-	-	912,600	1,023,619	-
2032	-	-	-	639,200	981,938	-
2033	-	-	-	521,200	937,313	-
2034	-	-	-	398,400	891,113	-
2035	-	-	-	270,800	843,338	-
2036	-	-	-	138,000	786,738	-
2037	-	-	-	-	733,450	-
2038	-	-	-	-	678,169	-
2039	-	-	-	-	620,894	-
2040	-	-	-	-	561,444	-
2041	-	-	-	-	500,000	-
2042	-	-	-	-	409,500	-
2043	-	-	-	-	314,500	-
2044	-	-	-	-	214,750	-
2045	-	-	-	-	110,000	-
	$16,991,250	**$916,000**	**$34,386,350**	**$47,169,458**	**$28,771,900**	**$2,363,810**

GILBERT ARIZONA

Debt Service

PERSONNEL BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
No Personnel Allocation	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES BY ACTIVITY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
General Obligation	19,092,886	18,324,984	22,816,500	22,816,500	23,082,250
Street and Highway	2,724,150	3,383,320	3,396,300	3,396,300	3,416,250
Public Facilities MPC	20,902,853	48,102,913	13,650,980	13,650,980	14,296,180
Water Resources MPC	12,205,559	10,793,864	12,503,250	12,503,250	113,014,070
Subordinate Lien	-	208,601	2,020,230	1,815,566	2,270,910
Improvement Districts	1,529,130	1,613,527	6,515,470	2,113,000	6,965,000
Total Expenses	$ 56,454,578	$ 82,427,209	$ 60,902,730	$ 56,295,596	$163,044,660

EXPENSES BY CATEGORY	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Personnel	-	-	-	-	-
Supplies & Contractual	52,097,039	80,346,498	60,902,730	56,295,596	163,044,660
Capital Outlay	4,357,539	2,080,711	-	-	-
Total Expenses	$ 56,454,578	$ 82,427,209	$ 60,902,730	$ 56,295,596	$163,044,660

OPERATING RESULTS	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Revenues	20,545,732	92,902,631	28,300,060	79,413,000	130,065,000
Transfers In	30,128,587	30,682,450	32,726,630	32,726,630	33,270,110
Total Sources	$ 50,674,319	$123,585,081	$ 61,026,690	$112,139,630	$163,335,110
Total Expenses	56,454,578	82,427,209	60,902,730	56,295,596	163,044,660
Transfers Out	907,271	1,924,408	-	-	-
Total Uses	$ 57,361,849	$ 84,351,617	$ 60,902,730	$ 56,295,596	$163,044,660
Net Operating Result	$ (6,687,530)	$ 39,233,464	$ 123,960	$ 55,844,034	$ 290,450

GILBERT
ARIZONA

GILBERT
ARIZONA

GILBERT ARIZONA

Personnel Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
GENERAL FUND					
MANAGEMENT AND POLICY					
Mayor and Council					
Mayor and Council Assistant	1.00	1.00	1.00	1.00	1.00
Governmental Relationship Assistant	1.00	1.00	1.00	1.00	1.00
Total Mayor and Council	**2.00**	**2.00**	**2.00**	**2.00**	**2.00**
Manager					
Town Manager	1.00	1.00	1.00	1.00	1.00
Assistant Town Manager	1.00	1.00	1.00	1.00	1.00
Assistant to Town Manager	3.00	3.00	3.00	3.00	3.00
Executive Assistant to Town Manager	1.00	1.00	1.00	1.00	1.00
Executive Staff Assistant	1.00	1.00	1.00	1.00	1.00
Total Manager	**7.00**	**7.00**	**7.00**	**7.00**	**7.00**
Communication					
Social Media Specialist	0.00	0.00	0.00	0.00	1.00
Chief Digital Officer	1.00	1.00	1.00	1.00	1.00
Digital Media and Marketing Officer	1.00	1.00	1.00	1.00	1.00
Digital Journalist	2.00	2.00	2.00	2.00	2.00
Multi-Media Analyst	1.00	1.00	1.00	1.00	1.00
Mobile Applications Analyst	0.00	1.00	1.00	1.00	1.00
Total Communication	**5.00**	**6.00**	**6.00**	**6.00**	**7.00**
Intergovernmental					
Governmental Relationship Assistant	1.00	1.00	1.00	1.00	1.00
Governmental Relationship Director	1.00	1.00	1.00	1.00	1.00
Total Intergovernmental	**2.00**	**2.00**	**2.00**	**2.00**	**2.00**
Human Resources:					
Personnel Administration					
Human Resources Director	1.00	1.00	1.00	1.00	1.00
Senior Human Resources Analyst	4.00	4.00	4.00	3.00	4.00
Human Resources Manager	2.00	2.00	2.00	2.00	2.00
Human Resources Supervisor	1.00	1.00	1.00	1.00	1.00
Human Resources Specialist	2.00	2.00	2.00	2.00	2.00
Administrative Assistant	2.00	2.00	2.00	2.00	2.00
Total Personnel Administration	**12.00**	**12.00**	**12.00**	**11.00**	**12.00**
Learning and Development					
Learning and Development Manager	1.00	1.00	1.00	1.00	1.00
Learning and Development Consultant	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total Learning and Development	**3.00**	**3.00**	**3.00**	**3.00**	**3.00**
Risk Management					
Risk Manager	1.00	1.00	1.00	1.00	1.00
Senior Safety Specialist	0.00	0.00	0.00	1.00	1.00
Senior Claims Analyst	1.00	1.00	1.00	1.00	1.00
Senior Human Resources Analyst	0.00	0.00	0.00	1.00	1.00
Environmental and Safety Coordinator	1.00	1.00	1.00	0.00	0.00
Total Risk Management	**3.00**	**3.00**	**3.00**	**4.00**	**4.00**

GILBERT ARIZONA

Personnel Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Payroll					
Senior Payroll Specialist	2.00	2.00	2.00	2.00	2.00
Payroll Specialist	0.75	1.00	1.00	1.00	1.00
Total Payroll	**2.75**	**3.00**	**3.00**	**3.00**	**3.00**
Total Human Resources	**20.75**	**21.00**	**21.00**	**21.00**	**22.00**
Economic Development					
Economic Development Director	1.00	1.00	1.00	1.00	1.00
Economic Development Manager	1.00	1.00	1.00	1.00	1.00
Economic Development Administrator	4.00	4.00	4.00	4.00	4.00
Economic Development Analyst	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total Economic Development	**8.00**	**8.00**	**8.00**	**8.00**	**8.00**
Information Technology:					
Information Technology Administration					
Information Technology Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total Information Technology Administration	**2.00**	**2.00**	**2.00**	**2.00**	**2.00**
Communication Services					
IT Infrastructure Manager	1.00	1.00	1.00	1.00	1.00
Systems Engineer	3.00	3.00	3.00	3.00	3.00
Telecom Engineer	1.00	1.00	1.00	1.00	1.00
Communications Engineer	1.00	1.00	1.00	1.00	1.00
Network Administrator	1.00	1.00	1.00	1.00	1.00
Radio Technician	1.00	1.00	1.00	1.00	1.00
Audio/Visual Analyst	1.00	1.00	1.00	1.00	1.00
Total Communication Services	**9.00**	**9.00**	**9.00**	**9.00**	**9.00**
Application Operations and Support					
IT Applications Manager	1.00	1.00	1.00	1.00	1.00
IT Desktop Supervisor	1.00	1.00	1.00	1.00	1.00
Applications Administrator	4.00	4.00	4.00	4.00	4.00
Applications Engineer	2.00	2.00	2.00	2.00	2.00
Desktop Analyst	2.00	2.00	2.00	2.00	2.00
Applications Analyst	4.00	4.00	4.00	4.00	4.00
PC Technician	4.00	4.00	4.00	4.00	4.00
Help Desk Technician	0.00	0.00	1.00	1.00	1.00
Total Application Operations and Support	**18.00**	**18.00**	**19.00**	**19.00**	**19.00**
GIS Operations and Support					
GIS Supervisor	1.00	1.00	1.00	1.00	1.00
GIS Administrator	1.00	1.00	2.00	2.00	2.00
Senior GIS Technician	2.00	2.00	2.00	2.00	2.00
GIS Technician	2.00	2.00	2.00	2.00	2.00
Addressing Technician	1.00	1.00	1.00	1.00	1.00
Total GIS Operations and Support	**7.00**	**7.00**	**8.00**	**8.00**	**8.00**
Total Technology Services	**36.00**	**36.00**	**38.00**	**38.00**	**38.00**

GILBERT ARIZONA

Personnel Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Management and Budget					
Management and Budget Director	1.00	1.00	1.00	1.00	1.00
Management and Budget Analyst	3.00	3.00	3.00	3.00	3.00
Management and Budget Administrator	1.00	1.00	1.00	1.00	1.00
Management Support Specialist	1.00	1.00	1.00	1.00	1.00
Total Management and Budget	**6.00**	**6.00**	**6.00**	**6.00**	**6.00**
Total Town Manager	**84.75**	**86.00**	**88.00**	**88.00**	**90.00**
Town Clerk					
Town Clerk	1.00	1.00	1.00	1.00	1.00
Deputy Town Clerk	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Receptionist	1.00	1.00	1.00	1.00	1.00
Management Support Specialist	2.00	2.00	2.00	2.00	2.00
Total Town Clerk	**6.00**	**6.00**	**6.00**	**6.00**	**6.00**
Neighborhood Services					
Program Supervisor	0.00	0.15	0.15	0.15	0.00
Program Coordinator	1.00	1.00	1.00	1.00	1.00
Total Neighborhood Services	**1.00**	**1.15**	**1.15**	**1.15**	**1.00**
Legal Services:					
General Counsel					
Town Attorney	1.00	1.00	1.00	1.00	1.00
Assistant Town Attorney	1.00	1.00	1.00	1.00	2.00
Legal Advisor	0.00	1.00	1.00	1.00	1.00
Legal Secretary	1.00	1.00	1.00	1.00	1.00
Total General Counsel	**3.00**	**4.00**	**4.00**	**4.00**	**5.00**
Prosecutor					
Town Prosecutor	1.00	1.00	1.00	1.00	1.00
Assistant Town Prosecutor II	7.00	7.00	7.00	7.00	7.00
Legal Secretary	3.00	3.00	3.00	3.00	3.00
Administrative Supervisor	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	2.00	2.00	2.00	2.00	2.00
Victim Advocate	2.00	2.00	2.00	2.00	2.00
Office Assistant	3.00	3.00	3.00	3.00	3.00
Total Prosecutor	**19.00**	**19.00**	**19.00**	**19.00**	**19.00**
Total Legal Services	**22.00**	**23.00**	**23.00**	**23.00**	**24.00**
TOTAL MANAGEMENT AND POLICY	**115.75**	**118.15**	**120.15**	**120.15**	**123.00**
MANAGEMENT SERVICES					
Administration					
Finance & Management Services Director	1.00	1.00	1.00	1.00	1.00
Total Management Services Administration	**1.00**	**1.00**	**1.00**	**1.00**	**1.00**
Accounting					
Accounting Manager	1.00	1.00	1.00	1.00	1.00
Accounting System Analyst	1.00	1.00	1.00	1.00	1.00
Senior Accountant	1.00	1.00	1.00	1.00	1.00

GILBERT ARIZONA

Personnel Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Accountant	1.00	1.00	1.00	1.00	1.00
Accounting Technician	3.00	3.00	3.00	3.00	3.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Accounting Specialist	1.00	1.00	1.00	1.00	1.00
Total Accounting	**9.00**	**9.00**	**9.00**	**9.00**	**9.00**
Purchasing					
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Purchasing Specialist	1.00	1.00	1.00	1.00	1.00
Contract Specialist	2.00	2.00	3.00	3.00	3.00
Inventory Services Specialist	0.00	0.00	1.00	1.00	1.00
Purchasing Manager	1.00	1.00	1.00	1.00	1.00
Total Purchasing	**5.00**	**5.00**	**7.00**	**7.00**	**7.00**
Tax Compliance					
Tax Compliance Specialist	1.00	1.00	1.00	1.00	1.00
Tax Compliance Analyst	2.00	2.00	2.00	2.00	2.00
Tax Compliance Manager	1.00	1.00	1.00	1.00	1.00
Total Tax Compliance	**4.00**	**4.00**	**4.00**	**4.00**	**4.00**
TOTAL MANAGEMENT SERVICES	**19.00**	**19.00**	**21.00**	**21.00**	**21.00**
COURT					
Municipal Court					
Presiding Judge	1.00	1.00	1.00	1.00	1.00
Municipal Judge	3.00	3.00	3.00	3.00	3.00
Civil Hearing Officer	1.00	1.00	1.00	1.00	1.00
Court Administrator	1.00	1.00	1.00	1.00	1.00
Administrative Supervisor	1.00	1.00	1.00	1.00	1.00
Deputy Court Administrator	1.00	1.00	1.00	1.00	1.00
Senior Court Services Clerk	5.00	5.00	5.00	5.00	5.00
Court Services Clerk	10.00	10.00	10.00	10.00	10.00
Court Enforcement Supervisor	1.00	1.00	1.00	1.00	1.00
Security Officer	4.00	4.00	4.00	4.00	4.00
Office Assistant	2.00	2.00	2.00	2.00	2.00
Court Interpreter	0.75	0.75	0.75	0.75	0.75
Pro Tem Judge	0.17	0.17	0.17	0.17	0.17
Total Municipal Court	**30.92**	**30.92**	**30.92**	**30.92**	**30.92**
TOTAL COURT	**30.92**	**30.92**	**30.92**	**30.92**	**30.92**
DEVELOPMENT SERVICES					
Development Services Administration					
Development Services Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total Development Services Administration	**2.00**	**2.00**	**2.00**	**2.00**	**2.00**
Permits and Licensing					
Customer Service Professional	2.00	4.30	4.30	4.30	4.30
Customer Service Manager	0.00	0.50	0.50	0.50	0.50
Customer Service Supervisor	0.00	0.70	0.70	0.70	0.70
Alarm Program Technician	0.00	0.00	0.00	1.00	1.00
Total Permits and Licensing	**2.00**	**5.50**	**5.50**	**6.50**	**6.50**

Plan Review and Inspection Services:					
Plan Review and Inspection Administration					
Plan Review and Inspection Manager	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	0.00	0.00
Total Plan Review and Inspection Admin	**2.00**	**2.00**	**2.00**	**1.00**	**1.00**
Plan Review and Inspection - Building					
Inspections Supervisor	0.75	0.75	0.75	0.75	0.75
Senior Inspector	1.00	1.00	1.00	1.00	1.00
Inspector II	4.00	4.00	4.00	4.00	4.00
Inspector I	3.00	3.00	3.00	3.00	3.00
Plan Review and Inspection Specialist	3.00	3.00	3.00	3.00	3.00
Plan Review Supervisor	0.80	0.80	0.80	0.80	0.80
Senior Plans Examiner	1.00	1.00	1.00	1.00	1.00
Plans Examiner	1.00	1.00	1.00	1.00	1.00
Permit Technician	2.00	2.00	2.00	2.00	2.00
Total Plan Review and Inspection - Building	**16.55**	**16.55**	**16.55**	**16.55**	**16.55**
Plan Review and Inspection - Fire					
Inspections Supervisor	0.25	0.25	0.25	0.25	0.25
Inspector II	1.00	1.00	1.00	1.00	1.00
Senior Plans Examiner	1.00	1.00	1.00	1.00	1.00
Plan Review Supervisor	0.20	0.20	0.20	0.20	0.20
Total Plan Review and Inspection - Fire	**2.45**	**2.45**	**2.45**	**2.45**	**2.45**
Plan Review and Inspection - Engineering					
Inspector II	5.00	5.00	5.00	5.00	5.00
Inspections Supervisor	0.95	0.95	0.95	0.95	0.95
Plans Examiner	1.00	1.00	1.00	1.00	1.00
Plans Review Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Plans Examiner	1.00	1.00	1.00	1.00	1.00
Total Plan Review and Inspection - Engineering	**8.95**	**8.95**	**8.95**	**8.95**	**8.95**
Plan Review and Inspection - Planning					
Plans Examiner	2.00	2.00	2.00	2.00	2.00
Senior Plans Examiner	1.00	1.00	1.00	1.00	1.00
Inspections Supervisor	0.05	0.05	0.05	0.05	0.05
Total Plan Review and Inspection - Planning	**3.05**	**3.05**	**3.05**	**3.05**	**3.05**
Plan Review and Inspection - Code					
Inspections Supervisor	0.80	0.80	0.80	0.80	0.80
Inspector II	1.00	1.00	1.00	1.00	1.00
Inspector I	4.00	4.00	4.00	4.00	4.00
Administrative Assistant	2.00	2.00	2.00	2.00	1.00
Total Plan Review and Inspection - Code	**7.80**	**7.80**	**7.80**	**7.80**	**6.80**
Total Plan Review and Inspection Services	**40.80**	**40.80**	**40.80**	**39.80**	**38.80**
Planning Services					
Planning Services Manager	1.00	1.00	1.00	1.00	1.00
Principal Planner	1.00	1.00	1.00	1.00	1.00
Senior Planner	3.00	3.00	3.00	3.00	4.00

GILBERT ARIZONA

Personnel Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Planner II	2.00	2.00	2.00	2.00	2.00
Plan Review and Inspection Specialist	1.00	1.00	1.00	2.00	3.00
Planning Technician	2.00	2.00	2.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total Planning Services	**11.00**	**11.00**	**11.00**	**12.00**	**14.00**
TOTAL DEVELOPMENT SERVICES	**55.80**	**59.30**	**59.30**	**60.30**	**61.30**
PUBLIC WORKS - ENGINEERING					
Engineering Administration					
Town Engineer	0.60	0.60	0.60	0.60	0.60
Senior Plans Examiner	1.00	1.00	1.00	1.00	1.00
Total Engineering Administration	**1.60**	**1.60**	**1.60**	**1.60**	**1.60**
Engineering Development					
Development Engineer	1.00	1.00	1.00	1.00	1.00
Engineering Technician	0.00	1.00	1.00	1.00	1.00
Total Engineering Development	**1.00**	**2.00**	**2.00**	**2.00**	**2.00**
Engineering Traffic					
Town Traffic Engineer	1.00	1.00	1.00	1.00	1.00
Senior Traffic Engineering Specialist	1.00	1.00	1.00	1.00	1.00
Traffic Safety Assistant	1.00	1.00	1.00	1.00	1.00
Total Engineering Traffic	**3.00**	**3.00**	**3.00**	**3.00**	**3.00**
TOTAL PUBLIC WORKS ENGINEERING	**5.60**	**6.60**	**6.60**	**6.60**	**6.60**
POLICE DEPARTMENT					
Police Administration					
Police Chief	1.00	1.00	1.00	1.00	1.00
Police Lieutenant	1.00	1.00	1.00	1.00	1.00
Police Sergeant	0.00	1.00	1.00	1.00	1.00
Legal Advisor	1.00	0.00	0.00	0.00	0.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Office Assistant	0.50	0.50	0.50	0.50	0.50
Total Police Administration	**4.50**	**4.50**	**4.50**	**4.50**	**4.50**
Office of Professional Standards:					
Internal Affairs					
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Police Officer	3.00	3.00	3.00	3.00	3.00
Total Internal Affairs	**4.00**	**4.00**	**4.00**	**4.00**	**4.00**
Hiring / Inspections					
Police Policy and Compliance Coordinator	1.00	1.00	1.00	1.00	1.00
Polygraph Examiner	1.00	1.00	1.00	1.00	1.00
Police Volunteer Specialist	1.00	1.00	1.00	1.00	1.00
Non-Sworn Public Safety Technician	2.00	2.00	2.00	2.00	3.00
Total Hiring/Inspections	**5.00**	**5.00**	**5.00**	**5.00**	**6.00**
Alarm Management					
Alarm Program Technician	1.00	1.00	1.00	0.00	0.00
Total Alarm Management	**1.00**	**1.00**	**1.00**	**0.00**	**0.00**

GILBERT ARIZONA

Personnel Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Training and Program Coordination					
Police Training Specialist	1.00	1.00	1.00	1.00	1.00
Rangemaster	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Police Records Clerk	1.00	1.00	2.00	2.00	2.00
Total Training & Program Coordination	**4.00**	**4.00**	**5.00**	**5.00**	**5.00**
Crime Prevention					
Crime Prevention Technician	3.00	3.00	3.00	3.00	3.00
Total Crime Prevention	**3.00**	**3.00**	**3.00**	**3.00**	**3.00**
Total Office of Professional Standards	**17.00**	**17.00**	**18.00**	**17.00**	**18.00**
Patrol Services:					
Uniform Patrol					
Police Commander	1.00	1.00	1.00	1.00	1.00
Police Lieutenant	5.00	5.00	5.00	5.00	5.00
Police Sergeant	13.00	12.00	12.00	12.00	14.00
Police Officer	114.00	114.00	116.00	116.00	124.00
Administrative Assistant	1.50	1.50	1.50	1.50	1.50
Civilian Patrol Technician	4.00	0.00	0.00	0.00	0.00
Total Uniform Patrol	**138.50**	**133.50**	**135.50**	**135.50**	**145.50**
Detention / Court Support					
Detention Supervisor	0.00	2.00	2.00	2.00	2.00
Detention Transport Officer	6.00	6.00	6.00	6.00	6.00
Total Detention / Court Support	**6.00**	**8.00**	**8.00**	**8.00**	**8.00**
Enforcement Support					
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Non-Sworn Public Safety Technician	8.00	8.00	8.00	8.00	9.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Public Safety Assistant	2.00	2.00	2.00	2.00	2.00
Total Enforcement Support	**12.00**	**12.00**	**12.00**	**12.00**	**13.00**
Civilian Patrol					
Civilian Patrol Technician	0.00	4.00	4.00	4.00	4.00
Crime Scene Technician	0.00	2.00	2.00	2.00	0.00
Total Civilain Patrol	**0.00**	**6.00**	**6.00**	**6.00**	**4.00**
Total Patrol Services	**156.50**	**159.50**	**161.50**	**161.50**	**170.50**
Support Services:					
Support Administration					
Non-Sworn Police Commander	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total Support Administration	**2.00**	**2.00**	**2.00**	**2.00**	**2.00**
Records					
Police Records and Property Manager	1.00	1.00	1.00	1.00	1.00
Police Records Shift Supervisor	3.00	3.00	3.00	3.00	3.00
Police Records Clerk	12.00	12.00	12.00	12.00	12.00
Total Records	**16.00**	**16.00**	**16.00**	**16.00**	**16.00**

GILBERT ARIZONA

Personnel Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Communications					
Police Communications Manager	1.00	1.00	1.00	1.00	1.00
Police Communications Shift Supervisor	5.00	5.00	5.00	5.00	5.00
Police Dispatcher	18.00	18.00	18.00	18.00	18.00
911 Operators	13.50	13.50	13.50	13.50	13.50
Total Communications	**37.50**	**37.50**	**37.50**	**37.50**	**37.50**
Property					
Property and Evidence Supervisor	1.00	1.00	1.00	1.00	1.00
Police Property and Evidence Technician	5.00	5.00	5.00	5.00	5.00
Office Assistant	1.00	1.00	1.00	1.00	1.00
Total Property	**7.00**	**7.00**	**7.00**	**7.00**	**7.00**
Planning and Research					
Police Records Clerk	1.00	1.00	1.00	1.00	1.00
Police Planning and Research Coordinator	1.00	1.00	1.00	1.00	1.00
Total Planning and Research	**2.00**	**2.00**	**2.00**	**2.00**	**2.00**
Total Support Services	**64.50**	**64.50**	**64.50**	**64.50**	**64.50**
Counseling Services					
Police Counseling Manager	1.00	1.00	1.00	1.00	1.00
Youth/Family Counselor	6.00	6.00	6.00	6.00	6.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Office Assistant	0.50	0.50	0.50	0.50	0.50
Total Counseling Services	**8.50**	**8.50**	**8.50**	**8.50**	**8.50**
Investigations:					
General Investigations					
Police Lieutenant	2.00	2.00	2.00	2.00	2.00
Police Commander	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total General Investigations	**4.00**	**4.00**	**4.00**	**4.00**	**4.00**
Person Crimes - Child / Sex Crimes Unit					
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Police Officer	6.00	6.00	7.00	7.00	7.00
Non-Sworn Public Safety Technician	3.00	3.00	3.00	3.00	3.00
Total Person Crimes - Child / Sex Crimes Unit	**10.00**	**10.00**	**11.00**	**11.00**	**11.00**
Persons Crimes - Violent Crimes Unit					
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Police Officer	6.00	6.00	6.00	6.00	6.00
Total Persons Crimes - Violent Crimes Unit	**7.00**	**7.00**	**7.00**	**7.00**	**7.00**
Property Crimes					
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Police Officer	9.00	9.00	10.00	10.00	10.00
Total Property Crimes	**10.00**	**10.00**	**11.00**	**11.00**	**11.00**
Intel and Analysis Unit					
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Police Officer	3.00	4.00	4.00	4.00	4.00

GILBERT ARIZONA

Personnel Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Crime Analyst	2.00	2.00	3.00	3.00	3.00
Public Safety Technician - Crime Analysis	1.00	1.00	1.00	1.00	1.00
Audio/Visual Forensic Analyst	1.00	1.00	1.00	1.00	1.00
Total Intel and Analysis Unit	**8.00**	**9.00**	**10.00**	**10.00**	**10.00**
Crime Scene Unit					
Crime Scene Technician	0.00	0.00	0.00	0.00	2.00
Total Crime Scene Unit	**0.00**	**0.00**	**0.00**	**0.00**	**2.00**
Total Investigations	**39.00**	**40.00**	**43.00**	**43.00**	**45.00**
Special Enforcement:					
Crime Suppression					
Police Sergeant	1.00	1.00	2.00	2.00	2.00
Police Officer	11.00	13.00	12.00	12.00	12.00
Total Crime Suppression	**12.00**	**14.00**	**14.00**	**14.00**	**14.00**
Traffic Unit					
Police Lieutenant	1.00	1.00	1.00	1.00	1.00
Police Sergeant	2.00	2.00	2.00	2.00	2.00
Police Officer	15.00	15.00	15.00	15.00	15.00
Total Traffic Unit	**18.00**	**18.00**	**18.00**	**18.00**	**18.00**
School Programs					
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Police Officer	11.00	11.00	9.00	9.00	9.00
Total School Programs	**12.00**	**12.00**	**10.00**	**10.00**	**10.00**
Total Special Enforcement	**42.00**	**44.00**	**42.00**	**42.00**	**42.00**
Tactical Operations:					
SWAT					
Police Officer (Overtime only)	0.00	0.00	0.00	0.00	0.00
Total SWAT	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Crime Apprehension					
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Police Officer	6.00	5.00	5.00	5.00	5.00
Total Crime Apprehension	**7.00**	**6.00**	**6.00**	**6.00**	**6.00**
Special Investigations					
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Police Officer	5.00	5.00	5.00	5.00	5.00
Total Special Investigations	**6.00**	**6.00**	**6.00**	**6.00**	**6.00**
Total Tactical Operations	**13.00**	**12.00**	**12.00**	**12.00**	**12.00**
TOTAL POLICE DEPARTMENT	**345.00**	**350.00**	**354.00**	**353.00**	**365.00**

GILBERT ARIZONA

Personnel Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
FIRE AND RESCUE DEPARTMENT					
Administration:					
Administration					
Fire Chief	1.00	1.00	1.00	1.00	1.00
Assistant Fire Chief	1.00	2.00	2.00	2.00	2.00
Battalion Chief	1.00	1.00	0.00	0.00	0.00
Fire Management Coordinator	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	0.00	0.00	0.00
Total Fire Administration	**5.00**	**6.00**	**4.00**	**4.00**	**4.00**
Operations Performance					
Battalion Chief	0.00	0.00	1.00	1.00	1.00
Fire Captain	0.00	0.00	1.00	1.00	1.00
Total Operations Performance	**0.00**	**0.00**	**2.00**	**2.00**	**2.00**
Total Administration	**5.00**	**6.00**	**6.00**	**6.00**	**6.00**
Operations:					
Fire Training					
Battalion Chief	1.00	1.00	1.00	1.00	1.00
EMS Specialist	1.00	1.00	1.00	1.00	1.00
Fire Captain	1.00	1.00	1.00	1.00	1.00
Fire Engineer	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total Fire Training	**5.00**	**5.00**	**5.00**	**5.00**	**5.00**
Fire Operations					
Battalion Chief	7.00	7.00	7.00	7.00	7.00
Fire Captain	48.00	47.00	46.00	46.00	46.00
Fire Engineer	39.00	39.00	39.00	39.00	39.00
Firefighter	83.00	82.00	82.00	82.00	88.00
Fire Warehouse Manager	0.00	1.00	0.00	0.00	0.00
Fire Equipment Technician	1.00	1.00	0.00	0.00	0.00
Administrative Assistant	1.00	1.00	1.00	1.00	2.00
Fire Service Aide	1.00	1.00	0.00	0.00	0.00
Total Fire Operations	**180.00**	**179.00**	**175.00**	**175.00**	**182.00**
Resource					
Fire Warehouse Manager	0.00	0.00	1.00	1.00	1.00
Fire Equipment Technician	0.00	0.00	1.00	1.00	1.00
Administrative Assistant	0.00	0.00	1.00	1.00	1.00
Fire Service Aide	0.00	0.00	2.00	2.00	2.00
Total Resouce	**0.00**	**0.00**	**5.00**	**5.00**	**5.00**
Total Operations	**185.00**	**184.00**	**185.00**	**185.00**	**192.00**
Fire Prevention					
Fire Marshal	1.00	1.00	1.00	1.00	1.00
Fire Investigator	2.00	2.00	2.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Fire Inspector	2.00	2.00	3.00	3.00	3.00
Total Fire Prevention	**6.00**	**6.00**	**7.00**	**7.00**	**7.00**

GILBERT ARIZONA

Personnel Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Community					
Battalion Chief	1.00	1.00	1.00	1.00	1.00
Volunteer Coordinator	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	0.50	1.00	1.00	1.00	1.00
Program Coordinator	1.00	1.00	1.00	1.00	1.00
Total Community	**3.50**	**4.00**	**4.00**	**4.00**	**4.00**
Emergency Operations Center					
Emergency Management Coordinator	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	0.50	0.00	0.00	0.00	0.00
Total Emergency Operations Center	**1.50**	**1.00**	**1.00**	**1.00**	**1.00**
TOTAL FIRE AND RESCUE DEPARTMENT	**201.00**	**201.00**	**203.00**	**203.00**	**210.00**
PARKS AND RECREATION					
Parks and Recreation Administration					
Parks and Recreation Director	1.00	0.85	1.00	1.00	1.00
Parks and Recreation Manager	1.00	1.59	2.00	2.00	2.00
Administrative Supervisor	1.00	1.00	1.00	1.00	1.00
Program Supervisor	0.30	0.00	0.00	0.00	0.00
Administrative Assistant	5.55	5.55	5.55	5.55	5.55
Program Support Analyst	1.00	1.00	1.00	1.00	1.00
Recreation Leader	0.00	0.00	0.03	0.03	0.03
Total Parks and Recreation Administration	**9.85**	**9.99**	**10.58**	**10.58**	**10.58**
Facilities Maintenance					
Facilities Maintenance Manager	1.00	1.00	1.00	1.00	1.00
Security Systems Technician	1.00	1.00	1.00	1.00	1.00
Senior Facilities Maintenance Technician	3.00	3.00	3.00	3.00	3.00
Custodian	2.00	2.00	2.00	2.00	2.00
Facilities Maintenance Technician	4.00	4.00	5.00	5.00	5.00
Total Facilities Maintenance	**11.00**	**11.00**	**12.00**	**12.00**	**12.00**
Parks and Open Space:					
Parks and Open Space					
Parks Operations Supervisor	1.00	1.00	1.00	1.00	1.00
Field Supervisor	2.40	2.40	2.40	2.40	2.40
Senior Park Ranger	1.00	1.00	1.00	1.00	1.00
Senior Grounds Maintenance Technician	5.00	5.00	5.00	5.00	5.00
Parks Mechanic	1.00	1.00	1.00	1.00	1.00
Spray Technician	1.00	1.00	1.00	1.00	1.00
Facilities Maintenance Technician	2.00	2.00	3.00	3.00	3.00
Grounds Maintenance Worker	14.98	14.98	14.98	14.98	14.98
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Park Ranger	2.00	2.00	2.00	2.00	2.00
Recreation Coordinator	0.50	0.50	0.50	0.50	0.50
Total Parks and Open Space	**31.88**	**31.88**	**32.88**	**32.88**	**32.88**
Riparian Programs					
Recreation Instructor	0.00	0.00	0.38	0.38	0.38
Program Coordinator	0.00	0.00	2.00	2.00	2.00
Grounds Maintenance Worker	0.00	0.00	0.45	0.45	0.45
Total Riparian Program	**0.00**	**0.00**	**2.83**	**2.83**	**2.83**

GILBERT ARIZONA

Personnel Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Total Parks and Open Space	**31.88**	**31.88**	**35.71**	**35.71**	**35.71**
Aquatics:					
Gilbert Pool					
Aquatic Facility Technician	0.05	0.00	0.00	0.00	0.00
Total Gilbert Pool	**0.05**	**0.00**	**0.00**	**0.00**	**0.00**
Mesquite Pool					
Recreation Supervisor	0.16	0.16	0.16	0.16	0.16
Aquatic Facility Technician	0.30	0.25	0.25	0.25	0.25
Recreation Coordinator	0.05	0.05	0.05	0.05	0.05
Pool Manager	0.38	0.33	0.33	0.33	0.33
Assistant Pool Manager	0.67	0.44	0.44	0.44	0.44
Head Coach	0.19	0.39	0.39	0.39	0.39
Assistant Coach	0.53	0.70	0.69	0.69	0.69
Lifeguard/Instructor	1.35	0.89	0.86	0.86	0.86
Lifeguard	2.09	1.92	1.88	1.88	1.88
Senior Recreation Aide	0.24	0.00	0.00	0.00	0.00
Total Mesquite Pool	**5.96**	**5.13**	**5.05**	**5.05**	**5.05**
Greenfield Pool					
Recreation Supervisor	0.16	0.16	0.16	0.16	0.16
Aquatic Facility Technician	0.22	0.25	0.25	0.25	0.25
Recreation Coordinator	0.05	0.05	0.05	0.05	0.05
Pool Manager	0.38	0.33	0.33	0.33	0.33
Assistant Pool Manager	0.29	0.44	0.44	0.44	0.44
Head Coach	0.38	0.38	0.38	0.38	0.38
Assistant Coach	1.06	1.20	1.19	1.19	1.19
Lifeguard/Instructor	1.96	1.44	1.42	1.42	1.42
Lifeguard	0.43	0.00	0.00	0.00	0.00
Total Greenfield Pool	**4.93**	**4.25**	**4.22**	**4.22**	**4.22**
Perry Pool					
Recreation Supervisor	0.16	0.16	0.16	0.16	0.16
Aquatic Facility Technician	0.21	0.25	0.25	0.25	0.25
Recreation Coordinator	0.05	0.05	0.05	0.05	0.05
Pool Manager	0.38	0.29	0.29	0.29	0.29
Assistant Pool Manager	0.29	0.20	0.20	0.20	0.20
Head Coach	0.48	0.67	0.66	0.66	0.66
Assistant Coach	0.96	1.51	1.49	1.49	1.49
Lifeguard/Instructor	1.70	1.06	1.04	1.04	1.04
Lifeguard	0.38	0.00	0.00	0.00	0.00
Total Perry Pool	**4.61**	**4.19**	**4.14**	**4.14**	**4.14**
Williams Field Pool					
Recreation Supervisor	0.16	0.16	0.16	0.16	0.16
Aquatic Facility Technician	0.22	0.25	0.25	0.25	0.25
Recreation Coordinator	0.05	0.05	0.05	0.05	0.05
Pool Manager	0.39	0.29	0.29	0.29	0.29
Assistant Pool Manager	0.29	0.44	0.44	0.44	0.44
Head Coach	0.48	0.29	0.29	0.29	0.29
Assistant Coach	0.96	0.72	0.71	0.71	0.71
Lifeguard/Instructor	1.89	2.21	2.18	2.18	2.18

GILBERT ARIZONA

Personnel Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Lifeguard	0.43	0.00	0.00	0.00	0.00
Total Williams Field Pool	**4.87**	**4.41**	**4.37**	**4.37**	**4.37**
Total Aquatics	**20.42**	**17.98**	**17.78**	**17.78**	**17.78**
Recreation Centers:					
Community Center					
Recreation Supervisor	0.25	0.25	0.25	0.25	0.25
Custodial Supervisor	0.20	0.20	0.20	0.20	0.20
Custodian	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator	0.70	0.70	0.70	0.70	0.70
Recreation Leader	1.40	1.62	1.65	1.65	1.83
Senior Recreation Leader	0.50	0.50	0.51	0.51	0.51
Recreation Instructor	1.16	1.39	1.39	1.39	1.52
Recreation Instructor Fitness	0.36	0.13	0.13	0.13	0.13
Total Community Center	**5.57**	**5.79**	**5.83**	**5.83**	**6.14**
McQueen Activity Center					
Recreation Supervisor	0.25	0.25	0.25	0.25	0.25
Custodian	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator	1.00	1.00	1.00	1.00	1.00
Custodial Supervisor	0.20	0.20	0.20	0.20	0.20
Recreation Leader	3.04	3.04	3.09	3.09	3.09
Recreation Instructor	2.16	2.64	2.64	2.64	2.64
Recreation Instructor Fitness	0.72	0.24	0.24	0.24	0.24
Senior Recreation Leader	0.50	0.50	0.51	0.51	0.51
Total McQueen Activity Center	**8.87**	**8.87**	**8.93**	**8.93**	**8.93**
Freestone Recreation Center					
Recreation Supervisor	0.25	0.25	0.25	0.25	0.25
Recreation Coordinator	2.00	2.00	2.00	2.00	2.00
Custodial Supervisor	0.40	0.40	0.40	0.40	0.40
Custodian	2.00	2.00	2.75	2.75	2.75
Senior Recreation Leader	1.66	1.74	1.77	1.77	1.77
Recreation Leader	10.26	10.79	10.91	10.91	10.91
Recreation Instructor	1.84	1.66	1.66	1.66	1.66
Recreation Instructor Fitness	0.86	1.25	1.25	1.25	1.25
Total Freestone Recreation Center	**19.27**	**20.09**	**20.99**	**20.99**	**20.99**
Southeast Regional Library					
Recreation Supervisor	0.25	0.25	0.25	0.25	0.25
Custodial Supervisor	0.20	0.20	0.20	0.20	0.20
Custodian	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator	1.00	1.00	1.00	1.00	1.00
Senior Recreation Leader	0.35	0.35	0.50	0.50	0.50
Recreation Instructor	0.42	0.42	0.42	0.42	0.42
Recreation Leader	0.57	0.57	0.69	0.69	0.69
Total Southeast Regional Library	**3.79**	**3.79**	**4.06**	**4.06**	**4.06**
Total Recreation Centers	**37.50**	**38.54**	**39.81**	**39.81**	**40.12**

GILBERT ARIZONA

Personnel Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Youth Sports					
Recreation Coordinator	0.30	0.30	0.30	0.30	0.30
Recreation Supervisor	0.16	0.16	0.16	0.16	0.16
Senior Recreation Leader	0.40	0.40	0.40	0.40	0.40
Total Youth Sports	**0.86**	**0.86**	**0.86**	**0.86**	**0.86**
Adult Sports					
Recreation Coordinator	0.50	0.50	0.50	0.50	0.50
Recreation Supervisor	0.20	0.20	0.20	0.20	0.20
Senior Recreation Leader	1.01	1.01	1.01	1.01	1.01
Total Adult Sports	**1.71**	**1.71**	**1.71**	**1.71**	**1.71**
Special Events					
Recreation Coordinator	1.50	1.50	1.50	1.50	1.50
Program Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Recreation Leader	0.75	0.75	0.75	0.75	0.75
Recreation Leader	0.32	0.32	0.32	0.32	0.32
Total Special Events	**3.57**	**3.57**	**3.57**	**3.57**	**3.57**
Adaptive Recreation Program					
Recreation Coordinator	0.30	0.30	0.30	0.30	0.30
Recreation Leader	0.00	0.00	0.00	0.00	0.05
Senior Recreation Leader	0.00	0.00	0.00	0.00	0.06
Recreation Instructors	0.38	0.38	0.38	0.38	0.40
Total Adaptive Recreation Program	**0.68**	**0.68**	**0.68**	**0.68**	**0.81**
Total Recreation Programs	**6.82**	**6.82**	**6.82**	**6.82**	**6.95**
TOTAL PARKS AND RECREATION	**117.47**	**116.21**	**122.70**	**122.70**	**123.14**
TOTAL GENERAL FUND	**890.54**	**901.18**	**917.67**	**917.67**	**940.96**
ENTERPRISE OPERATIONS					
Water					
Water Administration					
Water Manager	1.00	1.00	1.00	1.00	1.00
Engineer (Applications)	0.00	0.00	0.50	0.50	0.50
Total Water Administration	**1.00**	**1.00**	**1.50**	**1.50**	**1.50**
Water Conservation					
Water Conservation Supervisor	1.00	1.00	1.00	1.00	1.00
Water Conservation Specialist	2.00	2.00	2.00	2.00	2.00
Mgmt Support Spec - Water Conservation	0.00	0.00	1.00	1.00	1.00
Total Water Conservation	**3.00**	**3.00**	**4.00**	**4.00**	**4.00**
Water Production:					
North Water Plant Production					
Water Production Supervisor	1.00	1.00	1.00	1.00	1.00
Utility Supervisor	1.33	1.33	1.33	1.33	1.33
Instrumentation and Controls Specialist	2.00	2.00	2.00	1.00	0.00
Water Treatment Plant Mechanic	2.00	2.00	2.00	2.00	2.00
Water Treatment Plant Operator	10.00	10.00	10.00	10.00	10.00
Lead Water Treatment Operator	0.00	0.00	1.00	1.00	1.00

GILBERT ARIZONA

Personnel Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
SCADA Programmer	0.00	0.00	1.00	1.00	1.00
Senior Utility Worker	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total North Water Plant Production	**18.33**	**18.33**	**20.33**	**19.33**	**18.33**
San Tan Vista Water Plant Production					
Utility Supervisor	1.33	1.33	1.33	1.33	1.33
Instrumentation and Controls Specialist	1.00	1.00	1.00	1.00	2.00
Water Treatment Plant Mechanic	1.00	1.00	1.00	1.00	2.00
Water Treatment Plant Operator	6.00	6.00	6.00	6.00	9.00
Chemist	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total San Tan Vista Water Plant Production	**11.33**	**11.33**	**11.33**	**11.33**	**16.33**
Water Well Production					
Instrumentation and Controls Specialist	1.00	1.00	1.00	1.00	2.00
Utility Supervisor	1.34	1.34	1.34	1.34	1.34
Lead Instrumentation and Wells Specialist	1.00	1.00	1.00	1.00	1.00
Electrician	1.00	1.00	1.00	1.00	1.00
Wells Technician	0.00	0.00	1.00	1.00	1.00
Total Water Well Production	**8.34**	**8.34**	**9.34**	**9.34**	**10.34**
Backflow Prevention					
Inspections Supervisor	0.20	0.20	0.20	0.20	0.20
Inspector II	2.00	2.00	2.00	2.00	2.00
Total Backflow Prevention	**2.20**	**2.20**	**2.20**	**2.20**	**2.20**
Total Water Production	**40.20**	**40.20**	**43.20**	**42.20**	**47.20**
Water Quality Assurance					
Water Quality Technician	3.00	3.00	3.00	3.00	3.00
Water Quality Supervisor	1.00	1.00	1.00	1.00	1.00
Chemist	2.00	2.00	2.00	2.00	2.00
Total Water Quality Assurance	**6.00**	**6.00**	**6.00**	**6.00**	**6.00**
Water Distribution					
Utility Supervisor	1.00	1.00	1.00	1.00	1.00
Water Distribution Superintendent	1.00	1.00	1.00	1.00	1.00
Senior Utility Technician	4.00	4.00	4.00	4.00	4.00
Water Distribution Specialist	0.00	0.00	1.00	1.00	1.00
Sr. Utility Worker	0.00	0.00	1.00	1.00	1.00
Utility Worker	7.00	7.00	9.00	9.00	9.00
Total Water Distribution	**13.00**	**13.00**	**17.00**	**17.00**	**17.00**
Water Metering					
Utility Billing Technician	2.00	2.00	2.00	2.00	2.00
Water Meter Supervisor	2.00	2.00	2.00	2.00	2.00
Senior Utility Technician	4.00	4.00	4.00	4.00	4.00
Instrumentation Technician	1.00	1.00	1.00	1.00	1.00
M&O Worker	17.00	18.00	18.00	18.00	18.00
Administrative Assistant	0.00	0.00	1.00	1.00	1.00
Total Water Metering	**26.00**	**27.00**	**28.00**	**28.00**	**28.00**

GILBERT ARIZONA

Personnel Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Utility Customer Service					
Customer Service Manager	1.00	0.50	0.50	0.50	0.50
Accountant	1.00	1.00	1.00	1.00	1.00
Customer Service Professional	12.75	10.45	10.45	10.45	10.45
Utility Billing Technician	1.00	2.00	2.00	2.00	2.00
Customer Service Supervisor	2.00	1.30	1.30	1.30	1.30
Total Utility Customer Service	**17.75**	**15.25**	**15.25**	**15.25**	**15.25**
Public Works Administration					
Public Works Director	1.00	1.00	1.00	1.00	1.00
Assistant Public Works Director	0.00	0.00	0.00	0.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Inventory Services Specialist	1.00	1.00	0.00	0.00	0.00
Customer Service Professional	1.00	1.00	1.00	1.00	1.00
Total Public Works Administration	**4.00**	**4.00**	**3.00**	**3.00**	**4.00**
Utility Locates					
Utility Locator	5.00	5.00	5.00	5.00	5.00
Utility Supervisor	1.00	1.00	1.00	1.00	1.00
Total Utility Locates	**6.00**	**6.00**	**6.00**	**6.00**	**6.00**
Water Resources					
Water Resources Manager	1.00	1.00	1.00	1.00	1.00
Total Water Resources	**1.00**	**1.00**	**1.00**	**1.00**	**1.00**
Total Water	**117.95**	**116.45**	**124.95**	**123.95**	**129.95**
Wastewater					
Wastewater Administration					
Wastewater Manager	1.00	1.00	1.00	1.00	1.00
Engineer (Applications)	0.00	0.00	0.50	0.50	0.50
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total Wastewater Administration	**2.00**	**2.00**	**2.50**	**2.50**	**2.50**
Wastewater Collection					
Utility Supervisor	2.00	2.00	2.00	2.00	2.00
Senior Utility Technician	6.00	6.00	6.00	6.00	6.00
Instrumentation and Controls Specialist	0.60	0.60	0.60	0.60	0.60
Lift Station Technician	4.00	4.00	4.00	4.00	4.00
Odor Control Specialist	0.00	1.00	1.00	1.00	1.00
Electrician	1.00	1.00	1.00	1.00	1.00
Utility Worker	7.00	7.00	7.00	7.00	7.00
Total Wastewater Collection	**20.60**	**21.60**	**21.60**	**21.60**	**21.60**
Wastewater Reclaimed:					
Effluent Re-use					
Utility Worker	2.00	2.00	2.00	2.00	2.00
Senior Utility Technician	2.00	2.00	2.00	2.00	2.00
Instrumentation and Controls Specialist	0.40	0.40	0.40	0.40	0.40
Well Technician	2.00	2.00	2.00	2.00	2.00
Utility Supervisor	1.00	1.00	1.00	1.00	1.00
Total Effluent Re-use	**7.40**	**7.40**	**7.40**	**7.40**	**7.40**

GILBERT ARIZONA

Personnel Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Effluent Recharge					
Utility Worker	1.00	1.00	1.00	1.00	1.00
Senior Utility Technician	1.00	1.00	1.00	1.00	1.00
Reclaimed Water Quality Technician	2.00	2.00	2.00	2.00	2.00
Utility Supervisor	1.00	1.00	1.00	1.00	1.00
Total Effluent Recharge	**5.00**	**5.00**	**5.00**	**5.00**	**5.00**
Total Wastewater Reclaimed	**12.40**	**12.40**	**12.40**	**12.40**	**12.40**
Wastewater Quality					
Pretreatment Program Coordinator	1.00	1.00	1.00	1.00	1.00
Industrial Pretreatment Inspector	1.00	1.00	1.00	1.00	1.00
Wastewater Quality Inspector	4.00	4.00	4.00	4.00	4.00
Total Wastewater Quality	**6.00**	**6.00**	**6.00**	**6.00**	**6.00**
Riparian Programs					
Parks and Recreation Director	0.00	0.15	0.00	0.00	0.00
Parks and Recreation Manager	1.00	0.41	0.00	0.00	0.00
Recreation Instructor	0.68	0.23	0.00	0.00	0.00
Program Coordinator	2.00	2.00	0.00	0.00	0.00
Grounds Maintenance Worker	0.00	0.45	0.00	0.00	0.00
Total Riparian Program	**3.68**	**3.24**	**0.00**	**0.00**	**0.00**
Total Wastewater	**44.68**	**45.24**	**42.50**	**42.50**	**42.50**
Environmental Services - Residential					
Residential Administration					
Environmental Services Manager	0.86	0.86	0.86	0.86	0.86
Environmental Services Collections Administrator	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Environmental Services Technician	1.00	1.00	1.00	1.00	1.00
Environmental Services Service Technician	0.88	0.88	0.88	0.88	0.88
Customer Service Professional	0.78	0.78	0.78	0.78	0.78
Total Residential Administration	**5.52**	**5.52**	**5.52**	**5.52**	**5.52**
Residential Collections					
Environmental Services Supervisor	1.00	1.00	1.00	2.00	2.00
Administrative Assistant	0.50	0.50	0.50	0.50	0.50
Heavy Equipment Operator	26.00	26.00	26.00	26.00	26.00
Environmental Services Crew Leader	0.00	1.00	1.00	0.00	0.00
Environmental Services Worker	2.50	2.50	2.50	2.50	2.50
Total Residential Collections	**30.00**	**31.00**	**31.00**	**31.00**	**31.00**
Uncontained Collections					
Environmental Services Supervisor	1.00	1.00	1.00	1.00	1.00
Environmental Services Crew Leader	1.00	1.00	1.00	0.00	0.00
Environmental Services Inspector	2.00	2.00	2.00	2.00	2.00
Heavy Equipment Operator	17.00	17.00	17.00	17.00	21.00
Total Uncontained Collections	**21.00**	**21.00**	**21.00**	**20.00**	**24.00**

GILBERT ARIZONA

Personnel Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Recycling					
Environmental Services Supervisor	0.70	0.70	0.70	0.70	0.70
Environmental Services Crew Leader	1.00	1.00	1.00	0.00	0.00
Heavy Equipment Operator	7.50	8.00	8.00	8.00	8.00
Total Recycling	**9.20**	**9.70**	**9.70**	**8.70**	**8.70**
Environmental Programs					
Environmental Services Supervisor	1.00	1.00	1.00	1.00	1.00
HHW Technician	3.00	3.00	3.00	3.00	3.00
Administrative Assistant	0.50	0.50	0.50	0.50	0.50
Total Environmental Programs	**4.50**	**4.50**	**4.50**	**4.50**	**4.50**
Outreach Programs					
Sustainability Administrator	1.00	1.00	1.00	1.00	1.00
Environmental Services Crew Leader	1.00	0.00	0.00	0.00	0.00
Environmental Outreach Specialist	4.00	4.00	4.00	3.00	3.00
Total Outreach Programs	**6.00**	**5.00**	**5.00**	**4.00**	**4.00**
Street Cleaning					
Streets Supervisor	0.00	0.00	0.33	0.33	0.33
Heavy Equipment Operator	0.00	0.00	7.00	7.00	7.00
Total Street Cleaning	**0.00**	**0.00**	**7.33**	**7.33**	**7.33**
Storm Water Infrastructure					
M&O Worker - Storm Water	0.00	0.00	2.00	2.00	2.00
Storm Water Administrator	0.00	0.00	0.00	1.00	1.00
Total Storm Water Infrastructure	**0.00**	**0.00**	**2.00**	**3.00**	**3.00**
Total Environmental Services - Residential	**76.22**	**76.72**	**86.05**	**84.05**	**88.05**
Environmental Services - Commercial					
Commercial Administration					
Environmental Services Manager	0.14	0.14	0.14	0.14	0.14
Environmental Services Service Technician	0.12	0.12	0.12	0.12	0.12
Customer Service Professional	0.22	0.22	0.22	0.22	0.22
Total Commercial Administration	**0.48**	**0.48**	**0.48**	**0.48**	**0.48**
Commercial Collections					
Environmental Services Supervisor	0.30	0.30	0.30	0.30	0.30
Heavy Equipment Operator	5.50	5.50	5.50	5.50	5.50
Total Commercial Collections	**5.80**	**5.80**	**5.80**	**5.80**	**5.80**
Commercial Roll Offs					
Heavy Equipment Operator	1.00	1.00	2.00	2.00	2.00
Total Commercial Roll Offs	**1.00**	**1.00**	**2.00**	**2.00**	**2.00**
Total Environmental Services - Commercial	**7.28**	**7.28**	**8.28**	**8.28**	**8.28**
TOTAL ENTERPRISE OPERATIONS	**246.13**	**245.69**	**261.78**	**258.78**	**268.78**

GILBERT ARIZONA

Personnel Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
STREETS					
Streets Administration					
Streets Manager	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Streets Superintendent	0.00	0.00	1.00	1.00	1.00
Total Streets Administration	**2.00**	**2.00**	**3.00**	**3.00**	**3.00**
Streets Maintenance:					
Asphalt Patching					
Streets Supervisor	0.33	0.33	0.33	0.33	0.33
Senior Streets Maintenance Technician	1.00	1.00	1.00	1.00	1.00
Streets Maintenance Worker	2.00	2.00	2.00	2.00	2.00
Total Asphalt Patching	**3.33**	**3.33**	**3.33**	**3.33**	**3.33**
Street Cleaning					
Streets Supervisor	0.33	0.33	0.00	0.00	0.00
Heavy Equipment Operator	7.00	7.00	0.00	0.00	0.00
Total Street Cleaning	**7.33**	**7.33**	**0.00**	**0.00**	**0.00**
Preventive Maintenance					
Streets Supervisor	0.34	0.34	0.34	0.34	0.34
Pavement Maintenance Specialist	1.00	1.00	1.00	1.00	1.00
Preventive Maintenance Technician	2.00	2.00	2.00	2.00	2.00
Total Preventive Maintenance	**3.34**	**3.34**	**3.34**	**3.34**	**3.34**
Crack Sealing					
Streets Supervisor	0.34	0.34	0.34	0.34	0.34
Senior Streets Maintenance Technician	2.00	2.00	2.00	2.00	2.00
Streets Maintenance Worker	6.00	6.00	6.00	6.00	6.00
Total Crack Sealing	**8.34**	**8.34**	**8.34**	**8.34**	**8.34**
Fog Sealing					
Streets Supervisor	0.33	0.33	0.33	0.33	0.33
Senior Streets Maintenance Technician	1.00	1.00	1.00	1.00	1.00
Heavy Equipment Operator	1.00	1.00	1.00	1.00	1.00
Streets Maintenance Worker	3.00	3.00	3.00	3.00	3.00
Total Fog Sealing	**5.33**	**5.33**	**5.33**	**5.33**	**5.33**
Total Streets Maintenance	**27.67**	**27.67**	**20.34**	**20.34**	**20.34**
Street Traffic Control:					
Street Marking					
Streets Supervisor	0.33	0.33	0.33	0.33	0.33
Total Street Marking	**0.33**	**0.33**	**0.33**	**0.33**	**0.33**
Street Signs					
Streets Supervisor	0.33	0.33	0.33	0.33	0.33
Sign Technician	1.00	1.00	1.00	1.00	1.00
Streets Maintenance Worker	3.00	3.00	3.00	3.00	3.00
Total Street Signs	**4.33**	**4.33**	**4.33**	**4.33**	**4.33**

GILBERT ARIZONA

Personnel Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Street Lighting					
Streets Supervisor	0.50	0.50	0.50	0.50	0.50
Street Light Technician	4.00	4.00	4.00	4.00	4.00
Total Street Lighting	**4.50**	**4.50**	**4.50**	**4.50**	**4.50**
Traffic Signal Maintenance					
Streets Supervisor	0.50	0.50	0.50	0.50	0.50
Traffic Signal Specialist	6.00	6.00	6.00	6.00	6.00
Total Traffic Signal Maintenance	**6.50**	**6.50**	**6.50**	**6.50**	**6.50**
Traffic Operations Center					
Traffic Operations Supervisor	1.00	1.00	1.00	1.00	1.00
Assistant Town Traffic Engineer	1.00	1.00	1.00	1.00	1.00
Intelligent Transportation Systems Technician	1.00	1.00	1.00	1.00	1.00
Intelligent Transportation Systems Specialist	1.00	1.00	1.00	1.00	1.00
Total Traffic Operations Center	**4.00**	**4.00**	**4.00**	**4.00**	**4.00**
Total Street Traffic Control	**19.66**	**19.66**	**19.66**	**19.66**	**19.66**
Total Right of Way Maintenance	**5.33**	**5.33**	**5.33**	**5.33**	**5.33**
Hazard Response					
Streets Supervisor	0.34	0.34	0.34	0.34	0.34
Senior Streets Maintenance Technician	2.00	2.00	2.00	2.00	2.00
Total Hazard Response	**2.34**	**2.34**	**2.34**	**2.34**	**2.34**
TOTAL STREETS	**57.00**	**57.00**	**50.67**	**50.67**	**50.67**
Fleet Maintenance:					
Shop Operations					
Administrative Assistant	0.75	0.75	0.75	0.75	0.75
Fleet Supervisor	2.00	2.00	2.00	2.00	2.00
Fleet Specialist	2.00	2.00	2.00	2.00	2.00
Welder Technician	1.00	1.00	1.00	1.00	1.00
Fleet Technician	13.00	13.00	13.00	13.00	13.00
Service Aide	1.00	1.00	1.00	1.00	1.00
Total Shop Operations	**19.75**	**19.75**	**19.75**	**19.75**	**19.75**
Parts Acquisition					
Fleet Business Manager	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.75	1.75	1.75	1.75	1.75
Parts Technician	3.00	3.00	3.00	3.00	3.00
Total Parts Acquisition	**5.75**	**5.75**	**5.75**	**5.75**	**5.75**
Fuel					
Administrative Assistant	0.25	0.25	0.25	0.25	0.25
Total Fuel	**0.25**	**0.25**	**0.25**	**0.25**	**0.25**
Commercial Operations					
Administrative Assistant	0.25	0.25	0.25	0.25	0.25
Total Commercial Operations	**0.25**	**0.25**	**0.25**	**0.25**	**0.25**
TOTAL INTERNAL SERVICE	**26.00**	**26.00**	**26.00**	**26.00**	**26.00**

GILBERT ARIZONA

Personnel Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
SPECIAL REVENUE					
CDBG/HOME Administration					
Program Supervisor	0.70	0.85	0.85	0.85	1.00
Program Coordinator	0.00	1.00	1.00	1.00	1.00
Parks and Recreation Manager	0.00	0.00	0.00	0.00	0.00
Parks and Recreation Director	0.00	0.00	0.00	0.00	0.00
Total CDBG Administration	**0.70**	**1.85**	**1.85**	**1.85**	**2.00**
Police Impound Fund					
Non-Sworn Public Safety Technician	2.00	2.00	2.00	2.00	2.00
Tow Program Supervisor	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total Police Impound Fund	**4.00**	**4.00**	**4.00**	**4.00**	**4.00**
Parkway Maintenance Improvement District					
Senior Grounds Maintenance Technician	1.00	1.00	1.00	1.00	1.00
Management Analyst	0.00	0.00	0.00	0.00	0.50
Grounds Maintenance Worker	1.00	1.00	1.00	1.00	1.00
M&O Supervisor	0.60	0.60	0.60	0.60	0.60
Total PKID	**2.60**	**2.60**	**2.60**	**2.60**	**3.10**
Court Enhancement Fund					
Court Services Clerk	1.00	1.00	1.00	1.00	1.00
Total Court Enhancement Fund	**1.00**	**1.00**	**1.00**	**1.00**	**1.00**
Judicial Collection Enhancement					
Systems Analyst	1.00	1.00	1.00	1.00	1.00
Total Judicial Collection Enhancement	**1.00**	**1.00**	**1.00**	**1.00**	**1.00**
Transportation Assistance					
Transportation Coordinator	1.00	1.00	1.00	1.00	1.00
Total Transportation Assistance	**1.00**	**1.00**	**1.00**	**1.00**	**1.00**
TOTAL SPECIAL REVENUE	**10.30**	**11.45**	**11.45**	**11.45**	**12.10**
Capital Project Administration					
Town Engineer	0.40	0.40	0.40	0.40	0.40
Assistant Town Engineer	1.00	1.00	1.00	1.00	1.00
Project Manager	2.00	2.00	2.00	3.00	3.00
Senior Project Manager	2.00	2.00	2.00	2.00	2.00
Project Coordinator	1.00	1.00	1.00	0.00	0.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total Capital Project Administration	**7.40**	**7.40**	**7.40**	**7.40**	**7.40**
GRAND TOTAL POSITIONS	**1,237.37**	**1,248.72**	**1,274.97**	**1,271.97**	**1,305.91**

GILBERT ARIZONA

Personnel Detail

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017
Limited Term Agreements:					
GENERAL FUND					
Town Manager					
Economic Development Analyst	0.00	0.00	0.00	0.50	0.50
Town Clerk					
Early Elections Voting Clerks	0.00	0.00	0.00	0.00	0.49
Finance					
Assistant Finance Director	0.00	0.00	0.00	0.00	1.00
Tax Intern	0.00	0.00	0.00	1.00	1.00
Development Services					
Engineering Tech	0.00	0.00	0.00	1.00	1.00
Inspector II	0.00	1.00	1.00	1.00	1.00
Inspector I	0.00	1.00	1.00	1.00	1.00
Police					
Non-Sworn Public Safety Technician	0.00	0.00	0.00	0.00	0.50
TOTAL GENERAL FUND	**0.00**	**2.00**	**2.00**	**4.50**	**6.49**
CIP FUND					
CIP - Engineering					
Sr. Project Manager	0.00	0.00	0.00	3.00	5.00
TOTAL CIP FUND	**0.00**	**0.00**	**0.00**	**3.00**	**5.00**
TOTAL LTA	**0.00**	**2.00**	**2.00**	**7.50**	**11.49**
TOTAL FTE AND LTA	**1,237.37**	**1,250.72**	**1,276.97**	**1,279.47**	**1,317.40**

GILBERT ARIZONA

Capital Outlay

	Department	Description	Amount
GENERAL FUND			
	Plan Review & Inspection - Engineering	Various - Vehicle Upfit	$ 4,000
	Parks and Open Space	1/2 Ton Truck with Upfit	24,000
	Fire Operations	Ambulance Vehicles and Equipment	350,000
	Fire Resource	U Cap It - Carry Forward	40,720
	Police Patrol	Interceptor Utility Vehicle with Upfit	48,900
	Police Patrol	Interceptor Utility Vehicle with Upfit	48,900
	Police Patrol	Interceptor Utility Vehicle with Upfit	48,900
	Police Patrol	Interceptor Utility Vehicle with Upfit	48,900
	Police Patrol	Interceptor Utility Vehicle with Upfit	48,900
	Capital Projects	Various - New Budget	6,901,000
	Capital Projects	Various - Carry Forward	12,376,600
	Total General Fund Capital		**$ 19,940,820**
GENERAL REPLACEMENT FUND			
430	Facilities Maintenance	3/4 Ton Truck with Service Body	$ 30,800
443	Parks & Recreation Administration	1/2 Ton Truck with Upfit	25,380
472/507	Plan Review & Inspection - Administration	Compact Sedan	25,000
599	Plan Review & Inspection - Code	1/2 Ton Truck with Upfit	26,730
673	Fire Training	3/4 Ton Truck with Upfit	38,150
691	Plan Review & Inspection - Engineering	1/2 Ton Truck with Upfit	26,730
811	Plan Review & Inspection - Engineering	1/2 Ton Truck with Upfit	26,730
1170	Police Support - Property	1/2 Ton Truck with Upfit	24,750
1184	Police Professional Standards	Sedan with Upfit	27,550
1190	Police Investigation - Intel & Analysis	Sedan with Upfit	27,550
1210	Police Counseling Services	Sedan with Upfit	27,820
1231	Police Administration	Interceptor Utility Vehicle with Upfit	40,940
1275	Patrol - Crime Apprehension	1/2 Ton Truck with Upfit	32,350
1282	Police Investigation - Person Crimes	Sedan with Upfit	27,550
1305	Police Administration	Sedan with Upfit	21,570
1322	Traffic Unit	Interceptor Utility Vehicle with Upfit	48,900
1338	Police Investigations - Person Crimes	Sedan with Upfit	27,550
1826	Police Patrol	Interceptor Utility Vehicle with Upfit	48,900
1860	Police Patrol	Interceptor Utility Vehicle with Upfit	48,900
1919	Police Investigations - Property Crimes	1/2 Ton Truck with Upfit	32,350
1929	Police Patrol	Patrol Sedan with Upfit	48,900
1930	Police Patrol	Patrol Sedan with Upfit	48,900
1935	Parks & Open Space	1/2 Ton Truck with Upfit	27,020
1950	Police Patrol	Interceptor Utility Vehicle with Upfit	48,900
1952	Police Patrol	Interceptor Utility Vehicle with Upfit	48,900
1953	Police Patrol	Interceptor Utility Vehicle with Upfit	48,900
1954	Police Patrol	Interceptor Utility Vehicle with Upfit	48,900
1955	Police Patrol	Interceptor Utility Vehicle with Upfit	48,900
1956	Police Patrol	Interceptor Utility Vehicle with Upfit	48,900
1957	Police Patrol	Interceptor Utility Vehicle with Upfit	48,900
1958	Police Patrol	Interceptor Utility Vehicle with Upfit	48,900
1975	Police Patrol	Interceptor Utility Vehicle with Upfit	48,900
1981	Police Patrol	Interceptor Utility Vehicle with Upfit	48,900
1985	Police Patrol	Interceptor Utility Vehicle with Upfit	48,900
1986	Police Patrol	Interceptor Utility Vehicle with Upfit	48,900

GILBERT ARIZONA

Capital Outlay

	Department	Description	Amount
	Non-Departmental	Capital Allowance	3,000,000
	Total General Replacement Fund		**$ 4,347,820**
STREET FUND			
	Preventive Maintenance	Maintenance	$ 5,857,000
	Capital Projects	Various - New Budget	535,000
	Capital Projects	Various - Carry Forward	3,660,920
	Total Street Fund Capital		**$ 10,052,920**
STREET REPLACEMENT FUND			
560	Asphalt Patching	1 1/2 Ton Truck with Upfit	$ 55,650
702	Fog Sealing	1/2 Ton Truck with Upfit	26,090
715	Landscape Maintenance	3/4 Ton Truck with Upfit	40,860
722	Traffic Signal Maintenance	Bucket Truck with Upfit	134,020
795	Hazard Response	1 Ton Truck with Upfit	47,950
796	Hazard Response	1 Ton Truck with Upfit	47,950
	Non-Departmental	Capital Allowance	700,000
	Total Street Replacement Fund		**$ 1,052,520**
WATER FUND			
	Water Distribution	Backhoe Carryforward	$ 160,000
	Water Distribution	10-Yard Dump Carryforward	145,000
	Water Distribution	Trailer Carry Forward	24,000
	Capital Projects	Various - New Budget	13,246,000
	Capital Projects	Various - Carry Forward	6,907,640
	Total Water Fund Capital		**$ 20,482,640**
WATER REPLACEMENT FUND			
712	Water Metering	1/2 Ton Truck with Upfit	$ 27,230
756	Water Metering	3/4 Ton Truck with Upfit	34,140
797	Utility Locates	1/2 Ton Truck with Upfit	26,340
800	Water Metering	1/2 Ton Truck with Upfit	27,230
801	Water Metering	1/2 Ton Truck with Upfit	27,210
	Capital Projects	Various - New Budget	3,006,000
	Capital Projects	Various - Carry Forward	2,210,640
	Non-Departmental	Capital Allowance	2,800,000
	Total Water Replacement Fund Capital		**$ 8,158,790**
WASTEWATER FUND			
	Capital Projects	Various - New Budget	$ 1,210,000
	Capital Projects	Various - Carry Forward	9,722,720
	Total Wastewater Fund Capital		**$ 10,932,720**

GILBERT ARIZONA

Capital Outlay

	Department	Description	Amount
WASTEWATER REPLACEMENT FUND			
751	Wastewater Collection	3/4 Ton Truck with Upfit	$ 33,930
808	Wastewater Collection	1 Ton Truck with Upfit	53,740
	Capital Projects	Various - New Budget	6,255,000
	Capital Projects	Various - Carry Forward	6,851,470
	Non-Departmental	Capital Allowance	3,000,000
	Total Wastewater Replacement Fund Capital		**$ 16,194,140**
ENVIRONMENTAL SERVICES - RESIDENTIAL			
	Uncontained Collections	Tractor with Trailer	$ 67,000
	Uncontained Collections	Tractor with Trailer	67,000
	Residential Collections	Automated Side Loader with Upfit	310,000
	Residential Collections	Automated Side Loader with Upfit	310,000
	Capital Projects	Various - New Budget	25,000
	Capital Projects	Various - Carry Forward	1,219,230
	Total Environmental Services Residential Capital		**$ 1,998,230**
ENVIRONMENTAL SERVICES - RESIDENTIAL REPLACEMENT			
493	Household Hazardous Waste	3/4 Ton truck with Upfit	$ 32,660
527	Residential Collections	3/4 Ton Truck with Lift Gate	32,660
747	Uncontained Collections	Rear End Loader with Upfit	283,970
772	Uncontained Collections	Rear End Loader with Upfit	283,970
1876	Residential Collections	Automated Side Loader with Upfit	310,000
1890	Residential Collections	Isuzu NPR with Upfit	40,390
1991	Residential Collections	Automated Side Loader with Upfit	310,000
1994	Residential Collections	Automated Side Loader with Upfit	310,000
1995	Residential Collections	Automated Side Loader with Upfit	310,000
	Residential Collections	Rear End Loader with Upfit - Carry Forward	560,350
	Non-Departmental	Capital Allowance	1,000,000
	Total Environmental Services Residential Replacement Capital		**$ 3,474,000**
ENVIRONMENTAL SERVICES - COMMERCIAL			
	Capital Projects	Various - Carry Forward	$ 105,190
	Total Environmental Services Commercial Capital		**$ 105,190**
ENVIRONMENTAL SERVICES - COMMERCIAL REPLACEMENT			
316	Commercial Collections	Roll Off Vehicle	$ 158,450
	Non-Departmental	Capital Allowance	$ 350,000
	Total Environmental Services Commercial Replacement Capital		**$ 508,450**
CIP OUTSIDE SOURCES			
	Capital Projects	Various - New Budget	$ 10,916,000
	Capital Projects	Various - Carry Forward	2,745,670
	Non-Departmental	CIP Allowance	100,000,000
	Total CIP Outside Sources Capital		**$ 113,661,670**

Capital Outlay

Department	Description	Amount
DEVELOPMENT FUNDS		
Capital Projects	Various - New Budget	$ 25,999,000
Capital Projects	Various - Carry Forward	4,933,250
Total Development Funds		**$ 30,932,250**
FLEET FUND		
Fleet Maintenance	NASC & SASC Badge Readers	$ 11,000
Fleet Maintenance	NASC Shade Structure Carry Forward	32,450
Fleet Maintenance	SASC Shade Structure Carry Forward	33,580
Total Fleet Capital		**$ 77,030**
BOND PROCEEDS		
Capital Projects	Various - New Budget	$ 104,994,000
Capital Projects	Various - Carry Forward	37,808,980
Total Bond Proceeds		**$ 142,802,980**
GRANT FUND		
Police	DUI Van Refurbishment - Carry Forward	26,040
Capital Projects	Various - New Budget	$ 1,015,000
Capital Projects	Various - Carry Forward	2,848,610
Total Grant Fund Capital		**$ 3,889,650**
PROP. 400		
Capital Projects	Various - Carry Forward	$ 7,909,770
Total Prop. 400 Capital		**$ 7,909,770**
TOTAL CAPITAL OUTLAY		**$ 396,521,590**

Transfer Detail

Interfund transfers are scheduled for FY 2017, but not appropriated to avoid double counting the expenditure. The following section details the revenue transfers that are anticipated for FY 2017 by fund.

General Fund

Overhead **$4,858,370**

Revenue from Water, Wastewater, Environmental Services, and Streets are transferred into the General Fund to compensate for a portion of the expenditures for functions that occur in the General Fund but are utilized by funds other than the General Fund. Examples of these functions include Human Resources, Information Technology, Town Managers Office, Mayor and Council, Office of Management and Budget, General Counsel, and Management Services. The overhead transfers are broken down by fund as follows:

Water	$ 2,054,360
Wastewater	985,790
Enviro Svcs - Residential	873,110
Enviro Svcs - Commercial	136,090
Streets	809,020

Special Revenue **$230,000**

This transfer is from three sources:

Court Security - $150,000 – A portion of the fines collected by the court are reserved to reimburse for security related expenditures. Since the salaries for the security personnel are paid from the General Fund, this transfer is initiated to cover a portion of these costs.

Police Impound - $50,000 – Funds are transferred into the General Fund to cover the costs associated with the initial traffic infraction once it is determined the vehicle must be towed. Additional information about the PD Impound Fund can be found in the Special Revenue section of the budget document.

Police Security - $30,000 – This transfer covers the administrative costs associated with reconciling timecards to invoicing for private security.

Development Fees **$200,000**

Funds are transferred from the Fire SDF, Police SDF, and General Government SDF Funds to the General Fund to cover costs associated with the internal borrowing of General Funds in advance of collecting the respective SDF fees.

Water Fund **$35,000**

Funds are transferred from the Water Fund to the General Fund to share in the cost for exercising the fire hydrants. If this was not completed by the Fire Department, the Water Department would need to perform these duties.

Streets Fund **$229,600**

This transfer covers 25% of the cost owed by the Streets Fund to the General Fund for the prorated costs of the Special Census. The remaining 75% will be transferred in future years as available.

Health Trust **$2,000,000**

In FY 2016, the Health Trust received a loan from the General Fund due the excessive claims against the fund. This transfer recognizes the Health Trust repaying the General Fund for the loan.

Wastewater Fund

Water Fund **$820,000**

This transfer from the Water Fund into the Wastewater Fund is based on the anticipated amount of reclaimed water that will be consumed by the Water Fund for daily operations.

Environmental Services - Residential

Development Fees **$170,000**

At the time a building permit is issued, a fee for a residential refuse container is collected. This fee is then transferred to the Environmental Services Residential Fund to reimburse the fund for expenses associated with purchasing of the containers.

Replacement Funds

Various Funds $23,307,670

Transfers from various funds into the respective replacement funds ensures adequate funding when rolling stock and/or infrastructure needs replacement. Transfers by fund are as follows:

General	$ 1,993,160
Water	10,971,440
Wastewater	9,305,750
Enviro Svcs - Residential	496,660
Enviro Svcs - Commercial	112,370
Streets	428,290

Additional information regarding replacement funds is located in the Replacement Fund section of the budget document.

Debt

MPC – Public Facilities $18,044,990

Transfers from various funds are scheduled to finance debt service payments and bank fees for the Public Facilities Municipal Property Corporation. Transfers by fund are as follows:

General	$ 7,048,950
Police SDF	2,666,950
Fire SDF	663,920
General Government SDF	2,330,260
Parks & Recreation SDF	5,334,910

MPC – Water System $13,014,070

Water System Development Fee revenue collected from permits is used to pay down Water MPC debt. Revenue available for debt service is transferred from the Water SDF fund to the Water MPC Fund.

HURF Bonds $3,411,250

Gilbert issues debt to finance capital project construction. Transfers of funds from the Streets Fund to the Debt Service Fund are scheduled to finance the debt service payments for street and transportation related activities.

Additional detail on Debt Service is located in the Debt Service section of the budget document.

GILBERT ARIZONA

Transfer Summary

Expenditure Transfers Out		Revenue Transfers In				
		General Fund	Wastewater	Enviro Svcs - Residential	Replacement Funds	Debt
General Fund	**$ 9,042,110**				1,993,160	7,048,950
Water	**$ 13,880,800**	2,089,360	820,000		10,971,440	
Wastewater	**$ 10,291,540**	985,790			9,305,750	
Environmental Svc - Residential	**$ 1,369,770**	873,110			496,660	
Environmental Svc - Commercial	**$ 248,460**	136,090			112,370	
Streets	**$ 4,878,160**	1,038,620			428,290	3,411,250
Solid Waste Container	**$ 170,000**			170,000		
Police SDF	**$ 2,686,950**	20,000				2,666,950
Fire SDF	**$ 783,920**	120,000				663,920
General SDF	**$ 2,390,260**	60,000				2,330,260
Park & Rec SDF	**$ 5,334,910**					5,334,910
Water SDF	**$ 13,014,070**					13,014,070
Special Revenue	**$ 230,000**	230,000				
Health Trust	**$ 2,000,000**	2,000,000				
Transfer In Amount	**$ 66,320,950**	**$ 7,552,970**	**$ 820,000**	**$ 170,000**	**$ 23,307,670**	**$ 34,470,310**

TOWN OF GILBERT
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2017
(Schedule A)

Fiscal Year		Sch	FUNDS	
			General Fund	Special Revenue Fund
2016	Adopted/Adjusted Budgeted Expenditures/Expenses*	E	169,904,050	55,170,636
2016	Actual Expenditures/Expenses**	E	141,600,617	28,169,451
2017	Fund Balance/Net Position at July 1***		80,831,091	65,152,630
2017	Primary Property Tax Levy	B	0	
2017	Secondary Property Tax Levy	B	21,000,000	
2017	Estimated Revenues Other than Property Taxes	C	155,250,500	60,971,280
2017	Other Financing Sources	D	0	0
2017	Other Financing (Uses)	D	0	0
2017	Interfund Transfers In	D	9,546,130	428,290
2017	Interfund Transfers (Out)	D	11,042,110	29,488,270
2017	Reduction for Amounts Not Available:			
LESS:	Amounts for Future Debt Retirement:			
2017	Total Financial Resources Available		255,585,611	97,063,930
2017	Budgeted Expenditures/Expenses	E	187,023,540	74,764,790

* Includes Expenditure Adjustments Approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

TOWN OF GILBERT
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2017
(Schedule A)

FUNDS					
Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds	Total All Funds
60,903,730	179,078,624	0	123,812,880	26,139,300	615,009,220
56,295,596	16,112,816	0	66,155,325	27,754,540	336,088,345
29,625,092	107,330,409		205,738,259	3,058,425	491,735,906
					0
					21,000,000
30,065,000	301,846,650	0	104,634,170	29,030,630	681,798,230
100,000,000	71,010,000	0	0	0	171,010,000
100,000,000	26,357,000	0	69,799,000	0	196,156,000
34,470,310	0	0	21,876,220	0	66,320,950
0	0	0	25,790,570	0	66,320,950
					0
					0
					0
					0
94,160,402	453,830,059	0	236,659,079	32,089,055	1,169,388,136
163,044,660	266,571,070	0	130,645,150	28,445,420	850,494,630

EXPENDITURE LIMITATION COMPARISON	2016	2017
1. Budgeted expenditures/expenses	$ 615,009,220	$ 850,494,630
2. Add/subtract: estimated net reconciling items		
3. Budgeted expenditures adjusted for reconciling items	615,009,220	850,494,630
4. Less: estimated exclusions		
5. Amount subject to the expenditure limitation	$ 615,009,220	$ 850,494,630
6. EEC expenditure limitation	$	$

TOWN OF GILBERT
Tax Levy and Tax Rate Information
Fiscal Year 2017
(Schedule B)

	2016	2017
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	$	$
2. Amount received from primary property taxation in the **current year** in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	$	
3. Property tax levy amounts		
A. Primary property taxes	$	$
B. Secondary property taxes	19,500,000	21,000,000
C. Total property tax levy amounts	$ 19,500,000	$ 21,000,000
4. Property taxes collected*		
A. Primary property taxes		
(1) **Current** year's levy	$	
(2) Prior years' levies		
(3) Total primary property taxes	$	
B. Secondary property taxes		
(1) **Current** year's levy	$	
(2) Prior years' levies		
(3) Total secondary property taxes	$	
C. Total property taxes collected	$	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate		
(2) Secondary property tax rate	1.0567	1.0609
(3) Total city/town tax rate	1.0567	1.0609

B. Special assessment district tax rates

Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating 374 special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

TOWN OF GILBERT
Revenues Other Than Property Taxes
Fiscal Year 2017
(Schedule C)

SOURCE OF REVENUES	ESTIMATED REVENUES 2016	ACTUAL REVENUES* 2016	ESTIMATED REVENUES 2017
GENERAL FUND			
Local taxes			
Local taxes, audit, & franchise fees	$ 75,525,000	79,190,000	84,220,000
Licenses and permits	4,398,000	3,958,000	3,948,000
Intergovernmental	47,404,000	47,833,000	57,128,000
Charges for services	5,570,000	5,741,000	5,576,500
Fines and forfeits	3,405,000	3,718,000	3,576,000
Interest on investments			
General Fund	777,000	770,000	762,000
General Fund - Replacement Fund	40,000	40,000	40,000
In-lieu property taxes			
Contributions			
Miscellaneous			
Total General Fund	$ 137,119,000	$ 141,250,000	$ 155,250,500
SPECIAL REVENUE FUNDS			
HURF	$ 13,500,000	13,500,000	15,000,000
Auto Lieu	8,234,000	8,450,000	9,700,000
Other Streets Revenue	104,000	101,000	101,000
Streets Replacement Fund Interest Income	20,000	20,000	20,000
	$ 21,858,000	22,071,000	24,821,000
Grants	$ 7,963,510	296,000	7,709,650
	$ 7,963,510	296,000	7,709,650
Other Special Revenue	$ 3,503,480	2,338,390	3,758,140
System Development Fees	17,780,000	19,380,000	19,480,000
	$ 21,283,480	21,718,390	23,238,140

TOWN OF GILBERT
Revenues Other Than Property Taxes
Fiscal Year 2017

(Schedule C)

SOURCE OF REVENUES	ESTIMATED REVENUES 2016	ACTUAL REVENUES* 2016	ESTIMATED REVENUES 2017
CDBG/HOME	$ 1,895,160	610,270	1,938,500
	$ 1,895,160	610,270	1,938,500
SLID	$ 1,731,680	1,731,680	1,952,850
PKID	839,640	839,640	1,001,140
	$ 2,571,320	2,571,320	2,953,990
Police Impound	$ 298,000	310,000	310,000
	$ 298,000	310,000	310,000
Total Special Revenue Funds	$ 55,869,470	$ 47,576,980	$ 60,971,280
DEBT SERVICE FUNDS			
Secondary Property Tax - Schedule B	$ 21,300,000	21,300,000	23,100,000
	$ 21,300,000	21,300,000	23,100,000
Special Assessments	$ 7,000,060	2,113,000	6,965,000
	$ 7,000,060	2,113,000	6,965,000
Total Debt Service Funds	$ 28,300,060	23,413,000	30,065,000
CAPITAL PROJECTS FUNDS			
Improvement Districts	$ 163,037,000	72,638,000	300,150,000
	$ 163,037,000	72,638,000	300,150,000
CIP Administration - Charges for Service	$ 882,480	678,180	1,696,650
	$ 882,480	678,180	1,696,650
Total Capital Projects Funds	$ 163,919,480	73,316,180	301,846,650
PERMANENT FUNDS			
	$	$	$
	$	$	$
Total Permanent Funds	$	$	$
ENTERPRISE FUNDS			
Water Operating	$ 40,391,000	40,321,000	41,201,000
Water Replacement	200,000	200,000	200,000
Water and Water Resources SDF	11,750,000	12,730,000	12,730,000
	$ 52,341,000	53,251,000	54,131,000

TOWN OF GILBERT
Revenues Other Than Property Taxes
Fiscal Year 2017

(Schedule C)

SOURCE OF REVENUES		ESTIMATED REVENUES 2016	ACTUAL REVENUES* 2016	ESTIMATED REVENUES 2017
Wastewater Operating	$	25,302,000	24,966,700	25,645,000
Wastewater Replacement		200,000	200,000	200,000
Wastewater SDF		5,950,000	7,500,000	7,300,000
	$	31,452,000	32,666,700	33,145,000
Environmental Services/Residential	$	15,875,000	15,571,470	14,775,500
Env. Services - Res.Replacement Fund		40,000	40,000	40,000
Solid Waste Container Fee		165,000	165,000	165,000
	$	16,080,000	15,776,470	14,980,500
Environmental Services/Commercial	$	2,427,000	2,554,610	2,374,670
Env. Services - Comm Replacement Fund		3,000	3,000	3,000
	$	2,430,000	2,557,610	2,377,670
Total Enterprise Funds	$	102,303,000	104,251,780	104,634,170
INTERNAL SERVICE FUNDS				
Fleet Maintenance	$	8,159,000	8,159,000	8,159,000
	$	8,159,000	8,159,000	8,159,000
Copy Services	$	401,000		
	$	401,000		
Health Self Insurance	$	13,855,000	15,226,130	19,714,630
	$	13,855,000	15,226,130	19,714,630
Dental Self Insurance	$	1,157,000	1,157,000	1,157,000
	$	1,157,000	1,157,000	1,157,000
Total Internal Service Funds	$	23,572,000	24,542,130	29,030,630
TOTAL ALL FUNDS	$	511,083,010	414,350,070	681,798,230

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

TOWN OF GILBERT
Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2017
(Schedule D)

FUND	OTHER FINANCING 2017 SOURCES	OTHER FINANCING 2017 <USES>	INTERFUND TRANSFERS 2017 IN	INTERFUND TRANSFERS 2017 <OUT>
GENERAL FUND				
General Fund Operating	$	$	$ 7,552,970	11,042,110
General Fund Repair & Replacement			1,993,160	
Total General Fund	$	$	$ 9,546,130	11,042,110
SPECIAL REVENUE FUNDS				
Streets	$	$	$	4,878,160
Streets Replacement Fund			428,290	
Grants				
Other Special Revenues				230,000
System Development Fees				24,210,110
Solid Waste Container				170,000
Total Special Revenue Funds	$	$	$ 428,290	29,488,270
DEBT SERVICE FUNDS				
	$ 100,000,000	$ 100,000,000	$ 34,470,310	
Total Debt Service Funds	$ 100,000,000	$ 100,000,000	$ 34,470,310	
CAPITAL PROJECTS FUNDS				
	$ 71,010,000	$ 26,357,000	$	
Total Capital Projects Funds	$ 71,010,000	$ 26,357,000	$	
PERMANENT FUNDS				
	$	$	$	
Total Permanent Funds	$	$	$	
ENTERPRISE FUNDS				
Water	$	$ 53,889,000	$ 10,971,440	13,880,800
Wastewater		15,910,000	10,125,750	10,291,540
Environmental Services - Residential			666,660	1,369,770
Environmental Services - Commercial			112,370	248,460
Total Enterprise Funds	$	$ 69,799,000	$ 21,876,220	25,790,570
INTERNAL SERVICE FUNDS				
	$	$	$	
Total Internal Service Funds	$	$	$	
TOTAL ALL FUNDS	$ 171,010,000	$ 196,156,000	$ 66,320,950	66,320,950

TOWN OF GILBERT
Expenditures/Expenses by Fund
Fiscal Year2017
(Schedule E)

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2016	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2016	ACTUAL EXPENDITURES/ EXPENSES* 2016	BUDGETED EXPENDITURES/ EXPENSES 2017
GENERAL FUND				
Management and Policy	$ 22,872,060	$ 329,889	$ 21,155,875	$ 22,476,985
Management Services	2,115,660	74,900	2,121,960	2,298,695
Legal and Court	3,117,380	110,410	3,177,980	3,237,830
Development Services	5,572,570	134,545	5,496,590	6,014,940
Public Works - Engineering	765,430	277,500	566,070	1,050,950
Police	44,176,410	(110,034)	43,442,490	47,993,310
Fire	28,807,110	(278,690)	28,070,760	29,860,230
Parks and Recreation	17,645,970	334,191	17,538,102	17,907,050
GF Repair and Replacement	4,290,340		2,800,000	4,347,820
Non-Departmental	40,541,120	(872,711)	17,230,790	51,835,730
Total General Fund	$ 169,904,050	$	$ 141,600,617	$ 187,023,540
SPECIAL REVENUE FUNDS				
Streets	$ 26,185,840	$	$ 18,909,930	$ 26,449,920
Grants	7,963,510		295,800	7,709,650
CDBG/HOME	1,895,160		599,467	1,948,460
Police Impound	308,560		324,760	355,580
Special Districts	2,859,410		2,732,359	3,095,370
Trust Accounts	2,500		2,500	2,500
Development Fees	11,556,160	296,360	3,557,720	30,932,250
Other Special Revenue	4,248,250	(145,114)	1,746,915	4,271,060
Total Special Revenue Funds	$ 55,019,390	$ 151,246	$ 28,169,451	$ 74,764,790
DEBT SERVICE FUNDS				
	$ 60,902,730	$ 1,000	$ 56,295,596	$ 163,044,660
Total Debt Service Funds	$ 60,902,730	$ 1,000	$ 56,295,596	$ 163,044,660
CAPITAL PROJECTS FUNDS				
	$ 179,805,870	$ (727,246)	$ 16,112,816	$ 266,571,070
Total Capital Projects Funds	$ 179,805,870	$ (727,246)	$ 16,112,816	$ 266,571,070
PERMANENT FUNDS				
	$	$	$	$
Total Permanent Funds	$	$	$	$
ENTERPRISE FUNDS				
Water	$ 61,803,130	$	$ 30,603,453	$ 59,494,960
Wastewater	34,768,670	575,000	15,689,975	46,875,850
Environmental Services	26,666,080		19,861,897	24,274,340
Total Enterprise Funds	$ 123,237,880	$ 575,000	$ 66,155,325	$ 130,645,150
INTERNAL SERVICE FUNDS				
	$ 26,139,300	$	$ 27,754,540	$ 28,445,420
Total Internal Service Funds	$ 26,139,300	$	$ 27,754,540	$ 28,445,420
TOTAL ALL FUNDS	$ 615,009,220	$	$ 336,088,345	$ 850,494,630

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

TOWN OF GILBERT
Expenditures/Expenses by Department
Fiscal Year 2017
(Schedule F)

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2016	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2016	ACTUAL EXPENDITURES/ EXPENSES* 2016	BUDGETED EXPENDITURES/ EXPENSES 2017
List Department: Management and Policy				
General Fund	$ 22,872,060	$ 329,889	$ 21,155,875	$ 22,476,985
CDBG/HOME	1,895,160		599,467	1,948,460
Department Total	$ 24,767,220	$ 329,889	$ 21,755,342	$ 24,425,445
List Department: Finance/Management Services				
General Fund	$ 2,115,660	$ 74,900	$ 2,121,960	$ 2,298,695
Department Total	$ 2,115,660	$ 74,900	$ 2,121,960	$ 2,298,695
List Department: Legal and Court				
General Fund	$ 3,117,380	$ 110,410	$ 3,177,980	$ 3,237,830
Department Total	$ 3,117,380	$ 110,410	$ 3,177,980	$ 3,237,830
List Department: Development Services				
General Fund	$ 5,572,570	$ 134,545	$ 5,496,590	$ 6,014,940
Department Total	$ 5,572,570	$ 134,545	$ 5,496,590	$ 6,014,940
List Department: Public Works				
Streets Fund	$ 26,185,840	$	$ 18,909,930	$ 26,449,920
Water Fund	61,803,130		30,603,453	59,494,960
Wastewater Fund	34,768,670	575,000	15,689,975	46,875,850
Environ Serv - Res - Fund	22,988,420		17,299,030	21,283,910
Environ Serv - Comm - Fund	3,677,660		2,562,867	2,990,430
General Fund	765,430	277,500	566,070	1,050,950
Department Total	$ 150,189,150	$ 852,500	$ 85,631,325	$ 158,146,020
List Department: Police				
General Fund	$ 44,176,410	$ (110,034)	$ 43,442,490	$ 47,993,310
Police Impound	308,560		324,760	355,580
Department Total	$ 44,484,970	$ (110,034)	$ 43,767,250	$ 48,348,890
List Department: Fire				
General Fund	$ 28,807,110	$ (278,690)	$ 28,070,760	$ 29,860,230
Department Total	$ 28,807,110	$ (278,690)	$ 28,070,760	$ 29,860,230
List Department: Parks and Recreation				
General Fund	$ 17,645,970	$ 334,191	$ 17,538,102	$ 17,907,050
Department Total	$ 17,645,970	$ 334,191	$ 17,538,102	$ 17,907,050

TOWN OF GILBERT
Expenditures/Expenses by Department
Fiscal Year 2017
(Schedule F)

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2016	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2016	ACTUAL EXPENDITURES/ EXPENSES* 2016	BUDGETED EXPENDITURES/ EXPENSES 2017
List Department:				
Special Revenue & Non-Operating				
General Fund	$ 40,541,120	$ (872,711)	$ 17,230,790	$ 51,835,730
Internal Services	26,139,300		27,754,540	28,445,420
Repair and Replacement	4,290,340		2,800,000	4,347,820
Grant Funds	7,963,510		295,800	7,709,650
Special Districts	2,859,410		2,732,359	3,095,370
Other Special Revenue	4,248,250	(145,114)	1,746,915	4,271,060
Capital Improvements	179,805,870	(727,246)	16,112,816	266,571,070
Debt Service	60,902,730	1,000	56,295,596	163,044,660
Trust Fund	2,500		2,500	2,500
Development Fees	11,556,160	296,360	3,557,720	30,932,250
Department Total	$ 338,309,190	$ (1,447,711)	$ 128,529,036	$ 560,255,530

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

TOWN OF GILBERT
Full-Time Employees and Personnel Compensation
Fiscal Year 2017
(Schedule G)

FUND	Full-Time Equivalent (FTE) 2017	Employee Salaries and Hourly Costs 2017	Retirement Costs 2017	Healthcare Costs 2017	Other Benefit Costs 2017	Total Estimated Personnel Compensation 2017
GENERAL FUND	940.96	$ 73,630,322	$ 12,631,775	$ 12,331,612	$ 6,062,029	$ 104,655,738
SPECIAL REVENUE FUNDS						
Streets Fund	50.67	$ 2,684,677	$ 285,222	$ 629,943	$ 376,268	$ 3,976,110
CDBG/Home	2.00	169,306	17,052	34,457	11,705	232,520
Police Security		800,006	179,920		37,194	1,017,120
Police Impound Fund	4.00	221,381	23,653	57,727	16,119	318,880
Parkway Maint. Imp. Dist.	3.10	172,322	18,453	33,625	16,300	240,700
Court Enhancement Fund	1.00	47,694	5,071	17,216	3,329	73,310
JCEF	1.00	90,824	9,740	17,216	6,630	124,410
Transportation Assistance	1.00	80,042	8,573	17,216	5,789	111,620
Native American Intern		8,741			689	9,430
GOHS Grant		116,950				116,950
Total Special Revenue Funds	62.77	$ 4,391,943	$ 547,684	$ 807,400	$ 474,023	$ 6,221,050
DEBT SERVICE FUNDS						
		$	$	$	$	$
Total Debt Service Funds		$	$	$	$	$
CAPITAL PROJECTS FUNDS						
	7.40	$ 1,110,805	$ 107,577	$ 157,145	$ 72,963	$ 1,448,490
Total Capital Projects Funds	7.40	$ 1,110,805	$ 107,577	$ 157,145	$ 72,963	$ 1,448,490
PERMANENT FUNDS						
		$	$	$	$	$
Total Permanent Funds		$	$	$	$	$
ENTERPRISE FUNDS						
Water	129.95	$ 6,322,730	$ 814,207	$ 1,732,755	$ 713,358	$ 9,583,050
Wastewater	42.50	2,428,387	255,685	590,580	240,228	3,514,880
Environ Serv - Residential	88.05	4,579,223	481,496	1,228,537	601,194	6,890,450
Environ Serv - Commercial	8.28	439,681	46,752	109,254	61,323	657,010
Total Enterprise Funds	268.78	$ 13,770,021	$ 1,598,140	$ 3,661,126	$ 1,616,103	$ 20,645,390
INTERNAL SERVICE FUND						
	26.00	$ 1,409,568	$ 150,470	$ 329,144	$ 136,248	$ 2,025,430
Total Internal Service Fund	26.00	$ 1,409,568	$ 150,470	$ 329,144	$ 136,248	$ 2,025,430
TOTAL ALL FUNDS	1305.91	$ 94,312,659	$ 15,035,646	$ 17,286,427	$ 8,361,366	$ 134,996,098

Account	Financial reporting unit for budget, management, or accounting purposes.
Accrual	An accounting process that matches revenue to the period earned and the expenditures to the period incurred.
Actuals	Refers to the actual expenditures paid by and revenues paid to Gilbert.
ADA	*Americans with Disabilities Act* is the Federal Law regarding issues and facilities for those with disabilities.
ADEQ	*Arizona Department of Environmental Quality* administers a variety of programs to improve the health and welfare of our citizens and ensure the quality of Arizona's air, land, and water resources meets healthful, regulatory standards.
Adoption	A formal action taken by the Town Council that sets the spending limits for the fiscal year.
AF	*Acre feet/foot* is a unit of volume commonly used in the United States in reference to large-scale water resources, such as reservoirs, aqueducts, canals, sewer flow capacity, and river flows. One acre-foot is equal to 325,851 3/7th gallons of water.
Allocation	A component of an appropriation that is earmarked for expenditure by specific organization units and/or for special purposes, activities, or objects.
AMWUA	*Arizona Municipal Water Users Association* is a voluntary, non-profit corporation established by municipalities in Maricopa County for the development of urban water resources policy.
Appropriation	A legal authorization granted by Council which permits Gilbert to make expenditures of resources and to incur obligations for specific purposes.
Arizona Auditor General Schedules A-G	Arizona Revised Statutes (A.R.S.) §§42-17101 and 42-17102 require cities and towns to prepare annual budgets on forms the Office of the Auditor General developed. The official forms on Schedules A through G include all elements statute requires that the cities and towns must include in their budget
Assessed Valuation	A valuation placed upon real estate or other property by the County Assessor and the state as a basis for levying taxes.
Asset	Valuable resource that an entity owns or controls. They represent probable future economic benefits and arise as a result of past transactions or events.
ASU	*Arizona State University*, a state-funded university.

Audit	A formal examination, correction, and official endorsing of financial accounts undertaken annually by an accountant.
Available Fund Balance	Funds remaining from the prior year which are available for appropriation and expenditure in the current year.
Balanced Budget	Each fund in the budget must be in balance; total anticipated revenues plus beginning undesignated fund balance must equal or exceed total expenditure appropriations for the upcoming fiscal year.
Bond	A written instrument to pay a specified sum of money (the face value or principal amount) on a specified date (the maturity date) at a specified interest rate. The interest payments and the repayment of the principal are detailed in a bond resolution or ordinance.
Bond – General Obligation (G.O.) Bonds	Bonds that finance a variety of public projects and require voter approval. These bonds are backed by the full faith and credit of the Town. Limitations for bonding capacity are set by State statute. The Town may issue general obligation bonds up to 20% of its secondary assessed valuation for water, wastewater, artificial lighting, parks, open space, public safety and emergency services, streets, transportation, and recreational facility improvements. The Town may issue general obligation bonds up to 6% of its secondary assessed valuation for any other general-purpose improvement.
Bond – Highway Users Revenue (HURF) Bonds	This type of revenue bond is used solely for street and highway improvements and requires voter approval. State law imposes the maximum limitation of highway user revenue that shall be used for debt servicing of revenue bonds. The amount shall not exceed 50% of the total from highway user revenue for the previous twelve-month period.
Bond – Municipal Property Corporation (MPC) Bonds	This is a source of funding used to build current municipal facilities as well as major water and wastewater infrastructure facilities. Pledged against these bonds are the excise taxes of the community which include Town sales tax, franchise tax revenue, State shared sales tax, revenue sharing, and system development fee collections for growth-related projects. The corporation owns the resulting infrastructure and leases it to the Town in the amount of the required annual debt service. Once the bonds are paid in full, the infrastructure is deeded over to the town. MPC bonds do not require voter approval.
Bond – Revenue Bonds	Revenue Bonds are payable from a specific source of revenue, do not pledge the full faith and credit of the issuer, and do not affect the property tax rate. Pledged revenues may be derived from the operation of the financed project, grants, and excise or other specified non-property tax. These bonds require voter approval.
Bond Refinancing	The payoff and reissuance of bonds to obtain better interest rates and/or bond conditions.

Budget	A financial plan proposed for raising and spending money for specified programs, functions, or activities during the fiscal year. A detailed annual operating plan expressed in terms of estimated revenues and expenses for conducting programs and related services.
CAFR	A Comprehensive Annual Financial Report (CAFR) is a set of U.S. government financial statements comprising the financial report of a state, municipal or other governmental entity that complies with the accounting requirements promulgated by the Governmental Accounting Standards Board (GASB).
CAP – Central Arizona Project	Central Arizona Project (CAP) is Arizona's single largest resource for renewable water supplies. CAP is designed to bring about 1.5 million acre-feet of water from the Colorado River to Central and Southern Arizona every year.
Capital Improvement	Includes any expenditure over $100,000 for repair and replacement of existing infrastructure as well as development of new facilities to accommodate future growth.
Capital Improvement Plan	The Capital Improvement Plan (CIP) is a comprehensive plan of capital investment projects which identifies priorities as to: need, method of financing, project costs, and revenues that will result during a five-year period. The first year of the program represents the capital budget for the ensuing fiscal year and must be formally adopted during the budget process.
Capital Improvement Plan	The Capital Improvement Plan (CIP) is a comprehensive plan of capital investment projects which identifies priorities as to: need, method of financing, project costs, and revenues that will result during a ten-year period. The first year of the plan represents the capital budget for the ensuing fiscal year.
Capital Outlay	Purchase of an asset with a value greater than $10,000 that is intended to continue to be held or used for a period greater than two years. Capital Outlay can be land, buildings, machinery, vehicles, furniture, and other equipment.
Carryforward	Year-end savings that can be carried forward to cover expenses of the next fiscal year. These funds can also be appropriations for encumbered amounts made in one fiscal year that are re-appropriated in a subsequent fiscal year.
CAWCD	*Central Arizona Water Conservation District* is a multi-county water conservation district that acts as the operating agent of the Central Arizona Project.
CDBG	*Community Development Block Grants* provide Federal Grant Program funds on an annual basis to support specific low to moderate income community development opportunities.

CFS	*Calls for Service* generally refers to assignments that are typically distributed to public safety professionals that require their presence to resolve, correct or assist a particular situation.
COBRA	*The Consolidated Omnibus Budget Reconciliation Act (COBRA)* gives workers and their families who lose their health benefits the right to choose to continue group health benefits provided by their group health plan for limited periods of time under certain circumstances such as voluntary or involuntary job loss, reduction in the hours worked, transition between jobs, death, divorce, and other life events. Qualified individuals may be required to pay the entire premium for coverage up to 102 percent of the cost to the plan.
Consumer Price Index	A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e., economic inflation).
Contingency	An amount included in the budget that is not designated for a specific purpose. The contingency amount is budgeted for emergencies and unforeseen events.
Contractual Services	Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.
CQI	*Continuous Quality Improvement* is an integral part of the Town's culture to ensure that operations are continually improved and updated.
DDACTS	*Data Driven Approaches to Crime and Traffic Safety* integrates location-based crime and traffic data to establish effective and efficient methods for deploying law enforcement and other resources.
Debt Limit	A state-imposed limit on the amount of debt that can be issued.
Debt Service	Principal and interest payments on outstanding bonds.
Department	A major administrative division of the Town that indicates overall management responsibility for an operation or a group of related operations within a functional area.
Depreciation	Expiration in the service life of capital assets attributed to wear and tear, deterioration, inadequacy, or obsolescence.
Division	A group of homogeneous cost centers within a department.
EDEN	The Town's Enterprise Resource Planning (ERP) software that consists of the following software module: General Ledger, Accounts Payable, Accounts Receivable, Fixed Assets, Budget, Human Resources, Payroll, Business Licensing, Permits & Inspections, and Utility Billing.
Effluent	Wastewater that has been treated to required standards and is released from the treatment plant.

Encumbrance	The legal commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.
Enterprise Funds	A sub-set of the Proprietary Fund Type that requires accounting for activities like a business where the results indicate income or loss from operations.
Executive Team	Team made up of the Town Manager, Assistant Town Manager, Department Directors, and designated management staff.
Expenditure	Actual outlay of funds for obtaining assets or goods and services regardless of when the expense is actual paid.
FTE	*Full-Time Equivalent* converts positions to the decimal equivalent of a full-time position primarily based on 2,080 hours per year. For example, a part-time clerk working 20 hours per week would be equivalent to 0.50 FTE.
Fund	A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources.
Fund Balance	Represents the net difference between total financial resources and total appropriated uses.
Fiscal Year (FY)	*Fiscal Year* is the period designated for the beginning and ending of financial transactions. The Town fiscal year is July 1 to June 30.
GAAP	*Generally Accepted Accounting Principles* are the uniform minimum standards and guidelines for financial accounting and reporting which govern the form and content of the basic financial statements of an entity. These principals encompass the conventions, rules, and procedures that define the accepted accounting practices at a particular time.
General Fund	Primary fund used to provide resources for day-to-day activities that provide general public benefit, and services that provide support to direct service areas; the fund to be used for all financial resources except those required to be accounted for in another fund. Examples include Police, Fire and Parks and Recreation.
General Plan	A planning and legal document that outlines the community vision in terms of land use.
GFOA	*Government Finance Officers Association* is the professional association of state/provincial and local finance officers in the United States and Canada, and has served the public finance profession since 1906. Members are dedicated to the sound management of government financial resources.

GIS	*Geographic Information System* is a computer system that places layers of geographic information in a useful order to provide answers to questions regarding land.
GO Bonds	General Obligation Bonds are secured by Gilbert property tax and must be approved by a vote of the citizens.
Goal	Desired end result statement that provides a framework for what will be accomplished.
Governmental Fund	General, Special Revenue, Debt Service, Capital Projects, and Trust Funds. Refers to the use of fund accounting in which funds are set up for specific sources of revenues. The main purpose is stewardship of financial resources received and expended in compliance with legal or other requirements.
GPD	*Gilbert Police Department*
GPEC	*Greater Phoenix Economic Council* aims to attract quality businesses to the Greater Phoenix region from around the world, and to advocate and champion foundational efforts to improve the region's competitiveness.
Grants	State and Federal subsidies received in response to a specific need.
GSF	*Groundwater Storage Facility* is a water exchange authorized under state law where the operator of the GSF (typically an irrigation district) will substitute renewable surface water (CAP water) for groundwater that it has a legal right to pump. This substitution of surface water for groundwater essentially "saves" groundwater that would have been pumped and is legally considered analogous to direct recharge. The customer storing at a GSF receives long-term storage credits that can later be recovered and not counted as groundwater pumping.
Heritage District	Historic Downtown Gilbert is an area of up-scale restaurants, entertainment, and shopping.
HOA	*Homeowners Association* is an organization of all owners of land in the development that is governed by a board. The HOA collects fines and assessments from the homeowners, maintains the common areas, and enforce the association's governing documents, including rules regarding construction and maintenance of individual homes.
HURF	*Highway User Revenue Fund* is a separate funding source dedicated to provide support for street improvements and maintenance.
IGA	*Intergovernmental Agreement* is a contract between governmental entities as authorized by State law.
Improvement District (ID)	Formed to address major capital needs that benefit specific property owners. Bonds are issued to finance these improvements, and are repaid by assessments on affected property owners.

Infrastructure	The physical assets of the town. Assets include streets, water, wastewater, public buildings, and parks.
Internal Service Fund (ISF)	A sub-set of the Proprietary Fund Type that accounts for the activity of internal functions providing service to other functional areas. An Internal Service Fund receives revenue by charging other areas in the Town based on services provided.
JCEF	The *Judicial Collection Enhancement Fund* was established to improve the administration of justice by enhancing the enforcement of court orders.
Lean Six Sigma	Lean Six Sigma allows quality and efficiency improvements to be effectively realized. The focus of Lean is about speed, efficiency and taking waste out of a process. Six Sigma focuses on effectiveness and removal of errors. When combined and implemented properly it can be a powerful management tool that can greatly improve an organization's performance, by providing a structured approach to resolving problems.
Liability	An obligation of the entity to convey something of value in the future. Liabilities are probable future sacrifices of economic benefit that arise as a result of past transactions or events.
LRIP	*Long Range Infrastructure Plan* - A plan that includes an asset inventory, condition based assessment and programed repair and replacement of all Town infrastructure assets. Focusing on strategic investments in infrastructure and reducing the overall cost of ownership.
LUCITY	Work order management software.
MAG	*Maricopa County Association of Governments* was formed in 1967. It is a voluntary association of governments and Indian communities formed to address regional issues in Maricopa County. MAG is the designated Regional Planning Agency and consists of 31 member agencies.
Major Fund	Any fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than 10 percent of the revenues or expenditures of the appropriated budget.
Master Plan	A planning document that takes an area of interest and creates a comprehensive future for that area. For example, a storm water master plan would provide information regarding the location of storm water facilities, the potential timing, the barriers, and the costs.
MGD	*Million Gallons per Day*
Modified Accrual	A basis of accounting used by governmental funds where revenue is recognized in the period it is available and measurable, and expenditures are recognized at the time a liability is incurred.

MPC	*Municipal Property Corporation* is a non-profit corporation created by Gilbert as a funding mechanism for Capital Improvement projects. The board is governed by citizens appointed by Council.
NASC	*North Area Service Center*, 900 East Juniper Avenue. Location includes a Public Works Yard and an Equipment Repair Shop.
Objectives	Targets for accomplishing goals that are specific, measurable, attainable, results-oriented, and time bound.
OnBase	Gilbert's digital records management system.
Operating Budget	The portion of the budget associated with providing ongoing services to citizens, includes general expenditures such as personnel services, professional services, maintenance costs, and supplies.
PCI	*Pavement Condition Index* is an index that communicates the condition of driving surfaces on a 100 point scale.
Performance Measures	Indication of levels of activity or outcomes of operations.
PFMPC	*Public Facilities Municipal Property Corporation*
PKID	*Parkway Improvement Districts* provide a method to maintain the parkways within specific areas and charge the cost to the benefited property with the property tax bill.
PM-10 Regulations	PM-10 (particulate matter less than 10 microns) regulations are also known as the "dust control regulations". PM-10 emissions, including dust generating activities, are regulated by Maricopa County. It is a major component of the "brown cloud" in the metropolitan Phoenix area.
Property Tax Levy	The total amount to be raised by general property taxes for purposes specified in the Tax levy Ordinance. In Arizona, the property tax system is divided into primary and secondary rates.
Property Tax – Primary	Gilbert does not have a primary property tax. A Primary Property tax is a limited tax levy used for general government operations based on the Primary Assessed Valuation and Primary tax rate. The total levy for primary taxes is restricted to a 2% annual increase, plus allowances for annexations, new construction, and population increases.
Property Tax – Secondary	An unlimited tax levy restricted to general bonded debt obligations and for voter approved budget overrides. These taxes are based on the Secondary Assessed Valuation and Secondary Tax rate.
Reserve	To set aside a portion of a fund balance to guard against economic downturn or emergencies.
Resource Constrained Process	A budget process that is limited by the projected revenues based on current tax rates and fees.

Revenue	Receipts from items such as taxes, intergovernmental sources, user fees or resources from voter-authorized bonds, or system development fees.
RFP	*Request for Proposal* – part of the competitive bidding process
ROW	*Right of Way* is a publicly-owned area of land typically adjacent to a roadway.
SASC	*South Area Service Center*, 4760 South Greenfield Road. Location includes Police, Public Works, Hazardous Waste Collection, and Equipment Repair Shop.
SCADA	SCADA (Supervisory Control and Data Acquisition) is a software system used to automate and/or monitor industrial processes in various vertical markets: manufacturing, transportation, energy management, building automation, and any other field where real time operational data is used to make decisions.
SDF	*System Development Fees* are collected at the time a building permit is issued to pay for the cost of capital improvements required due to growth.
Self-Insurance	A calculated amount of money set aside to pay claims and compensate for future loss.
SharePoint	Microsoft software for the town's intranet. The intranet is a communication and project collaboration tool for employees of all departments. The intranet also provides for live document management and process automation.
SLID	*Street Light Improvement Districts* are established to charge the cost of electricity for street lights to property in subdivisions based on the actual cost of electricity and allocated based on their home value.
SPARK –App League	Students Participate in App Resources and Knowledge (SPARK) App League is the first mobile application development contest for high school students. Created by Gilbert, Arizona in 2012, this nonprofit program is hosted in partnership with Arizona State University's Ira A. Fulton Schools of Engineering and is sponsored by Google.
SRP Aesthetics Program	SRP allocates funds to towns, cities and counties within SRP's service territory on an annual basis. Funds are used for aesthetic improvements to SRP water or power facilities (e.g., putting in block walls and landscaping around substations, undergrounding lower-voltage power lines [12kV or 69kV distribution lines], piping open ditches or enhancing canal-banks). SRP works directly with the municipalities to decide which projects each jurisdiction will fund with its allocation.
Special Revenue	Special Revenue Funds are a type of fund required to be established to account for a specific activity.

SRP	*Salt River Project* is two entities: the Salt River Project Agricultural Improvement and Power District, a political subdivision of the State of Arizona; and the Salt River Valley Water Users' Association, a private corporation.
State Shared Revenue	Distribution of revenue collected by the State and shared based on established formulae that typically rely on population estimates.
SWAT	*Special Weapons and Tactics* team is a group of specially chosen police officers that have advanced training handling high risk situations and that use highly specialized equipment to resolve those situations.
Transfers	Movement of cash from one fund to another to reimburse costs or provide financial support.
TOC	*Traffic Operations Center*
TOG	*Town of Gilbert*
ULDC	*Unified Land Development Code* is a compilation of town codes that govern subdivision and development of lands.
Water Resource Master Plan	A plan that combines all water resources: ground, surface, recharged, and reclaimed water, into one document to determine future actions required to maintain water resources in Gilbert.
WIGS	*Wildly Important Goals*, a process developed by Franklin Covey that will help employees accomplish their goals while also managing the demands of day-to-day responsibilities.
WRMPC	*Water Resources Municipal Property Corporation*
Zero-Based	The base for the budget built from zero.
Zoning	A specific legal classification of property for purpose of development.

This is Gilbert

Street Repairs

Gilbert Fire and Rescue

Gilbert Police

Riparian Preserve
at Water Ranch

GILBERT
ARIZONA

gilbertaz.gov